



City of Riviera Beach, Florida

Annual Budget

FISCAL YEAR 2021-2022



CITY OF RIVIERA BEACH, FLORIDA

Annual Budget

Fiscal Year 2021-2022

Prepared by the Finance and Administrative Services Department



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Government Finance Officers Association **DISTINGUISHED BUDGET PRESENTATION AWARD**



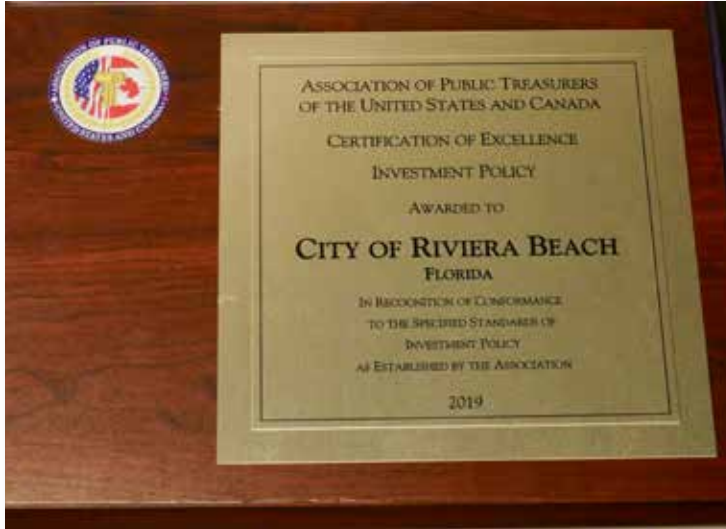
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to the City of Riviera Beach, Florida for its annual budget for the fiscal year beginning October 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



AWARDS

Association of Public Treasurers of the United States and Canada CERTIFICATION OF EXCELLENCE INVESTMENT POLICY



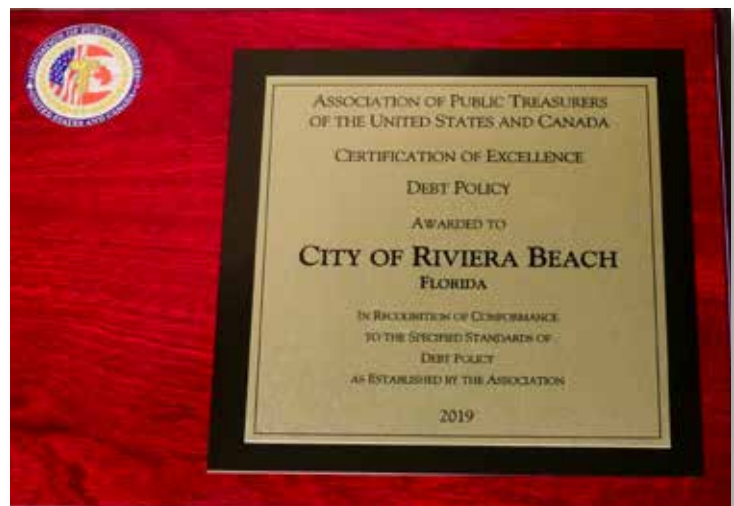
The Association of Public Treasurers of the United States and Canada (APT US&C) awarded the City with the Certification of Excellence for its Investment Policy in 2019. The program provides public investors with guidance and technical assistance in developing a comprehensive written investment policy.

This award shows the trust and confidence that the City's governing body and its corresponding public constituency receives from knowing that the City not only has taken the time to draft an Investment Policy, but has also taken the extra professional step of having the APT US&C review and certify that it is a professionally accepted policy. In order for the Investment Policy to receive certification, it must be approved by all reviewers on the eighteen areas as outlined in the APT US&C model policy.

Association of Public Treasurers of the United States and Canada CERTIFICATION OF EXCELLENCE DEBT POLICY

The Association of Public Treasurers of the United States and Canada (APT US&C) awarded the City with the Certification of Excellence for its Debt Policy in 2019. The program provides public finance officers with guidance and objective assistance in developing a debt policy that provides a framework that supports making informed borrowing decisions. Debt policies can vary greatly due to the diversity of state statutes and regulations in place in states, cities, towns and other municipal entities, so a debt policy must be crafted to develop and implement policy guidelines that meet the unique needs and concerns of each jurisdiction.

This award shows the trust and confidence that the City's governing body and its corresponding public constituency receives from knowing that the City not only has taken the time to draft an Investment Policy, but has also taken the extra professional step of having the APT US&C review and certify that it is a professionally accepted policy. In order for the Debt Policy to receive certification, it must be approved by the peer reviewers.





BUDGET GUIDE

This FY 2022 Annual Budget document is organized into the following sections:

I. Introduction

This section includes the City Manager's budget message which provides an overview of the economic environment within which the City operates, outlines the Council's policies and priorities guiding the budget process and highlights significant changes and key initiatives for FY 2022. Also, included are the goals set by Council that are used to establish and guide the departments in setting their objectives.

II. City Overview

This section includes a high level overview of the City's economic, demographic and financial trends, the organizational chart which illustrates the functional structure of the City's government, and the departmental directory which provides the contact information for the City's departments. Included in this section are statistics of the City's key indicators.

III. Financial Summaries

This section includes summaries of the FY 2022 operating budget, an overview of the City's budget process and calendar, details on the City's financial policies, and an overview of the City's fund structure and fund balances.

IV. Capital Projects and Debt

This section provides information on capital projects and provides an overview of the City's capital planning process and budget development. This section provides information on the City's debt portfolio.

V. Revenues

This section summarizes the revenue sources used to fund the operating budget. Revenues are summarized according to eight main categories: (1) taxes; (2) licenses, fees, and permits; (3) intergovernmental; (4) charges for services; (5) fines and forfeitures; (6) investment earnings; (7) grants and contributions; (8) miscellaneous; and (9) transfers from other funds.

VI. Department Budgets

This section provides the department's organizational chart which shows the functional areas, departmental overview, financial overview, operational objectives, and performance measures for each City department. Expenditures are summarized according to three main categories: Personnel, Operating, and Capital. The summary financial overview section also includes the budgeted full-time equivalent positions.

VII. Capital Improvement Plan

This section outlines the funding sources and expenditures for the City's capital projects. Projects are organized according to departments and specific projects are detailed in this section.

VIII. Ordinances

This section includes the ordinances through which the City adopted the final millage rate, the operating budget, and the capital improvement plan for the fiscal year.

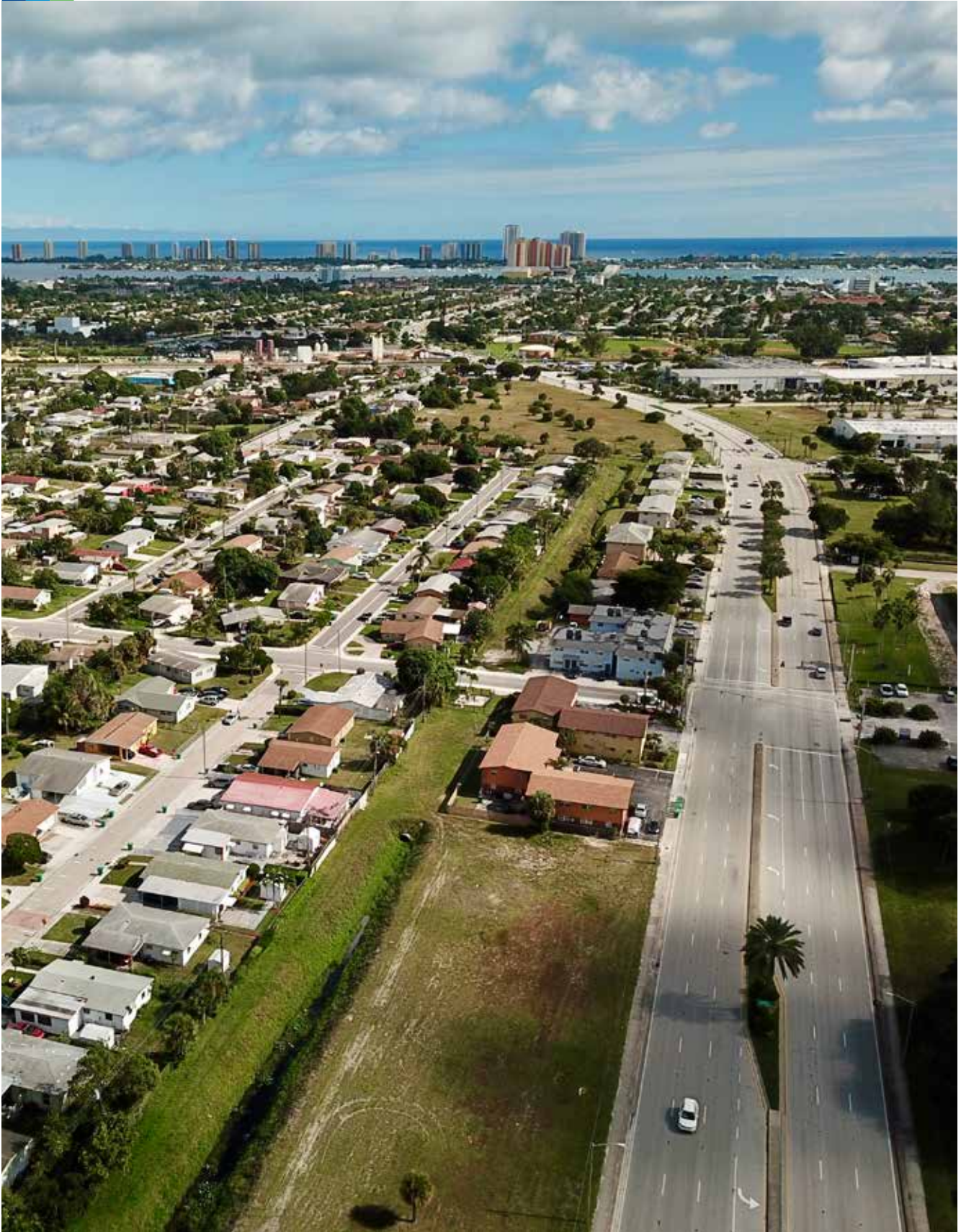
IX. Glossary

This section includes an alphabetized list of terms with accompanying definitions that are used within the budget document.

X. Appendix

This section includes the detailed revenues and expenditures/expenses for the major funds which provides the current fiscal year budgeted amounts, prior fiscal year adopted budget, and actuals for two prior fiscal years.

SECTION I: Introduction





City of Riviera Beach, Florida
Finance & Administrative Services
600 W. Blue Heron Blvd., Suite C114
Riviera Beach, FL 33404
Web: www.rivierabeach.org
Office: 561-845-4040
Email: finance@rivierabeach.org

September 16, 2021

Dear Residents of Riviera Beach,

The City of Riviera Beach operates under a Mayor-Council-Manager form of government. Policy-making and legislative authority are vested in the governing council, which is responsible for, among other things, the adoption of the City's operating and capital budget. As such, the Council adopted the Fiscal Year 2022 (FY 2022) budget on September 15, 2021. FY 2022 runs from October 1, 2021 to September 30, 2022.

The primary goals of the FY 2022 budget was to return service and program levels to pre-Covid status and to address the ongoing need to raise salary scales of nonsworn personnel to the market range of the City's peer and competitive government entities. Compared to FY 2021, FY 2022 ad valorem taxes increased by 6.2 %, FY 2022 non-ad valorem revenues increased only slightly by 0.8% producing a true net growth of \$3.2 million. Working through the Covid-19 economic impacts, staff observed negative economic indicators and initiated conservative spending practices while identifying alternative funding sources and operational efficiencies. The foresight and preparations the City took in anticipation of a downward sloping economy only partially prepared the City for the unimaginable economic conditions the community would face in FY 2020 and a large portion the FY 2021. Though the actions taken in FY 2020 and FY 2021 placed the City in a good position heading into FY 2022, fiscal pressures of wage demands and benefit cost increases, escalating needs for capital infrastructure projects and a recovering economy eliminated the ability for the City to undertake on new programs. A detailed General Fund budget discussion begins on Page 134.

The Enterprise funds' budgets, which include water and sewer, stormwater, solid waste, marina and parking experienced minimal negative impact from COVID-19, as all funds are self-supporting and service fee driven, thereby receiving no financial support from the General Fund. See Page 186 for the discussion of the Enterprise funds operating budgets.

The City's Five-year Capital Improvement Plan continues to focus on City facilities and a new water treatment plant. The total planned capital spending over the five years is \$277.806 million with \$97.914 million coming from the General Government and \$179.891 million coming from the Enterprise Funds. Details of the respective capital projects begin on Pages 208 and 240.

For more detailed information on the City's budget process, please visit the City's website at www.rivierabeach.org for the FY 2022 budget and budget documents for previous years.

Respectfully,

Randy M. Sherman, CPA, CPFO, CCM
Director of Finance and Administrative Services

Executive Summary

City-Wide Budget

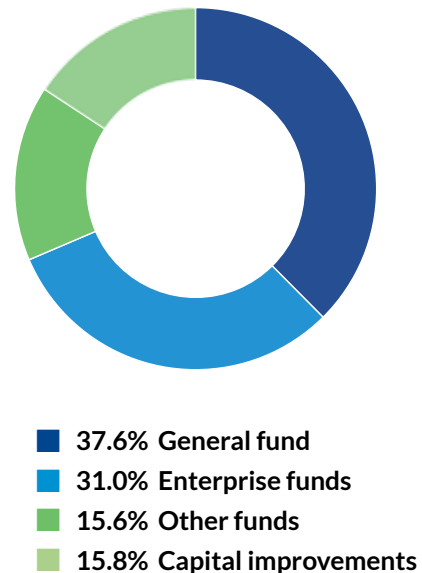
FY 2022, Citywide expenditures amount to \$226.719 million. The pie chart shows that the majority of the expenditures support the General Fund that primarily funds the police, fire, library, parks and recreation, community development and support departments.

In FY 2022, the City has projected to fund \$61.636 million in capital expenditures to include improvements to facilities, roadways, parks, bridges, equipment, and utility infrastructure improvements for water, wastewater and stormwater. Enterprise funds account for 31% of the total budget which include the operations of water, wastewater, stormwater, solid waste collection, the marina and parking.

Other funds include Internal Service Funds, such as insurance, information technology, and fleet services, Special Revenue Funds, such as grants for infrastructure improvements and social services, and Debt Service Fund which is used to make debt service payments.



FY 2022 Adopted Budget by Fund Type



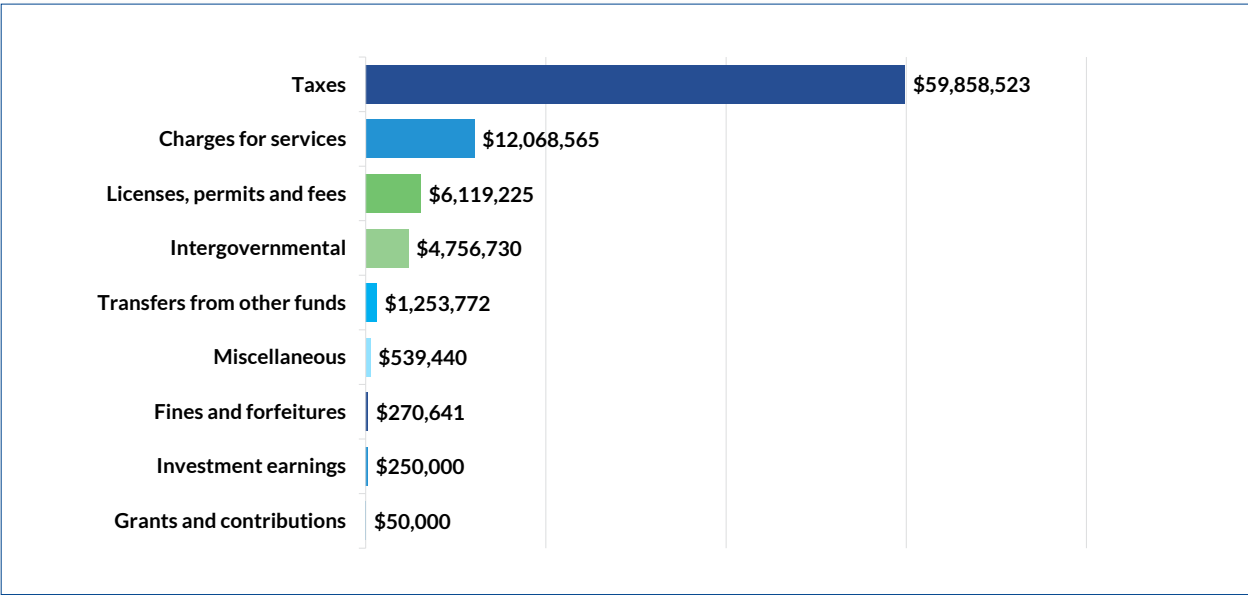
General Fund Budget

For Fiscal Year 2022, the General Fund Budget amounts to \$85.167 million.

The General Fund is used to account for the revenues and expenditures used to fund various City services such as police, fire, library, parks and recreation, community development, roadways, and internal support functions such as finance, human resources, risk management, legal services, property maintenance, and city administration. The majority of the revenues for the General Fund are generated from taxes and charges for services.

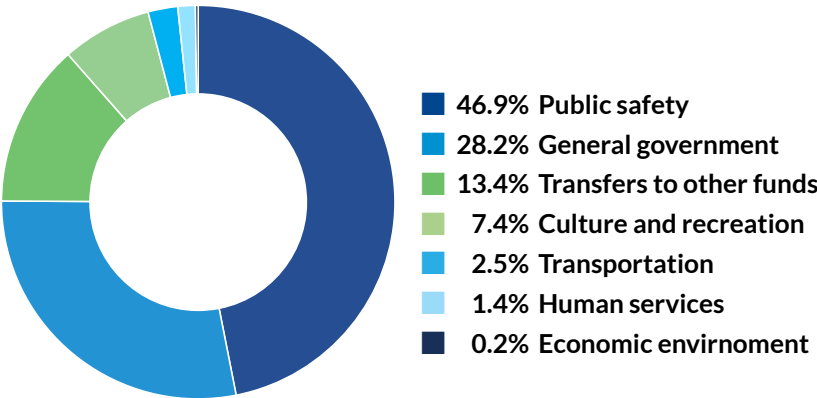
General Fund Revenues = \$85.167 million

The City’s General Fund revenue sources are diverse. Taxes account for 70% of the total FY 2022 general fund revenues which are comprised of property tax, sales tax, fuel tax, communications tax, and business tax. The remaining revenue sources include licenses, fees and permits, intergovernmental, charges for services, fines and forfeitures interest, miscellaneous, grants and contributions, and transfers from other funds.



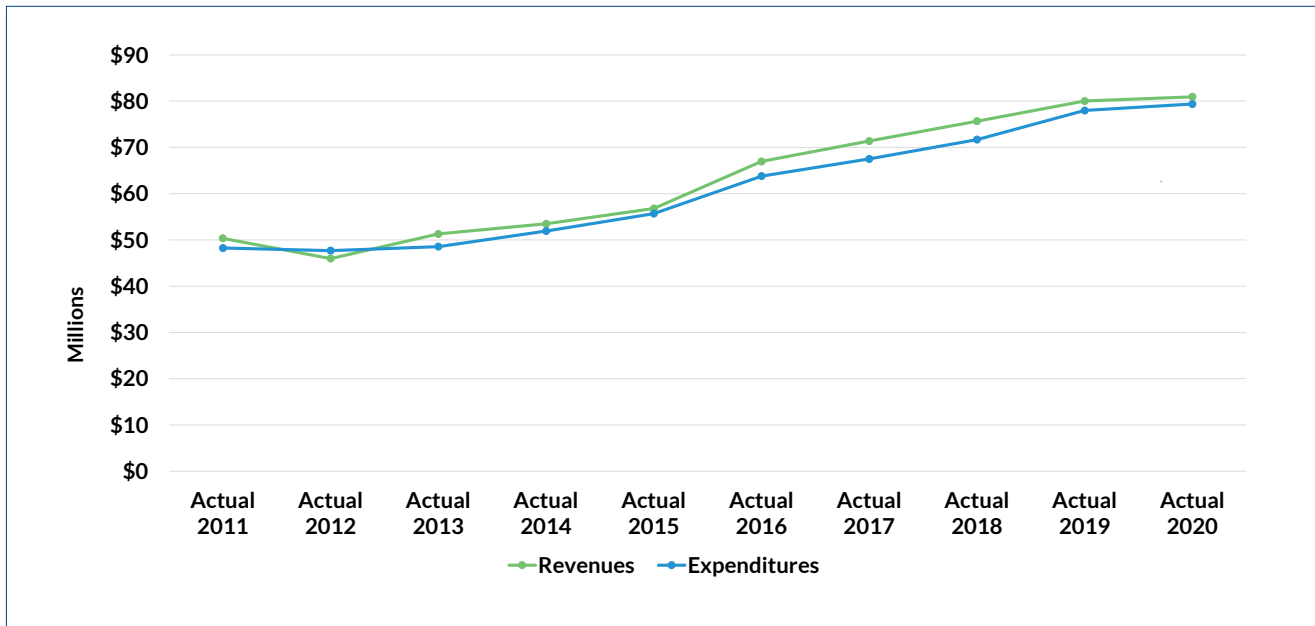
General Fund Expenditures = \$85.167 million

The City’s General Fund expenditures are used to support police and fire services, public works and engineering, building and permit issuance, streets and sidewalk maintenance, planning, parks and recreation, library, repair and maintenance, and internal support functions, such as finance, city administration, human resources, and legal services.

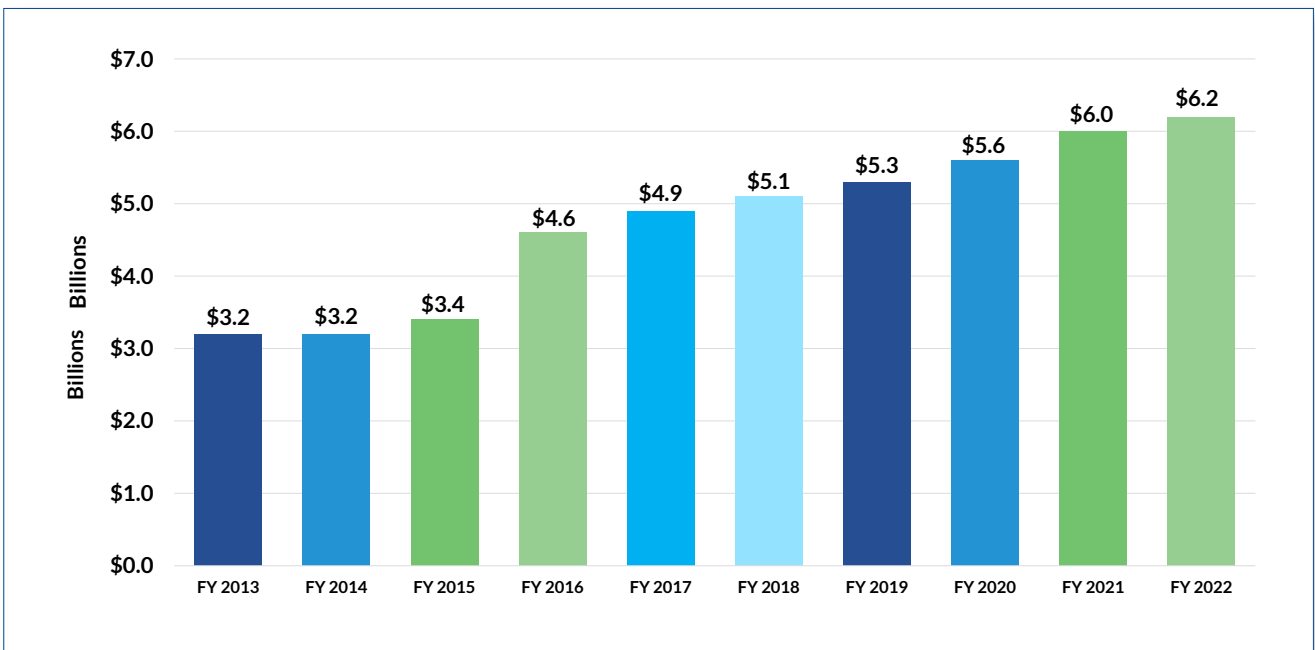


Executive Summary

General Fund Revenues and Expenditures for FY 2011 to FY 2020



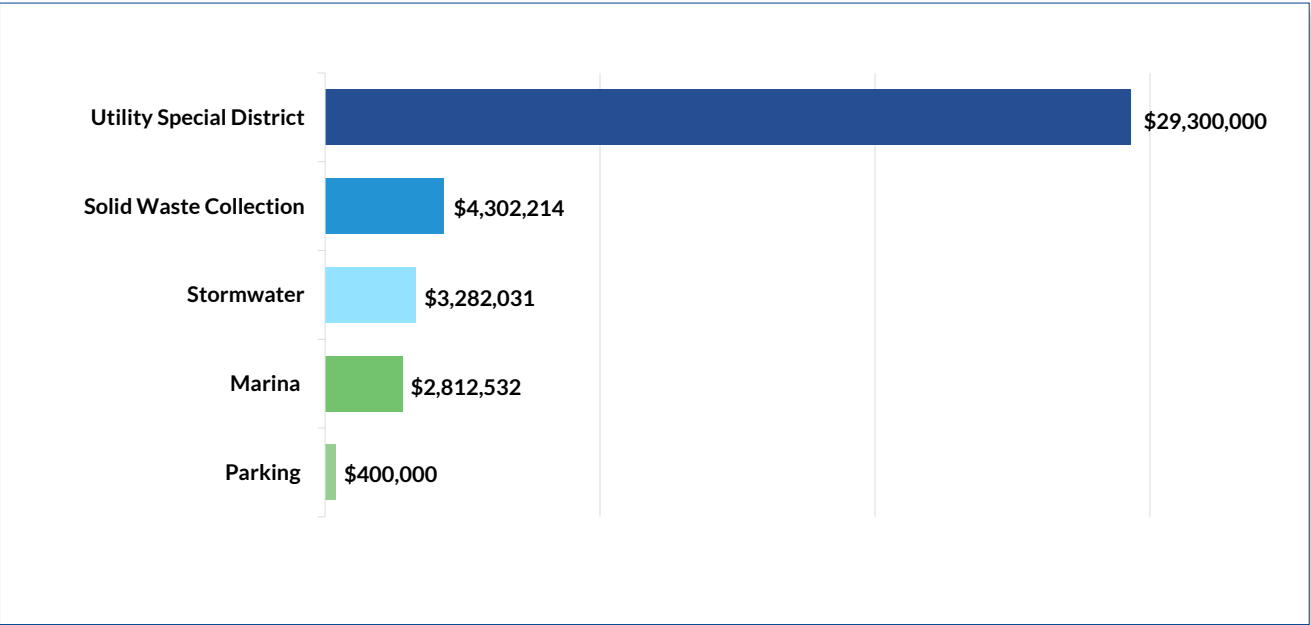
Riviera Beach Assessed Taxable Values for (in billions)



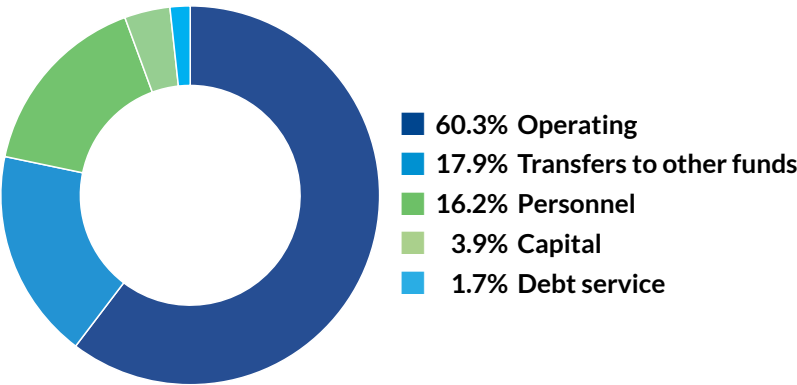
Enterprise Funds Budget

The City provides water to its residents and customers, collects and treats wastewater, collects and disposes garbage and recyclable materials through a third party vendor, maintains the City’s stormwater system, and owns a marina which is being managed by a third party arrangement. Fees charged to customers for the provision of these services primarily fund Enterprise operations. Majority of the revenues collected is used to fund the operations, maintain the infrastructure, and to invest in capital improvements to the utility infrastructure. For FY 2022, the enterprise funds are projected to generate \$40.097 million in revenues.

Enterprise Funds Revenues = \$40.097 million

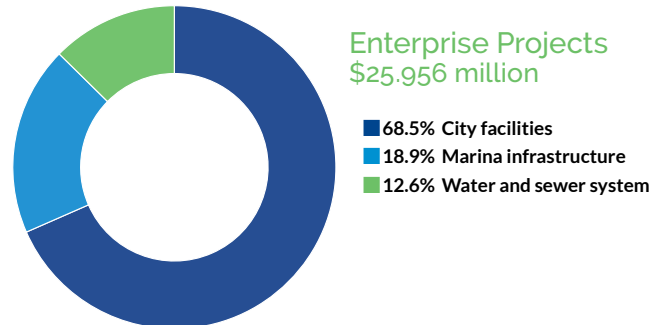
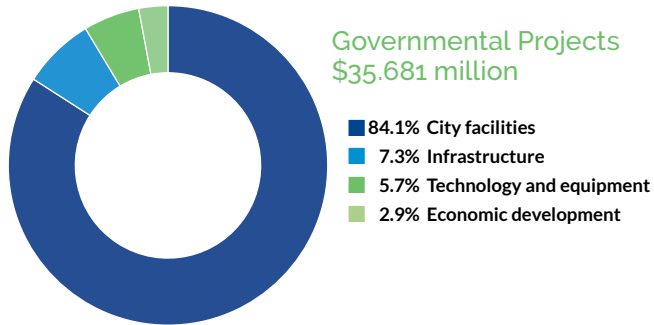


Enterprise Funds Expenses = \$40.097 million



Executive Summary

FY 2022 Capital Projects = \$61.637 million



FY 2022 Major Capital Projects

GENERAL GOVERNMENT PROJECT NAME	FY 2022
Fire Station 88	\$ 15,000,000
Fire Station 86	7,000,000
City Hall Replacement	5,000,000
Municipal Facilities	2,500,000
Palm Beach Isles Bridge	1,600,000
Neighborhood Revitalization	1,000,000
Information Technology Master Plan	750,000
Police 800mhz Radio Replacement	637,500
Parks & Recreation Master Plan	500,000
Singer Island Dune Restoration	500,000
Fire Self Contained Breathing Apparatus	375,000
Streets Mill And Surface	200,000

ENTERPRISE FUNDS PROJECT NAME	FY 2022
Water Treatment Facility	\$ 17,761,773
Marina Expansion Phase 3	4,667,058
Raw Water Wells A & B	1,000,000
Inspection Water Main Crossing	750,000
Lime Softening Units	727,163
Underground Oncall Contractor	300,000
Marina Mooring Field Phase 1	250,000
Sanitary Sewer System Relining	250,000

Our Mission

We are committed to creating an exceptional City by providing excellent customer service, progressive leadership, and accountable stewardship.

Our Vision

To be the best waterfront City in which to live, work, and play.

Our Values

PROFESSIONALISM

We expect and demand courteous and professional service of all those who serve the City. We place a premium on ensuring that our employees are leaders in their respective industries and operate with the utmost professionalism and courtesy.

ETHICS AND INTEGRITY

The City will continue to hire and employ individuals with the highest ethical standards to ensure there is transparency and accountability in all phases of operations and governance.

EXCELLENCE IN CUSTOMER SERVICE

The City prides itself on its customer-centric focus and ensuring that City employees are courteous, respectful, and compassionate in interactions with our citizenry. We strive to not only meet but exceed the expectations of all who we come into contact with.

DIVERSITY

We celebrate our diversity as a core tenant and fundamental aspect of our government, and we look to be inclusionary in our activities and programs to ensure everyone is part of the process.

RESPECT FOR OPINIONS

We appreciate diverse opinions and welcome collegial and productive conversations that are intended to move the City and the agency forward and are conducted in a productive and respectful manner.

TRANSPARENCY

We are acutely aware that public trust is paramount to every conceivable aspect of government. We understand transparency is at the forefront as it is the bedrock for good government and governance. Public positions come with the responsibility to protect and preserve transparency, accountability, and the public's trust.

INNOVATION

We are an agency that embraces innovation, creativity, and accountability and understand that the best ideas and solutions to problems in 21st century are born from an environment that promotes innovation and creativity.

Strategic Planning Framework

Internal and external forces have resulted in the need for the City to develop a strategic framework in order to meet the needs and expectations of residents, customers, employees, businesses, and other stakeholders. On August 10, 2019, the Mayor, Council, and City Administration embarked on a process to develop a Strategic Plan to provide strategic direction and a framework for the City's future. The goal of the strategic planning session was to ensure alignment between the City's resources and activities within the Council's policy direction and to guide the City in successfully advancing the City's vision and priorities over the next ten years.

The following are the elements of the Strategic Plan:

- Vision
- Mission
- Core Values
- Priority Focus Areas
- Goals
- Objectives

As a result of this process, the Mayor and Council established priorities which focus not only on the short-term goals but also the long-term objectives to meet the City's desired vision by 2030 and the following are the nine priority focus areas that emerged as essential in development of a strategic framework to move the City forward.

1. Governance - Developing policies and processes to support the management of municipal government.
2. Planning - Focusing on the importance of land use, capital investment, infrastructure systems and operational strategic plans.
3. Staffing - Ensuring the City's ability to recruit, retain, and deploy a workforce that meets the public service needs of the community.
4. Revitalization - Improving the condition, appearance, and functionality of targeted areas in the community.
5. Engagement - Increasing community involvement and participation of more residents and organizations.
6. Recreation - Expanding parks and recreational opportunities and reassessing current model of services.
7. Economic Development - Strengthening the City's tax and employment base through commercial, retail, and industrial investment.
8. Stewardship - Strengthening the prudent management of the City's finances and overall health, safety, and well-being of citizens.
9. Innovation - Applying technology to improve citizen services and enable operations that are more efficient.

Riviera Beach 2030 was formulated as a result of this meeting. *Riviera Beach 2030* is a forward and progressive thinking agenda that addresses the challenges that the City faces today, the opportunities that lie ahead, and how it can deviate from the status quo. These goals set the foundation on which staff will build with the intent of addressing the challenges and opportunities that the City faces. Previously, the City's overarching goals included public safety and economic development, infrastructure, education, and demographics. The goals for FY 2022 are five overarching goals that are broader in nature with specific objectives that provide a more refined and strategic roadmap from which staff can work are described as follows:



GOAL #1: ACHIEVE A PROSPEROUS, RESILIENT, AND SUSTAINABLE ECONOMY

Objectives

1. Create and promote a new brand and image for the City through a City designed media strategy and plan of action which presents a “renewed sense of community” and leadership, for presentation to the local public and the public at large.
 - Develop content and public information campaigns, press releases, special interest and community news stories, and other features and formats including RBTv, website, newsletters, social media marketing, and news articles.
 - Target multiple audiences such as residents, employees, businesses, tourists and visitors as well as other municipal, county, state, regional, national, public, private sector publications, and news sources, such as *South Florida Business Journal*, *Florida Trend*, and the Florida League of Cities *Quality Cities*.
2. Continue to leverage existing natural and geographic assets and locations such as the Atlantic Ocean and beaches, MacArthur State Park, Lake Worth Lagoon (Intracoastal Waterway), the City Marina, Peanut Island, Riviera Beach’s Singer Island, and Port of Palm Beach.
3. Broaden the industrial base with diversification initiatives by targeting the logistics (manufacturing and distribution) and emerging clusters in order to build on the City’s unique assets and competitive strengths such as the Port of Palm Beach, daily Rail-to-Ferry access, industrial park, and close proximity to Interstate 95 which provide stability during downturns that may disproportionately impact any single cluster or industry.
4. Develop and attract new economically sustainable development which fosters environmental quality, creates vibrancy, and creates a unique sense of place for the City, downtown and other venues of the City to include:
 - Combination of public sector and private sector facilities, services and amenities.
 - Development of a new City Hall complex and other City facilities.
 - Creation of arts, culture, entertainment, and retail venues and amenities, such as restaurants, bowling alleys, movie theater for local residents and families.

- A natural and built environment to attract new industries such as film and television.
 - Clean, green, and beautify industrial zones, port vistas and perimeters, and gateways to remove visual blight and beautify the City.
 - Develop quality hotels.
 - Explore creating connections with Peanut Island for eco-tourism and other unique lodging, recreation and retail outlets.
 - Develop a diversity of recreational offerings to both attract tourists and serve the local residents and community to include:
 - » Regional sporting events such as beach polo, volleyball, triathlon, fishing, sailing, kayaking, and diving.
 - » Local sports and athletic leagues for resident youth and families.
 - Expand transportation and market to business and industry the different modes of transport within or in proximity to the City, such as railway, waterway, airway, and ground.
 - Expedite the permit, preliminary zoning and business tax receipts processing.
 - Create and develop workforce and career liaison for residents of the City through collaborative partnerships for training, apprenticeships, internships with business, community and regional partners, such as the Palm Beach County School Board, Palm Beach State College, Port of Palm Beach and private enterprises to create opportunities and outcomes for residents' skills upgrade, credentialing and ultimately job placement.
5. Employ safe development practices in business districts and surrounding neighborhoods by locating structures outside of floodplains, preserving natural lands that act as buffers from storms, and protecting downtowns and other existing development from the impacts of extreme weather.
 6. Create a Business Development Ombudsman who will focus on the following:
 - » Development of local business.
 - » Enhance equitable contracting opportunities with and within the City.
 - » Market to attract new businesses and major employers to the City.
 7. Develop zoning and design standards.



GOAL #2: BUILD GREAT NEIGHBORHOODS

Objectives:

1. Provide for a diversity of market rate, workforce, and affordable housing by:
 - Protecting the current residents from displacement and gentrification through creative and collaborative housing solutions.
 - Working with mission driven non-profits, such as Community Development Commissions (CDCs), Community Housing Development Organizations (CHDOs), Community Development Financial Institutions (CDFIs), and Community Land Trusts (CLTs) to design and provide long-term options for low and middle-income families.
 - Developing programs to reduce foreclosures and the loss of generational homestead properties.
2. Create aesthetic improvements with focus on most vulnerable communities by:
 - Providing resources and incentives for low-income residents to be code compliant.
 - Enforcing code compliance and nuisance abatement for absentee property owners and neighborhood commercial establishments.

3. Create comprehensive and holistic opportunities for residents, youth, seniors, families, and ultimately, neighborhoods to prosper and thrive by:
 - Researching and developing grant applications to Federal, State, and philanthropic sources to provide for health and wellness initiatives, improve educational systems, eliminate food deserts, cultivate and promote community-based arts and culture.
4. Create Police Athletic / Activities League to engage youth in a variety of crime prevention and youth development programs including sports, mentoring, and law enforcement initiatives, which build bonds between youth and the police together in a positive environment that promotes trust and respect for each other. The mission of the National Police Athletic League (PAL) and its member chapters work to prevent juvenile crime and violence by building the bond between police officers and children.



GOAL #3: ACCELERATE OPERATIONAL EXCELLENCE

Objectives

1. Fill essential positions with qualified, credentialed, and committed staff to move the City's vision forward.
2. Update and create standard operating procedures to achieve consistency in the management and implementation of departmental operations.
3. Create a customer service culture which is responsive and solution focused ("can do").
4. Streamline development review process.
5. Coordinate with the CRA to move the City's vision forward.
6. Create an information technology plan to address:
 - Enterprise information management to include auditing, risk management, records retention, metadata standardization, storage, Freedom of Information Act (FOIA), and to eliminate silos that are unable to operate with any other system.
 - Geographic Information Systems (GIS) that link with municipal business licenses, tax information, and other business establishment databases and to also facilitate rapid post-incident impact assessments.
 - Enterprise information security and cybersecurity to align with the City's risks and requirements.
 - Culture of security within the organization.
 - Information technology service management by adjusting the information technology structure and staffing for effective and efficient integration throughout all departments to enhance and safeguard operations.
 - Future costs to secure the City's operational infrastructure and safety.
 - Business and customer service features and processes for online permitting and smart water meters.



GOAL #4: ENHANCE GOVERNMENT STEWARDSHIP AND ACCOUNTABILITY

Objectives

1. Adopt policies for the implementation of practices in transparency, reporting, and auditing to deliver effective accountability.
2. Ensure robust internal controls to manage risks and performance and to achieve strong public financial management.
3. Develop an annual budget to reflect a healthy financial position, which adequately services and maintains the City's capital assets, such as fleet, facilities, and equipment.

4. Develop strategic and financial plans to upgrade aging infrastructure such as facilities, roads, utilities, and bridges.
5. Develop and update the City's Capital Improvement Plan to include the use of the one-cent infrastructure sales surtax capital projects.
6. Revise and update the City's Comprehensive Plan.
7. Develop and implement a Master Utility Plan.
 - Review and consider annexation of utility service areas.
 - Conduct a utility assessment plan.
8. Create an Economic Development Plan.
9. Enhance transparency through technology.
 - Revamp and develop website to maximize public access to information such as public records requests, permitting, business tax receipt applications, utility payments, and receive and respond to citizen requests and complaints.
10. Adopt strategic planning as a tool for ongoing critical assessment of goal attainment to achieve *Riviera Beach 2030*.



GOAL #5: STRENGTHEN COMMUNITY ENGAGEMENT AND EMPOWERMENT Objectives

1. Engage citizens through a variety of community information sessions and citizen input formats to create a quality of life plan for *Riviera Beach 2030* to include:
 - Charrettes, strategic planning workshops, town hall meetings, and summits.
 - Surveys, focus groups, and roundtables.
2. Educate and inform citizens and stakeholders to include businesses and non-profit organizations about environmental issues, conservation, recycling, and sustainable "best practices" to protect and further enhance the natural environment.
3. Create opportunities for learning and participation in government through leadership academy, board and committee appointments, and various citizen advisory boards.
4. Connect citizens and residents with opportunities for career building certifications and degrees via partnership with Palm Beach State College and other institutions.
5. Define, refine, and reactivate the partnership with the Palm Beach County School District, reactivate the Riviera Beach Education Advisory Committee, create a Riviera Beach Education Foundation, continue and enhance the Riviera Beach Pre-K Collaborative, and develop and initiate an Adopt-A-School project for the Mayor and Council.
6. Develop partnerships and organize social service agencies, religious organizations, neighborhood associations, hospitals, and health organizations to include the Veteran Administration hospital to connect residents to comprehensive and coordinated services and resources.
7. Ensure leadership and staff are knowledgeable and adequately trained to deliver work and services of the highest professional and ethical standards, including but not limited to, conflict resolution and conflict management training, racial equity and diversity training, and cultural competency practice and training.

The Strategic Plan will result in the implementation comprising specific actions, timelines, performance measurements, tracking of progress, and reporting mechanism. With the implementation of the Strategic Plan, staff will work towards improvement and ensure alignment to the City's values and goals.

**City of Riviera Beach, Florida**

City Manager's Office

1481 W. 15th Street, Suite 238

Riviera Beach, FL 33404

Web: www.rivierabeach.org

Office: 561-812-6601

Email: citymanagersoffice@rivierabeach.org

September 16, 2021

Honorable Mayor Ronnie Felder
Honorable Chairwoman, Shirley Lanier
Honorable Chair Pro Tem, KaShamba Miller-Anderson
Honorable Councilmember, Julia A. Botel, Ed. D
Honorable Councilmember, Tradrick McCoy
Honorable Councilmember, Douglas Lawson

Subject: City-Wide Annual Budget for Fiscal Year 2021-2022

Dear Honorable Mayor, Chairwoman, and City Councilmembers:

Pursuant to the Charter and the duties of the City Manager to provide the elected officials with a balanced responsive budget based on legislative direction by the City Council, I am presenting the City of Riviera Beach's FY 2022 Operating and Capital Budget and FY 2022-2026 Capital Improvement Plan (CIP). FY 2022 will undoubtedly be very challenging, not because of the fiscal strength or condition of the agency, but as a result of the novel coronavirus that continues to impact the way in which we operate an efficient and effective local government. For every decision before us, we must consider the novel coronavirus as we look to the future for the City of Riviera Beach ("City"). Despite the pandemic, economic conditions have continued to improve and forward momentum is predicated on the desirability of living, working and playing in the great state of Florida.

The State has seen significant investments in real estate and economic conditions have improved as a result of Florida's supportability, weather, and favorable economic conditions, all of which bolstered continued growth in Palm Beach County. The City has seen its taxable value increase to approximately \$6.1 billion, a growth of approximately 6% over last year's taxable value.

The FY 2022 budget is balanced based on the millage rate of 8.4520 mills, which is approximately \$8.45 per \$1,000. With this adopted budget, the City stands to generate approximately \$51,472,957 ad valorem revenue to fund operations. The FY 2022 budget is balanced with a total City-wide appropriation of \$226,717,833, which includes the General Fund's budget of \$85,166,896.

However, one of the largest impediments impacting our community is the continual perpetuation of investment property acquisition and the decline of owner-occupied dwellings. This trend significantly destabilizes neighborhoods because of the transient nature of tenants versus homestead properties, which provide greater stability and "sweat," equity toward ensuring great neighborhoods. As a result of this increasing trend, this budget has appropriated \$1 million to facilitate attainable workforce housing as directed by the City Council. This funding will strengthen neighborhoods, which is a subset of the *Riviera Beach* 2030 goals. Furthermore, the City will utilize these funds to leverage additional partnerships throughout the county and state with

the intent of rotating in another million dollars to move forward with the most aggressive neighborhood stabilization program in a decade.

Even though economic conditions are trending upward because of the continued influx of people to the state, the cost of government continues to rise exponentially. As a result of the pandemic, we have witnessed construction costs increase by almost 39% since FY 2019. Some commodities such as steel are almost unattainable because of the supply chain challenges as demand exceeds production. These factors are taken into consideration when looking at how to continue moving major initiatives forward as directed by the Council. This budget includes modest increases associated with the staffing complement. The City had budgeted 530 full-time equivalent (FTE) employees for FY 2021 increasing by a net of 12 FTEs with a total budgeted complement of 542 FTEs for FY 2022. The increase is based on operational needs versus request mainly for the City's public safety operations. Operational efficiencies will be reviewed critically during FY 2022 as we seek to optimize performance while minimizing spending.

As we look to address some of the challenges in the community, we must stay conscientious of the overall fiscal burden placed upon residents, tax payers, rate payers, and end users. We must look to facilitate optimal performance to drive results. Furthermore, we are seeking at a three-pronged approach to address some of the fiscal challenges on the horizon: seeking additional revenues and revenue maximization, revenue optimization, and spending cuts. We are confident that if we are able to proceed in such a fashion, we can reduce the agency's funding fees in subsequent years. Overall, the departments requested an approximate 4% holistic increase to provide municipal services for FY 2022. However, three components are critical to loosen the aggressive capital construction plans going forward. As we look to the horizon, the City must move forward with aggressive plans to address failing infrastructure. Facilities that are currently operational are functionally obsolete and do not provide positive conditions for service in the 21st century. We know that to accommodate the growing demands of your constituents, we must have facilities that perform. Our existing facilities such as City Hall, four fire stations, and the police department – most of all, the water treatment plant – are woefully inadequate for the level of service demanded by this community.

As a result of these facilities' condition, we have established a program referred to as "*Reimagine Riviera Beach*," a grassroots initiative intended to garner community feedback and public sentiment about an aggressive capital construction plan for multiple City facilities throughout the community. However, to fund their construction, revenues must be adjusted accordingly. Otherwise, the City will not be able to move forward on constructing any facilities.

COVID-19

March 2020 was a month that changed the way in which we look at government and governance in perpetuity. For the first time in a generation, cities across the nation and the world were forced to look at providing services that are not routinely provided by municipalities. Vaccinations, distribution sites, grants, and local business development assistance for small businesses were all in the purview of local governments within Palm Beach County and, more specifically, the City. From both the CRA and the City, \$450,000 were provided in small business grants to assist those businesses hardest hit as a result of the pandemic. Furthermore, it administered well over 10,000 shots to the general public and was recognized by the state of Florida as a permanent pod with the distribution of the vaccine during the height of the pandemic. The city communicated to thousands throughout the greater Palm Beach County area concerning efforts intended to keep people safe from the novel coronavirus. Additionally, the City was the first to mail out facial coverings to Riviera Beach residents, encouraging them to stay safe, wear a mask, and obtain a vaccine when it becomes available to their corresponding demographic. The City modified operational hours to protect the workforce and deployed its first telecommuting policy, which was intended to provide options for continued safety precautions to

keep the workforce safe, as well as minimize potential contacts between employees to reduce the potential for exposure. The City provided food distribution for approximately six months for its residents on a weekly basis. The City's efforts in a time of crisis were commendable.

Capital

I believe it is important to note the significant accomplishment that has occurred as a result of staff efforts and with the Council's support. The City was able to bring forth its largest municipal facility in a generation. The new Riviera Beach Public Library and Emerging Community Center is one of the largest City facilities within the City's inventory. The state-of-the-art facility will provide multiple opportunities for the community at large to peek into the vision we have for our community. From our small business café incubator to our science, technology, engineering and math lab, we are proud of the over \$4 million investment the Council has made to reimagine the opportunities within our community. Additionally, that multimillion-dollar investment is catty-corner to what will be one of the most iconic structures in the City with the construction of a brand-new modern fire station. The City has not been able to accomplish this in 50 years. We are enthusiastic about these accomplishments and look forward to two subsequent opportunities on the horizon. There is no doubt that the City is moving forward with an aggressive *Reimagine Riviera Beach* Capital Project campaign intended to address deficiencies in existing City facilities.

The City is anticipated to commence construction on two new fire stations. The first, Fire Station 88, will be on the corner of Congress Avenue and Blue Heron Boulevard. The other, Fire Station 86, will be placed on property on Singer Island. These two important facilities will be instrumental in providing fire services, in the 21st century, and improving living conditions for first responders. Currently, Fire Station 88 is in a temporary facility at the City's public works campus and is using modular trailers to accommodate personnel. Fire Station 86 continues to have critical failures that may result in the station having no other choice but to temporarily relocate to another facility. Unfortunately, most of the City's critical infrastructure has not been addressed for 40 to 50 years, and critical failures are imminent.

To facilitate an aggressive public safety facility reconstruction plan, the City has issued bonds to construct Fire Stations 86 and 88. Staff will continue to have discussions with the Council, and believe the fire assessment fee that is levied in other municipalities would be the ideal funding mechanism to facilitate capital investments for fire service. We project that the City can generate \$2.7 and \$3 million annually. The repayment vehicle will be sufficient to carry the debt issuance and assist in funding fire suppression services. This additional revenue would have to be based on a rational nexus that allows the City to levy a fee associated with fire suppression services whereby the property owner derives a special benefit associated with services. Currently, the City of Riviera Beach runs over 8,000 calls per year. However, out of the total budget, only \$13.9 million is associated with fire suppression. In order to fund capital construction to continue making sizable improvements in fire suppression services, it is necessary to find an alternative revenue stream. Staff is hopeful that in subsequent budget processes, the Council will look to levy a fee of approximately 25% of the allowable fee to provide the necessary fiscal resources to address facility contractions in the next year.

The Utility Special District (USD) is an important element of the overall *Reimagine Riviera Beach* program, and is arguably the most important service the City provides. The existing facilities were constructed in 1958, and have not seen noticeable upgrades until the \$13 million invested during FY 2021. In collaboration with the City, the USD expects for an aggressive timeline to deliver a new water treatment plant in 36 months versus the traditional design, bid and build program. The District has chosen to proceed with a design and has chosen a financing option that looks to bring the facility to market substantially quicker than the conventional construction process. However, the existing revenue structure does not support the construction of a new water treatment plant without rate increases. Acquisition of capital to the tune of approximately \$100 million to \$150 million is required.

To achieve this, the USD will have to modify its rate structure to accommodate the issuance of debt, whether it is a lease payment or other debt issuance. The City expects to receive \$17.762 million through the American Rescue Plan Act of 2021 (ARPA). City Staff has modified the existing capital improvements plan to ensure that all \$17.762 million is dedicated to the reconstruction of a new water treatment plant on the former public works campus. Furthermore, research on additional funding opportunities and grants will be made available over the next year by the federal government with the impetus of reducing the capital burden on ratepayers for the new water treatment plant.

Assuming rate modifications can go into effect the second or third quarter FY 2022, the District will be positioned ideally to absorb the cost of constructing a new water treatment plant. If things progress as projected, preconstruction activities should commence on the site within the first quarter of FY 2022.

The City has hosted four community charrettes related to construction of a new City Hall campus. The sessions were very fruitful, and provided substantial feedback for staff on relocating City Hall. We anticipate having additional conversations with members of the community to ensure there is communication support and excitement about the potential relocation of City Hall to the Broadway corridor. That direction was the product of the community charrette meetings: members of the community felt that the optimal location would be placing the City Hall campus on the property located at W. 23rd and W. 22nd, as it would be a major economic driver of redevelopment for the surrounding area. Additionally, a major municipal facility within that corridor will serve as a substantial improvement and an economic catalyst for the redeveloping Avenue E. In collaboration with the CRA, the City would look to the private sector to assist in funding and building a \$60 million municipal facility. It is anticipated that this facility would centralize City services, as opposed to the present scattered model. As part of this process, the City would look to engage the private sector in a public-private partnership. We would consider leveraging the property as an asset and grant additional development rights to build a favorable arrangement between the City, CRA and the private sector. Based on the community's input, we look to bring forward a solicitation document within the coming months. Moving forward aggressively, we hope to break ground on September 29, 2022, the City's Centennial Birthday.

Public Safety

The City has always placed a premium on public safety; however, it has failed to make the necessary investments related to facility spaces in order to provide public safety services in the 21st century. The facilities operated by police and fire are woefully inadequate in addressing the existing demands related to public safety, to the point where employees vacate the agency. This is one of the core reasons why seek to leave the City. As a result of this significant need, the City has aggressively pursued reconstructing multiple fire stations concurrently. Fire Station 88 is scheduled to commence construction in early FY 2022, and Fire Station 87 beginning in the early summer of 2022. This aggressive public safety plan does not take a bandage approach, but looks to construct facilities that are on par with the best public safety facilities in the nation. Furthermore, in the foreseeable future, it is anticipated that Fire Station 86 will be reconstructed and Fire Station 89 will be completely renovated. Within the next four to five years, the City will conceivably have all fire stations newly constructed or significantly improved. Thus, all necessary renovations will be made to ensure the best services are provided to the community. This endeavor in and of itself is a costly one and costing approximately \$60 million to complete. To fund such activity, it will be incumbent on the City to adopt a fire assessment fee with the purposes of funding the capital and operational expenses needed to provide fire services within the municipal boundaries of the City. This revenue stream is critical to the City's capital construction campaign, and if it is not received, construction of Fire Stations 86 and 89 will be severely delayed. The City is looking to collect approximately \$2.7 to \$3 million per annum in revenue associated with this funding stream to be pledged toward the debt service necessary to complete the aggressive capital construction plan.

Furthermore, the Riviera Beach Police Department is in desperate need of a new location as the existing footprint is not suitable for civilians and sworn personnel. The existing facility possesses significant issues, such as water intrusion, limited physical space, antiquated locker rooms and restroom facilities, and more importantly, limited facilities for the processing of suspects. This facility has three to five years remaining and is a significant deterrent as it relates to the City's ability to recruit and proactively police our community. The City is looking at existing buildings and the possibility and feasibility of constructing its own new standalone facility. However, the difference could potentially be \$12 to \$15 million, if the City were to pursue new construction, versus acquiring a strategically located property to accommodate the Police Department for now and the future. Staff is hopeful that a permanent location for the Riviera Beach Police Department can be determined by the Council during the next few months.

Reimagine Riviera Beach

In 2019, the Mayor and Council created *Riviera Beach 2030*, which is a bold and strategic vision for the City for the next ten years. As a result of this robust conversation, the elected officials developed five overarching goals to address key needs throughout the City. These goals are to achieve a sustainable economy, build great neighborhoods, accelerate operational excellence, enhance government stewardship, and strengthen community engagement. These goals are the fundamental tenets on which the City's departments set their goals and objectives. The City had to abandon conventional logic and move forward in an aggressive and innovative manner, in order to address the community's growing needs and demands. This required the City to "reimagine" itself to capitalize on its rich natural amenities and historical traits to renew, revive, and rebuild a city that is diverse, inclusionary, and innovative. This progressive, forward-thinking approach builds on the years of work and effort that predecessors made. In addition, it breathes new life into plans, ideologies, and philosophies that were never before executed or prioritized. *Reimagine Riviera Beach* has emerged as the mantra that looks to address multiple aspects of local government. It addresses old, outdated, and dilapidated facilities, wages, benefits, and other elements that were historically left unaddressed. This all-encompassing approach seeks to bring synergy among the various segments of government, from the CRA to USD and to the City. This symbiotic relationship is intended to fuse resources and talents from these three agencies to move Riviera Beach forward. No longer will we work in silos, as they create duplication of efforts and inefficiencies. Rather, we will work in a streamlined and efficient manner that is solely intended to make substantial progress both now and for future generations.

Reimagine Riviera Beach is the mantra that will carry the City into its centennial year with the goal of bringing modern amenities, facilities, major employment centers, and other benefits to the community which have traditionally been excluded from economic development opportunities. This inclusionary approach looks to address some systemic obstacles by putting in place intentional steps to ensure that businesses, residents, and investors in the City have an opportunity to grow economically and socially within the community that they have invested in. The *Reimagine Riviera Beach* mantra ensures that everyone has a proverbial seat at the table in order to accomplish the City's most robust and aggressive development and redevelopment initiatives in a generation.

Housing

Attainable housing continues to be a major priority for the City. Both the City and the Riviera Beach Community Redevelopment Agency (CRA) have allocated approximately \$2 million for the purposes of moving toward owner-occupied dwellings. In light of the significant increase in the housing market, it is imperative that the City deploys progressive and innovative measures to shore up neighborhoods by looking to promote homeownership. This initiative will make it easier to address the concerns that have been present in the community for over a decade. Both agencies would utilize this capital commitment to facilitate a greater

partnership with outside entities focused on the same goal. Whether it is the utilization of existing properties, gap financing, or joint ventures, the City will make its most notable investment in residential construction in five years. Furthermore, the City is looking at ways to incentivize development in order to ensure a mixture of housing units throughout the community that address all income levels and continue to promote Riviera Beach as the community of choice. Façade grants and other economic inducement tools will still be available to individuals who reside within the CRA, and similar programs will be introduced to the greater Riviera Beach community within the second quarter FY 2022. Pilot projects are being developed, and work related to infill development is forthcoming and will be shared with the community once the criteria and program have been established.

Equality

The City and the CRA continue to work collaboratively to promote equity in our community's redevelopment. The City continues to pursue elements related to the disparity study to create opportunities for local, minority and small business participation. It has been a goal of both agencies to afford economic opportunities to the residents, business owners, and corporate entities that live, work, and invest in the overall quality of life enjoyed in Riviera Beach. To encourage more targeted economic investment, it is critical that we continue to support the disparity study and make microloans available for small business startups within the City. The City must also develop a robust community benefits program that builds a relationship with developers and employers. The community benefits program's sole purpose would be advancing the narrative related to job creation and employment opportunities for Riviera Beach residents. Over the next few months, this forward-thinking, progressive movement will look to change the narrative and drive more accountability for private-sector entities with the goal of raising per capita income within the City's boundaries. Furthermore, as part of this initiative, staff will examine accountability matrixes that will track employment gains and private-sector investment to move the proverbial needle: the City can work to allow its residents to at least meet the state average for per capita income. Targeting per capita income for Palm Beach County will be the ultimate goal of the program. The City will revamp procurement policies and procedures to ensure a level and equitable playing field for individuals interested in conducting business with the City and the CRA.

Diversity

Many cities throughout the nation do not experience the cultural diversity that Riviera Beach possesses. We believe that our diversity is an element that allows for us to be more inclusive and intentional regarding our efforts to rebrand and reemerge as one of Florida's premier communities. As a result of the 2020 U.S. Census, Riviera Beach's population grew about 15.5% to 37,604 persons, from 32,500, which is an increase that was collected as part of the constitutional exercise in 2010. As a result of this population increase, the City experienced growth in the percentage of Asian and Hispanic residents, and both ethnicities experienced the largest increase since 2010. This is very important to note because, as a municipality, we must be more intentional with our communication strategies and understand that, in a global society, we must look to create ways for all ethnicities to participate in the governance activities within their local government. As a result of the 2020 U.S. Census, we have seen that there are still major income disparities with regard to persons of color, as well as other races and ethnicities. The City took steps toward addressing the income disparities in 2019 by executing a policy that established a livable wage of \$15 per hour. Additionally, we are ensuring that gainful employment opportunities are not just posted in common areas but in places where they will attract a diverse pool of potential candidates for employment within the City. These steps are intended to ensure that the composition of our agency reflects the community that we serve.

Personnel

By far the City's most precious and valuable resource, every success or accomplishment is attributable to the dynamic workforce the agency possesses. However, we face substantial challenges regarding compensation for supervisors, managers and departmental directors. Under the favorable employment agreements that have been proffered and executed, 75% of labor union employees receive annual increases of 10% to 15%. However, supervisors, managers and departmental directors receive only 3% increases. Thus, we have compounded salary inequities to the point that in certain departments, line-level personnel make close to or more than some long-term tenured managers.

The City has, in fact, commissioned a review of the compensation classification study that was conducted in 2019 and will look to bring forward a compensation strategy that creates parity among the management group during FY 2022.

Additionally, it has become profoundly more challenging to recruit and retain dynamic individuals to fill these positions because of the competitive nature of the market. Currently, it is very easy for a dynamic candidate to receive multiple offers within a short amount of time because of the significant demand within the workforce. Furthermore, agencies are being more creative with modified work schedules, telecommuting policies and the like, which makes attracting someone to municipal government that much more challenging. The coronavirus has also caused many people to retire early, leaving critical vacancies unfilled in many agencies. Attracting, recruiting and retaining 21st-century employees has become inherently more challenging. Nonetheless, we believe that we have a pathway that will create parity for all employee units.

Wages

The City has put forth the most aggressive wage increase in its history for three of its four collective bargaining units: International Association of Firefighters (IAFF), Police Benevolent Association (PBA), and Service Employee International Union (SEIU). We are in ongoing negotiations with the Professional Managers and Supervisors Association (PMSA) as we enter FY 2022. The intent behind this aggressive compensation strategy is to provide a wage compensatory to the work, which are responsibilities and tasks that are required to provide municipal services in the 21st century. This aggressive compensation strategy is intended for us to retain, attract, and recruit the best personnel in the region. To make significant progress, we are projecting that it will require a motivated workforce to do so. We understand that compensation is merely one facet in the overall concept of being an employer of choice. However, we understand the importance of paying a livable wage, as well as providing for compensation that rivals some of the best agencies in the region. One of the subsequent steps is to look at the wages and benefits provided to nonrepresented employees, including Department Directors and Assistant Directors. Those individuals are routinely tasked with multiple responsibilities necessary to safeguard the agency and look for efficiencies related to operational practices. In this environment, which is highly competitive and favors the employee, we must be intentional about what we do and make sure we do not fall behind our competitors for the workforce of the 21st century. We are looking at a more robust solution-driven approach that addresses the salaries and inequities in the existing system and looks to bring staff to comparable market salary levels within the first half of FY 2022.

City Manager's Budget Message

Cost Savings Initiatives

In FY 2019, City Administration, Human Resources, and Finance departments reviewed the existing staffing complement and noticed that a substantial amount of positions were needed to provide the services uniformly enjoyed by the residents of this community. As such, staff took the necessary steps to reduce the workforce while at the same time not to adversely impact staff in existing positions. The staff complement decreased by 21 full-time equivalent positions moving from 563 to 542 resulting in an estimated cost cost savings of \$6.930 million through FY 2022. To put that reduction into perspective, the City would need to conceivably increase the taxable burden to fund the government if modifications were not accepted by the Council. Furthermore, the City made noticeable modifications to fringe benefits so that once modifications are fully implemented, savings of \$2.3 million are projected annually. Staff also looked at a more consumer-driven approach regarding healthcare and moved to a high-deductible health plan that saved approximately \$1.876 million from FY 2021 through FY 2022. To reduce booked liabilities, the City adopted a leave program that is line with a private sector approach concerning sick and vacation accruals and made the appropriate modifications to transfer to a personal time off (PTO) system that will reduce the liabilities once fully implemented by \$5.036 million. The City researched ways to reduce recurring expenditures, such as lease agreements, while negotiating better contracts for those services that are provided by outside entities. The City was successful in reducing annual lease payments by \$500,000 and changed the merchant services provider resulting in cost savings of \$200,000 per annum. As we look to move forward in FY 2022, we will continue to pursue additional cost-containment measures and strategic reductions in expenditures, with the intent of reducing the overall taxable burden on properties within the City.

Conclusion

I am proud to present our FY 2022 Annual Budget. I now take the opportunity to thank the staff members who worked diligently during the budget planning process for FY 2022. As a City we recognize that there are challenges ahead, however, we are confident that if we work together that we will accomplish the goals and objectives of Riviera Beach 2030. I look forward to working with the community, elected officials, and staff to achieve the City's vision "to be the best waterfront City in which to live, work, and play."

Respectfully submitted,



A handwritten signature in blue ink that reads "Jonathan Evans". The signature is fluid and cursive.

Jonathan E. Evans, MPA, MBA, ICMA-CM
City Manager - Riviera Beach, FL



SECTION II: City Overview



Judge Allen Heyser, and his wife Mattie Spencer Heyser were two of the first settlers in what is now known as Riviera Beach. They were the owners of the Oak Lawn Hotel which also served as the town's post office. The hotel was so popular that the tourists and neighbors called the town "Oak Lawn." A journalist from Atlanta published a news article and called the hotel "Riviera of America," which led to the name being changed to "Riviera Hotel." In 1899, the Dade County seat was moved from Juno to Miami. Judge Heyser, whose constant attendance was required when court was in session resulted in him hiring different proprietors to manage the hotel. Under their management, the hotel deteriorated and business declined due to the construction of the Breakers and the Royal Poinciana hotels in Palm Beach.



Charles Newcomb purchased the Riviera Hotel and converted it in to his private residence.

Courtesy of the Historical Society of Palm Beach County

In the late 1890s, a scientist, inventor and wealthy manufacturer, Charles N. Newcomb, from Davenport, Iowa spent his winters in Palm Beach. Newcomb and his family traveled by boat to the Riviera Hotel, where his wife was taken by the view of Lake Worth from the hotel. In 1901, Newcomb bought the Riviera Hotel, renamed the hotel to Riviera, and made extensive improvements. The Riviera flourished and attracted visitors such as, the Vanderbilts, the Astors, Henry Flagler, and Andrew Carnegie.

Newcomb purchased an additional 200 acres, from Lake Worth to the Florida East Coast Railway tracks and 14th Street to 10th Street.

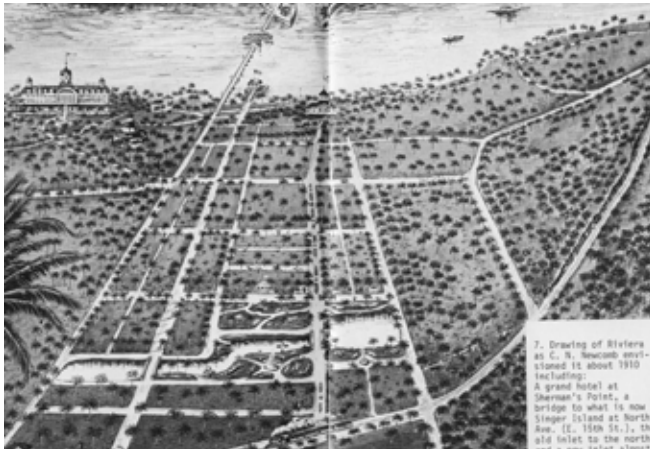
In 1913, Newcomb recorded a plat with a vision of Riviera being a resort community. He sold approximately 30 lots by auction and built a house for the widowed Dorothy Halsey who operated the first grocery store and only gas pump in town. In the mid-1920s, other men developed sections of Riviera, including G. W. Bingham (east of Broadway from 20th to 23rd Street) and the Perry family (Inlet Grove and Inlet City). William Taylor and George Currie were first black families to develop plats on the west side of Riviera.

Fishing has always been an important activity in the Riviera Beach area and was one of the major attractions. Prior to World War I, fishermen from the Bahamas stayed at the south end of Singer Island in a small community known locally as Inlet City. Due to the boom in the commercial fishing industry, the Bahamian fishermen and their families settled in Riviera and were called "Conchs." These families included the Moree, Pinder, Knowles, and Griffins whom descendants still reside in Riviera Beach today.

On September 29, 1922, twenty six voters incorporated the Town of Riviera and elected L.S Scott as Mayor, Charles N. Newcomb as Town Clerk, B.D. Kerr as Marshall, and Henry Weichman, A.P Brodeur, Fred Nelson, Erric Soderburg, and Henry Zill as Council members. Nearly one year later, the Town was re-incorporated under a state charter by a special election, B.D Kerr elected as Mayor and J.B. Stewart elected as Marshall and Tax Collector. Over the next 30 years, the Town of Riviera experienced significant growth with the population increasing from less than 2,000 residents to 13,000. By 1959, the Town of Riviera Beach officially became, the City of Riviera Beach. The City built a police and fire station, library, recreational hall, and established a water treatment system.

During the 1950s to 1960s, the racial composition of the City experienced a significant change. In 1962, the City's first black Councilman, F. Malcolm Cunningham was elected.

Historical Milestones



Prior to the 1900s

1880: Frank L. Dimick purchased 880 acres of land for \$93, which was the original site of Riviera Beach. 1884 The Thomas M. Taylor family known as one of the first black pioneer families settled in Riviera Beach.

1888: The Oak Lawn Hotel was built and operated by Judge Allen Heyser. The hotel was so popular that the neighborhood took the name of the hotel and for the first years of its history, Riviera Beach was known as Oak Lawn.

1893 A journalist from Atlanta, was so taken with the beauty of Oak Lawn Hotel that he called it the "Riviera of America" in his news article. The Oak Lawn Hotel which served as the post office, became the Riviera Hotel and the surrounding neighborhood was referred to as Riviera.

1900s

1901: Charles N. Newcomb bought the Riviera Hotel, remodeled, and renamed the hotel "Riviera."

1906: A squatter's community of fishermen and their families lived on the south end of Singer Island in small community known locally as Inlet City. Singer Island is named after Paris Singer, part of the sewing machine family empire.

1915: The Port was developed when the state legislature created a special taxing district known as the Lake Worth Inlet District, for the purpose of dredging a channel to the ocean and constructing a harbor and dock facilities.

1909 Palm Beach County is created, with Juno as the County seat. Previously, the area that would include Town of Riviera was in Dade County.

1914: Plat is filed for subdivision on what is now 8th Street that would be settled by black families. This area would become, the 1950's, the "Veterans homes" project.

1915: Lake Worth Inlet District is found with 4-foot channel to the ocean. Modest facilities used primarily as stopover for commerce headed to Miami. It soon spurs real estate speculation.

1918: The spill from the dredging of the new inlet was deposited on one of the shoals in the old inlet and a sand island was created, known as Peanut Island today.

1919: The fishing colony moved to the mainland.



Indian Mound - 1920

1920s

Riviera Beach was one of the largest suppliers of fish on Florida's east coast, much of which was shipped to New York.

1920s Paris Singer, for whom the island is named, planned a luxurious resort on the narrow strip of land similar to what he and his partner, architect Addison Mizner, had developed in Palm Beach. While the son of the Singer sewing machine magnate would buy much of the land, his plans were never fully realized thanks to a land bust, the 1928 hurricane and the stock market crash.

1921: The first school, Inlet Grove School was built in Riviera where 20 children living in the area attended.

1922: Town of Riviera is incorporated. L. S. Scott elected first mayor. Charles N. Newcomb, for whom Newcomb Hall is named, is elected city clerk.

1925: Palm Beach County builds wooden span called Sherman Point Bridge across Lake Worth linking the peninsula named for Paris Singer to the Town of Riviera.

1925: Monroe Heights is developed as a Danish settlement. It would become the first neighborhood to be paved and the last to be integrated. A wall segregating all-white Monroe Heights from the all-black area to its north still runs along 27th Street.

1925-27: A 16-foot channel plus rail and road connections is added at the Lake Worth Inlet District, and it begins accepting a cargo-carrying steamship and passenger ships.

1928: Devastating hurricane destroys Sherman Point Bridge; kills 3,000 people in the Lake Okeechobee area; destroys Kelsey City, which is today's Lake Park; and wipes out whole neighborhoods in West Palm Beach. The Lake Worth Inlet District is decimated. In Riviera, 285 homes are destroyed. The storm is immortalized in author Zora Neale Hurston's book "Their Eyes Were Watching God."

1930s

By the end of the decade, the Town of Riviera's population stands at 811.

Riviera is referred to as the "Conch Town" due to its boom in the commercial fishing industry and tourism.

1935-37: Lake Worth Inlet is renamed Port of Palm Beach.



Broadway - 1939

1940s

Town population is 1,981.

1940: The Town buys 1,000 feet of beach on Singer Island for \$40,000. Over next few years, the Island will be completely annexed. Before, it had been owned by Palm Beach.

1940: Spanish Courts opens as an upscale motor hotel among the cottage developments on Broadway.

1941: The Town becomes a City: Riviera Beach is borne. The Newcomb family donates the Marina to the City.

1946: Florida Power & Light builds power plant on 21 acres abutting the Port of Palm Beach.

1949: Wooden Sherman Point Bridge, rebuilt in 1935, is replaced by a steel and concrete 2-lane drawbridge.

1950s

Riviera Beach's population is 4,065. The city's black population, now 23 percent, doubles between 1950 and 1970. The Veterans Homes project is a major draw for blacks. Platted in 1914, the 120 acres of small, sturdy bungalows was the first subdivision built for veterans in Palm Beach County. Today, it is also referred to as Riviera Beach Heights, where the CRA has an ongoing multi-million dollar improvement project.

1952: Phil Foster Park opens, named for a Town pioneer who owned one of the first tourist courts. 1952: Riviera Beach Voters' League was organized by Arthur Brown.

1955: Riviera Beach High School was built.



Avenue E - 1960

1960s

By 1960, the population had mushroomed to 13,036—an astounding 221 percent increase in the last decade.

1960s: A major container carrier emerges at the Port of Palm Beach: Tropical Shipping. By now, the channel is 35 feet.

1962: Lewis Terminals opens. Frank J. Lewis developed the 400-acre light industrial park at Old Dixie and BlueHeron. His son, former state Senator Phil D. Lewis, died this month. He still maintained a real estate office in Riviera Beach.

1962: First black person is elected to all-white City Council, F. Malcolm Cunningham, Sr., also becomes the first black elected official in the South since Reconstruction. In 1971, he becomes City's first black attorney.

1965: The area that includes Lone Pine Estates is annexed, expanding Riviera Beach to the west.

History

1966: Blue Heron Bridge to Singer Island was completed, Blue Heron Boulevard was widened and landscaped, boardwalk was constructed, Ocean Mall at the City's beach was constructed, and the Bicentennial Park was created.

1967: Hurricane Betsey beaches The Amaryllys, a 10,400-ton freighter, on Singer Island opposite the Rutledge Motel. After three years, the freighter is removed.

1967: Singer Island Civic Association is founded, originally to fight development of high-rise housing on the Island's west side.

1969: Home Rule established by Florida Legislature, giving municipalities more authority to govern themselves.

1969: First black fireman in Palm Beach County is hired in Riviera Beach, Richard C. Wester. Later, he becomes the first black fire chief in Florida.



Honeywell - 1962

1970s

The City's population is now 21,401 and for the first time, predominately black.

1970: Interstate 95 opens between Riviera Beach and Okeechobee Boulevard.

1971: Race riots at Suncoast High School. School desegregation sends black students from all-black Kennedy High School to then all-white Riviera Beach High, which is renamed Suncoast. The mix was volatile.

1971: Riviera Beach becomes first integrated city in Florida to have a majority black City Council, with election of James Jones, David Williams and Dorsey Lee who joined incumbents Bobbie E. Brooks and Henry Taylor. Their platform includes a redo of the current City Charter, which forbade blacks from owning property east of the railroad tracks.

1971: William "Boone" Darden is named the City's police chief, the first black one in the state. Ada Reed served as the first black City Clerk.

1971: Herman McCray, Jr. served as the first black Supervisor of Refuse.

1972: Annexation of Parson Heights and Kelly Addition. It is named for black real estate entrepreneur Forest Parson. Suncoast High School is in Parson Heights on Jake Lane, named for a son.

1972: Youngest candidate to ever run for City Council, Stephen L. Lawson, age 18. Youngest ever elected: current Councilman Cedrick A. Thomas.

1973: The 24-story Phoenix Towers is built, becoming the first "high-rise" on Singer Island. 1974: The Tiara is built and becomes the highest beachside structure on the East Coast.

1975: City elects first black mayor, Bobbie E. Brooks.

1975: The new Riviera Beach City Hall opens at its current location. Bicentennial Park is dedicated.

1976: Current four-lane Blue Heron Bridge is completed, replacing two-lane drawbridge. It was a years-long, controversial project with environmentalists and business owners arguing that it would upset the ecology. In 1972, during the debate, famed industrialist John D. MacArthur called the bridge idea "pretty stupid." He favored a bridge to Peanut Island or from North Palm Beach to Munyon Island.

1976: Ronald Davis is named city manager, becoming the first black in Riviera Beach and in Florida to hold the title.

1976: Construction of a 4-lane and 65-foot bridge valuing \$8.5 million officially named the Jerry Thomas Memorial Bridge but referred to as the Blue Heron Bridge.

1977: Attorney and resident Edward Rodgers is named first black Circuit Court judge in Palm Beach County, among other firsts.

1979: Rapids Water Park opened.

1978-80: Development of Garden Road and Industrial Way expand manufacturing and industry to the City's far west.



Mayor Bobbie E. Brooks - 1975

1980s

City population is 26,489.

1983: First time City budget exceeds \$10 million.

1984: Palm Beach Boat Show is held for the first time at the newly expanded Riviera Beach Marina.

1986: Congress Park opens up new Western developments. It would provide locations for Thousand Oaks, Villa Rosa and Sonoma Bay.

1986: Unsuccessful recall effort of 3 Council members because of vote to fire Police Chief Frank Walker. Halted by Fourth District Court of Appeals

1987: City elects first female mayor, Clara K. Williams, who would serve six terms.

1987: The Sea Turtle Conservation League of Singer Island is founded. Our stretch of beach contributes to South Florida's second highest turtle-nesting count in the world behind Oman.

1990s

1990's-present: Port of Palm Beach builds Skypass bridge, cruise terminal, maritime office complex and South Gate entrance; currently undergoing \$26 million restoration and expansion of Slip Number 3.

1990: New U.S. Coast Guard station relocates from Peanut Island to Lake Shore Drive.

1992: Defense contractor Lockheed-Martin opens facility on the site of the former Pantry Pride grocery store.

1992-93: Singer Island residents seek secession from City of Riviera Beach, citing high taxes and lack of services. The move was highly controversial and narrowly rebuffed by the state Legislature.

1993: Veterans Administration Medical Center opens. It eventually draws a medical cluster to the area, including Kindred Hospital and the county's Healey Rehabilitation and Nursing Center, now under construction.

1998: The International Bazaar tower at the Port of Palm Beach was demolished to make way for the Skypass bridge. The shopping center lasted a bit longer.

1999: Singer Island Civic Association purchases the submerged land in the Lake Worth Lagoon. This purchase gave strong legal standing to argue for preservation against any future submerged land development proposals targeting the lakeside of the lagoon.

2000s

The City's population in 2000 is 29,884. By 2010: 32,488.

2003: Tornado touches down north of Blue Heron Boulevard. Hundreds of homes are damaged, but no deaths and only minor injuries.

2004: City blasted by hurricanes Charlie, Frances and Jean. The Tiara on Singer Island sustains significant damage and is closed four years for repairs.

2004: Skypass bridge named for the late Louise Buie, civil rights icon and City resident.

2005: Hurricane Wilma strikes.

2007: City of Riviera Beach Youth Empowerment Center is established. 2008: 1970's-era Ocean Mall is demolished. Replacement opens in 2009.

2010: The Congress Avenue bridge near MLK Boulevard is named for Herman McCray Jr., a stalwart civic and political activist.

2010: \$4.3 million redo of the Municipal Beach is completed, adding lush landscaping and new facilities. Beach soccer and volleyball tournaments respond positively.

2011: The redo of AIA begins. The state road project runs north from Broadway and Blue Heron Bridge to the City limits.

2011: FPL implodes tower stacks and boilers to make way for Next Generation Clean Energy Center.

2012: City appears before the Supreme Court.

2014: Next Generation Clean Energy Center opens.

2015: Old Dixie Highway is renamed President Barack Obama Highway. 2016: Riviera Beach Marina Event Center is opened.

2018: Riviera Beach Heights Community Center is opened.

2021: Riviera Beach Library relocated to 2129 North Congress Avenue.

2021: The City acquired property on Blue Heron Boulevard and Congress Avenue for Fire Station 88.



Singer Island - 1990



Overview

What is now known as the City of Riviera Beach, Florida was originally incorporated in 1922. The City is located in the east central portion of Palm Beach County, approximately 5 miles north of West Palm Beach and 70 miles north of Miami. The City is bounded to the north by the Town of Lake Park, to the south by the Town of Mangonia Park, the Town of Palm Beach Shores and the City of West Palm Beach, to the east by the Atlantic Ocean and to the west primarily by unincorporated Palm Beach County. The City currently has a land area of approximately 8.52 square miles. The City is primarily an urban area where services and industry play a major role in the economy. The City is empowered to levy a property tax on real property located within its boundaries. The City has the power by statute to extend its corporate limits by annexation, which is done periodically when deemed appropriate by the Council.

City Government

The City operates under the Mayor-Council-Manager form of government. Policy making and legislative authority are vested in the governing council, which consists of five members. The governing council (Council) is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring the City Manager and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for overseeing the day-to-day operations of the City and for appointing the heads of the City's departments. The Council is elected on a non-partisan basis. The members are elected to a three year staggered term according to district even though they compete city-wide, with two members elected one year and three members elected the following year. The Council members also sit as the Board of the Riviera Beach Community Redevelopment Agency and the Board of the Riviera Beach Utility Special District (USD). The Mayor does not vote, but the Mayor has appointment power in some matters and veto power in other matters, and has the authority to take disciplinary action.

Municipal services provided to the citizens of Riviera Beach include law enforcement, fire protection, emergency management services, community planning and development services, traffic engineering, road and drainage construction and maintenance, a library, parks and recreational facilities, recreational activities, code compliance and inspections, and other general governmental administrative services. There are additional operations reported as enterprise funds that are intended to be self-supporting from user charges established by the Council such as, water and sewer collection services, stormwater management, marina, and solid waste collection.

Profile of Riviera Beach

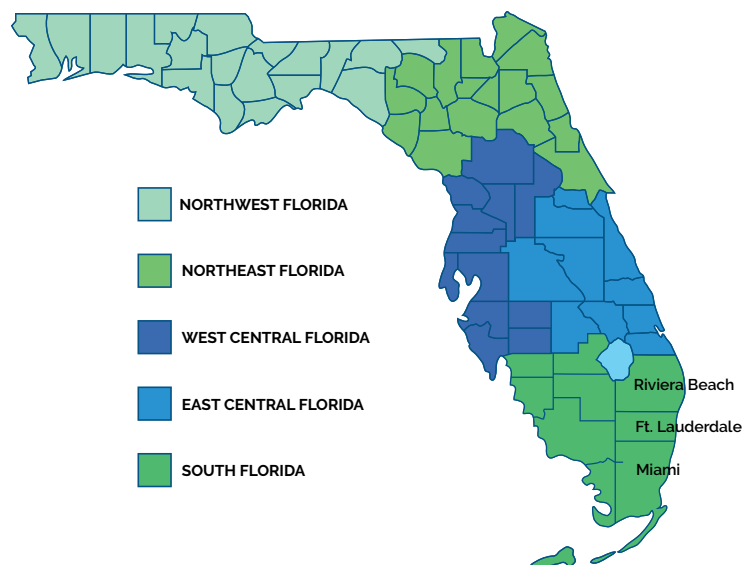
The City is part of the Miami-Fort Lauderdale-West Palm Beach, Florida, Metropolitan Statistical Area (MSA), which includes Palm Beach County. The general concept of a metropolitan statistical area is one of a large population nucleus, together with adjacent communities that have a high degree of economic and social integration within that nucleus. Riviera Beach is a trade and industrial center for Palm Beach County and the surrounding area, with the Port of Palm Beach encompassed within the City limits.

The City is served by three major highways, Interstate 95, the Florida Turnpike, and U.S. Highway 1. The City offers a variety of recreational facilities, including the beach and marina. Water activities, such as skiing, scuba diving, power boating, kayaking, snorkeling, sailing and fishing are popular activities in the City. The City's Parks and Recreation Department has an aquatics complex with splash pads, two amphitheaters, and thirteen parks with swimming pools, ball fields, fitness trails, racquetball and tennis courts. Peanut Island, a spoil island in the Intracoastal Waterway, which runs through the City, is a popular destination for recreational boaters. In addition, the City is home to the Rapids Water Park, Phil Foster Park, and the Manatee Lagoon. The City also has a municipal beach, one of the largest in northern Palm Beach County. It fronts on the Atlantic Ocean and includes beach volleyball courts, a boardwalk, and shower and restroom facilities.

The City operates a marina on the Intracoastal Waterway that has 164 floating wet slips for vessels up to 120 feet. Services at the marina include water, lighting, electric service, on-site fuel, auto parking area, laundry facilities, a restaurant, convenience shop, and banquet hall.

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The Palm Beach County School District is the fifth largest in Florida and the tenth largest nationwide, with approximately 170,000 students enrolled in the 179 district operated schools. The City is included as part of the County's School District consisting of 5 public elementary schools, 1 public middle school, and 4 public high school, totaling over 4,800 enrolled students. There are 5 private, charter or specialty elementary, middle or high schools in the City serving approximately 1,000 students. Suncoast High School, the District operated public high school located in the City, consistently ranks as one of the top public schools in the United States.



Community Profile at a Glance



Barracuda Bay Aquatic Complex

The City of Riviera Beach at a Glance

General Information

Date of Incorporation:	September 1922
Form of Government:	Mayor-Council-Manager
Elected Officials (including the Mayor):	6
Area of Riviera Beach:	8.52 square miles

Population

Population:	37,604
U.S. Census Bureau (2020)	
Composition of Population:	
Black or African American	69%
White	25%
Hispanic	4%
Asian	2%
Population Growth Rate (July 1, 2019 to April 1, 2020)	9%
Median Age:	36.8 years

Schools

Public High Schools:	2
Public Middle Schools:	2
Public Elementary Schools:	4
Public Technical School:	1
Charter Schools:	2

Housing

Average Household Size:	3.03
U.S. Census Bureau Quick Facts	
Number of households:	11,336
U.S. Census Bureau Quick Facts	
Owner-occupied housing unit rate:	53.10%
U.S. Census Bureau Quick Facts	
Median Gross Rent:	\$1,177
U.S. Census Bureau Quick Facts	
Median Home Sold Price:	\$432,500
(Realtors.com December 2021)	

Education

High school graduate or higher: 87.4%
percent of persons age 25 years+, 2015-2019

Bachelor's degree or higher: 24.5%
percent of persons age 25 years+, 2015-2019
U.S. Census Bureau Quick Facts

Income and Poverty

Per capita income in past 12 months: \$25,657
U.S. Census Bureau Quick Facts

Persons in poverty: 21.9%
U.S. Census Bureau Quick Facts

Employment

Median Household Income: \$47,193
U.S. Census Bureau Quick Facts

Civilian Labor Force: 17,269
Bureau of Labor Statistics October 2021

Civilian employed population 15,197
16 years and over
U.S. Census Bureau: 2019 ACS 5-Year Estimate

Class of worker:

Private	81.4%
Government	12.8%
Self employed	5.8%

Unemployment Rate: 6.1%
Bureau of Labor Statistics October 2021

Residents' Means of Transportation to Work

Drive alone	77.5%
Carpool	11.4%
Public transportation	3.8%
Other	7.3%

U.S. Census Bureau: 2019 ACS 5-Year Estimate

Residents' Occupations

Management, business, science, and arts	29.6%
Service	23.3%
Sales and office	25.6%
Natural resources, construction, and maintenance	8.6%
Production, transportation, and material moving	12.9%

U.S. Census Bureau: 2019 ACS 5-Year Estimate

Local Attractions

Rapids Water Park

Municipal Beach at Singer Island

Riviera Beach Marina Village

Manatee Lagoon

Peanut Island Park

Phil Foster Park

Barracuda Bay Aquatic Complex

Ocean Reef Park

Elected Officials

The elected officials responsible for the governance of the City of Riviera Beach are as follows:



Ronnie Felder
Mayor



Tradrick McCoy
*Councilperson
District 1*



KaShamba L. Miller Anderson
*Chair Pro Tem
District 2*



Shirley Lanier
*Chair
District 3*

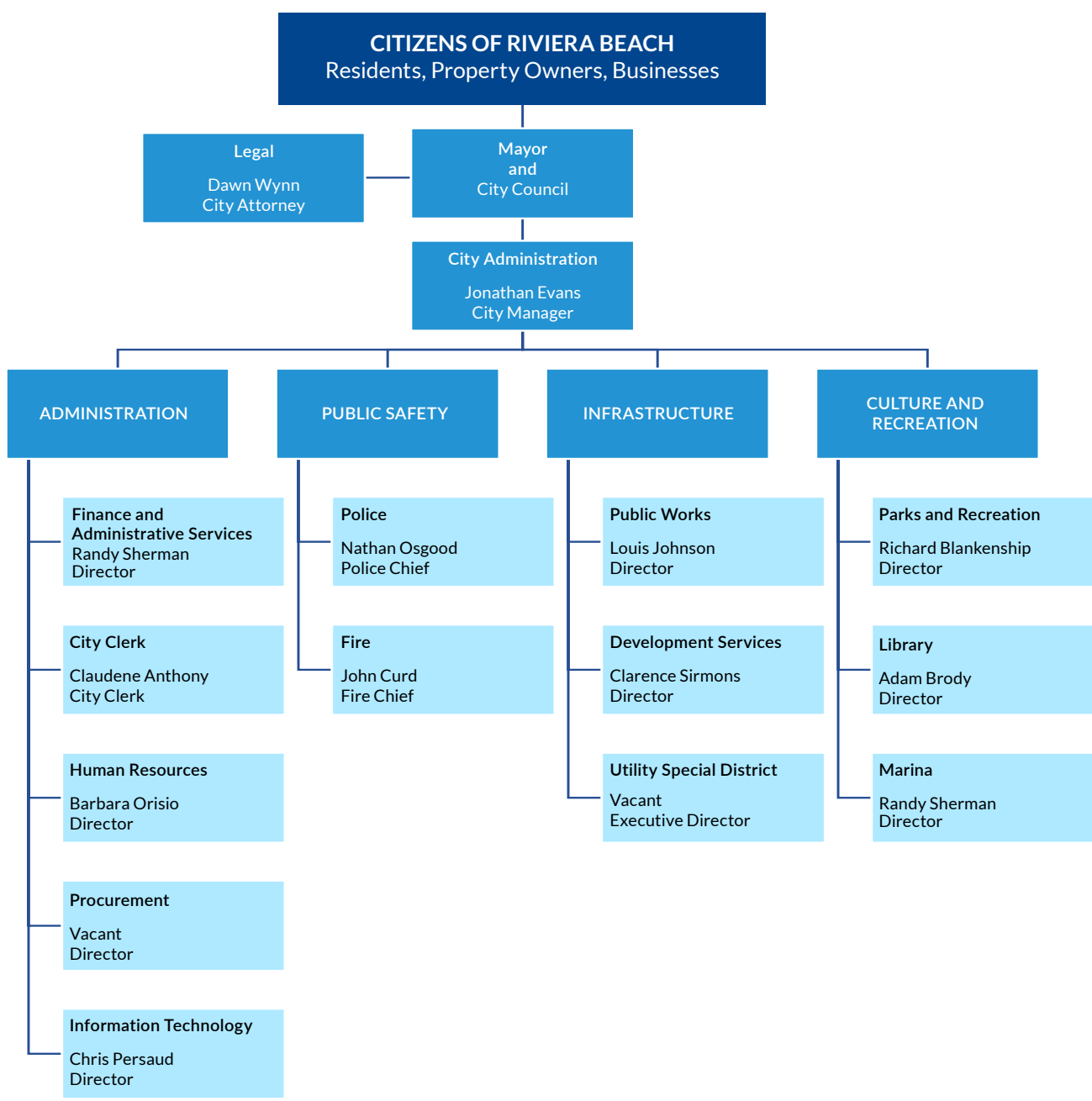


Julia Botel, Ed. D
*Councilperson
District 4*



Douglas Lawson
*Councilperson
District 5*





Statistics

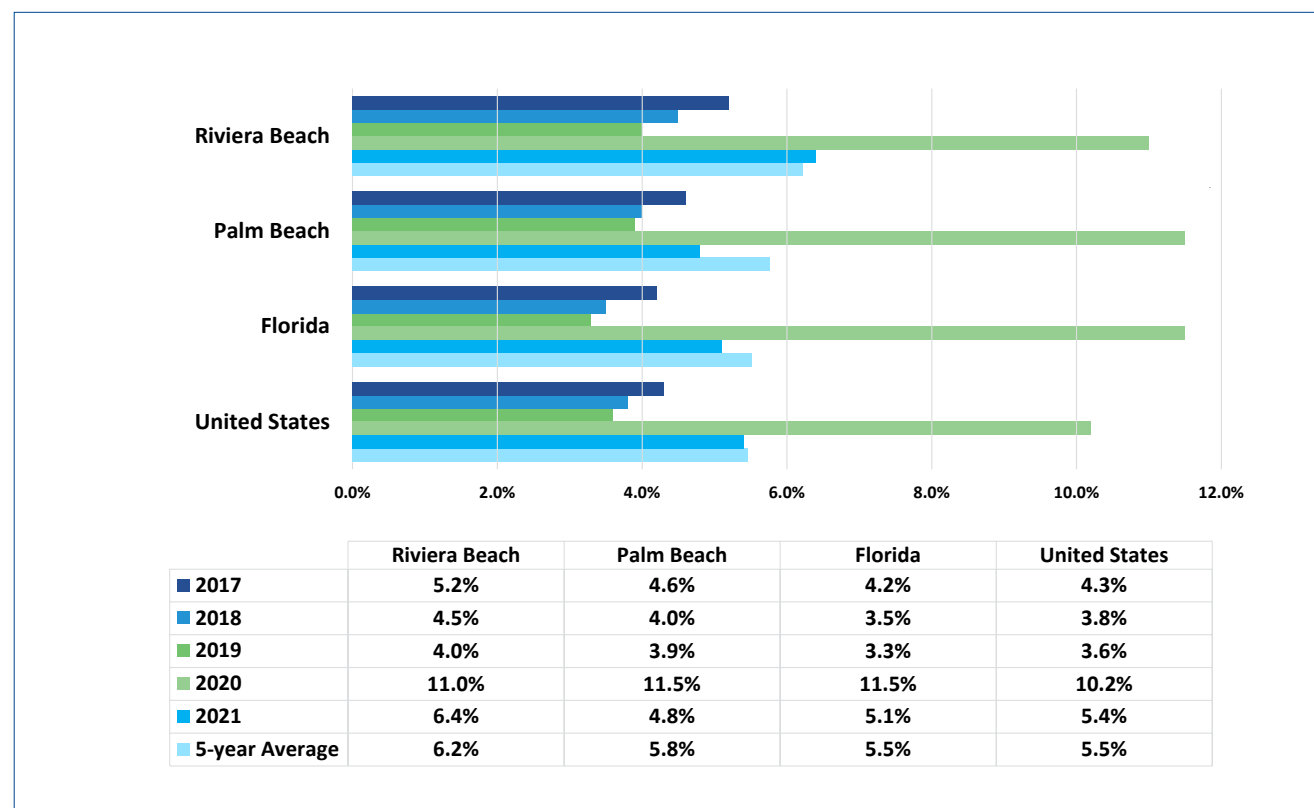
The statistical and supplemental data section describes the City and its community, population, and provides the City's key benchmarks and indicators. This information provides an overview of the City and the environment in which it operates and its activities.

Income and Poverty

	Riviera Beach	Palm Beach County	State of Florida	USA
Median household income	\$47,193	\$63,299	\$55,650	\$62,843
Per capita income in past 12 months	\$25,657	\$39,933	\$31,619	\$34,103
Persons in poverty	21.9%	11.4%	12.7%	11.4%
Median household income for Riviera Beach as % of Florida	86.1%			
Median household income for Riviera Beach as % of USA	76.2%			

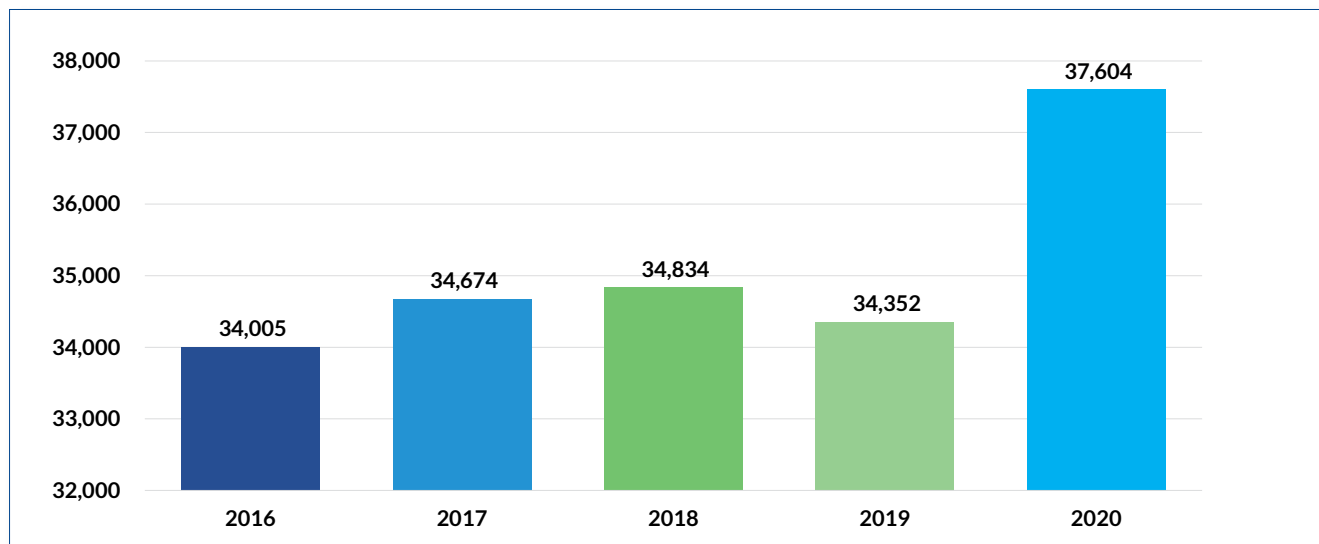
Source: U.S. Census Bureau (2020)

Unemployment Rate



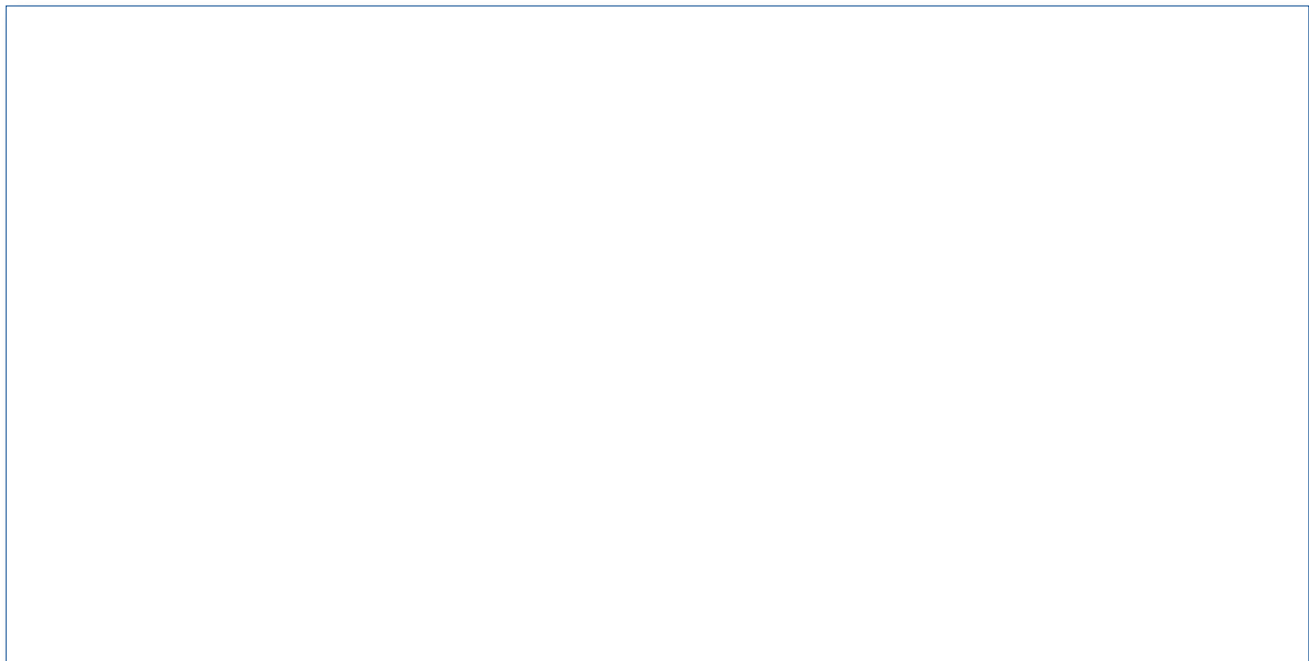
Source: U.S. Bureau of Labor Statistics

City's Population



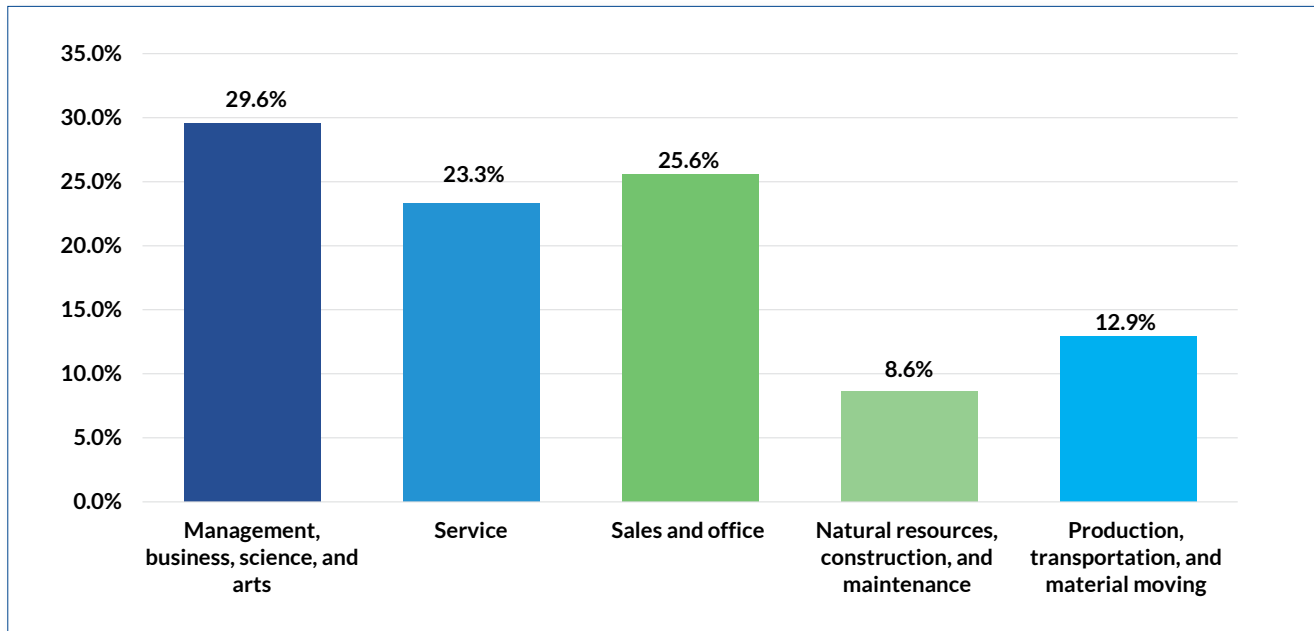
Source: 2016-2019 U.S. Census Bureau Estimates & U.S. Census (2020)

Residents' Means of Transportation to Work



Source: U.S. Census Bureau Estimate: 2019 ACS 5-Year Estimate

Residents' Occupations



Source: American Community Survey 2019

Jobs by Industry

Agriculture, Forestry, Fishing and Hunting, and Mining	0.10%
Construction	6.57%
Manufacturing	4.14%
Wholesale Trade	2.25%
Retail Trade	14.53%
Transportation and Warehousing, and Utilities	5.37%
Information	1.51%
Finance and Insurance, and Real Estate and Rental and Leasing	6.95%
Professional, Scientific, and Management, and Administrative and Waste Management Services	10.71%
Educational Services, and Health Care and Social Assistance	24.51%
Arts, Entertainment, and Recreation, and Accommodation and Food Services	14.02%
Other Services, Except Public Administration	5.40%
Public Administration	3.94%

Source: American Community Survey 2019

Principal Employers

Employer	Type of Business	Approximate number of employees
Veterans Affairs Medical Center	Health care	3,000
Palm Beach County School Board	Education	1,950
Cheney Brothers	Food distribution	1,050
Sikorsky Aircraft Corporation	Aerospace engineering and helicopter	709
Tropical Shipping	Freight shipping and logistics	487
City of Riviera Beach	Municipal government	476
Pepsi Cola Bottling Company	Bottled soft drinks	318
Sysco Food Services	Food distribution	292
Marriott Ocean Palm	Hotel	240
Farmer and Irvin Corporation	Mechanical construction	237
Coca Cola Bottling Company	Bottled soft drinks	200
Coca Cola Bottling Company	Bottled soft drinks	200
Serta Mattress	Mattress manufacturing	160
Publix	Supermarket	118
Federal Express	Freight distribution	117
Viking Yachts	Yacht manufacturer	108
Hilton Hotel	Hotel	100

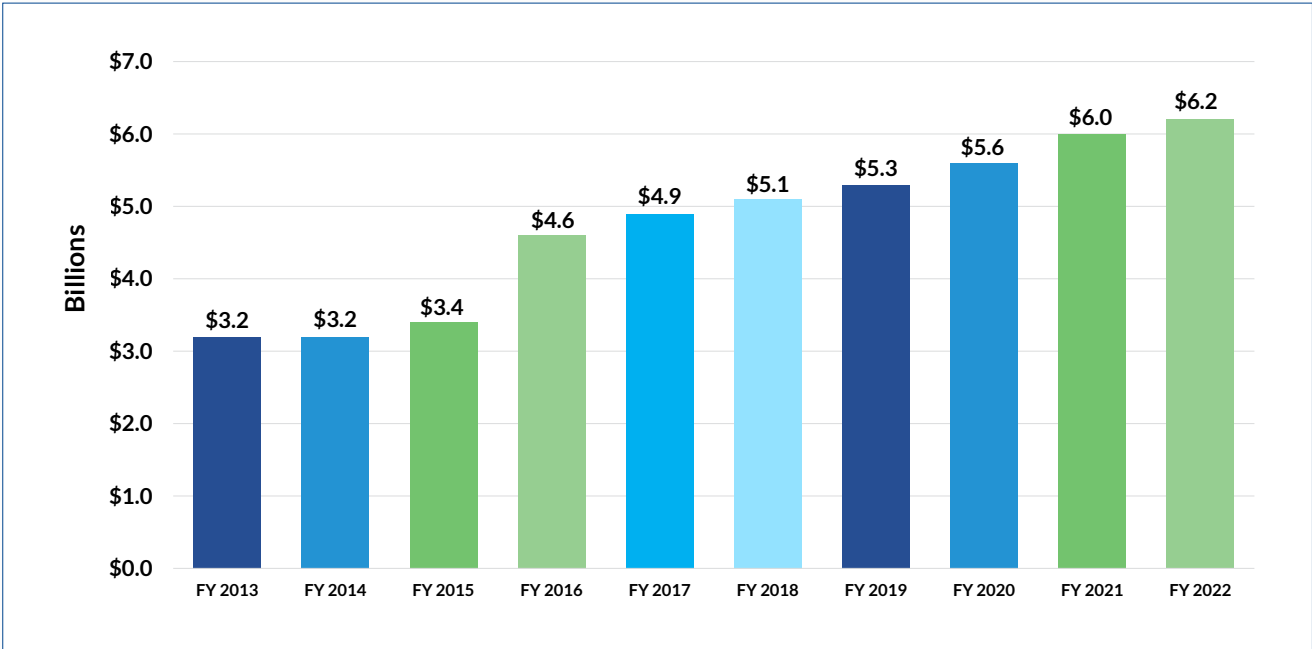
Source: Business Development Board of Palm Beach County and City's Finance and Administrative Services Department

Principal Taxpayers

Taxpayer	Assessed Taxable Value	% of Total Assessed Taxable Value	Property Taxes Paid
Florida Power & Light	\$ 1,057,271,214	17.67%	\$ 8,936,056
Marriott Resorts Hospitality Corp	99,110,000	1.66%	837,678
Morguard Woodbine LLC	51,664,307	0.86%	436,667
Port of Palm Beach District Lessor	50,710,496	0.85%	428,605
Florida Southeast Connection LLC	34,135,431	0.57%	288,513
AR Northlake LLC	32,941,544	0.55%	278,422
HHR Singer Island Limited Partnership	28,947,413	0.48%	244,664
Sysco Food Services	22,841,688	0.38%	193,058
Riviera Beach SMI LLC	21,520,906	0.36%	181,895
Lennar Homes LLC	12,239,000	0.20%	103,444
Total Top Ten Taxpayers	1,411,381,999	23.59%	11,929,001
Total FY 2021 Assessed Taxable Value	\$ 5,982,869,262		
Total FY 2021 Property Tax Levied	\$ 50,567,211		

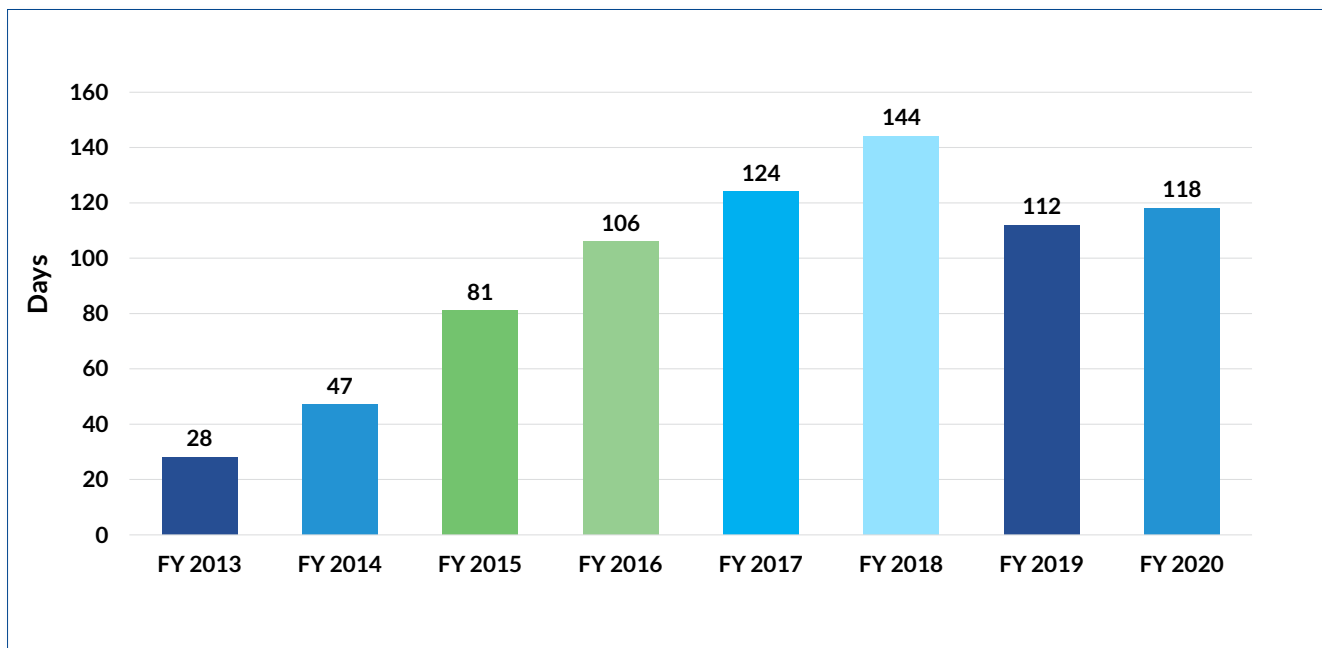
Source: Palm Beach County Tax Collector

Riviera Beach Assessed Taxable Values (in billions)



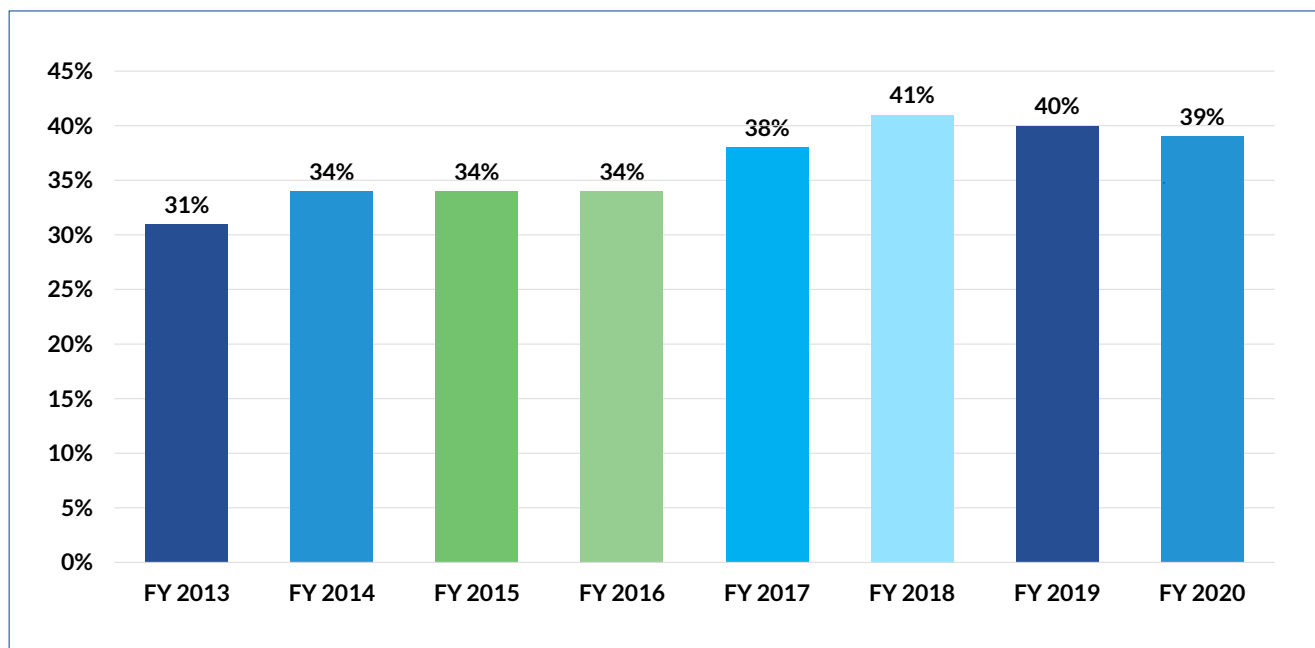
Source: Palm Beach County Property Appraiser's Office

General Fund - Days Cash



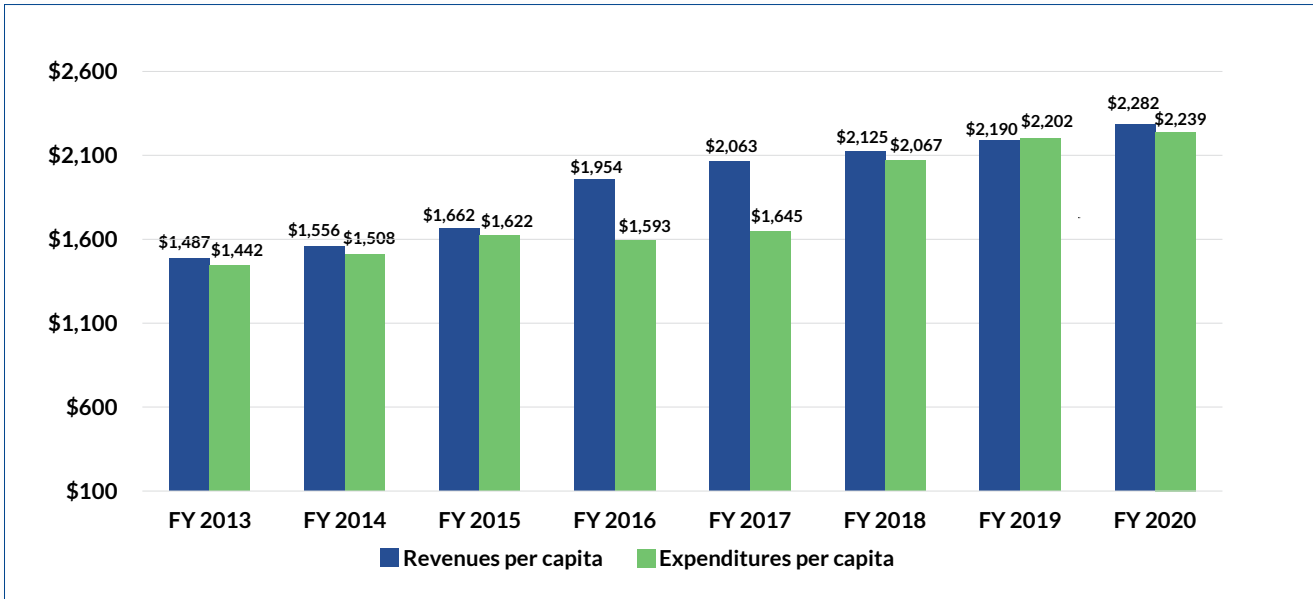
Source: City's Finance and Administrative Services Department

General Fund - Fund Balance as a Percentage of Revenues



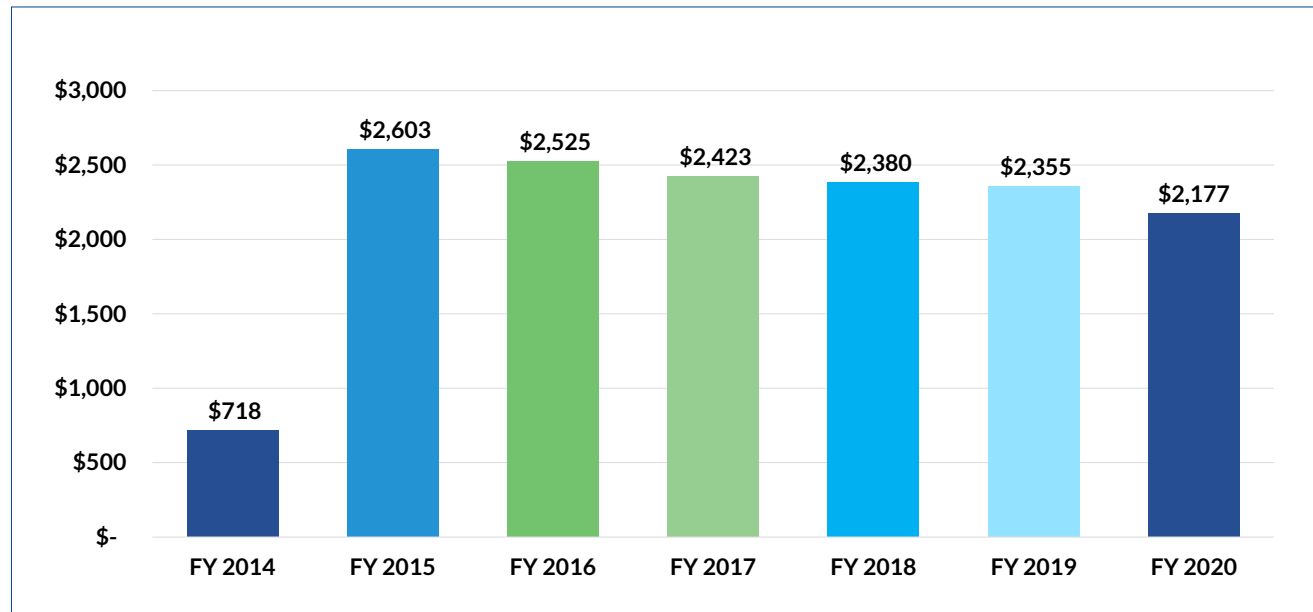
Source: City's Finance and Administrative Services Department

General Fund - Revenues and Expenditures per Capita for the City



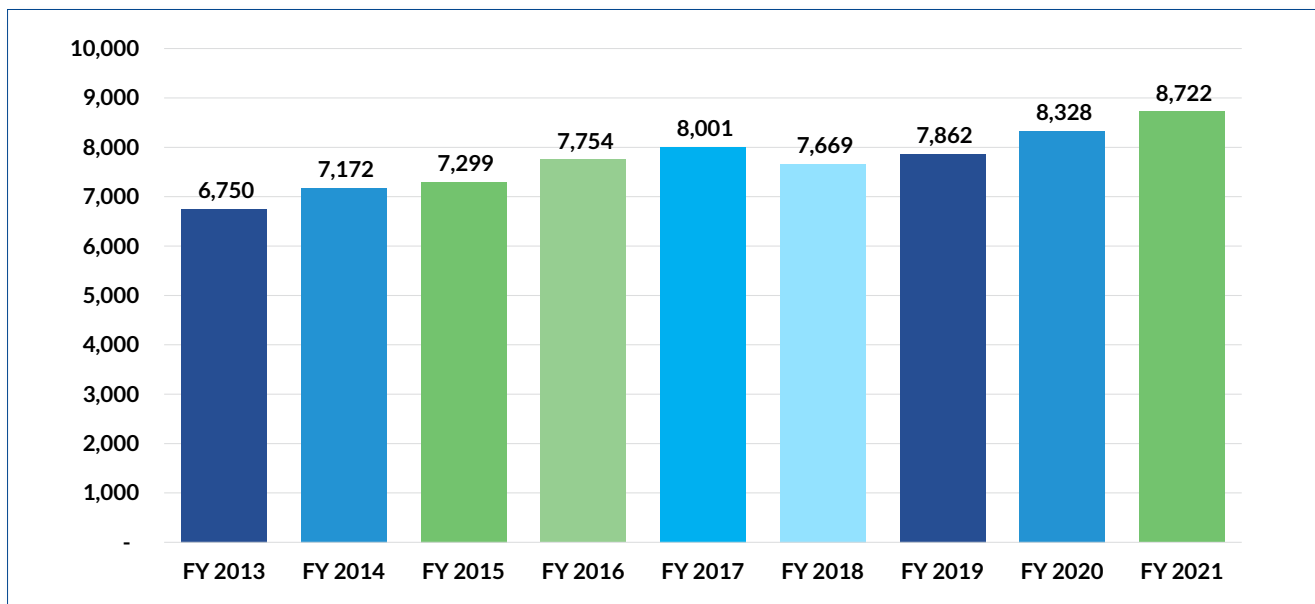
Source: City's Finance and Administrative Services Department

General Government Debt per Capita for the City



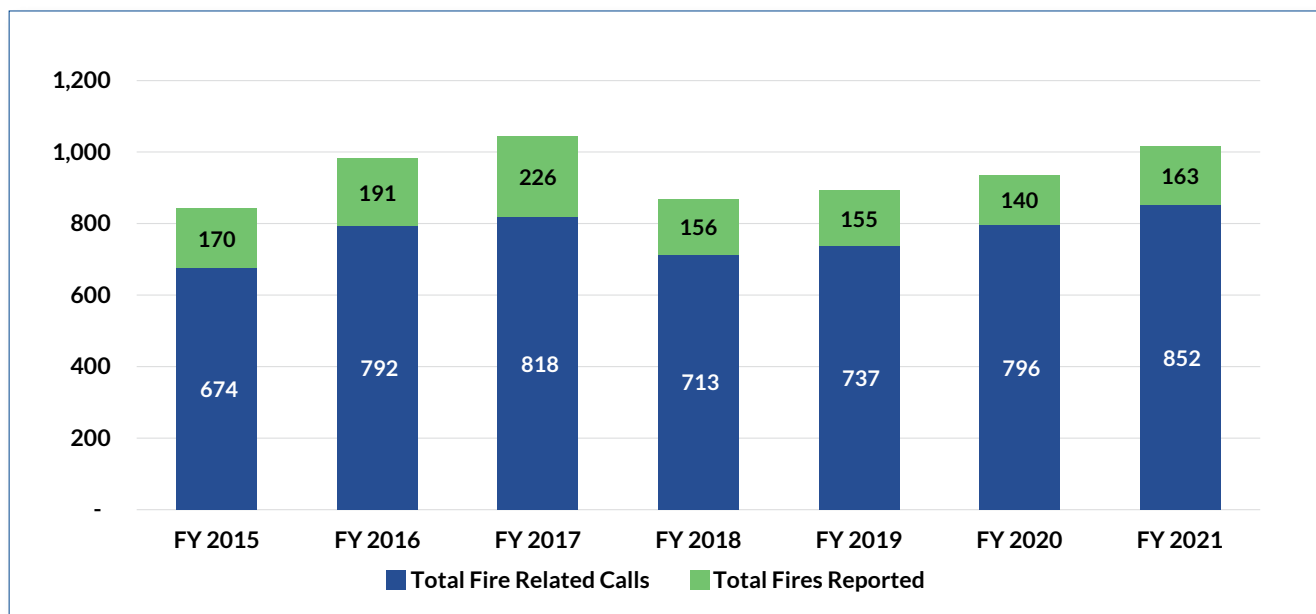
Source: City's Finance and Administrative Services Department

Fire Emergency Responses



Source: City's Fire Department

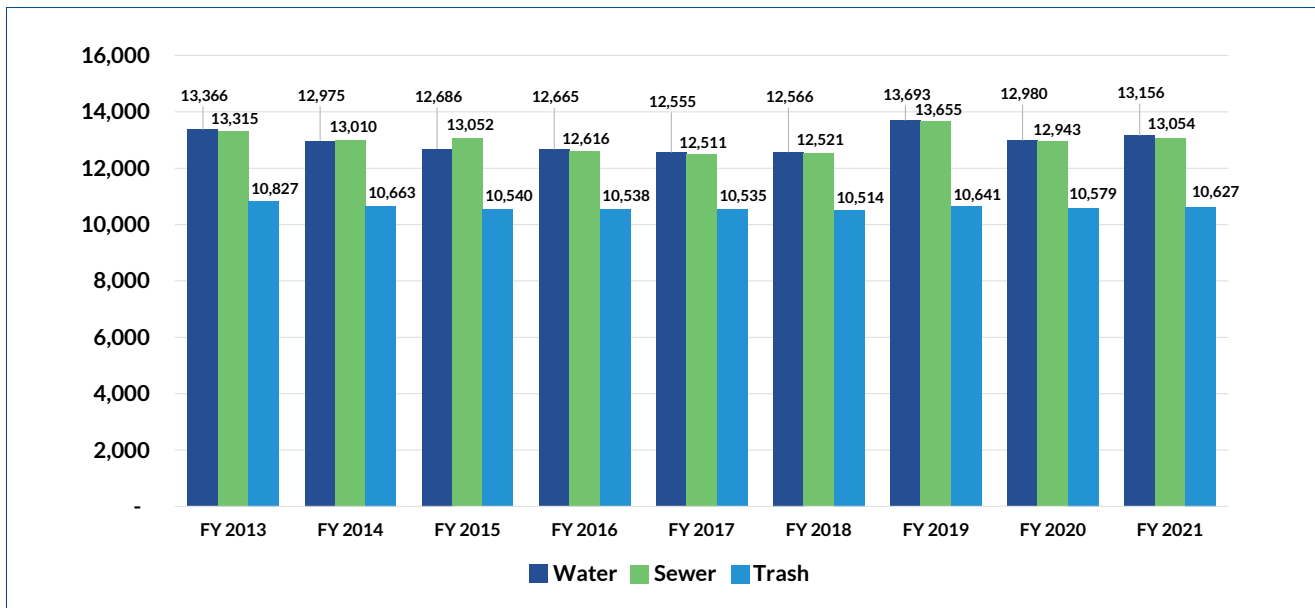
Fires Reported



Source: City's Fire Department

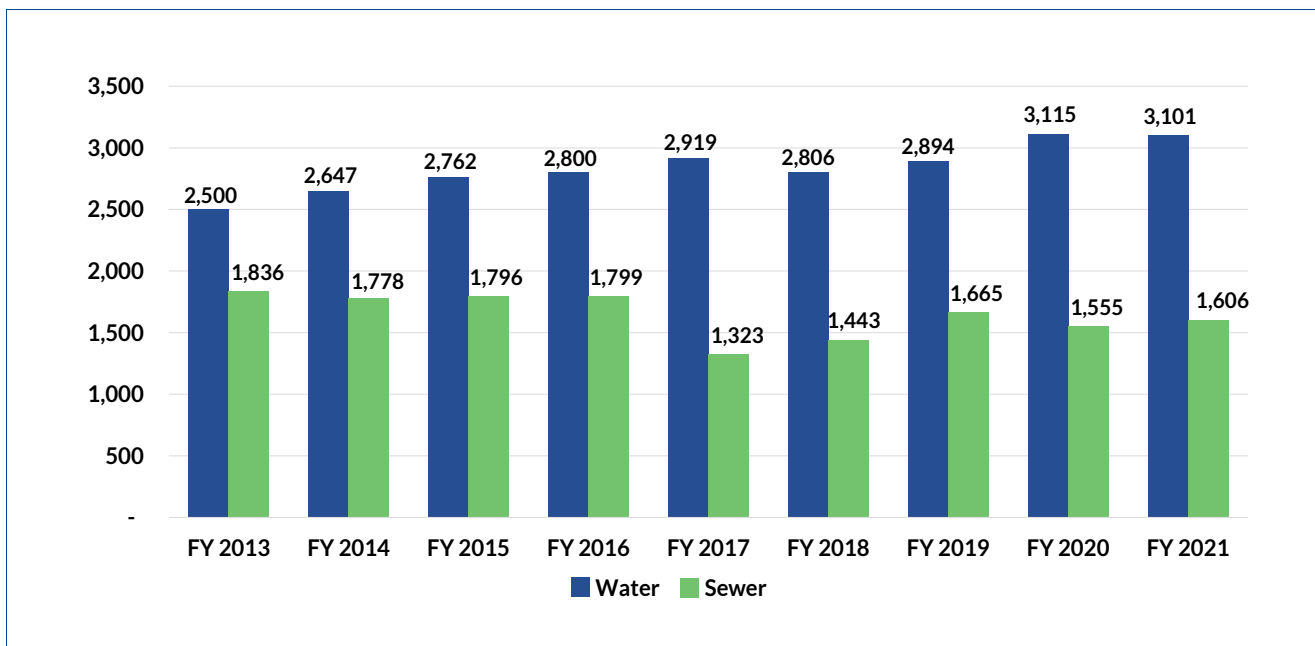
Statistics

Number of Active Utility Accounts



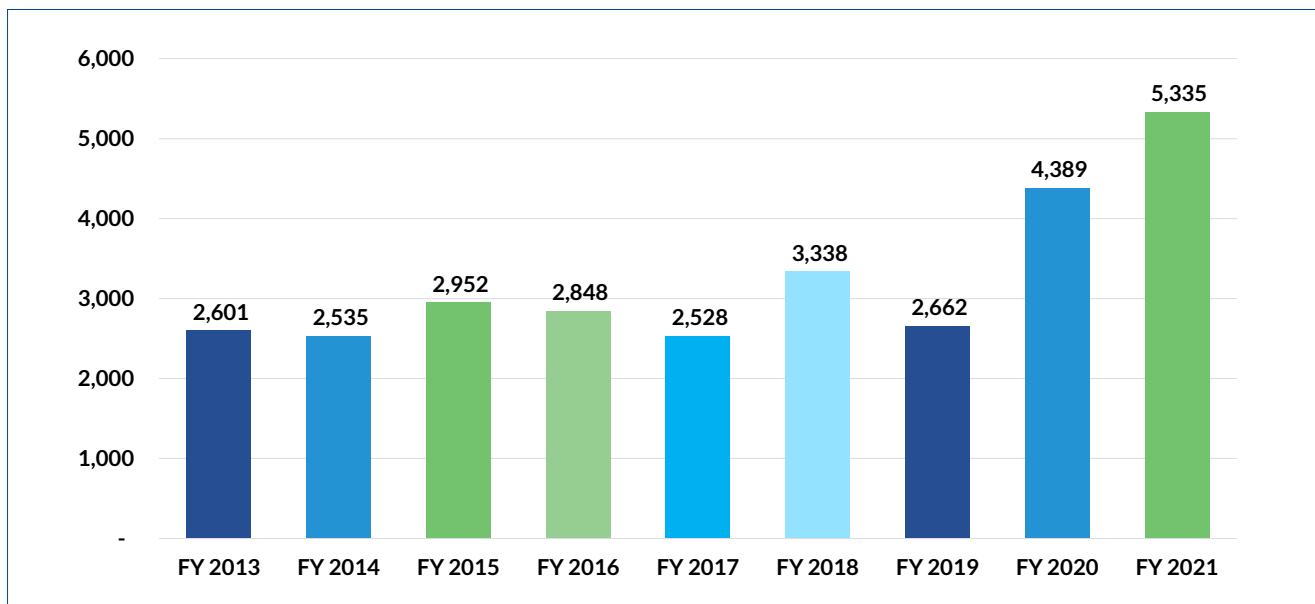
Source: City's Finance and Administrative Services Department

Water and Sewer Treated (Million Gallons)



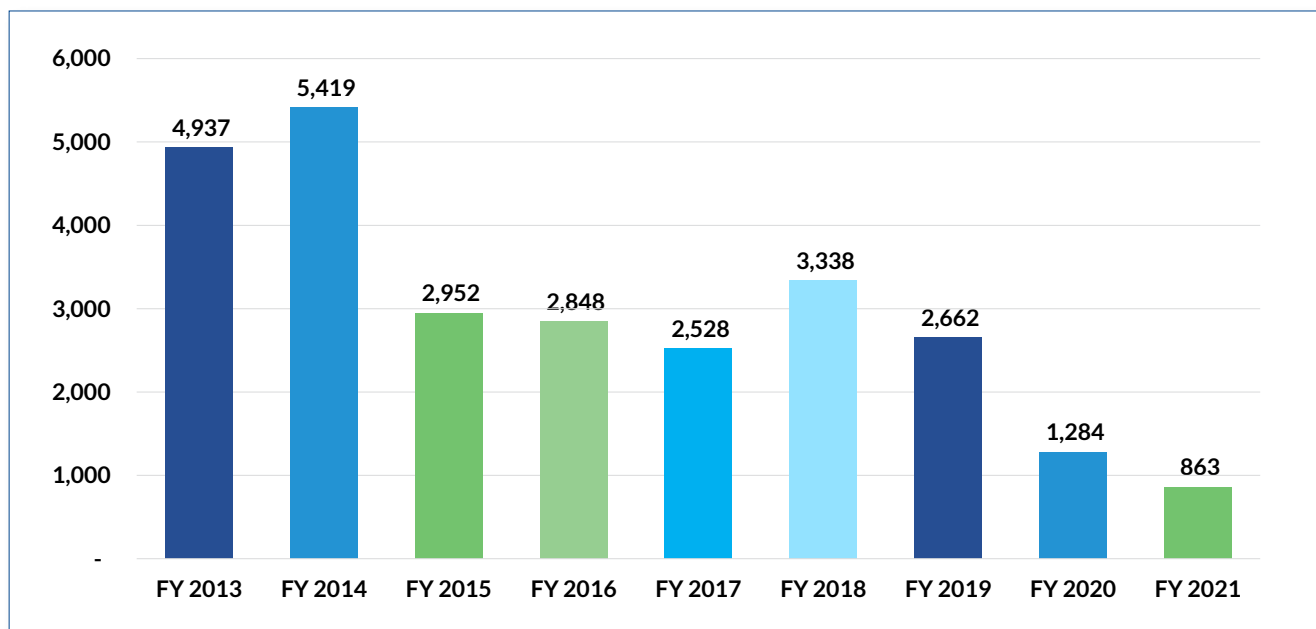
Source: Utility Special District

Building Permits Issued



Source: City's Development Services Department

Building Inspections Conducted



Source: City's Development Services Department

Full-time Equivalent Positions Summary by Department

Department	FY 2021	Positions Eliminated	Positions Added	FY 2022	Change FY 2021 to FY 2022
General Government:					
Legislative	3.5	-	-	3.5	-
City Administration	22.0	2	1	21.0	(1.0)
Finance and Administrative Services	24.0	3	2	23.0	(1.0)
City Clerk	4.5	-	-	4.5	-
Human Resources	8.0	-	-	8.0	-
City Attorney	5.0	-	-	5.0	-
Development Services	29.0	1	3	31.0	2.0
Procurement	6.0	-	-	6.0	-
Police	170.0	-	9	179.0	9.0
Fire	94.5	-	2	96.5	2.0
Public Works	25.5	-	1	26.5	1.0
Parks and Recreation	43.0	-	-	43.0	-
Library	10.0	-	-	10.0	-
Total General Fund	445.0	6	18	457.0	12.0
USD Operating Fund	58.0	5	5	58.0	-
Stormwater	10.0	1	-	9.0	(1.0)
Information Technology Fund	11.0	1	2	12.0	1.0
Fleet Services Fund	6.0	-	-	6.0	-
Total Full-time Equivalent Positions	530.0	13	25	542.0	12.0

Source: City's Finance and Administrative Services Department

The following are the explanations of the variances and organizational changes:

City Administration:

- Add Public Information Officer
- Unfund Marketing Specialist (vacant)
- Unfund Multimedia Communication Specialist (vacant)

Finance and Administration Services:

- Add Customer Service Representative position
- Add Executive Assistant position
- Unfund Senior Staff Assistant position (vacant)
- Transfer out two Business Tax Receipt Specialist positions to Development Services

Development Services:

- Unfund Code Compliance Community Inspector position (vacant)
- Transfer in two Business Tax Receipt Specialist positions from Finance Department
- Transfer in GIS/CADD Technician position from Information Technology Department

Public Works:

- Add Operations Manager position
- Upgrade Staff Assistant position to Senior Staff Assistant position
- Downgrade Office Manager to Executive Staff Assistant

Police Department:

- Add Communications Supervisor position
- Add Public Information Officer position
- Add Crime Analyst position
- Add Police Technician Specialist position
- Add ten Reserve Officers (5 FTEs)

Fire Department:

- Add two EMS Captain positions

Information Technology:

- Add Network Administrator position
- Add Tyler/Security Specialist position
- Transfer out GIS/CADD Technician position to Development Services Department

Stormwater:

- Unfund Stormwater Manager

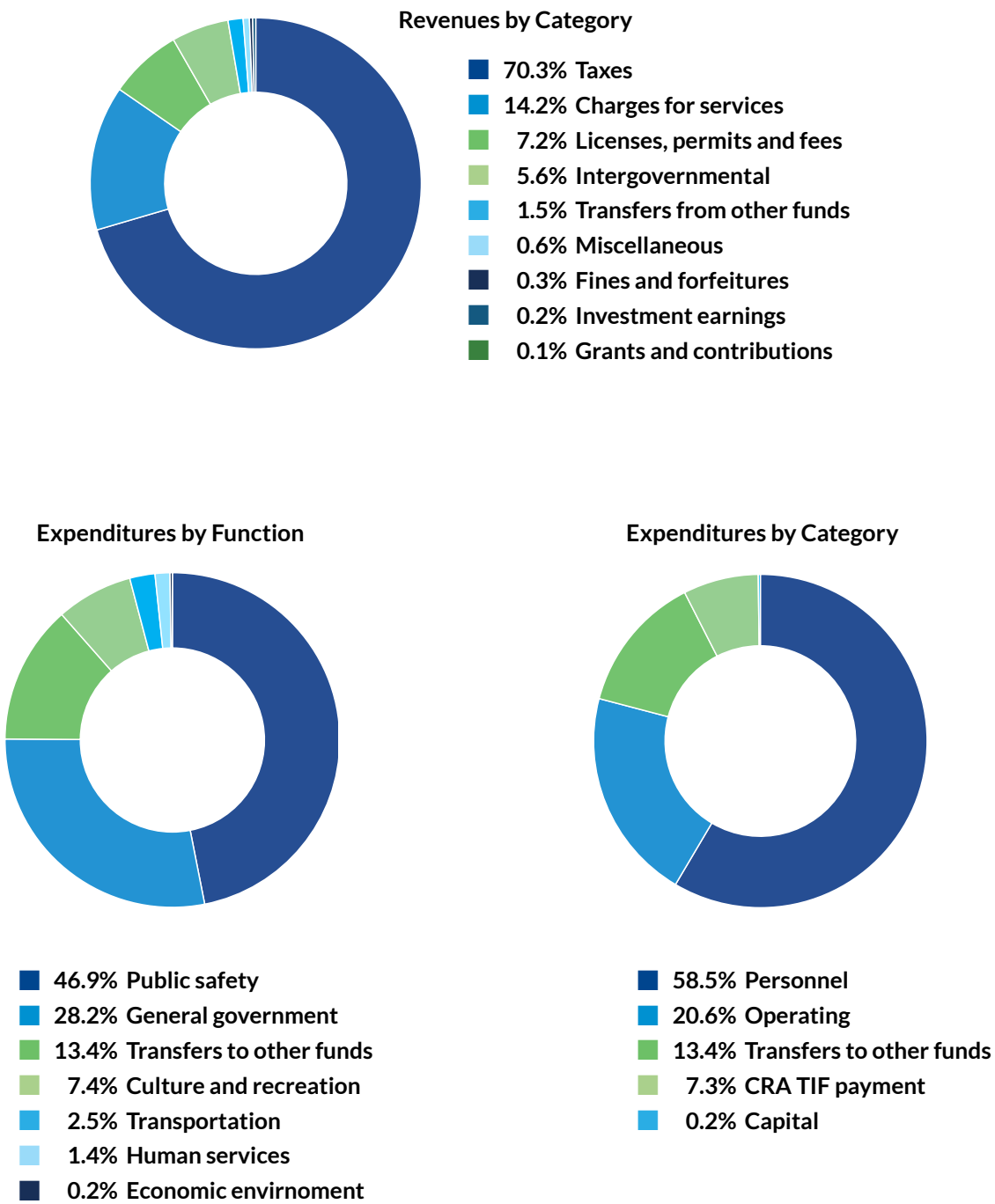
Utility Special District:

- Add Backflow Technician position
- Add Chief Mechanic position
- Add Compliance Technician position
- Add two Laboratory Technician positions
- Reclassify Compliance and Safety Officer to Compliance Manager
- Unfund Maintenance Worker position
- Unfund Senior Equipment Operator position
- Unfund Senior Office Assistant position
- Unfund two Water Plant Operator positions

SECTION III: Financial Summaries



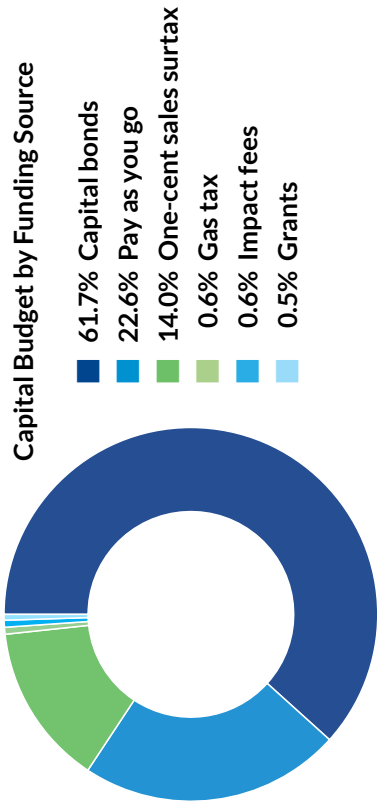
FY 2022 General Operating Budget: \$85.167 million



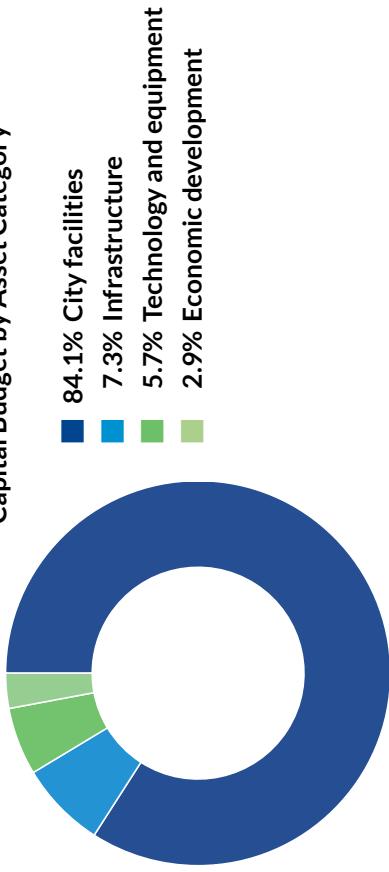
FY 2022 Governmental Capital Budget

FY 2022 Governmental Capital Budget: **\$35.681 million**

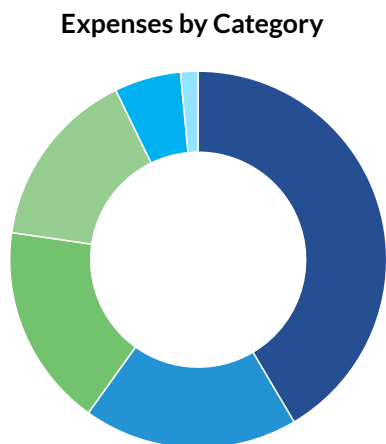
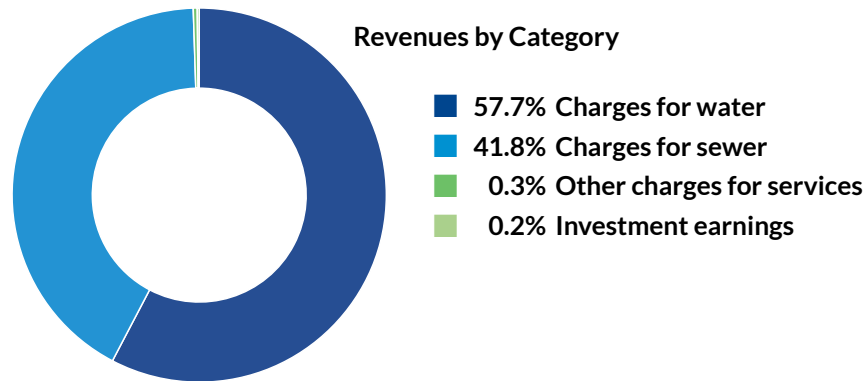
Capital Budget by Funding Source



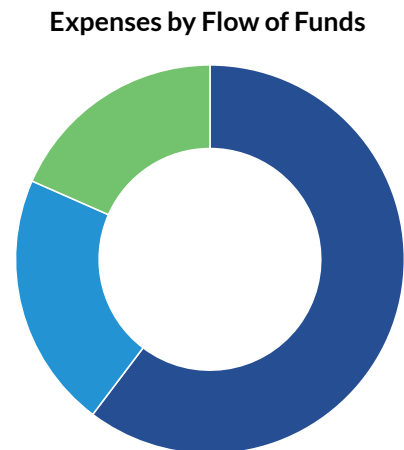
Capital Budget by Asset Category



FY 2022 Utility Special District Operating Budget: \$29.3 million

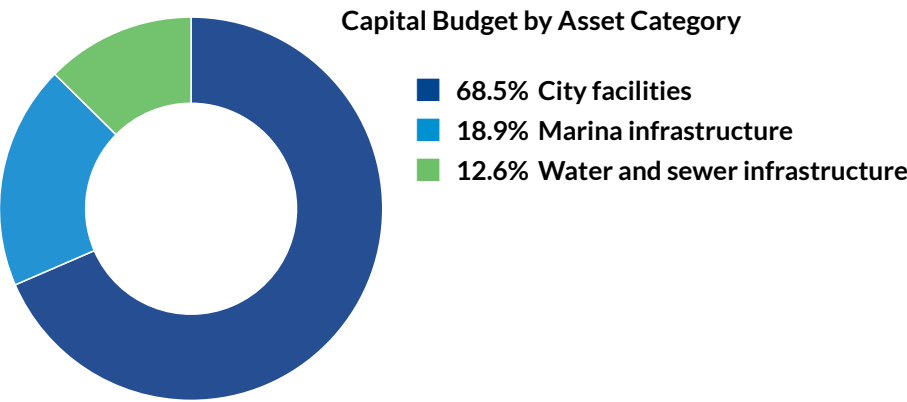
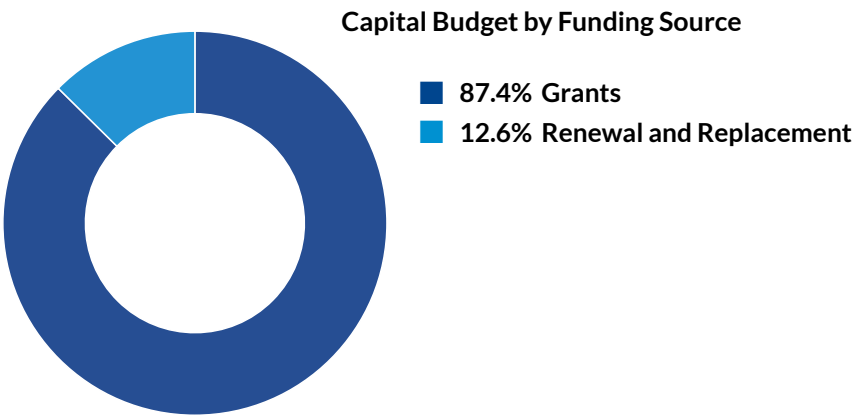


- 41.5% Operating
- 18.4% Transfer to Debt Service
- 17.4% Personnel
- 15.5% Transfer to ECR
- 5.7% Transfer to Renewal and Replacement
- 1.5% Capital



- 60.3% Operations and maintenance
- 21.3% Required transfers
- 18.4% Debt service

FY 2022 Enterprise Capital Budget: \$25.956 million



The budget provides four purposes:

Information: The budget is the primary way for the City to present to the citizens how revenues will be spent so that citizens can be involved with how their property taxes will be spent.

Accountability: The budget is a tool used to account for and control the use of public resources.

Evaluating: The budget is used to assess how the City is doing and meeting its performance targets and indicators.

Planning: The budget is used as a planning tool for management to plan for the future of the City.

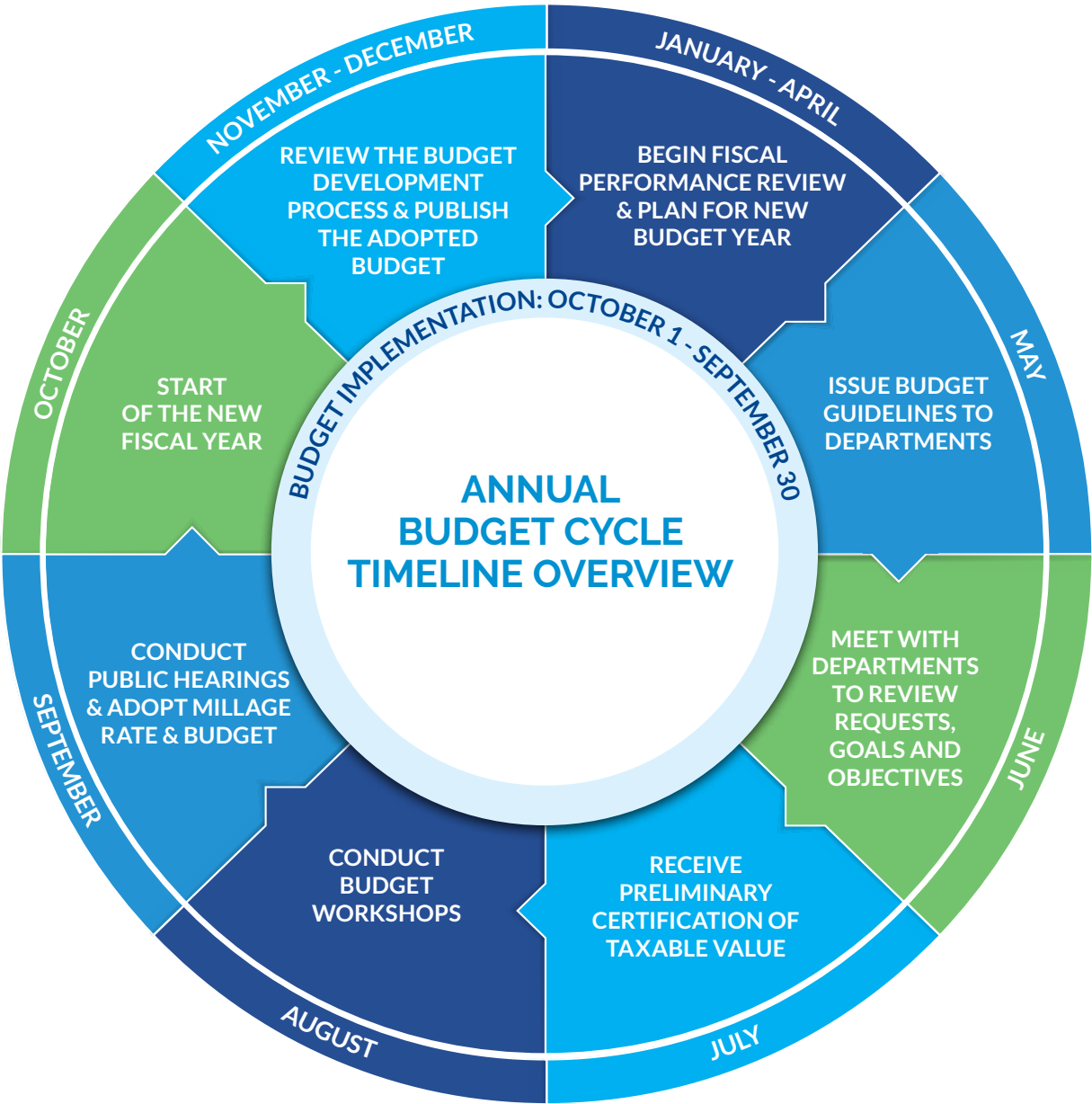
Florida Statutes, Section 166.241, govern the preparation of the annual budget for the City. The City's budget process provides the steps and guidelines, which the City uses to develop and approve its budget of projected revenues and expenditures for the following fiscal year. The City's budget is developed based on a timetable that is in accordance with the State of Florida's Truth in Millage (TRIM) requirements and to meet the City's internal requirements to establish priorities for the following fiscal year. The requirements include setting a maximum millage rate, announcing the millage rate difference from the rollback rate, and holding two public hearings for millage rate and budget adoption whose dates cannot conflict with the county or school board budget hearings.

The budget process for FY 2022 started in May 2021. The City Manager and the Finance and Administrative Services Department met to discuss revenue projections and to establish general budgetary guidelines and limitations for FY 2022. Thereafter, the City Manager issued budgetary guidelines to departments requesting that a thorough analysis and review are conducted with respect to capital infrastructure and that projects and initiatives are implemented to address the major concerns and issues within the community. With economic uncertainties present, each department was required to reduce its existing budget by 1 to 2 % or at a minimum maintain the same budget and operational composition present in the FY 2021 adopted budget. The intent of the FY 2022 budget is to support Council's goals and meet operational needs, while maintaining the strong fiscal position that the City has experienced over the past few years and to minimize the impact to the taxpayers. The budget process provides Council and staff with an opportunity to assess services that are offered and to realign the activities for the next fiscal year with the goals of the City.

In June, the City Manager met with department heads to discuss and review budget requests. In July, the Council set the tentative maximum millage rate and in August, the tentative operating budget and capital plan were submitted to the Council for review and comment. The Council is required to adopt the final millage rate and budget for FY 2022 by September. The annual budget for FY 2022 is effective on October 1, 2021.

The City provides its residents with opportunities to be involved in the budget process during its budget workshops and by participating in the community values survey. Residents are encouraged to share their priorities for the upcoming fiscal year during the various budget workshops. The budget schedule for the FY 2022 budget preparation is shown below.

Year 2021	Budget Activity
May 28	Receive estimate of taxable value from the PBC Property Appraiser's Office.
June 1	Distribute FY 2022 Budget Guidance from City Manager to Department Directors.
June 14 - 18	Meet with departments to review budget requests, goals, objectives, and measures for Operating and Capital Budgets.
July 1	Receive preliminary certification of taxable value from Property Appraiser.
July 10	Conduct budget workshop with Council.
July 15	Conduct budget workshop with Council.
July 15	Set maximum millage rate for FY 2022 and set first public hearing date, time, and place at Council meeting.
July 20	Notify Property Appraiser of millage rate and public hearing date, time, and place.
July 14 to 17	Meet with departments to finalize budget requests, goals, objectives, and measures for Operating and Capital Budgets.
July 28	Conduct budget workshop with Council
July 31	Deliver a tentative budget to Council.
Aug 30	Conduct operating budget workshop with Council.
Aug 31	Conduct capital plan budget workshop with Council.
Sep 1	Issue proposed budget to Council.
Sep 2	Conduct operating and capital plan budget workshops with Council.
Sep 8	Hold first public hearing to adopt proposed millage rate and tentative budget.
Sep 15	Hold second and final reading to adopt final millage rate and budget.
Oct 1	Implement adopted budget for FY 2022.
Oct 1	Submit Truth in Millage (TRIM) compliance package to the Florida Department of Revenue.



May	June	July	August	September	October - December
<ul style="list-style-type: none"> • City receives estimate of taxable value from the Palm Beach County (PBC) Property Appraiser's Office. • City Manager and Finance Department meet to discuss revenue projections and expenditure expectations. • City Manager issues budgetary guidelines to Department Directors. 	<ul style="list-style-type: none"> • Conduct vision and public policy retreat with Council. • City Manager and Finance meet with Department Directors to review operating and capital budget requests, goals, objectives, and measures. • Presentation of operating and capital budgets to City Council. 	<ul style="list-style-type: none"> • City receives preliminary certification of taxable value from PBC Property Appraiser's Office. • Recap of budget direction from Council. • City Manager meets with Department Directors to finalize budget proposals. • Set maximum millage rate and set first public hearing date and time. • City Manager issues the Tentative Budget to Council. 	<ul style="list-style-type: none"> • Conduct operating and capital budget workshops with Council. • City Manager meets with Department Directors to finalize budget proposals. • City Manager issues the Proposed Budget to Council. • Hold first public hearing to adopt proposed millage rate and tentative operating and capital budgets. 	<ul style="list-style-type: none"> • City Manager meets with Department Directors to make final budget modifications. • Hold second public hearing to adopt millage rate and operating and capital budgets. • Submit TRIM compliance package to Property Tax Oversight. 	<ul style="list-style-type: none"> • Start of the new fiscal year. • New fiscal year budget amounts are set for operating and capital revenue and expenditure accounts. • Finance Department finalizes and publishes the adopted budget document. • Finance Department reviews the budget development process and makes any necessary changes to improve the budget process.

Property Tax Bill and Millage Rate

Property Tax Bill

According to the State legislation, Palm Beach County Property Appraiser calculates the value of each property in Palm Beach County as of January 1 each year. The Property Appraiser prepares the annual tax notice and final tax bill, which contain much information on property values that determine the amount of ad-valorem property taxes. Ad-valorem taxes use the taxable value of the home and a taxing authority's millage rate to calculate the amount of tax due each year. There are three factors for calculating the amount of property tax assessed on the value of the property, the amount of value that is not subject to taxes (example, homestead exemption), and the millage rate. Three home values appear on the property tax bill, and defined by the county property appraiser's office as follows:

- **Market Value** – The estimated price a willing buyer would pay and a willing seller accept, both being fully informed and the property exposed to the market for a reasonable period.
- **Assessed Value** - Value placed on a homesteaded property before any exemptions are deducted but after the property tax cap is factored. For non-Homestead properties, the assessed value is the value placed on a property after a 10% cap is factored in. Assessed Value minus exemptions equals Taxable Value.
- **Taxable Value** – The Assessed Value less any exemptions

Homestead Exemption

In the state of Florida, a \$25,000 exemption is applied to the first \$50,000 of the property's assessed value, if the property is a permanent residence and owned by the property owner on January 1 of the tax year. This exemption applies to all taxes, including school district taxes. An additional exemption of up to \$25,000 is applicable if the property's assessed value is between at least \$50,000 and \$75,000. This exemption is not applied to school district taxes.

Calculating Property Taxes Using Millage Rates

The millage rate is the ad valorem property tax rate levied per \$1,000 of a property's taxable value. The rate is expressed in mills, which is equal to 0.1% of the taxable value. Each taxing authority adopts a millage rate each year that appears on the property tax bill. To calculate the tax levy using a given millage rate, the formula is:

$$\text{Taxable Value}/1,000 \times \text{Millage Rate} = \$ \text{Ad Valorem Tax}$$

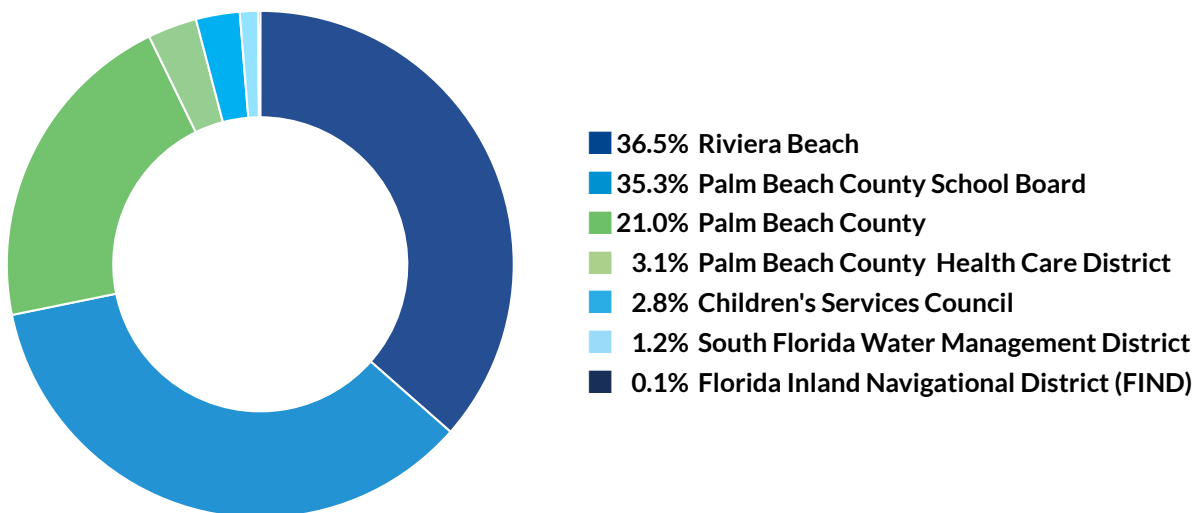
For example, a property with an assessed value of \$200,000 and exemptions of \$50,000 has a taxable value of \$150,000. The ad valorem property tax for Riviera Beach is calculated as follows:

$$\$150,000/1,000 \times 8.4520 \text{ Mills} = \$1,268$$

Composition of a Property Tax Bill

The following chart is helpful in understanding the composition of a typical a tax bill in Riviera Beach. For example, a home with a taxable value of \$200,000 that qualifies for homestead exemption of \$50,000 for a primary residence will pay taxes to various taxing authorities.

Gross Property Value	\$	200,000
Homestead Exemption		(50,000)
NET PROPERTY VALUE		\$ 150,000
TAXING AUTHORITY		ANNUAL TAXES PAID
Riviera Beach	\$	1,268
Palm Beach County School Board		1,227
Palm Beach County		729
Palm Beach County Health Care District		109
Children's Services Council		97
South Florida Water Management District		40
Florida Inland Navigational District (FIND)		5
TOTAL		\$ 3,475



Basis of Budgeting

The system used by governments to determine when budgeted revenues have been realized and when budgeted expenditures have been incurred is referred to as the 'Budgetary Basis of Accounting.' Pursuant to Florida Statutes, Section 166.241(2), the City adopts an annual budget for the General, Debt, Capital, Special Revenue, and Internal Service Funds and for the enterprise operations, Utility Special District, Marina, Stormwater, Solid Waste Collection, and Parking for which the level of expenditures may not legally exceed appropriations. The adopted budget must regulate expenditures of the City and the City may not expend or contract for expenditures except pursuant to the adopted budget.

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements, which govern the City's operations. The governmental funds' budgets for the City are prepared on the current financial resources measurement focus and the modified accrual basis of accounting. Proprietary funds' budgets are prepared using the economic resource measurement focus and the accrual basis of accounting. This process varies from generally accepted accounting principles (GAAP) as a result of provisions made to treat encumbrances as budgeted expenditures in the year of the commitment to purchase.

Budgets are legally adopted on a basis consistent with GAAP for the General, Special Revenue, Capital Projects, and Debt Service Funds. The appropriated budget for the Debt Service Fund is funded primarily from interfund operating transfers. Budgets are adopted for the Capital Project Funds for the respective year along with approval of the Five-Year Capital Improvement Plan. For budget purposes, depreciation is not shown in the annual budgets and debt service is reported as current year expenditures.

The budgetary basis departs from the accounting basis which follows Generally Accepted Accounting Principles (GAAP) in the following ways:

- Property taxes are recorded as revenue when levied (budgetary), as opposed to when susceptible to accrual (GAAP).
- Encumbrances and continuing appropriations are recorded as the equivalent to expenditures (budgetary), as opposed to a reservation of fund balance (GAAP).

- Amounts raised for the prior years' deficits and available funds from prior years' surpluses are recorded as revenue items (budgetary), but have no effect on GAAP revenues.

Budget Amendment Process

The City Manager is authorized to transfer budgeted amounts within departments within any fund; however, any revisions that increase the total expenditures of any department or fund must be approved by the Council as part of a budget review process.

The budget may be amended as follows:

- Departments may transfer funds between line items within a department. Through a budget transfer, the Department Director requests the transfer of funds and then the City Manager and Director of Finance and Administrative Services either approves or declines the transfer of funds.
- Budget amendments, which increase expenditures or the spending level of individual departments, are requested by the City Manager and approved by Council through resolutions during public Council meetings.
- The budget is amended by automatic reappropriations made by encumbrances related to goods or services for which a contract or purchase order was issued but had not been paid prior to the end of the fiscal year.

Budget amendments are updated by the Finance and Administrative Services Department only.

Budgetary Control

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by Council. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the department level. The City maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year-end. However, encumbrances generally are reappropriated as part of the following year's budget. All expenditures, other than personnel services, are controlled by a procurement system, which encumbers purchase orders against budgets prior to issuance to the vendors. Purchase orders are not issued until appropriations are made available.

Financial Structure - Fund Accounting

The accounts of the City are organized on the basis of funds or account groups, each of which is a separate accounting entity. The operations of each fund are accounted for using a separate set of self-balancing accounts, which comprise its assets, liabilities, fund equities, revenues, and expenditures or expenses. The various funds are grouped by type in the financial statements. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The City uses the following fund types and account groups:

1. Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general capital assets (capital projects funds), and the servicing of general long-term debt (debt service funds). The general fund is used to account for all activities of the general government not accounted for in some other fund.

- **General Fund** - The general operating fund of the City which is used to account for all financial resources except those that require accounting for in another fund.
- **Special Revenue Funds** - Account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

- **Debt Service Funds** - Account for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs other than bonds payable from the operations of the enterprise funds.
- **Capital Projects Funds** - Account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.

2. Proprietary funds are used to account for activities similar to those in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds).

- **Enterprise Funds** - Account for operations that are financed and operated in a manner similar to private business enterprises. The costs of providing goods or services to the general public are financed or recovered primarily through user charges.
- **Internal Service Funds** - Account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis.

3. Fiduciary Funds are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, a pension trust fund, a non-expendable trust fund or an expendable trust fund is used.

Major Funds

The major funds for budgetary purposes differ from the major funds reported by the City in its FY 2020 audited financial statements. The City reported the General Fund, the Capital Bond Fund, the Community Redevelopment Agency (CRA), and the Utility Special District (USD) as the major funds. The reason for the difference in major fund reporting is that asset and liability numbers are considered in reporting major funds for financial statement reporting and assets and liabilities are not considered for budgeting purposes. The following are major funds and their descriptions:

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those that require accounting for in another fund. The General Fund is considered a major fund for both accounting and budgetary.

The Capital Bond Fund is used to account for infrastructure and major equipment acquisitions of the City. The Capital Bond Fund is not considered as a major fund for budgetary purposes.

The Utility Special District (USD) Operating Fund is used to account for the water and sewer activities for the City. Activities necessary to provide such services are accounted for in this fund, including the administration, maintenance, operations and debt service. The USD Operating Fund is considered a major fund for both accounting and budgetary.

The Riviera Beach Community Redevelopment Agency (CRA) Fund is used to account for the CRA, a component unit of the City. The CRA fund is considered a major fund of the City for financial reporting purposes. The CRA develops its own budget and adopted independently by its Council. The CRA's budget is not included in the City's budget.

Basis of Accounting

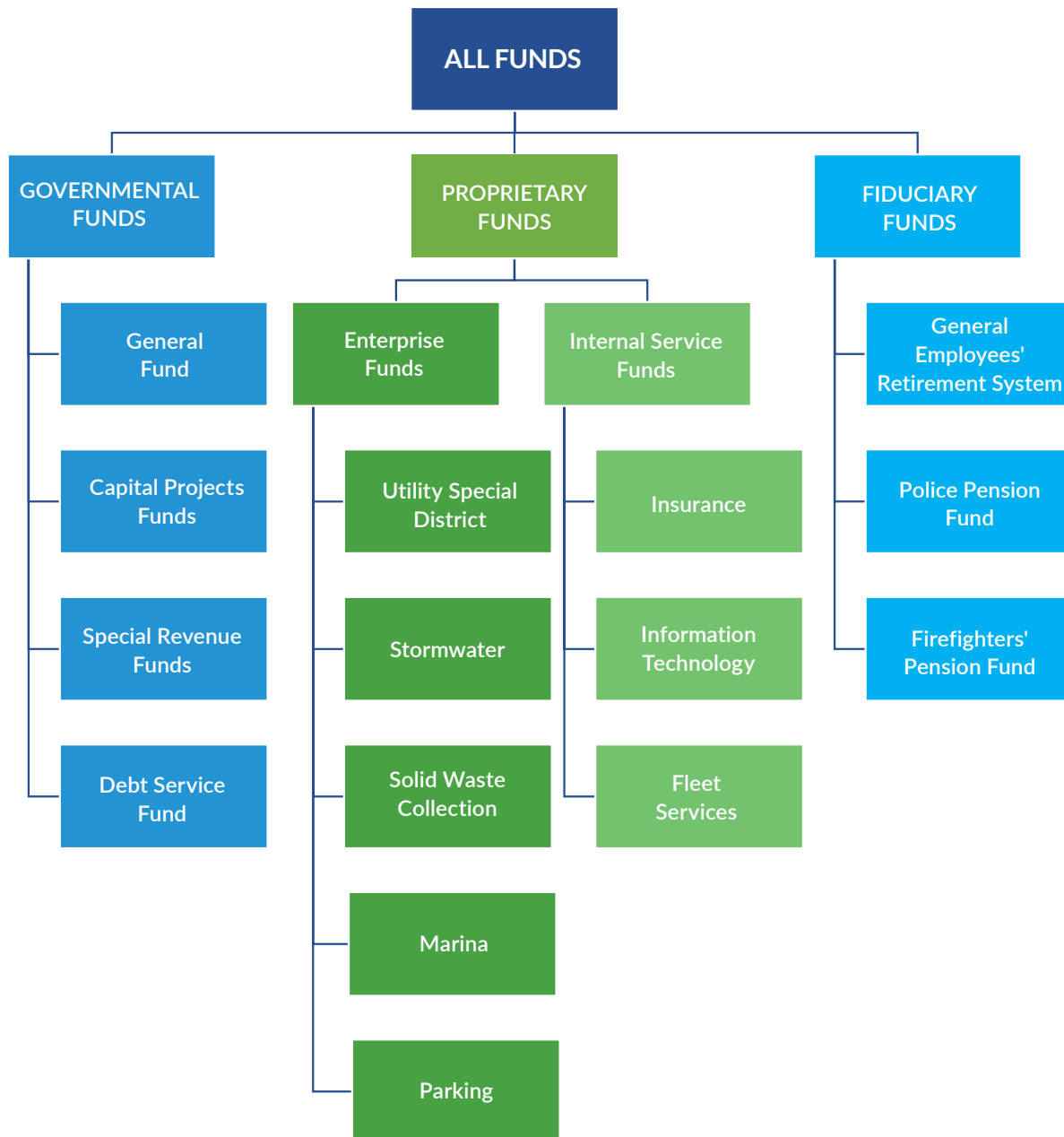
The City prepares its Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB). The accounts of the City are organized and operated on a fund basis. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related, legal, and contractual provisions.

For financial reporting purposes:

a) Governmental Funds use the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are "susceptible to accrual" (i.e. both measurable and available). Property taxes are recorded as revenue in the year for which the taxes have been levied, provided they are collected within 60 days after year-end. Investment income is recorded as earned. Other revenues are recorded on a cash basis, because they are generally not measurable until actually received. Expenditures are recorded when the liability is incurred except for (1) interest on general obligation debt, which is recorded when due; and (2) tax abatements, judgments, and claims, all of which are recorded as expenditures to the extent that they have been paid or are expected to be paid with expendable available resources.

b) Proprietary Funds and Fiduciary Funds are accounted for using the flow of economic resources measurement focus and full accrual basis of accounting. Under this method, revenues are reported when earned and expenses are recorded at the time liabilities are incurred.

The chart below shows the various fund types that are included in the City's budget. The City's fiduciary funds are audited and included in the City's annual financial report but not included in the City's budget because the assets are held by the City in a trustee capacity.



Major Funds:

The major budgetary funds along with the descriptions are as follows:

General Fund – The City’s primary operating fund which accounts for the financial resources of the general government, except those which are required to be accounted for in another fund.

Capital Project Funds – Accounts for financial resources used to account for infrastructure and major equipment acquisitions of the City which are included in the City’s Capital Improvement Plan (CIP). These funds include: *Acquisition Capital Projects Fund, Public Improvement Revenue Bonds Projects Fund, and Pay-As-You-Go Fund.*

Utility Special District Funds – Accounts for the water and sewer activities for the City. Activities necessary to provide such services are accounted for in these funds, including the administration, maintenance, operations, capital acquisition, repair and renewal, and debt service.

Non-Major Funds - Governmental

Special Revenue Funds – A governmental fund type used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for special purposes other than debt service or capital projects.

Debt Service Funds – A governmental fund type established to account and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest

Capital Project Funds – A governmental fund type used to account and report for financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including acquisition or construction of capital facilities, and other capital assets.

Non-Major Funds - Proprietary

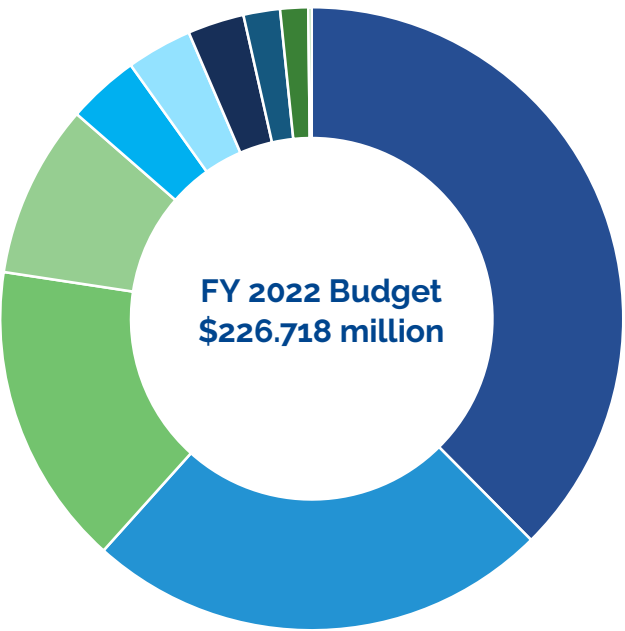
Enterprise Funds – A proprietary fund type used to report an activity for which a fee is charged to external users for good and services. These funds include Stormwater, Solid Waste Collection, Parking and Marina

Internal Service Funds – A proprietary fund type used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. These funds include insurance, fleet services, and information technology.

DEPARTMENT	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds
City Clerk	●			
City Administration	●	●	●	
Development Services	●	●	●	
Finance and Administrative Services	●			
Fire	●	●	●	
Human Resources	●			
Information Technology	●		●	
Legal	●			
Library	●	●	●	
Parks and Recreation	●	●	●	
Police	●	●	●	
Procurement	●			
Public Works	●	●	●	
Utility Special District				●
Stormwater				●
Solid Waste Collection				●
Marina				●
Parking				●

Budget at a Glance

The Fiscal Year 2022 Budget for the City totals \$226.718 million. The budget establishes the level of funding for each of the City’s various funds. The goals and objectives, activities and service levels for the City’s departments are based on the level of funding and the controlled by the budget approved and adopted by the Council.



37.6% General Fund	\$85,166,896
24.1% Utility Special District Funds	\$54,600,861
15.8% Capital Project Funds	\$35,712,500
9.0% Special Revenue Funds	\$20,414,352
3.7% Internal Service Funds	\$8,456,781
3.4% Marina Funds	\$7,729,590
2.9% Debt Service Fund	\$6,652,608
1.9% Solid Waste Fund	\$4,302,214
1.4% Stormwater Fund	\$3,282,031
0.2% Parking Fund	\$400,000

The following details the budget appropriation by fund for FY 2022.

FUND	FY 2022 Appropriation
GOVERNMENTAL FUNDS	
General Fund	\$ 85,166,896
Special Revenue Funds	
Major Disaster	765,344
Operating Grants and Programs	1,719,235
Capital Grants and Programs	17,929,773
Debt Service Fund	6,652,608
Capital Projects Funds	
Pay as you go	8,312,500
Gas tax	200,000
Impact Fees	200,000
Capital Bond Funds	22,000,000
One-cent Infrastructure Sales Surtax	5,000,000
TOTAL GOVERNMENTAL FUNDS	147,946,356
PROPRIETARY FUNDS	
Enterprise Funds	
Utility Special District	
Operating	29,300,000
Debt Service	4,261,925
Grants	17,761,773
Renewal and Replacement	3,277,163
Marina	
Operating	2,812,532
Grants	4,917,058
Solid Waste Collection	
Operating	4,302,214
Stormwater Management Utility	
Operating	3,282,031
Parking	400,000
TOTAL ENTERPRISE FUNDS	70,314,696
Internal Service Funds	
Fleet Services	1,860,028
Information Technology	3,326,557
Insurance	3,270,196
TOTAL INTERNAL SERVICE FUNDS	8,456,781
TOTAL FY 2022 BUDGET APPROPRIATION	\$ 226,717,833

FY 2022 Adopted Budget Summary Schedule

Governmental Funds

	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	TOTAL
REVENUES					
Taxes	\$ 59,858,523	\$ -	\$ -	\$ 1,000,000	\$ 60,858,523
Licenses, fees, and permits	6,119,225	-	-	430,000	6,549,225
Intergovernmental	4,756,730	-	-	-	4,756,730
Charges for services	12,068,565	-	-	-	12,068,565
Fines and forfeitures	270,641	-	-	-	270,641
Grants and contributions	50,000	1,887,235	-	-	1,937,235
Miscellaneous	539,440	-	-	300,000	839,440
Investment earnings	250,000	-	-	-	250,000
Reserves	-	17,761,773	-	29,982,500	47,744,273
Transfers from other funds	1,253,772	765,344	6,652,608	4,000,000	12,671,724
TOTAL REVENUES	85,166,896	20,414,352	6,652,608	35,712,500	147,946,356
EXPENDITURES OR EXPENSES					
General government	24,176,453	1,352,641	-	-	25,529,094
Public safety	39,846,502	337,538	-	-	40,184,040
Transportation	2,078,122	-	-	-	2,078,122
Human services	1,221,690	313,900	-	-	1,535,590
Culture and recreation	6,242,182	648,500	-	-	6,890,682
Physical environment	-	-	-	-	-
Capital outlay	183,995	-	-	35,712,500	35,896,495
Debt service	-	-	6,652,608	-	6,652,608
Transfers to other funds	11,417,952	17,761,773	-	-	29,179,725
TOTAL EXPENDITURES OR EXPENSES	\$ 85,166,896	\$ 20,414,352	\$ 6,652,608	\$ 35,712,500	\$ 147,946,356

Enterprise Funds

	Utility Special District	Marina Funds	Solid Waste Collection Fund	Stormwater Fund	Parking Fund	TOTAL	Internal Service Funds	TOTAL FUNDS
REVENUES								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,858,523
Licenses, fees, and permits	-	-	-	-	-	-	-	6,549,225
Intergovernmental	-	-	-	-	-	-	-	4,756,730
Charges for services	29,150,000	2,812,532	4,222,214	3,277,531	400,000	39,862,277	-	51,930,842
Fines and forfeitures	-	-	-	-	-	-	-	270,641
Grants and contributions	-	4,917,058	-	-	-	4,917,058	8,436,781	15,291,074
Miscellaneous	100,000	-	50,000	-	-	150,000	-	989,440
Investment earnings	50,000	-	30,000	4,500	-	84,500	20,000	354,500
Reserves	1,598,476	-	-	-	-	1,598,476	-	49,342,749
Transfers from other funds	23,702,385	-	-	-	-	23,702,385	-	36,374,109
TOTAL REVENUES	54,600,861	7,729,590	4,302,214	3,282,031	400,000	70,314,696	8,456,781	226,717,833
EXPENDITURES OR EXPENSES								
General government	-	-	-	-	-	-	8,456,781	33,985,875
Public safety	-	-	-	-	-	-	-	40,184,040
Transportation	-	-	-	-	-	-	-	2,078,122
Human services	-	-	-	-	-	-	-	1,535,590
Culture and recreation	-	2,417,595	-	-	400,000	2,817,595	-	9,708,277
Physical environment	21,809,813	-	4,302,214	2,025,527	-	28,137,554	-	28,137,554
Capital outlay	21,468,936	5,311,995	-	435,000	-	27,215,931	-	63,112,426
Debt service	4,261,925	-	-	687,307	-	4,949,232	-	11,601,840
Transfers to other funds	7,060,187	-	-	134,197	-	7,194,384	-	36,374,109
TOTAL EXPENDITURES OR EXPENSES	\$ 54,600,861	\$ 7,729,590	\$ 4,302,214	\$ 3,282,031	\$ 400,000	\$ 70,314,696	\$ 8,456,781	\$ 226,717,833

FY 2022 Budget Appropriations

Grants And Programs

The following are the City's grants and programs for FY 2022:

Public Safety

Bureau of Justice Assistance Bulletproof Vest Partnership Grant (Police) - Grant provides funding to purchase bulletproof vests for police officers. (\$7,050)

Palm Beach County 911 Public Safety Answering Points (PSAPs) Grant (Police) - Grant supports certain communications dispatch personnel costs, overtime, operating supplies, training, and equipment. (\$30,638)

Palm Beach County Manatee Protection Plan (Police) - Grant provides funding for police officers to provide additional marine law enforcement services within estuarine waters during manatee season from November 15th to the following March 31st. (\$16,600)

Victims Advocate Program (Police) - Grant provides funding for crisis response services, crisis intervention, and assisting investigators that focus on areas of homicide, domestic violence, child deaths, and elderly victimization. (\$233,000)

U.S. Department of Justice Asset Forfeiture Program (Police)
This program encompasses the seizure and forfeiture of assets that represent the proceeds of, or were used to facilitate federal crimes. The primary mission of the program is to employ asset forfeiture powers in a manner that enhances public safety and security. Agencies are allowed to seize and forfeit contraband that have been used in the commission of felonies. The cash or proceeds from the sale of seized items are deposited to a trust fund for use by law enforcement agencies. (\$41,750)

Library

Florida Department of State Aid to Libraries Grant - This state grant is used for general operation and maintenance of the City's library. (\$17,000)

Parks and Recreation

Florida Department of Environmental Protection Recreational Trails Program (RTP) - This grant provides funding to assist in the construction of exercise trails at Lone Pine. (\$80,000)

Florida Department of Environmental Protection Florida - Recreation Development Assistance Program (FRDAP) - This grant provides funding for upgrades and renovations to park facility at Lone Pine. (\$50,000)

Development Services

U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) - The CDBG program provides funding to address a wide range of community development needs. The City will use CDBG funds for Code Compliance Community Engagement Program, Urban Farm and Urban Agriculture Plan and City Park Wi-Fi program. (\$755,297)

Social Services

Ex-Offender Adult Reentry Services - This program is to provide services primarily to ex-offenders returning to the northern region of Palm Beach County. (\$290,000)

Second Chance Act - This program is to enhance the current reentry services offered by providing additional Case Management, Peer Advocates and Support Services for criminal justice-involved citizens. (\$123,500)

Riviera Beach Civil Drug Court - This program is funded through the Palm Beach County Criminal Justice Commission. The Riviera Beach Civil Drug Court provides programs and services to prevent and reduce crimes associated with drug use and abuse. (\$133,900)

Palm Beach County Youth Violence Prevention Project
This program is funded through the Palm Beach County Criminal Justice Commission which provides activities and services to youth ages 13 to 18, including after-school programs and activities, tutoring, mentoring, job training, gang prevention outreach, parenting classes, employment services, Safe School Programs, and transportation. (\$180,000)

Marina

Florida Inland Navigation District (F.I.N.D.) Waterway Assistance Program - This grant is for local governments established by the Florida Legislature and the District for the purpose of financially cooperating with local governments to alleviate problems associated with the Atlantic Intracoastal Waterway associated waterways within the District. This grant is for the Marina Phase IIB for the continuation of the replacement and redesign of the City's Marina which includes Floating Dock G for 13 new slips, Dock A with 6 lifts, and the replacement, reconfiguration, and expansion of Pier F. (\$2,458,529)

Three-Year Consolidated and Fund Financial Schedules

MAJOR FUNDS	GENERAL FUND			UTILITY SPECIAL DISTRICT		
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
FINANCIAL SOURCES						
Taxes	\$ 53,869,037	\$ 56,729,571	\$ 59,858,523	\$ -	\$ -	\$ -
Licenses, fees, and permits	6,093,727	5,258,025	6,119,225	366,721	-	-
Intergovernmental	3,807,927	3,926,451	4,756,730	-	-	-
Charges for services	11,709,817	13,162,374	12,068,565	28,266,287	29,310,000	29,150,000
Fines and forfeitures	466,054	270,641	270,641	-	-	-
Grants and contributions	538,230	592,240	50,000	-	-	-
Miscellaneous	401,515	528,533	539,440	107,057	140,000	100,000
Investment earnings	941,565	250,000	250,000	1,633,357	50,000	50,000
Capital lease	1,656,154	-	-	-	-	-
Reserves	-	-	-	-	12,034,596	1,598,476
Transfers from other funds	1,450,730	1,185,715	1,253,772	15,147,950	5,926,114	23,702,385
TOTAL FINANCIAL SOURCES	80,934,756	81,903,550	85,166,896	45,521,372	47,460,710	54,600,861
FINANCIAL USES						
General government	21,154,795	21,915,218	24,176,453	-	-	-
Public safety	37,419,266	39,912,856	39,846,502	-	-	-
Transportation	1,700,880	1,594,340	2,078,122	-	-	-
Human services	1,038,134	946,933	1,221,690	-	-	-
Culture and recreation	5,158,037	5,858,276	6,242,182	-	-	-
Physical environment	-	-	-	18,788,362	22,515,084	21,809,813
Capital outlay	1,752,941	-	183,995	-	13,696,660	21,468,936
Debt service	-	-	-	2,250,824	4,264,050	4,261,925
Transfers to other funds	11,160,142	11,675,927	11,417,952	16,128,691	6,984,916	7,060,187
TOTAL FINANCIAL USES	79,384,195	81,903,550	85,166,896	37,167,877	47,460,710	54,600,861
Net Increase / (Decrease) In Fund Balance / Net Position	1,550,561	-	-	8,353,495	-	-
Fund Balance/Net Position - Oct 1	32,392,016	33,942,577	33,942,577	87,175,401	87,175,401	87,175,401
Fund Balance/Net Position - Sep 30	\$ 33,942,577	\$ 33,942,577	\$ 33,942,577	\$ 95,528,896	\$ 87,175,401	\$ 87,175,401
Fund Balance / Net Position - Percent Change	4.57%	0.00%	0.00%	8.74%	0.00%	0.00%
Unassigned Fund Balance / Unrestricted Net Position as a % of Total Operating Revenues	39%	37%	36%	70%	100%	134%
Unassigned Fund Balance / Unrestricted Net Position as a % of Total Operating Revenues Requirement	20%	20%	20%	20%	20%	20%

Three-Year Consolidated and Fund Financial Schedules

NON-MAJOR FUNDS	OTHER GOVERNMENTAL FUNDS			OTHER ENTERPRISE FUNDS		
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
FINANCIAL SOURCES						
Taxes	\$ 2,678,082	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -
Licenses, fees, and permits	851,287	430,000	-	-	-	-
Intergovernmental	-	-	430,000	-	-	-
Charges for services	-	-	-	9,668,201	10,517,141	10,653,527
Fines and forfeitures	6,079	-	-	-	-	-
Grants and contributions	2,283,769	1,637,961	1,887,235	1,546,330	4,742,058	4,917,058
Miscellaneous	1,310	109,597	300,000	269,975	63,812	108,750
Investment earnings	603,133	-	-	46,619	55,000	34,500
Capital lease	-	-	-	-	-	-
Reserves	-	5,750,000	47,744,273	-	172,000	-
Transfers from other funds	11,160,142	11,675,927	11,417,952	4,932,011	-	-
TOTAL FINANCIAL SOURCES	17,583,802	20,603,485	62,779,460	16,463,136	15,550,011	15,713,835
FINANCIAL USES						
General government	549,781	830,180	1,352,641	-	-	-
Public safety	730,398	561,672	337,538	-	-	-
Transportation	-	-	-	-	400,000	-
Human services	538,143	790,686	313,900	-	-	-
Culture and recreation	7,262	29,188	648,500	2,799,912	2,746,444	2,517,595
Physical environment	-	-	-	7,152,807	6,674,539	6,327,741
Capital outlay	9,507,997	11,436,415	35,712,500	-	4,914,058	6,046,995
Debt service	6,465,926	6,955,344	6,652,608	243,873	688,057	687,307
Transfers to other funds	352,433	-	17,761,773	5,049,567	126,913	134,197
TOTAL FINANCIAL USES	18,151,940	20,603,485	62,779,460	15,246,159	15,550,011	15,713,835
Net Increase / (Decrease) In Fund Balance / Net Position	(568,138)	-	-	1,216,977	-	-
Fund Balance/Net Position - Oct 1	28,744,393	28,176,255	28,176,255	24,140,525	24,140,524	24,140,524
Fund Balance/Net Position - Sep 30	\$ 28,176,255	\$ 28,176,255	\$ 28,176,255	\$ 25,357,502	\$ 24,140,524	\$ 24,140,524
Fund Balance / Net Position - Percent Change	-2.02%	0.00%	0.00%	-0.05%	0.00%	0.00%

Three-Year Consolidated and Fund Financial Schedules

NON-MAJOR FUNDS	INTERNAL SERVICE FUNDS			TOTAL		
	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
FINANCIAL SOURCES						
Taxes	\$ -	\$ -	\$ -	\$ 56,547,119	\$ 57,729,571	\$ 60,858,523
Licenses, fees, and permits	-	-	-	7,311,735	5,688,025	6,119,225
Intergovernmental	-	-	-	3,807,927	3,926,451	5,186,730
Charges for services	9,422,822	-	-	59,067,127	52,989,515	51,872,092
Fines and forfeitures	-	-	-	472,133	270,641	270,641
Grants and contributions	-	9,847,913	8,436,781	4,368,329	16,820,172	15,291,074
Miscellaneous	2,551	-	-	782,408	841,942	1,048,190
Investment earnings	358,862	20,000	20,000	3,583,536	375,000	354,500
Capital lease	-	-	-	1,656,154	-	-
Reserves	-	-	-	-	17,956,596	49,342,749
Transfers from other funds	-	-	-	32,690,833	18,787,756	36,374,109
TOTAL FINANCIAL SOURCES	9,784,235	9,867,913	8,456,781	170,287,301	175,385,669	226,717,833
FINANCIAL USES						
General government	10,762,401	9,867,913	8,456,781	32,466,977	32,613,311	33,985,875
Public safety	-	-	-	38,149,664	40,474,528	40,184,040
Transportation	-	-	-	1,700,880	1,994,340	2,078,122
Human services	-	-	-	1,576,277	1,737,619	1,535,590
Culture and recreation	-	-	-	7,965,211	8,633,908	9,408,277
Physical environment	-	-	-	25,941,169	29,189,623	28,137,554
Capital outlay	-	-	-	11,260,938	30,047,133	63,412,426
Debt service	-	-	-	8,960,623	11,907,451	11,601,840
Transfers to other funds	-	-	-	32,690,833	18,787,756	36,374,109
TOTAL FINANCIAL USES	10,762,401	9,867,913	8,456,781	160,712,572	175,385,669	226,717,833
Net Increase / (Decrease) In Fund Balance / Net Position	(978,166)	-	-	9,574,729	-	-
Fund Balance/Net Position - Oct 1	15,640,910	15,640,910	15,640,910	188,093,245	189,075,667	189,075,667
Fund Balance/Net Position - Sep 30	\$ 14,662,744	\$ 15,640,910	\$ 15,640,910	\$ 197,667,974	\$ 189,075,667	\$ 189,075,667
Fund Balance / Net Position - Percent Change	-6.67%	0.00%	0.00%	4.84%	0.00%	0.00%

While the City does not have a comprehensive set of financial policies that have been adopted by Council, there are guidelines in place that set forth the basic framework for overall fiscal management of the City. With the development and implementation of the Strategic Plan, City management may revise policies and procedures to further the growth and financial security of the City. Operating independently of changing circumstances and conditions, the financial policies guide the decision making process of the City Manager, Mayor, Council, and Administration. These policies provide guidelines for evaluating both current activities and future programs.

Downward trends in the state and/or local economy will adversely impact the City's ability to realize its budgeted revenues in the categories of franchise fees, utility taxes and state-shared revenues. Therefore, quarterly monitoring and conservatism should mitigate any unforeseen circumstances. Complementing this practice is one in which a certain amount of expenditures are frozen and are not released for use until it is clear that revenues will be at projected levels.

Council and management collaborate to establish goals and objectives that measure the performance and effectiveness of the City. Financial policies and guidelines are developed in order for Council to monitor the performance of the City. This section contains a summary of the various accounting and financial policies that are used to develop the annual budget and to prepare the Annual Financial Report.

Financial Goals

- Ensure that services are provided through the prudent management of financial resources while maintaining an adequate financial position.
- Ensure that the City is in a position to respond timely to changes in the economy without causing financial disruption in the provision of services.
- Maintain a good credit rating and ensure that the City's finances are well managed in a sound financial manner to prevent default on debt.
- Adhere to the accounting and management policies set forth for financial reporting and budgeting.
- Develop operating policies and guidelines that ensure that the financial resources of the City are protected.

General Policies and Guidelines

- As stipulated in Florida Statutes 166.241, the City must adopt a budget each fiscal year beginning October 1 of each year and ending September 30 of the following year. The City's budget is adopted by ordinance.
- According to Florida Statutes, municipalities are required to adopt a balanced budget wherein revenues match expenditures. The amount of taxation and other sources, including balances brought forward from prior fiscal years must equal the total appropriations for expenditures and reserves. A balanced budget is a basic budgetary constraint intended to ensure that a government does not spend beyond its means and its use of resources for operating purposes over a defined budget period.
- Financial performance comparing actual results with budgeted revenues and expenditures is performed by the Finance Department on a quarterly basis. Where there are variances, the departments may transfer funds between line items within a department with the proper authorization and approval.
- Economic conditions are monitored on an ongoing basis so that the City can address such effects in a timely manner.
- The City will develop internal auditing procedures for the City's operations and these procedures will be performed to ensure that the City is in compliance with applicable laws and the City's policies and procedures. When necessary, corrective action will be communicated to the City Manager and Council. Corrective actions will be followed up to ensure compliance and that issues are corrected.
- The City uses the State of Florida Uniform Accounting System Chart of Accounts and the accounts structure is the basis on which the City's Chart of Accounts is developed.
- In accordance with Florida Statutes, Section 218.32, the City will file its Annual Financial Report with the Department of Financial Services within 45 days of receiving the auditor's report on the financial statements.

Internal Controls

The City's management is responsible for establishing and maintaining internal controls designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of the financial statements in conformity with GAAP. The City employs a full-time Internal Auditor to ensure that the internal controls structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of the control should not exceed the benefits likely to be derived and (2) the valuation of the costs and benefits requires estimates and judgments by management. The City believes that the established system of internal accounting controls adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

Strategic Plan

The primary purpose of government is to provide public safety, public services, and an enhanced community environment for its citizens. The City continuously strives to provide the services required by its residents, business owners, and visitors.

The strategic plan continues to incorporate the discussion of internal and external factors that may impact the City over the next few years along with an assessment of the City's current situation. Council identified the following five goals for the City:



Objectives have been identified by the Departments to meet the City's goals. While the framework has been established for the City's strategic plan, the City recognizes that the plan requires ongoing review and changes may be necessary to address the challenges that may emerge from time to time.

The objectives for economic development incorporate the funding and implementation of the Marina District, the development of a unified marketing plan, and the continuation of support to small businesses, which are generally administered by the Riviera Beach Community Redevelopment Agency.

A sound debt management policy begins with a multi-year budgetary forecast and component capital improvement plan (collectively the 'Strategic Finance Plan') that forecasts revenues and expenditures including pay-as-you-go funding for capital projects. Pay-as-you-go funding coupled with anticipated grant funding and related aid provides the base funding for capital projects and upon integration with the Capital Improvement Plan provide a clear picture of the remaining funding requirements. The City annually adopts a Five-Year Strategic Finance Plan that includes the following components:

1. Strategic Budgetary Forecasting System

The City has developed a strategic budgetary forecasting system to be used in preparation of the Five-Year Budgetary Forecast (Budget Forecast) component of the Strategic Finance Plan. The Budget Forecast is presented for consideration and adoption by the Council as part of the annual budget process.

The Budget Forecast assesses the long-term financial implications of current and proposed policies, programs, and assumptions to develop the appropriate strategies in order to achieve the City's goals. Revenues and expenditures forecasting is a key component in determining future options, potential problems, and opportunities.

Forecasting for revenues and expenditures enables the followings:

- Provides an understanding of available funding.
- Evaluates financial risk.
- Assesses the likelihood that services can be sustained.
- Assesses the level at which capital investment can be made.
- Identifies future commitments and resource demands.
- Identifies key variables that cause change, either positively or negatively, in the level of revenues and/or expenditures.

The Budget Forecast sets forth revenues and expenditures for the next five fiscal years and is updated as needed, or at a minimum, annually. The Budget Forecast includes the following elements:

- Operating revenue forecast includes:
 - Comprehensive taxable property value growth and new construction value-added revenue forecasting.
 - General operating revenue growth based on historical trends and current/short-term market expectations.
 - Anticipated grant funding and related aid.
 - One-time revenue sources.
- Operating expenditure forecast includes:
 - Personnel expenditure forecasting in accordance with existing/anticipated contract terms and related benefit requirements.
 - General operating expenditure growth based on historical trends and current/short-term market expectations.
 - One-time expenditure requirements.
- Capital expenditure forecast includes:
 - Renewal and replacement of existing assets including fleet and technology equipment.
 - Renewal and replacement of existing infrastructure including streets, curbs, sidewalks, streetlights, water, sewer, and stormwater.
 - Pay-as-you-go funding for capital projects.
 - One-time expenditure requirements.
- Financial position forecast includes fund balance requirements pursuant to City Code.
- Inclusion of new initiatives and funding directives as set forth by the City Manager and Council.

2. Strategic Capital Planning and Financing System

The City has developed a capital planning and financing system to be used in preparation of the Five-Year Capital Improvement Plan (CIP) component of the Strategic Finance Plan. The CIP is presented for consideration and adoption by the Council as part of the annual budget process. Individual departments are responsible for the preparation and prioritization of capital projects and the Director of Finance and Administrative Services (Finance Director) is responsible for the coordination and preparation of the CIP. The CIP anticipates the City's capital funding needs for the next five fiscal years and is updated as needed, or at a minimum, annually. The CIP includes the following elements:

- Capital projects based on priority
- Capital project timing requirements
- Capital project funding requirements
 - Capital funding requirements.
 - Operating budget requirements (i.e. operational/maintenance funding requirements resulting from the capital projects).
 - Renewal and replacement requirements.
- Comprehensive funding sources listing
 - Capital project generated funding sources.
 - Grant funding sources and related aid.
 - Pay-as-you-go funding sources.
 - Debt obligations including Financing Plan.

The following are the major policies that guide the City's finances:

- Investment Policy
- Debt Policy
- Fund Balance Policy

Investment Policy

Purpose

The purpose of the Investment Policy is to set forth the investment objectives and parameters for the management of the public funds of the City. The policy is designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed and an investment return competitive with comparable funds and financial market indices.

Scope

In accordance with Florida Statutes, Section 218.415, the policy applies to the investment of cash and investment balances in the City's funds. The policy does not apply to the investment of principal, interest, reserve, construction, capitalized interest, redemption or escrow accounts created by ordinance or resolution pursuant to the issuance of bonds where the investments are held by an authorized depository, funds received and held in specific accounts in compliance with Federal or State grant awards, and the City's pension trust funds, which are administered separately.

Investment Objectives

The primary objectives in the investment of City funds under control of the Finance Department are to ensure the safety of principal, while managing liquidity requirements for debt service and other financial obligations of the City, and providing the highest investment return using authorized investment instruments.

A. Safety of Principal

Safety of principal is the foremost objective of the investment program. City investments are undertaken in a manner that seeks to ensure the preservation of capital in the portfolio. To attain this objective, diversification is required to ensure that the Finance Director prudently manages market, interest rate and credit risks. Each investment purchase is limited to those defined as eligible in the Investment Policy. Investments seek to keep capital losses to a minimum, whether they are from securities defaults or erosion of market value. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the funds.

B. Liquidity

The investment portfolio is managed in a manner that funds are available to meet reasonably anticipated cash flow requirements in an orderly manner. Periodic cash flow analyses are completed in order to ensure that the investments are positioned to provide sufficient liquidity.

C. Return on Investments

The investment portfolio is invested with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed.

Standards of Care

To accomplish the investment objectives, authorized persons engaged in the investment process are required to perform their duties responsibly in accordance with the following standards:

A. Prudence

The standard of prudence to be used by City staff is the 'Prudent Person' standard and is applied in the context of managing the overall investment program. The Prudent Person standard is that investments are made with judgment and care, under prevailing circumstances, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital and as the probable income to be derived from the investment.

B. Ethics and Conflicts of Interest

City staff involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions and are required to disclose to the City any material financial interests in financial institutions that conduct business with the City, and further disclose any material personal financial and investment positions that could be related to the performance of the City's investment program.

Investment Guidelines

Investments must be made in securities authorized by Florida Statutes and the City's Investment Policy.

A. Maturity and Liquidity Requirements

- i. Operating Funds - To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash flow requirements. Investments of current operating funds are to have maturities of no longer than twenty-four months.
- ii. Core Funds - Investments of reserves, capital funds, and other non-operating funds are to have a term appropriate to the need for funds, but in no event shall exceed five years and the average duration of the portfolio as a whole may not exceed three years.

B. Authorized Investment Instruments and Portfolio Composition

Florida Statutes, City Ordinances, the Investment Policy, and legal covenants related to outstanding bond issues govern the City's investment practices. Florida Statutes establish permitted investments, asset allocation limits, issuer limits, credit rating requirements, and maturity limits to protect the City's cash and investments assets. Investments are managed and governed according to meet investment objectives of safety of principal, maintenance of liquidity, and return on investment.

The Investment Policy states that the management and responsibility for City funds in the investment program and investment transactions is delegated to the Director of Finance and Administrative Services (Director) who will establish written procedures for the operation of the investment portfolio and a system of internal accounting and administrative controls to regulate the activities of employees. The City engages a registered investment manager to assist in investing, monitoring, or advising on investments. The Policy does not apply to the investment of accounts created by ordinance or resolution pursuant to the issuance of bonds. The three pension trust funds are not governed by the City's Investment Policy.

It is the policy of the City to diversify its investment portfolio to eliminate the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, or class of securities, all cash and cash equivalent assets are to be diversified by maturity, issuer and class of security.

The City's Investment Policy authorizes the investments in the following instruments, which are limited to credit quality ratings from Nationally Recognized Statistical Rating Organization (NRSRO) at the time of purchase:

- Florida PRIME investment pool that is consistent with Section 215.47, Florida Statutes and operated as a '2a7-like' fund using the U.S. Securities and Exchange Commission's (SEC) investment requirements for 2a-7.
- U.S. Treasury securities which are guaranteed by the full faith and credit of the United States with maturities not to exceed five years from the date of purchase.
- U.S. Government agencies and Federal Instrumentality obligations which are backed by the full faith and credit of the United States with maturities not to exceed five years from the date of purchase.
- Mortgage-Backed Securities, which are based on mortgages that are guaranteed by a government agency for payment of principal and guarantee of timely payment.
- Interest Bearing Time Certificates of Deposit or Savings Accounts provided that such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes with maturities not to exceed one year from the date of purchase.
- Repurchase Agreements that compose investments based on the requirements set forth by the City's Master Repurchase Agreement with maturities not to exceed 90 days from the date of purchase.
- Commercial Paper of any U.S. company that is rated, at the time of purchase, 'Prime1' by Moody's and 'A-1' by Standard and Poor's or the equivalent by accredited rating agencies with maturities not to exceed 270 days from the date of purchase.
- Corporate Notes issued by corporations organized and operating within the U.S. by depository institutions licensed by the U.S. that have a minimum long term debt rating, at the time of purchase, of 'A' or better by any NRSRO with maturities not to exceed 3 years from the date of purchase.

- Asset-Backed Securities which are backed by financial assets that have a minimum long term debt rating, at the time of purchase, of 'A' or better by any NRSRO with maturities not to exceed 3 years from the date of purchase.
- Bankers' Acceptances issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System that have a minimum short term rating, at the time of purchase, of 'P-1' by Moody's or 'A-1' by Standard and Poor's with maturities not to exceed 180 days from date of purchase.
- State and/or Local Government Taxable and/or Tax-Exempt Debt that are rated least 'Aa' by Moody's and 'AA' by Standard & Poor's for long-term debt, or rated at least 'MIG-1' by Moody's and 'SP-1' by Standard & Poor's for short-term debt or the equivalent by accredited ratings agencies with maturities not to exceed three years from date of purchase.
- Money Market Mutual Fund shares in open-end, no-load funds that are registered under the Federal Investment Company Act of 1940 and operated in accordance with 17 C.F.R. § 270.2a-7. The prospectus of such funds must indicate that the share value shall not fluctuate which have an average weighted maturity of 90 days or less.
- Mutual Funds shares in open-end and no-load mutual funds, with fluctuating net asset values, provided such funds are registered under the Federal Investment Company Act of 1940. The prospectus of such funds must indicate that the mutual fund's average duration is maintained at three (3) years or less and the mutual fund invests exclusively in investment instruments as authorized by the City's Investment Policy.
- Intergovernmental Investment Pools that are authorized pursuant to the Florida Inter-local Cooperation Act, as provided in Section 163.01, Florida Statutes and provided that said funds contain no derivatives.

The City's investment portfolio is designed to reduce the concentration of credit risk within the City's investment portfolio. A maximum of 25% of available funds may be

invested in the Florida PRIME Fund, 100% of available funds may be invested in U.S. Treasury Securities, 50% of available funds may be invested in U. S. Government Agencies with a 25% limit on individual issuers, 80% of available funds may be invested in Federal Instrumentalities with a 50% limit on individual issuers, 30% of available funds may be invested in Mortgage-Backed Securities with at 20% limit on individual issuers, 25% of available funds may be invested in non-negotiable interest bearing time certificates of deposit with a 15% limit on individual issuers, 50% of available funds may be invested in repurchase agreements with a 25% limit on any one institution, 30% of available funds may be directly invested in commercial paper with a 10% limit on individual issuers, 30% of available fund may be invested in Corporate Notes with a limit of 10% on individual issuers, 15% of available funds may be invested in Asset Backed Securities with a limit of 5% on individual issuers, 25% of available funds may be directly invested in Bankers' Acceptances with a 5% limit on individual issuers, 20% of available funds may be invested in taxable and tax-exempt debts, 75% of available funds may be invested in money market mutual funds with a limit of 25%, 20% of available funds may be invested in mutual funds with a limit of 20%, and 50% of available funds may be invested in intergovernmental investment pools. The maximum amount of corporate investments cannot exceed 40%, which is the combination of Commercial Paper, Corporate Notes, and Asset Backed Securities.

The City has investments in two investment pools, Florida Cooperative Liquid Assets Securities System (FL CLASS) administered by Public Trust Advisors, LLC and Florida Public Assets for Liquidity Management (FL PALM) is administered by PFM Asset Management. Investments in these two pools have been valued based on their respective fair value factor as of the financial statement date.

Investment in any derivative products or use of reverse repurchase agreements requires specific Council approval prior to their use. If the Council approves the use of derivative products, the Director shall develop sufficient understanding of the derivative products and have the expertise to manage them. If the Council approves the use of reverse repurchase agreements or other forms of leverage, the investment shall be limited to transactions in which the proceeds are intended to provide liquidity and for which the Director has sufficient resources and expertise to manage such investments. As of September 30, 2021, the City did not have investments in any derivative

products or reverse repurchase agreements. The City has no formal policy relating to foreign currency risk. For the year ended September 30, 2021, the City had no investment exposure to foreign currency.

Periodic Review

An annual independent audit and review of the City's books and records will be performed to evaluate the nature of the overall portfolio investment activities and to verify invested funds. The independent audit review will also examine procedures and written guidelines and the established internal control mechanisms to ensure compliance with the objectives of the Investment Policy.

Reporting

Monthly and annual reports summarizing the investment portfolio by security types, values, maturities and the portfolio's performance relative to standard benchmarks are to be provided to the City Manager. The Finance Director and/or the City's investment managers are to provide the City Manager with an annual performance investment reports. Once reviewed by the City Manager, the reports are submitted to the Council.

Adoption of Investment Policy

The Investment Policy is reviewed annually by the Finance Director for any adjustments due to changes or developments that may benefit the City. Modifications to the Investment Policy must be approved by Council and adopted by resolution.

Debt Management Policy

The City formally adopted a Debt Management Policy in October 2013 and subsequently adopted modifications to the Policy in February 2020. There are no legal debt limits placed on the City through state law (no such limit exists in Florida), local ordinances or local resolutions. The City continually pursues ways to potentially limit debt and improve its overall financial position. These actions include such measures as:

- Limiting future capital spending projects and minimizing the issuance of additional debt.
- Taking advantage of refunding opportunities, if any arise, to decrease future annual debt service requirements.

- Restructuring existing debt, where legally possible, to remove the City's backup pledge on debt that benefits specific districts where sufficient revenues are available from those districts to repay the debt.

- Committing proceeds from the sale or other disposal of any assets financed by debt to the prepayment or early payoff of the related debt.

The City does not issue debt, long or short term, to finance operational costs.

Purpose

The purpose of the Debt Management Policy is to establish parameters and provide guidance governing the issuance, management, continuing evaluation of and reporting on debt obligations issued by the City and to provide for the preparation and implementation necessary to assure compliance and conformity with the Debt Management Policy.

Conditions for Debt Issuance

A. Purposes and Uses of Debt

Under the governance and guidance of Federal and State laws and the City's Charter, ordinances and resolutions, the City may periodically enter into debt obligations that: (1) finance the construction, rehabilitation, or acquisition of infrastructure and other assets; (2) refinance existing debt obligations for the purpose of meeting its governmental obligations to its citizens and stakeholders; or (3) reduce unfunded accrued liabilities associated with pension obligations or other-post-employment benefits. It is the City's desire and direction to assure that such debt obligations are issued and administered in an effective manner that achieves a long-term financial advantage to residents and stakeholders while making every effort to maintain and improve the City's credit ratings and reputation in the investment community.

The City may desire to issue debt obligations on behalf of external agencies or authorities for the purpose of construction or acquisition of infrastructure and other assets which further the strategic priorities of the City. In such cases, the City takes reasonable steps to confirm the financial feasibility of the project and the financial solvency of the borrower and take reasonable precautions to ensure the public purpose and financial viability of such transactions.

The City does not issue debt obligations or utilize debt proceeds to finance current operations of City government unless necessitated by a state of emergency (e.g. hurricane), as evidenced in writing by the Mayor.

B. Funding of Capital Projects

The City's preferred method for funding capital projects in the CIP is through current revenues when available (i.e. pay-as-you-go) or from outside funding sources such as grant funding and related aid. Debt obligations may be issued for capital projects when it is appropriate to achieve a fair allocation of costs between current and future beneficiaries. The Finance Director is responsible for evaluating and recommending the funding method of capital projects in the CIP.

C. Debt Calendar and Financing Plan

The Finance Director is responsible for overseeing and coordinating the timing, process of issuance, and marketing of the City's borrowing and capital funding activities (Financing Plan) required in support of the CIP. In this capacity, the Finance Director makes recommendations to the City Manager and Council regarding necessary and desirable actions and keeps them informed through regular and special reports as to the progress and results of current year activities under the CIP.

D. Debt Authorization

No debt obligation issued for the purpose of financing capital projects may be authorized by the Council unless it has been included in the Strategic Finance Plan or until the Council has modified said Plan. Such modification occurs only after the Council has received a report of the impact of the contemplated debt obligation on the existing Strategic Finance Plan and recommendations as to the financing arrangements from the Finance Director.

Limitations on Indebtedness

The following constraints govern the issuance and administration of debt obligations:

A. Purposes of Issuance

The City may issue debt obligations for: (1) construction, rehabilitation, or acquisition of infrastructure and other capital assets; (2) refinancing existing debt obligations; and (3) reducing unfunded accrued liabilities associated with pension obligations or other-post-employment benefits.

B. Maximum Maturities

Debt obligations are to have a maximum maturity of the earlier of: (1) the estimated useful life of the capital improvements being financed; or (2) thirty years; or (3) in the event they are being issued to refinance outstanding debt obligations, the final maturity of the debt obligations being refinanced. Moreover, to the extent possible, the City should design the repayment of debt so as to recapture rapidly its credit capacity for future use. The City may choose to structure debt repayment so as to wrap around existing obligations or to achieve other financial planning goals. Such alternative structures are subject to approval of the Finance Director.

C. Minimum Funding Threshold

Debt obligations are considered for those capital projects with funding requirements in excess of \$1,000,000. Capital projects not meeting this threshold are to be targeted for funding through current revenues when available (i.e. pay-as-you-go) or from outside funding sources such as grant funding and related aid.

D. Capitalized Interest (Funded Interest)

Subject to Federal and State law, interest costs may be capitalized from the date of issuance of debt obligations through the completion of construction for revenue generating capital projects. Interest may also be capitalized for capital projects in which the revenues designated to pay the debt service on the bonds are collected at a future date, not to exceed six months from the estimated completion of construction.

E. Limitations on Lease-Purchase Financing

The City may enter into short-term lease purchase obligations to finance the acquisition of capital equipment and furnishings with estimated useful lives of less than ten years. Outstanding lease-purchase obligations issued to finance capital equipment and furnishings are evaluated in terms of financing costs versus comparable financing alternatives in addition to the requesting department's ability to fund lease payments within its annual operating budget. Repayment of these lease-purchase obligations are to occur over a period not to exceed the useful life of the underlying asset. The Finance Director is responsible for reviewing repayment terms and amortization schedules. City Departments are not authorized to initiate a lease-purchase agreement without first consulting with the Finance Director.

F. Limitations on Loan Guarantees and Credit Support

As part of the City's financing activities, City (i.e. General Fund) resources may be used to provide credit support of loan guarantees for public or private developments that further the strategic goals of the City. Key factors to be considered in determining whether or not the General Fund should be used to secure a particular debt obligation includes the following:

- Demonstration of underlying credit self-support, thus limiting potential General Fund financial exposure.
- Use of General Fund support as a transition to a fully standalone credit structure, where interim use of General Fund credit reduces borrowing costs and provides a credit history for new or hard to establish credit arrangements.
- General Fund support is determined by the Finance Director to be in the City's overall best interest.

G. Limitations on Issuance of Self Supporting Debt Obligations

The City may seek to finance the capital needs of its self-supporting enterprise activities through the issuance of revenue-secured debt obligations. Prior to issuing revenue-secured debt obligations, City Departments, in consultation with the Finance Director develop financial plans and forecasts showing the feasibility of the planned financing, required rates and charges needed to support the planned financing, and the impact of the planned financing on rate payers, property owners, City government, and other affected parties. The amount of revenue-secured debt obligations issued by the City are to be limited by the economic feasibility of the overall financing plan.

H. Bond Covenants and Laws

The City is required to comply with the covenants and requirements of the bond resolutions and State and Federal laws authorizing and governing the issuance and administration of debt obligations.

Anticipated Bond Issues

The City may issue bonds during Fiscal Year 2022 for refinancing and for the construction of a new water treatment plant.

Fund Balance Policy

A significant measure of the City's financial strength is the level of its fund balances (the accumulation of revenues exceeding expenditures). The Council takes the responsibility of being stewards of the public's funds very seriously. The Council has identified a series of goals and objectives as part of the implementation and development of the City's comprehensive Strategic Plan. The goal of fiscal accountability is considered a high level priority. The objective for fiscal accountability, comprise the exploration of options for balancing the City's budget and the development of a long-term financial plan. Without strong financial planning, the City cannot guarantee services and programs, plan for unforeseen events, or have a strong return on investment.

As the City periodically addresses its ongoing needs, the City Manager and the Council must ensure that future elected officials have the flexibility to meet the capital needs of the City. Since neither State law nor the City Charter provides any limits on the amount of debt which may be incurred (other than the requirement to have General Obligation debt approved in advance by referendum).

Fund balance is an important indicator of the City's financial position. Fund balance is the difference between assets and liabilities. Fund balance must be maintained to allow the City to continue to meet its obligations in the event of an economic downturn and/or unexpected emergency.

GASB Statement No. 54, *Fund Balance Reporting Governmental Fund Type Definitions*, establishes fund balance classifications for governmental funds as summarized below:

Non-spendable - Cannot be spent because they are not in a spendable form or legally or contractually required to remain intact.

Restricted - External constraints imposed by external providers such as legislation, law, grantors, bond covenants.

Committed - Specific purposes pursuant to constraints imposed by Council.

Assigned - Can be used for specific purposes, but are neither restricted nor committed.

Unassigned - Unrestricted and available to be spent.

Minimum Fund Balance

The Finance Director is authorized to establish and maintain a general fund balance representing an emergency reserve equivalent to 20% of the fiscal year's operating revenues. For purposes of establishing the balance and maintenance thereafter, the Finance Director shall transfer the calculated amount from unassigned fund balance to the emergency reserve, to the extent available, to satisfy the requirement and report such balances as part of the annual audited financial statement.

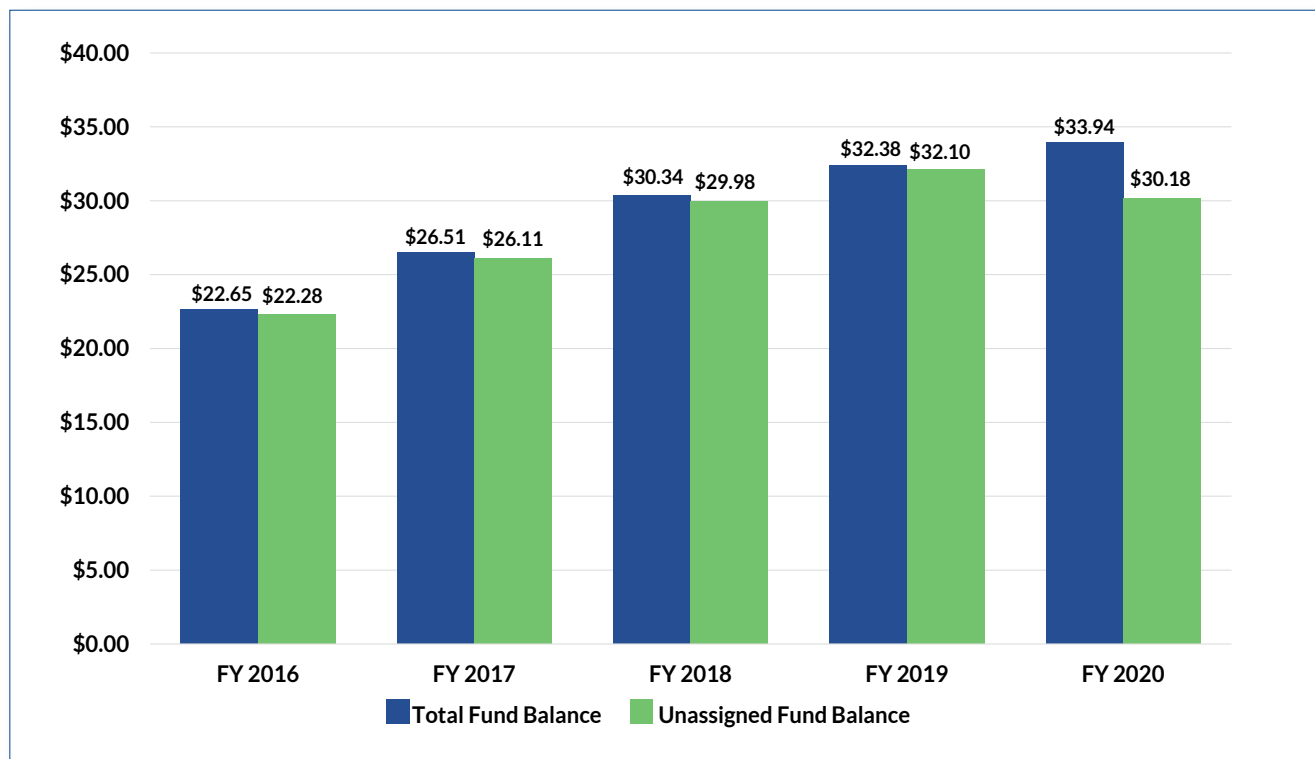
If upon completion of any fiscal year the ending balance in such emergency reserve is less than the requirement and sufficient monies do not exist in the unassigned fund balance, then the Finance Director recommends an amendment to the current year budget and include in succeeding fiscal year budgets reserved appropriations sufficient to cover the deficiency over a period not to exceed three fiscal years.

Emergency reserve is used exclusively for emergencies declared by the Council, and the appropriation shall be made by resolution adopted by four-fifths vote of the membership. Any monies available in the unassigned fund balance can only be used prior to using the emergency reserve to fund authorized emergencies.

Appropriation from the minimum balance requires Council approval and are generally for one time expenditures such as capital purchases and not for ongoing expenditures, unless a viable revenue plan designed to sustain expenditures is approved.

On an annual basis, the City estimates the surplus or deficit for the current fiscal year and projects the General Fund Unassigned Fund Balance.

General Fund - Fund Balances (\$ in millions)



Source: City's Finance and Administrative Services Department

The City's long-term financial plan aligns its financial capacity with the City's goals and objectives in order to achieve long-term sustainability and mitigate financial challenges. The City's long-term plan projects for five years for all appropriated funds, especially those funds that account for the issues of top concern. The plan is prepared annually and is monitored throughout the year and is a useful tool for internal and external stakeholders, such as residents, Council, prospective businesses, credit rating agencies, and employees. The plan analyzes the following factors:

Economic Environment - Economic development and activity, macroeconomic indicators, and employment trends.

Financial Forecasts - Analysis of revenues and expenditures and major factors affecting revenues and costs.

Affordability Targets - Debt ratios, debt coverage analysis, tax levy capacity, free cash, and debt retirement.

Debt and Reserve Policies - Impact of debt issuances on policies and ratios and reserve policy requirements.

The Council establishes goals and objectives which are used to develop the City's long-term financial plan, which includes the following four phases:



Major Revenue Projections Assumptions

- Ad valorem taxes are projected to remain relatively flat and are based on projections from the Palm Beach County Property Appraiser's Office.
- State revenues are projected to remain relatively stable and based on projections received from the State of Florida.
- Utility taxes are projected to increase by 2% per annum.
- Franchise fees are projected to remain flat.
- Emergency medical services (EMS) fees are projected to remain flat.
- Administrative fees are based on the projected increases in departmental expenditures and calculated based on the full cost allocation plan prepared annually.
- Other revenue sources are projected based on historical trends.

Major Expenditure Projections Assumptions

- Salaries are projected to increase by 3% per annum for the Cost of Living Adjustment (COLA) and labor agreements.
- Retirement costs are projected to remain relatively stable and are based on actuarial valuations.
- Health and dental costs are projected to increase by 15% per annum.
- General insurance costs are projected to increase by 20% per annum.
- Other expenses are projected to remain relatively stable and are based on historical trends, proposals, and cost estimates.

The following is the General Fund's projected long-term financial plan which is based on the assumptions for revenues and expenditures listed above.

General Fund Five-Year Preliminary Forecast

	FY 2022 Budget	FY 2023 Proposed	FY 2024 Proposed	FY 2025 Proposed	FY 2026 Proposed	FY 2027 Proposed
REVENUES						
Taxes	\$ 59,858,523	\$ 61,254,547	\$ 62,684,707	\$ 64,149,843	\$ 65,650,817	\$ 67,188,512
Licenses, fees, and permits	6,119,225	6,178,657	6,237,156	6,296,226	6,355,874	6,416,105
Intergovernmental	4,756,730	4,808,862	4,861,609	4,914,980	4,968,980	5,023,619
Charges for services	12,068,565	12,267,792	14,972,396	15,218,463	15,469,141	15,724,527
Fines and forfeitures	270,641	270,641	270,641	270,641	270,641	270,641
Grants and contributions	250,000	255,000	260,100	265,302	270,608	276,020
Miscellaneous	539,440	547,074	554,834	562,722	570,741	578,894
Investment earnings	50,000	50,000	50,000	50,000	50,000	50,000
Transfers from other funds	1,253,772	1,344,219	1,432,053	1,379,258	1,418,695	1,571,428
TOTAL REVENUES	\$ 85,166,896	\$ 86,976,792	\$ 91,323,496	\$ 93,107,435	\$ 95,025,497	\$ 97,099,746
EXPENDITURES						
General government	\$ 17,984,069	\$ 18,739,014	\$ 19,542,258	\$ 20,398,287	\$ 21,312,145	\$ 22,289,416
Public safety	39,846,502	41,723,428	43,729,590	45,877,905	48,182,875	50,660,795
Transportation	2,078,122	2,191,717	2,314,196	2,446,495	2,589,664	2,744,885
Human services	1,221,690	1,271,852	1,324,870	1,380,978	1,440,444	1,503,553
Culture and recreation	6,242,182	6,554,149	6,889,009	7,249,102	7,637,059	8,055,831
CRA TIF	6,192,384	6,347,194	6,505,874	6,668,521	6,835,234	7,006,115
Capital outlay	183,995	183,995	183,995	183,995	183,995	183,995
Transfers to other funds	11,417,952	11,478,819	14,739,346	13,906,142	14,071,435	12,556,110
TOTAL EXPENDITURES	\$ 85,166,896	\$ 88,490,168	\$ 95,229,138	\$ 98,111,425	\$ 102,252,851	\$ 105,000,700

SECTION IV: Capital Projects and Debt



Capital expenditures include the purchase and acquisition of land, buildings and improvements, improvements other than buildings, furniture, machinery and equipment, and infrastructure, such as roadways, lighting, landscaping. The City defines capital assets as property that has a value of \$10,000 or more with a useful life of three or more years and maintain its identity while in use. Expenditures which materially extend the useful life of existing assets are capitalized.

Capital assets, constructed or acquired, are capitalized and reported at historical cost. Reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement is reported at acquisition cost.

Capital assets, other than land, are depreciated using the straight-line method over the estimated useful lives, and assets purchased during the year are capitalized for six months during the first year, regardless of when acquired.

Capital Budget

The Capital Budget is the first year of the Capital Improvement Plan (CIP) and includes a list of projects to implement in that fiscal year. The FY 2022 Capital Budget anticipates \$61.637 million in capital projects, which comprises \$35.681 million in projects attributed to the Governmental Funds and \$25.956 million in projects attributed to the City's Enterprise Funds.

Capital Improvement Plan (CIP)

The City continues to fund capital programs to meet the standards set forth in its Comprehensive Plan and positively impact, the quality of life for its residents, businesses, and visitors. As shown below, the largest category of capital spending is on utility projects. Due to the age of the City's infrastructure, the City determined that major utility replacements must occur in many critical areas and neighborhoods throughout the City limits. At the same time, as a result of the tremendous growth experienced in prior years, along with the Florida Department of Environmental Protection mandates, it is imperative that the City's utility facilities are functioning properly and can provide quality service to both current and future demand. The City has capital improvements projects which are unfunded totaling \$149.493 million which includes \$15.254 million for governmental projects which include street improvement projects and \$134.239 million for enterprise funds which include the new water treatment plant and water and sewer infrastructure improvements. The City's Five-Year CIP for fiscal years 2022 through 2026 amounts to \$128.314 million for funded projects as follows:

Governmental			Enterprise		
ASSET CATEGORY		FIVE-YEAR TOTAL	ASSET CATEGORY		FIVE-YEAR TOTAL
Facilities	\$	71,000,000	Facilities	\$	17,761,773
Economic Development		1,000,000	Marina Infrastructure		18,918,232
Infrastructure		6,060,000	Water and Sewer System		8,972,986
Technology and Equipment		4,200,500			
TOTAL \$		82,660,500	TOTAL \$		45,652,991

Additional details for the Five-Year CIP are provided in Section VI - Capital Improvement Plan.

Debt - Governmental

The City utilizes two forms of debt instruments for investment into its capital infrastructure and equipment needs. The first is the long-term debt, which is used for capital infrastructure and is enacted in the form of bonds. The second is the short-term debt for the purchase of vehicles and is enacted in the form of leases.

Bonds can be issued in two forms. The first is most commonly used "Revenue" bond, which dedicates a portion of a revenue stream, such as utility revenues, sales tax, franchise fees, property taxes, other state allocated funds, charges for services, licenses, fees, permits, and other miscellaneous revenues for the purpose of the repayment of the bond. The second type of bonds is the "General Obligation (GO)" bonds, which are pledged on the overall taxable value of property within the City and require a vote.

The City has the following four debt issues as described below:

Community Redevelopment Projects Note, Series 2006

(Not rated)

CRA issued two series of bond anticipation notes to finance the development and implementation of capital projects included in the Community Redevelopment Plan. Series 2002A, in the amount of \$5,010,000, were issued in March 2002. Series 2003A, in the amount of \$2,000,000, were issued in August 2003. Series 2002A and Series 2003A Notes were retired in full on July 5, 2006. In July 2006, the City issued the *Community Redevelopment Projects Note, Series 2006* in the amount of \$7,175,876 to repay Series 2002A and 2003A Notes. Although Series 2006 Notes were issued by the City, the proceeds were used to refinance CRA debt and the CRA is making the debt service payments pursuant to its agreement with the City. The Notes have a fixed interest rate of 4.19% per annum until expiration. Principal and interest payments are secured by a pledge of tax incremental revenues to the City which in turn has subordinated its interest to BB&T Bank and the Series 2011 Notes.

Public Improvement Revenue Bonds, Series 2014

(S&P Rated AA-, Fitch Rated AA-)

The City issued the *Public Improvement Revenue Bonds, Series 2014* to fund infrastructure projects, reconstruction of streets within the City, and improvements to the Marina District Uplands. A portion of the Series 2014 project involves a loan to the CRA to finance the cost of refurbishment and upgrade of property within Bicentennial Park and reconstruction of certain streets located within the Marina District Uplands. The loan is an unsecured obligation of the CRA and is expected to be repaid to the extent that CRA revenues are available to make such payments. Loan payments from the CRA are equal to the debt service payment due on the portion of the Series 2014 attributed to the CRA project. Payment is due in semi-annual principal and interest installments and commenced on October 1, 2015. Stated interest rates on bonds are between 2.00% and 3.625% per annum.

Taxable Public Improvement Revenue Bonds, Series 2015

(S&P Rated AA-, Fitch Rated AA-)

The City issued *Taxable Public Improvement Revenue Bonds, Series 2015* to pay the cost of funding the unfunded actuarial accrued liability (UAAL) of the City's three pension plans, make payments required to purchase past service credits for employees who opted to participate in the FRS, and to pay the costs of issuance of the Series 2015 bonds, including the premium for municipal bond insurance. The Series 2015 bonds are not general obligations of the City within the meaning of the State of Florida, but are payable from and secured by a lien only on the pledged revenues and on the deposits in the funds and accounts, and the earnings on those deposits as provided by the bond's resolution. Payments on the Series 2015 bonds are due in semi-annual principal and interest installments, which commenced on April 1, 2016. Stated interest rates on the bonds are between 1.227% and 5.116% per annum.

Taxable Public Improvement Revenue Bonds, Series 2021

(S&P Rated AA, Fitch Rated AA-)

In September 2021, the City issued *Taxable Public Improvement Revenue Bonds, Series 2021* to finance the cost of acquiring, constructing, and equipping two new fire stations in the City. The Series 2021 bonds are not general obligations of the City within the meaning of the State of Florida, but are payable from and secured by a lien only on the pledged revenues and on the deposits in the funds and accounts, and the earnings on those deposits as provided by the bond's resolution. Payments on the Series 2021 bonds are due in semi-annual principal and interest installments, which commences on October 1, 2022. Stated interest rates on the bonds are between 4% and 5% per annum.

The City's long-term debt for governmental activities is summarized as follows:

REVENUE BONDS SERIES	Purpose of Issue	Amount Issued	Term (Years)	Stated Interest Rate	Amount Outstanding as of September 30, 2021			Annual Debt Service for FY 2022
					Principal	Interest	Total	
Series 2006	Redevelopment	\$ 7,175,876	20	4.19%	\$ 1,245,153	\$ 52,808	\$ 1,297,961	\$ 642,759
Series 2014	Capital improvement	22,000,000	17	2% to 4%	18,745,000	5,145,497	23,890,497	1,455,515
Series 2015	Fund City's pension plans	57,360,000	20	1.227% to 5.116%	50,760,000	20,659,561	71,419,561	3,990,960
Series 2021	Finance two new fire stations	29,650,000	20	4% to 5%	29,650,000	15,178,989	44,828,989	-
		\$ 116,185,876			\$ 100,400,153	\$ 41,036,855	\$ 141,437,008	\$ 6,089,234
	Premium	7,516,255			7,347,805			
	TOTAL	\$ 123,702,131			TOTAL \$ 107,747,958			

Capital Leases

The City developed a fleet replacement schedule providing for critical public safety vehicles. Lease agreements were executed under a Master Lease Purchase Agreement with U.S. Bancorp Government Leasing and Finance Inc. The equipment has five to ten year estimated useful life.

The City's capital leases for governmental activities are summarized as follows:

CAPITAL LEASES	Purpose of Issue	Amount Issued	Term (Years)	Stated Interest Rate	Amount Outstanding as of September 30, 2021			Annual Debt Service for FY 2022
					Principal	Interest	Total	
Schedule 10	Purchase of police vehicles	850,000	3	3.255%	\$ 575,692	\$ 28,258	\$ 603,950	\$ 301,975
Schedule 11	Purchase of police vehicles	928,464	3	3.361%	754,841	64,473	819,314	204,829
Schedule 12	Purchase of police vehicles and fire truck	984,284	3	2.033%	984,284	40,289	1,024,573	341,524
Schedule 13	Purchase of ambulance	671,870	5	2.057%	671,870	42,024	713,894	142,779
	TOTAL	\$ 3,434,6182			\$ 2,073,521	\$ 97,104	\$ 2,170,625	\$ 991,107

Debt - Governmental

Governmental Debt Ratios

Debt affordability is an integrated approach that helps analyze and manage the City's debt by factoring in historical debt use, financial and economic resources of the City, and long term goals for capital needs.

Measures of Future Flexibility

As the City periodically addresses its ongoing needs, the City Manager and Council must ensure that future elected officials have the flexibility to meet the capital needs of the City. Since neither State law nor the City Charter provides any limits on the amount of debt which may be incurred (other than the requirement to have General Obligation debt approved in advance by referendum).

The following provides the description and targets established for the City's General Government and the actuals as of September 30, 2021:

Description	Target	Actual 2021
Debt Service as a percentage of		
General government expenditures		
Debt limit	20% maximum	8.49%
Goal / Target	10% maximum	
Weighted average maturity of the debt program	10-year maximum	15.64 years
Variable rate debt as a percentage of total debt	25% maximum	-
Pay-as-you-go funding for Renewal and Replacement:		
Fleet and minor equipment	\$0.5 million annually (min)	\$187,588
Technology equipment	\$0.1 million annually (min)	\$1,427,470
Buildings and structures maintenance	\$0.2 million annually (min)	\$951,227
Roads, curbs, and sidewalks	\$0.5 million annually (min)	\$3,302,950
General Fund Emergency Reserve as a percentage of Operating Revenues		
Goal / Target	30% minimum	38.70%

Affordability Targets

Debt affordability targets measure the City's ability to repay its obligations based on the strength of its revenues and the capacity of the underlying population to afford the cost of borrowing. Maintaining an appropriate level of debt affordability is crucial for ensuring long-term fiscal sustainability and economic competitiveness while investing in projects necessary to deliver essential public services.

A. Direct Net Debt per Capita

This ratio measures the burden of debt placed on the population supporting the debt and is widely used by analysts as a measure of an issuer's ability to pay its debt through its current levels of tax revenues. Direct Net Debt includes General Government debt portion of the City's debt obligations less any sinking fund accumulations. The ratio of Direct Net Debt per Capita is calculated by dividing Direct Net Debt by the City's population.

Capital improvement needs tend to grow along with the population. Debt levels that grow at the same pace as the City's population result in a constant debt per capita. When debt growth exceeds population growth, debt per capita increases, providing a warning that debt levels are growing relative to the population.

Direct Net Debt per Capita

Population ⁽¹⁾	Direct Net Debt ⁽²⁾	Net Direct Debt per Capita
37,604	\$107,747,958	\$2,865

(1) U.S. Bureau of Labor Statistics Census (April 2020)

(2) Direct net debt is as of October 1, 2021

B. Direct Net Debt to Property Value

This ratio measures direct debt levels against the property tax base. It provides an indication of the burden that direct debt places on property owners within the City. The ratio of Direct Net Debt to Property Value is calculated by dividing Direct Net Debt by the taxable assessed value of properties within the City.

The City strives to maintain the Direct Net Debt to Property Value ratio at or below the standard median of 1.50% for cities of comparable size as published by Moody's Investor Service.

Direct Net Debt to Property Value

Property Value ⁽³⁾	Direct Net Debt ⁽²⁾	Direct Net Debt to Property Value
\$6,354,516,767	\$107,747,958	1.70%

(3) Riviera Beach Taxable Value for Tax Year 2021

C. Overall Net Debt Burden

This ratio measures overall debt levels against the property tax base. It provides an indication of the overall burden that debt places on property owners within the City. The Overall Net Debt Burden ratio is calculated by dividing Overall Net Debt by the taxable assessed value of properties within the City. Overall Debt includes direct debt of the City plus the debt of overlapping and underlying units of local government that share the City's tax base.

The City strives to maintain the Overall Net Debt Burden ratio within the City at or below the standard median of 2% for cities of comparable size as published by Moody's Investor Service.

Overall Net Debt Burden

Property Value ⁽³⁾	Total Net Debt ⁽⁴⁾	Overall Net Debt Burden
\$6,354,516,767	\$2,529,334,958	39.80%

(4) Total net debt includes the outstanding debt for Palm Beach County and Palm Beach County School Board for fiscal year ended 2020

D. Debt Service as a percentage of Operating Expenditures

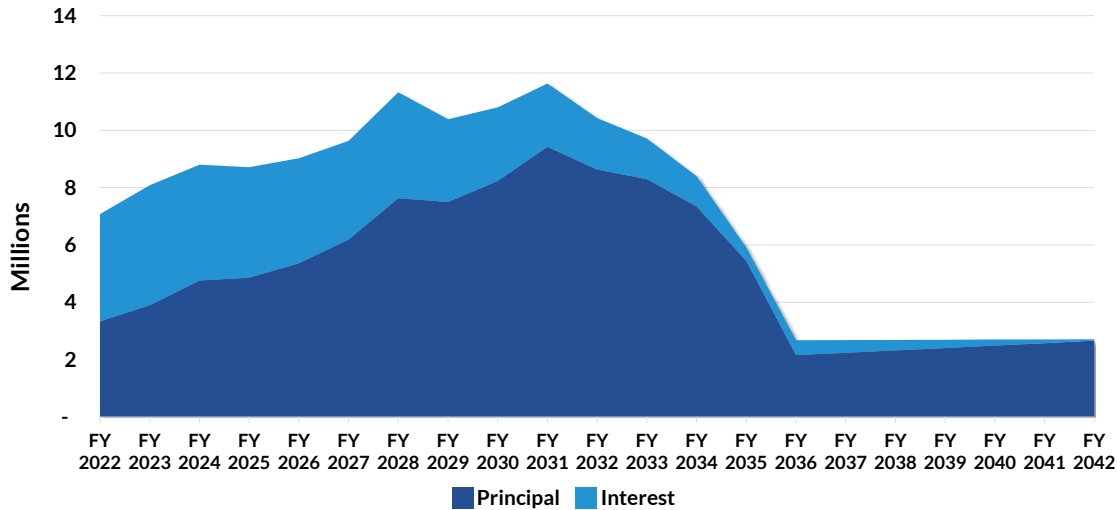
This ratio measures the amount of the budget that must be allocated to debt service. The City adheres to a debt management strategy that achieves the goal of limiting annual net debt service expenditures to 20% of the total budget.

Debt Service as a percentage of Operating Expenditures

FY 2022 Operating Expenditures	Annual Gross Debt Service	Gross Debt Service to Operating Expenditures
\$85,166,896	\$7,024,176	8.25%

Debt - Governmental

General Government Debt Principal and Interest Payments by Fiscal Year



Governmental Debt Payment Schedule by Fiscal Year

Fiscal year ending September 30	Total Debt	Principal	Interest	Required Appropriation
2022	\$ 100,400,153	\$ 3,282,392	\$ 3,741,784	\$ 7,024,176
2023	97,117,761	3,747,761	4,190,670	7,938,431
2024	93,370,000	4,565,000	4,040,074	8,605,074
2025	88,805,000	4,610,000	3,856,024	8,466,024
2026	84,195,000	4,975,000	3,662,087	8,637,087
2027	79,220,000	5,745,000	3,443,392	9,188,392
2028	97,565,000	7,630,000	3,695,227	11,325,227
2029	65,845,000	7,160,000	2,885,827	10,045,827
2030	58,685,000	7,830,000	2,568,581	10,398,581
2031	50,855,000	8,945,000	2,210,790	11,155,790
2032	41,910,000	8,255,000	1,794,858	10,049,858
2033	33,655,000	7,910,000	1,415,471	9,325,471
2034	25,745,000	6,970,000	1,054,746	8,024,746
2035	18,775,000	5,040,000	468,624	5,508,624
2036	13,735,000	1,740,000	514,600	2,254,600
2037	11,995,000	1,810,000	443,600	2,253,600
2038	10,185,000	1,880,000	369,800	2,249,800
2039	8,305,000	1,955,000	293,100	2,248,100
2040	6,350,000	2,035,000	213,300	2,248,300
2041	4,315,000	2,115,000	130,300	2,245,300
2042	2,200,000	2,200,000	44,000	2,244,000
TOTAL		\$ 100,400,153	\$ 41,036,855	\$ 141,437,008

The Utility Special District and the Stormwater Management Utility utilize debt for investment in water, sewer, and Stormwater infrastructure capital needs. USD debt consists of one debt instrument known as the Consolidated Utility Purchase and two other bond issues. SMU has one debt issue.

The City pledged future customer revenues, net of specified operating expenses to repay \$65,850,000 in various Water and Sewer and Stormwater Systems revenue and revenue refunding bonds which were issued during the fiscal years 2014 through 2016. Proceeds from these bonds provided financing for the improvements to the water, sewer, and stormwater infrastructure. The bonds are payable solely from utility customer net revenues and are payable through 2037.

Revenue Bonds

Water and Sewer Revenue Refunding Bonds, Series 2014

(S&P Rated A+, Fitch Rated A+)

In September 2014, USD issued *Water and Sewer Revenue Refunding Bonds, Series 2014* with an aggregate principal amount of \$22,645,000 to refund and defease USD's outstanding Water and Sewer Revenue Bonds, Series 2004 and to pay for costs of issuing the Series 2014 Bonds, including the premium for municipal bond insurance. USD called the refunded bonds for redemption on October 1, 2014. USD has pledged funds to serve as security for the payment of bonds which consist of net revenues, impact fees that may be legally used for the payment of debt service, and applied in accordance with the provisions of the Bond Resolution, including investments, except the rebate fund. Interest rates on the remaining annual principal amounts payable vary between 3.5 and 5.0% and matures on October 1, 2034.

Water and Sewer Revenue Bonds, Series 2016

(S&P Rated A+, Fitch Rated A+)

In August 2016, USD issued *Water and Sewer Revenue Bonds, Series 2016* with an aggregate principal amount \$33,205,000 to finance the costs of acquiring, constructing and equipping improvements and upgrades to the combined water supply, treatment and distribution system and wastewater collection system and to pay for costs of issuing the Bonds. USD has pledged funds to serve as security for the payment of bonds which consist of net revenues, impact fees that may be legally be used for the payment of debt service, and applied in accordance with the provisions of the Bond Resolution, including investments, except the rebate fund. Interest rate on the remaining annual principal amounts payable is 5.0% and matures on October 1, 2037.

Debt - Enterprise

Consolidated Utility

(Not rated)

The Consolidated Utility Company owned and operated a water treatment and distribution system, and a wastewater collection and transmission system. The Utility System is located on the western fringe of the City. In 1987, the Consolidated Utility Purchase agreement, the City agreed to pay \$1.00 per thousand gallons of water used, based on each metered services, and \$1.00 per thousand gallons of sewage, based on each metered services, not to exceed 10,000 gallons per unit. The Consolidated Utility Purchase agreement is set to expire on September 30, 2023. Currently, the Utility System services over 630 customers.

Stormwater Management Utility Revenue Bonds, Series 2016

(S&P Rated A+)

In March 2016, the City issued Stormwater Management Utility Revenue Bonds, Series 2016 with an aggregate principal amount \$10,000,000 to finance improvements to the stormwater system and to pay for costs of issuing the Bonds. The City has pledged funds that serve as security for the payment of bonds which consist of net revenues, including investments, except the rebate fund. Interest rates on the remaining annual principal amounts payable vary between 2.125% and 5.0% and matures on November 1, 2035.

The City's long-term debt for enterprise activities is summarized as follows:

					Amount Outstanding as of September 30, 2021			Annual Debt Service for FY 2022
					Principal	Interest	Total	
Purpose of Issue	Amount Issued	Term (Years)	Stated Interest Rate					
USD								
Series 2014	Water and sewer	\$ 22,645,000	20	2% to 5%	\$ 17,870,000	\$ 6,483,662	\$ 24,353,662	\$ 1,746,925
Series 2016	Water and sewer	33,205,000	20	5%	29,435,000	14,427,625	43,862,625	2,515,000
Consolidated Utility	Water and Sewer	951,580	20	8%	132,722	5,821	138,543	138,543
Premium	Water and sewer	9,930,684			9,034,025	-	-	-
Total Water and Sewer System Fund		\$ 66,732,264			\$ 56,471,747	\$ 20,917,108	\$ 68,354,830	\$ 4,400,468
STORMWATER								
Series 2016	Stormwater	\$ 10,000,000	20	2.125% to 5%	\$ 8,310,000	\$ 2,026,647	\$ 10,336,647	\$ 687,306
Premium	Stormwater	486,598			326,753	-	-	-
Total Stormwater Fund		10,486,598			8,636,753	2,026,647	10,336,647	687,306
TOTAL		\$77,218,862			\$ 65,108,500	\$ 22,943,755	\$ 78,691,477	\$ 5,087,774

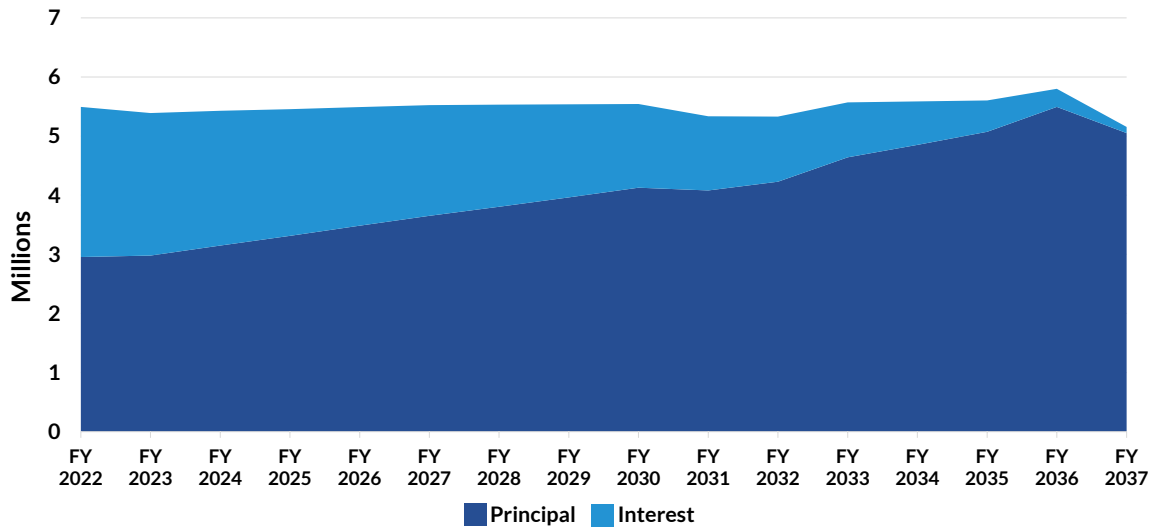
Enterprise Debt Ratios

The following provides the description and targets established for the City's enterprise funds and the actuals as of September 30, 2021:

Description	Target	Actual 2021
Debt Service Coverage		
Test #1 (as a percentage of maximum annual debt service)		
Goal / Target - Water and Sewer	120% minimum	262%
Goal / Target - Stormwater	120% minimum	197%
Test #2 (Required Transfers)		
Goal / Target - Water and Sewer	100% minimum	101%
Goal / Target - Stormwater	100% minimum	297%
Weighted average maturity of debt program(s)		
Water and Sewer	25-year maximum	15.20 years
Stormwater	25-year maximum	15 years
Variable rate debt as a percentage of total debt		
Water and Sewer	25% maximum	0%
Stormwater	25% maximum	0%
Pay-as-you-go funding for Renewal and Replacement as a percentage of operating revenues:		
Water and Sewer	10% minimum	8.78%
Stormwater	10% minimum	7.06%
Emergency Reserve as a percentage of Operating Revenues:		
Water and Sewer	50% minimum	14.44%
Stormwater	50% minimum	8.22%

Debt - Enterprise

Enterprise Debt Principal and Interest Payments by Fiscal Year



Enterprise Debt Payment Schedule by Fiscal Year

Fiscal year ending September 30		Total Debt	Principal	Interest	Required Appropriation
2022	\$	55,747,722 \$	2,547,722 \$	2,540,052 \$	5,087,774
2023		53,200,000	2,540,000	2,410,356	4,950,356
2024		50,660,000	2,670,000	2,280,106	4,950,106
2025		47,990,000	2,805,000	2,143,231	4,948,231
2026		45,185,000	2,950,000	2,006,759	4,956,759
2027		42,235,000	3,085,000	1,870,575	4,955,575
2028		39,150,000	3,230,000	1,727,075	4,957,075
2029		35,920,000	3,380,000	1,575,850	4,955,850
2030		32,540,000	3,535,000	1,415,563	4,950,563
2031		29,005,000	3,700,000	1,256,913	4,956,913
2032		25,305,000	3,850,000	1,101,800	4,951,800
2033		21,455,000	4,025,000	928,188	4,953,188
2034		17,430,000	4,220,000	734,663	4,954,663
2035		13,210,000	4,420,000	531,203	4,951,203
2036		8,790,000	4,630,000	317,422	4,947,422
2037		4,160,000	4,160,000	104,000	4,264,000
TOTAL		\$	55,747,722 \$	22,943,755 \$	78,691,477



SECTION V: Revenues



General Fund Revenues

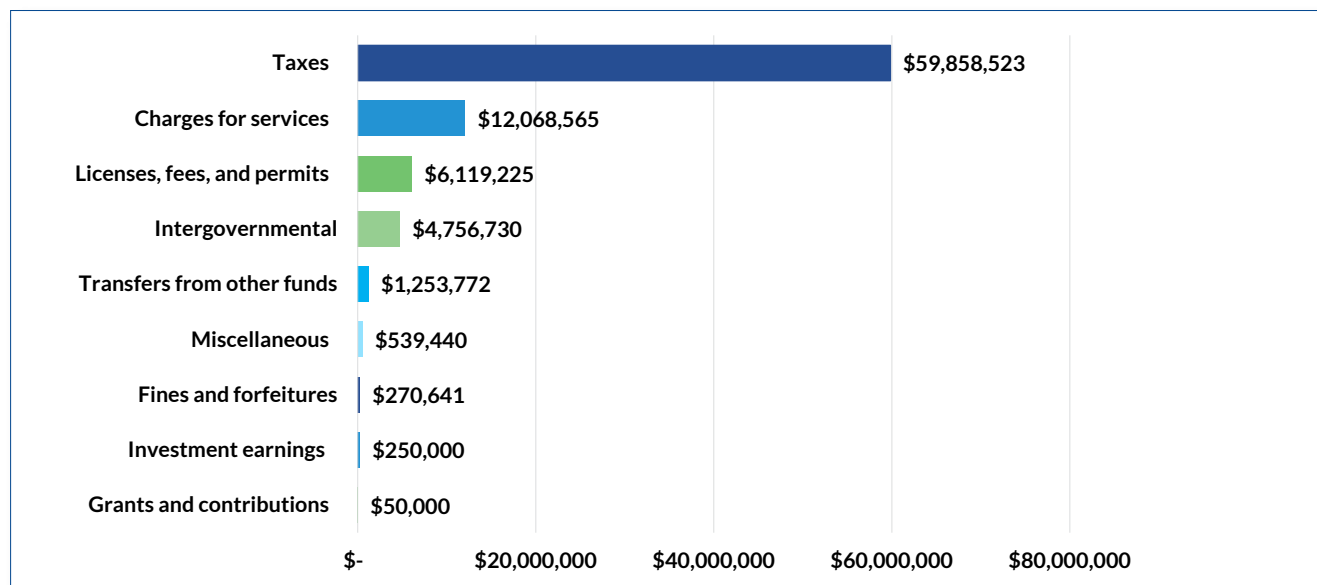
The City's revenues are categorized as taxes, licenses, fees and permits, state shared, charges for services, fines and forfeitures, interest, miscellaneous, grants and contributions, and transfers in and are recorded in the General Fund. Property taxes comprise the largest revenue source for the General Fund, representing 60% of total General Fund revenues budgeted for in FY 2022. Other major governmental revenue sources include franchise fees, sales tax, fuel tax, revenue sharing, and utility and communication service taxes.

General Fund Revenue Summary

The following is a summary of revenues for the General Fund.

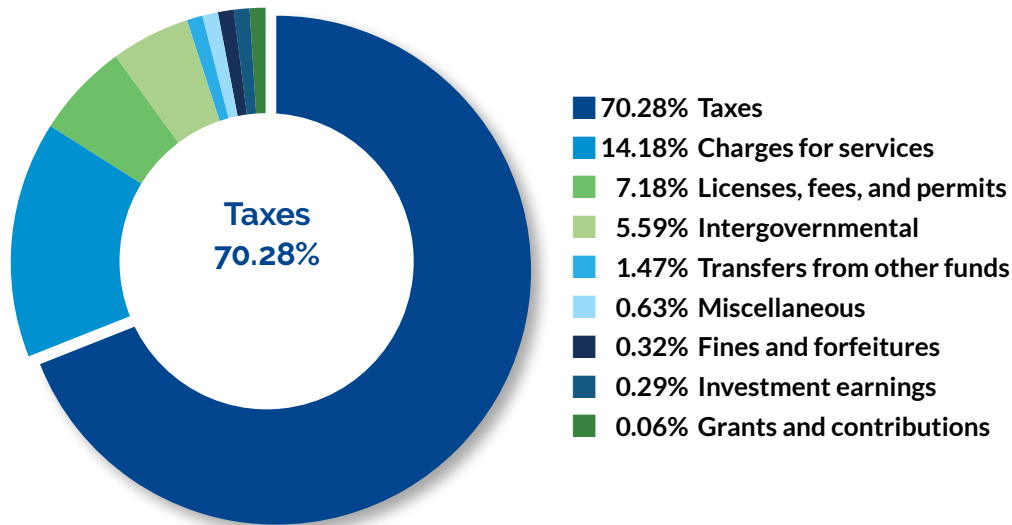
Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Taxes	\$ 53,869,037	\$ 56,729,571	\$ 59,858,523	70.28%
Charges for services	11,709,817	13,162,374	12,068,565	14.18%
Licenses, fees, and permits	6,093,727	5,258,025	6,119,225	7.18%
Intergovernmental	3,807,927	3,926,451	4,756,730	5.59%
Transfers from other funds	1,450,730	1,185,715	1,253,772	1.47%
Miscellaneous	401,515	528,533	539,440	0.63%
Fines and forfeitures	466,054	270,641	270,641	0.32%
Investment earnings	941,565	250,000	250,000	0.29%
Grants and contributions	538,230	592,240	50,000	0.06%
TOTAL REVENUES	\$ 79,278,602	\$ 81,903,550	\$ 85,166,896	100.00%

FY 2022 Operating Budget - Revenues by Category: \$85.167 million



Governmental Funds Revenues

FY 2022 Governmental Revenues - Taxes: \$59.859 million



Taxes comprise 70% of the total revenues for the City. The table below itemizes the City's tax revenues.

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Ad valorem taxes	\$ 45,365,468	\$ 48,038,850	\$ 51,022,957	85.24%
Ad valorem taxes - delinquent	306,582	450,000	450,000	0.75%
First local option fuel tax	497,260	490,118	514,618	0.86%
Public service tax - electricity	3,615,637	3,600,000	3,675,000	6.14%
Public service tax - water	1,250,081	1,375,000	1,375,000	2.30%
Public service tax - gas	133,680	160,000	160,000	0.27%
Communications service tax	1,065,266	1,019,103	1,035,948	1.73%
Local business tax	1,611,608	1,596,500	1,625,000	2.71%
TOTAL TAXES	\$ 53,845,582	\$ 56,729,571	\$ 59,858,523	100.00%

Ad Valorem Taxes

The primary source of revenue for the City is ad valorem property taxes, which are levied against the taxable value of real and personal property. The Council sets the millage rate for the tax before October 1 each year. One mill is \$1 of tax per \$1,000 of taxable assessed value. The millage rate is applied to a property's most recent taxable assessed value. Taxable assessed value equals total assessed value (taking into account the Save Our Homes restrictions on value increases on homesteaded property) less exemptions (such as the \$50,000 Homestead exemption, additional low-income senior exemption and disability exemptions.)

Property tax revenues for the FY 2022 budget are based on an assessed property value of \$6.355 billion as of July 2021 as provided by the Palm Beach County Property Appraiser's Office with a millage rate of 8.4520 generating property tax revenues of \$51.023 million. The City expects that the property values will increase at a very modest rate over the next few years.

The FY 2022 millage rate of 8.4520 mills remains the same as the two prior fiscal years. Discounts are offered to property owners to encourage early payment, according to the following schedule: 4% if paid in November, 3% if paid in December, 2% if paid in January, and 1% if paid in February.

FY 2022 revenue projections are based on the City's assessed table value and millage rate of 8.4520 mills.

Ad Valorem Taxes–Delinquent

Ad valorem taxes become delinquent on April 1st following the year in which they are assessed. On or before June 1st, tax certificates are offered at auction on delinquent properties. Proceeds from tax certificates sold are recorded as current taxes. Taxes on the unsold tax certificate properties are considered delinquent and any subsequent collections are recorded as delinquent taxes.

Local Option Fuel Taxes

The City is authorized by Florida Statutes to levy up to twelve-cents per gallon of local option fuel taxes. The Florida Department of Revenue administers, collects, and enforces local option fuel taxes. These taxes are authorized by an ordinance adopted by a majority vote of the governing body of the county or by voter referendum. Motor fuel wholesale distributors collect the tax and submit it to the Florida Department of Revenue, which

distributes the funds to cities and counties monthly via electronic funds transfer, after a general revenue service charge is deducted.

First Local Option Fuel Tax - The first tax is one to six cents levy on every net gallon of motor and diesel fuel sold within a county. The proceeds, generally, may be only used to fund transportation related expenditures. For FY 2022, the City's distribution percentage is 1.4565%.

Second Local Option Fuel Tax - The second tax is one to five cents levy on every net gallon of motor fuel sold within a county. Diesel fuel is not subject to this tax. The proceeds may only be used for transportation expenditures needed to meet the requirements of the capitalw improvements element of an adopted local government comprehensive plan. For FY 2022, the City's distribution percentage is 0.91811%.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Public Service Taxes

Sections 166.231-166.235, Florida Statutes, authorize any municipality within the State to levy a public service tax on the purchase of electricity, metered natural gas, liquefied petroleum gas (either metered or bottled), manufactured gas (either metered or bottled) and water services, as well as any service competitive with the services specifically enumerated. Public service taxes are levied on the customer of a utility for the use of utilities within the City's corporate limits on six utility services: natural gas, LP gas, manufactured gas, electric, water, and fuel oil/kerosene. The City levels a public service tax on the following utilities:

Electricity - The City assesses a flat 10% tax on electric utility payments made within the City, through FPL, based on the sale and use of electricity per utility customer. According to Section 166.231, Florida Statutes, as amended, allows a municipality to be exempt from public service tax, the first 500 kilowatts of electricity per month purchased for residential use. However, the City does not grant such exemption. FPL charges are made up of a base rate and a fuel rate. The City receives no tax on fuel rate increases, only increases to the base rate. When fuel rates increase there is no effect on City's electric utility tax revenue because fuel rate increases are exempt from utility services tax. The City's Code does exclude from public service taxation purchases of the United

Governmental Funds Revenues

States, State of Florida and any political subdivision or agency thereof, and recognize churches for use exclusively for church purposes. Payments are made by utility end users through FPL and passed on to the City in lump sum payments on a monthly basis.

FY 2022 projected revenues are based on historical trends and growth patterns.

Water - The City assesses a 10% tax (current state law maximum) on fees charged by USD for water utility within the City limits. The City collects taxes monthly as part of its normal utility billing cycle.

FY 2022 projected revenues are based on water use and determined through analysis of historical trends and growth projections.

Gas - The City assesses a 10% tax (current state law maximum) and a rate of \$0.04 per gallon on the sale natural gas within the City limits.

Payments are made by utility end users, primarily through Florida Public Utilities Company, and remitted to the City in lump sum payments.

FY 2022 projected revenues are based on the sale of gas and determined through analysis of historical trends and growth projections.

Communications Services Tax

The Communications Services Tax (CST) Simplification Law, implemented October 1, 2001, consolidates taxes imposed on retail sales of communications services. The tax is comprised of a state portion and a local portion. Each dealer who makes retail sales of communications services adds the amount of applicable taxes to the price of services sold. Communications services tax is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music streaming, telephone, including Voice-over-Internet Protocol (VoIP), mobile communications, and similar services. The Florida Department of Revenue maintains a jurisdictional address database to allocate the tax charged to billable customers residing in each municipality.

For municipalities, communication service tax may not exceed 5.10% of the payment received by providers of such communication services from purchasers. However, the maximum rate does not include permitted add-ons of up to 0.12%, nor do they supersede conversion or emergency taxes as authorized by the Section 202.20, Florida Statutes, as amended, which are in excess of the maximum rate. Under the provision of the City Code, Part II, Article IV, Chapter 18, Section 18-61, the City established a communication service tax rate of 5.22%.

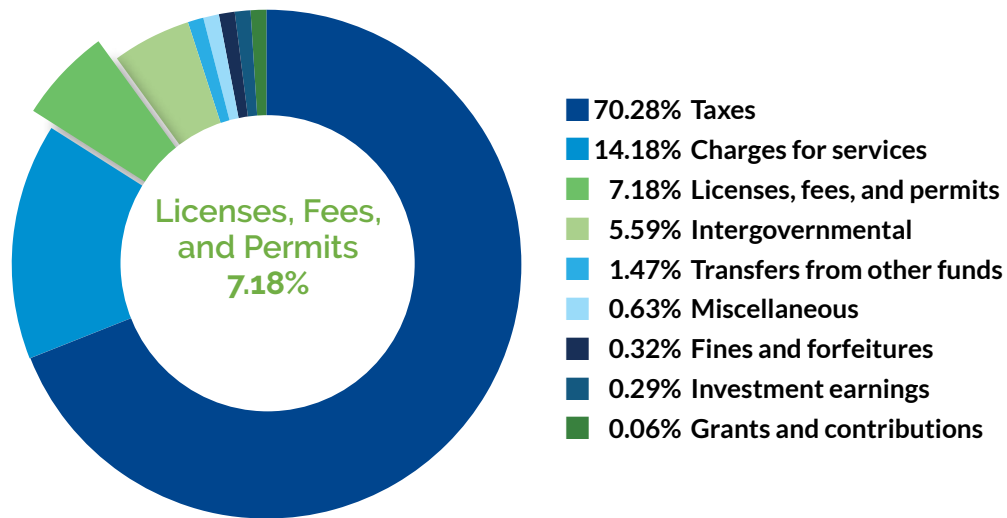
FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Local Business Taxes

The City levies a local business tax for doing business in Riviera Beach, in accordance with Chapter 205, Florida Statutes. The City levies its business tax under the provisions of City Code, Part II, Article V, Chapter 10, Section 10-131. Under such provisions of the City Code, the City imposes a business tax on every person engaging in or managing any business, profession or occupation who maintains a permanent business location or branch office within the City. Such persons are required to register their business with the City and pay the business tax for such business on or before October 1 of each year. Local business tax certificate is valid for one year, starting October 1st and expiring September 30th of the following year. Certificates not renewed by September 30th are delinquent and subject to applicable penalties. Local business taxes vary depending on the nature of business, number of employees, equipment and seating capacity are a few variables that factor into the amount of business tax due.

FY 2022 projected revenues are based on historical data and economic projections.

FY 2022 Governmental Revenues - Licenses, Fees, and Permits: \$6.119 million



Licenses, Fees, and Permits by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Building permits	\$ 3,114,911	\$ 1,900,000	\$ 2,750,000	44.93%
Franchise fee - electricity	2,664,724	3,154,225	3,154,225	51.53%
Franchise fee - gas	30,321	25,000	25,000	0.41%
Administrative fees - Palm Beach County Impact fees	46,854	11,300	-	0.00%
Permit surcharge fees	24,424	25,000	25,000	0.41%
Building inspections	204,193	142,500	165,000	2.70%
TOTAL LICENSES, FEES, AND PERMITS	\$ 6,085,427	\$ 5,258,025	\$ 6,119,225	100.00%

Building Permits

The City's Development Services Department provides plan review, issues building permits, performs field inspections, and issues certificates of occupancy to ensure conformance of construction in the City with governing building codes. Building permit fees are set by resolution approved by the Council and are based on the estimated cost of the project.

FY 2022 projected revenues are based on historical data and development activity and projections.

Governmental Funds Revenues

Franchise Fees

Franchise fees are derived from revenues received by the City pursuant to franchise agreements that the City has entered into with private entities to provide certain services within the City. Such services may include electric, gas, water, telephone, cable television, towing, and roll-off container services. Section 337.401, Florida Statutes, as amended, also authorizes the City to grant public rights-of-way for the placing and maintaining along, across or on any road or publicly owned rail corridors within the jurisdiction of the City, electric transmission or other communication service lines or poles or pipelines, fences, gasoline tanks and pumps or other structures for any “utility,” as such term is defined in Section 337.401, Florida Statutes, as amended. The City is authorized to charge franchise fees in connection with the granting of such public rights-of-way in accordance with Section 337.101, Florida Statutes.

Electricity

The City grants authorization through a franchise agreement with FPL to provide electrical service in exchange for a monthly fee that reimburses the City for use of public rights-of-way and other public services. This franchise agreement was renewed in FY 2010 at a franchise fee rate of 6%. The agreement with FPL is set to expire during the calendar year for 2040. FPL pays the City 100% of the franchise fees collected by multiplying the franchise fee rate of 6% times net revenues (gross revenues less uncollectibles equal net revenues) monthly. Payments are remitted monthly to the City by FPL based on customer billings.

FY 2022 projected revenues are based on historical collections and projected consumption of electricity.

Gas

Franchise fees are levied on the gross receipts for sale and transportation of natural gas to customers within the City limits. The City entered into a franchise agreement with Florida Public Utilities Company, which expired during calendar year 2020. The City continues to operate under the franchise agreement with Florida Public Utilities that expired in 2020. The City does not have a date for when a new agreement with Florida Public Utilities will be executed. However, the City currently expects to continue to operate under the terms of the existing agreement until a new arrangement is agreed upon. Florida Public Utilities

and other natural gas suppliers pay to the City a rate of 6% and remits payment to the City on a monthly basis.

FY 2022 projected revenues are based on historical collections and projected consumption of natural gas.

Building Surcharge Administrative Fees

Pursuant to Florida Statutes, Section 218.32, a building surcharge is assessed at a rate of 1 percent of the permit fees associated with enforcement of the Florida Building Code. The minimum amount collected on any permit issued is \$2. The City is responsible for collecting a permit fee pursuant to Florida Statutes, Section 125.56(4) or Section 166.201 to collect the surcharge and to electronically remit the funds collected to the State on a quarterly calendar basis for the preceding quarter. The City retains 10 percent of the surcharge collected to fund the participation of building departments in the national and state building code adoption processes and to provide education related to enforcement of the Florida Building Code.

Pursuant to Florida Statutes, Section 218.32, a surcharge is assessed at a rate of 1.5 percent of all permit fees associated with enforcement of the Florida Building Code. The minimum amount collected on any permit issued is \$2. The City is responsible for collecting permit fees pursuant to Florida Statutes, Section 125.56 or Section 166.201 to collect on a quarterly calendar basis for the preceding quarter. The City retains 10 percent of the surcharge collected to fund the participation of building departments in the national and state building code adoption processes and to provide education related to enforcement of the Florida Building Code.

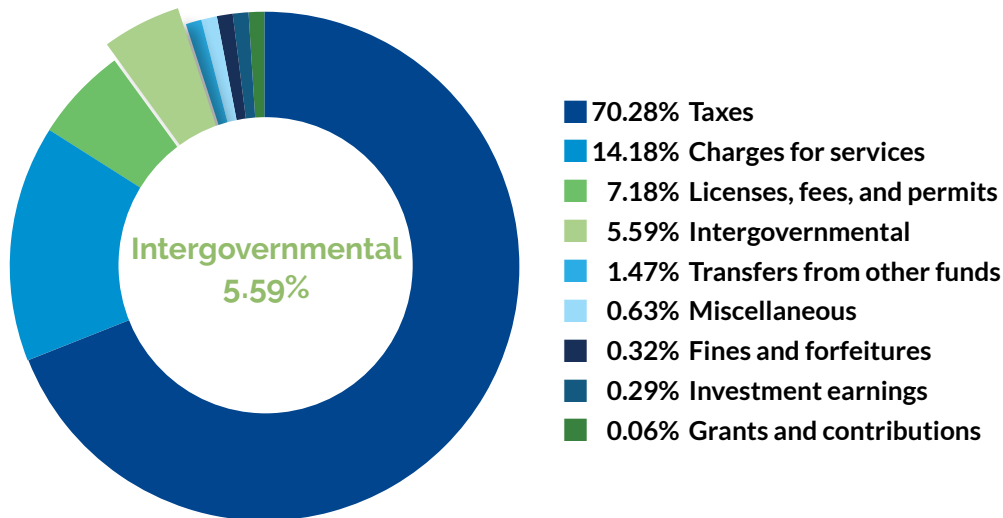
FY 2022 projected revenues are based on historical data and development activity and projections.

Building Inspections

Building inspections depend on what is involved in the project. Building inspection fees are set by resolution approved by the Council.

FY 2022 projected revenues are based on historical data and development activity and projections.

FY 2022 Governmental Revenues - Intergovernmental: \$4.757 million



Intergovernmental by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Local government half cent sales tax	\$ 2,660,804	\$ 2,727,692	\$ 2,916,145	61.31%
State revenue sharing - gas tax	28	33,010	-	0.00%
Alcoholic license tax	23,456	19,000	19,000	0.40%
Firefighter supplemental compensation	23,545	16,247	25,000	0.53%
State revenue sharing	1,114,210	1,125,712	1,249,555	26.27%
Mobile home licenses	9,340	4,790	4,790	0.10%
Palm Beach Shores EMS	334,086	422,790	422,790	8.89%
FDOT roadway maintenance	188,558	119,450	119,450	2.51%
TOTAL INTERGOVERNMENTAL	\$ 4,354,027	\$ 4,468,691	\$ 4,756,730	100.00%

Local Government Half-Cent Sales Tax

The primary purpose of the local government half-cent sales tax program is to provide relief from ad valorem and utility taxes, in addition to providing counties and municipalities with revenues for local programs. Authorized in 1982, the local government half-cent sales tax program generates the largest amount of revenue for local government from state sources, distributing a portion of sales tax revenue based on a population-derived allocation formula. Emergency and supplemental distributions are only available to select counties that are fiscally-constrained or have a high inmate population. Sales tax monies within the county are earmarked for distribution to the county and each city within the county. The Florida Department of Revenue distributes funds to the City by electronic funds transfer.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Governmental Funds Revenues

State Revenue Sharing - Gas Tax

The municipal revenue sharing program is administered by the Department of Revenue, and monthly distributions are made to eligible municipal governments. The program is comprised of state sales taxes, municipal fuel taxes, and state alternative fuel user decal fees that are collected and transferred to the Trust Fund. Funds derived from the municipal fuel tax on motor fuel can be used only for the purchase of transportation facilities and road and street rights-of-way; construction and maintenance of roads, streets, bicycle paths, and pedestrian pathways; and other allowable transportation-related expenses. The Florida Department of Revenue distributes funds to the City by electronic funds transfer.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Alcoholic Beverage License Tax

The City is granted a portion of the funds collected by the Department of Business and Professional Regulation's Division of Alcoholic Beverages and Tobacco for license taxes levied on manufacturers, distributors, vendors and sales agents of alcoholic beverages within the City.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Firefighter Supplemental Compensation

Firefighters are eligible to receive supplemental compensation from the City, if the firefighter has received an associate or bachelor's degree applicable to fire department duties. Funds are appropriated from the Police and Firefighter's Premium Tax Trust Fund to pay the supplemental income of \$50 per month for an Associate degree and \$110 per month for a Bachelor's degree.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Municipal Revenue Sharing Program

Municipalities are eligible to participate in the municipal revenue sharing program which is paid based on an allocation formula to distribute 1.3653% of net sales and use tax collections, 12.5% of the state alternative fuel user decal fee collections, and the net collections from the one-cent municipal fuel tax among qualifying municipalities. Adjusted municipal population, derived

municipal sales tax collections, and the municipality's relative ability to raise revenue are used in the formula to determine each municipality's portion.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Mobile Home License Tax

The mobile home license tax is an annual license tax levied on all travel trailers and fifth-wheel trailers exceeding 35 feet in length along with all mobile homes and park trailers no matter the length. The license tax can range from \$20 to \$80 depending on vehicle type and length. The Florida Department of Revenue distributes funds to the City by electronic funds transfer.

FY 2022 projected revenues are based on estimates provided by Florida Department of Revenue's Office of Tax Research.

Emergency Medical and Fire Protection Services - Palm Beach Shores

The City entered an interlocal agreement with the Town of Palm Beach Shores to provide emergency medical and supplemental fire protection services. Palm Beach Shores is unable to provide emergency medical services itself and a need exists to supplement its normal day to day fire service. Governmental units are allowed to make the most of their powers by enabling them to cooperate with other municipalities on a basis of mutual advantage according to Section 163.01, Florida Statutes. The agreement with the Town of Palm Beach Shores is set to expire on December 31, 2022.

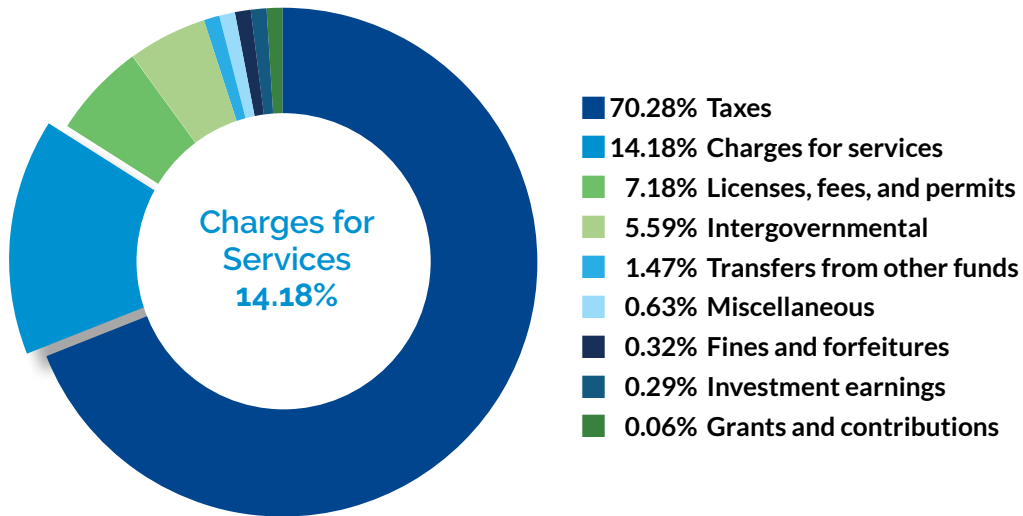
FY 2022 revenue projections are based on the rate structure as outlined in the Interlocal Agreement between the City and the Town of Palm Beach Shores.

FDOT Roadway Maintenance Reimbursements

The City has two maintenance and compensation agreements with Florida Department of Transportation (FDOT) to provide maintenance of the landscaping and lighting along the state roads within the City. Based on the terms of the agreements, the City provides the service and makes a formal request for reimbursement to FDOT based on the charges established in the agreements.

FY 2022 revenue projections are based on the rates established in the agreements between the City and FDOT.

FY 2022 Governmental Revenues - Charges for Services: \$12.068 million



Charges for Services by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Payments in lieu of taxes (PILOT)	\$ 1,828,871	\$ 1,934,786	\$ 1,926,736	15.98%
Administrative fees - Cost Allocation	7,755,569	7,881,444	7,379,931	61.21%
Administrative fees - PBC impact fees	-	-	11,300	0.09%
Service charge - physical environment	79,696	-	-	0.00%
Service charge - fire protection	1,686,155	2,480,750	2,015,204	16.71%
Service charge - library	5,113	2,000	2,000	0.02%
Service charge - law enforcement	147,796	638,194	463,194	3.84%
Service charge - parks and recreation	67,727	133,200	133,200	1.10%
Foreclosure registration fees	33,950	30,000	35,000	0.29%
Development review fees	104,940	60,000	100,000	0.83%
Election fees	-	2,000	2,000	0.02%
TOTAL CHARGES FOR SERVICES	\$ 11,709,817	\$ 13,162,374	\$ 12,068,565	100.00%

Governmental Funds Revenues

Payment in Lieu of Taxes (PILOT)

Payment in lieu of taxes (PILOT) is a program that partially offsets losses in property taxes due to non-taxable land from the Utility Special District and the City's Marina. Since the City is unable to collect property taxes on City-owned land creating a financial impact, PILOT payments assist the City to carry out vital services such as firefighting, police services, and other services. The PILOT established for USD is 6% of the gross revenues billed during the fiscal year for monthly water and sewer service charges and commodity charges for sales to customers of the USD.

FY 2022 revenue projections are based on the estimated USD water and wastewater revenues.

Administrative Fees - Cost Allocation

On an annual basis, the City develops a full cost allocation plan which is a complete look at the full cost of service of the City's support departments. The cost allocation plan allocates allowable cost of services provided by Legislative, City Administration, Finance, Legal, Information Technology, Procurement, City Clerk, Fleet Services, Property Maintenance, Human Resources and Risk Management on a centralized basis to the General Fund divisions, grants, USD, Stormwater, and Marina receiving these services. Allowable costs that can be identified to more than one program or division are prorated individually as direct costs using a base most appropriate to the particular cost being allocated that allows for an equitable distribution.

FY 2022 cost allocations are based on the estimated direct costs for FY 2021.

Waste Management Contract Monitoring

In 2021, the City extended its Solid Waste and Recycling Collection Franchise Agreement with Waste Management Inc. of Florida (WM). On an annual basis, WM pays a lump-sum fee to the City to monitor the contract for quality assurance to ensure that pick up schedules, clean-up practices, and reasonable quality control measures are adhered to by WM.

FY 2022 revenue projection is based on the current agreement in effect.

Administrative Fees - PBC Impact fees

The City collects impact fees on behalf of Palm Beach County (PBC) and is entitled to retain 3.4% of the funds collected as an administrative fee not to exceed the costs associated with the collection of the impact fees. [Ord. 2008-015] Impact fees are charged to contribute to the costs associated with infrastructure and public services that need to be expanded as a direct result of new development in the growth areas of the City, which require substantial investment and construction of capital facilities before or in conjunction with future development and are determined based on the type of development. Impact fees are used to fund fire rescue, law enforcement, public buildings, roads, libraries, parks and recreation, general government, public safety, and transportation capital improvement projects.

Funds collected from impact fees may only be used to provide for new capital facilities, which are necessary as a result of the new development. Impact fees are based on various factors based on land use and building size.

FY 2022 projected revenues are based on economic conditions and development activity and projections.

Service Charge - Lot Cleaning

The City has a significant number of vacant lots that are privately owned. It is the responsibility of the vacant lot owner to secure and maintain their property. Unfortunately, not all property owners take the necessary steps to protect and care for their property. Property owner neglect combined with careless tossing of trash and illegal dumping of bulk trash (such as construction debris) exacerbates the problem. Overtime, the high weeds, trash and otherwise unsanitary conditions of the lot will lower property values and can attract large scale illegal dumping operations which adds to the overall perception of blight in the neighborhood. The City will initiate steps to address the problem and charge the property owner for the cost associated with cleaning the lot. The City places a lien on the property for non-payment of lot cleaning fees.

FY 2022 revenue projections are based on historical data and economic conditions affecting the local housing market.

Service Charge - Fire Protection

Advanced Life Support

The City's Fire Department charges a fee for basic life support and advanced life support emergency medical transport services to emergency facilities via the City's medical rescue units. These fees are charged when an emergency occurs and the City's Fire Rescue unit transports a patient to a hospital. Transported individuals are charged for this service, which may include a transport fee, mileage fee, and oxygen administration fee. The billing and collection elements of this critical service have been outsourced to a third party. Medical billing is an area which requires specialized knowledge of processes and methods created for dealing specifically with the medical and insurance industries.

FY 2022 revenue projections are based on historical data.

Fire Inspection and Plan Reviews

Fire inspection and plan review fees are generated from fire plan review and permit fees provided by the City's Fire Department's Fire Inspectors. These fees are charged and collected as part of the building permit process.

FY 2022 projected revenues are based on historical data and economic development activity and projections.

CPR Services

The City's Fire Department personnel provides CPR classes to residents in the City.

FY 2022 revenue projections are based on the projected number of residents availing of CPR training.

Public Emergency Medical Transportation (PEMT)

The City participates in the PEMT Supplemental Reimbursement program, which is administered through the Agency for Health Care Administration (AHCA). This program provides supplemental payments for eligible PEMT entities that meet specified requirements. The supplemental payments provided by this program are available only for allowable costs that are in excess of other Medicaid revenue that the eligible PEMT entities receive for Emergency Medical Transportation (EMT) services to Medicaid recipients. The eligible services include fee for service transports and ambulance services for basic life support, advanced life support, and specialty care transport. Services must be provided by fire rescue or ambulance services and costs may include services provided before and during transport.

FY 2022 revenue projections are based on the projected costs for providing EMP services to Medicaid recipients.

Service Charge - Law Enforcement

The City's Police Department provides security for events and special assignments by scheduling off-duty police officers to provide such security services within the City. The City's Parks and Recreation Department has the authority to require security personnel as a condition of rental based on the number of patrons/attendees. The Police Chief in conjunction with the Director of Parks and Recreation, if a City recreational facility is being rented, will determine the number of officers required. Off-duty police detail rates are based on the Police Department's fee schedule which includes the hourly rates for the officer, administrative fee, and vehicle. FY 2022 revenue projections are based on historical data.

Service Charge - Parks and Recreation

Recreational activity fees are received from users of specific services such as, activities fees for sports, facility rental, senior programs and activities, and concessions. Fees are determined based on usage and amount of subsidy the City is willing to bear of providing recreational activities.

FY 2022 revenue projections are based on historical data, economic conditions, and projected number of participants registering for programs and activities.

Service Charge - Library

The City's Library assesses a fine to patrons who fail to return library materials on or before the due date. Patrons are responsible for the payment of any late fees that accumulate while an item is overdue and lost or damaged library materials.

Foreclosure Registration Fees

The City established a registration program as a mechanism to protect neighborhoods from becoming blighted through the lack of inadequate maintenance of abandoned and/or vacated properties subject to a mortgage or properties subject to mortgages that are in default. The registration process requires mortgagees to provide the City with current information for contacting the responsible party to bring the property into compliance with the City's code. The City has established a nonrefundable annual registration fee per property to accompany the registration. The annual fee may be amended by resolution.

Governmental Funds Revenues

Development Review Fees

Development review fees are costs associated with an in-house review of a new or existing project. Fees vary depending on the size of the project.

FY 2022 projected revenues are based on historical data and economic conditions affecting the local housing market.

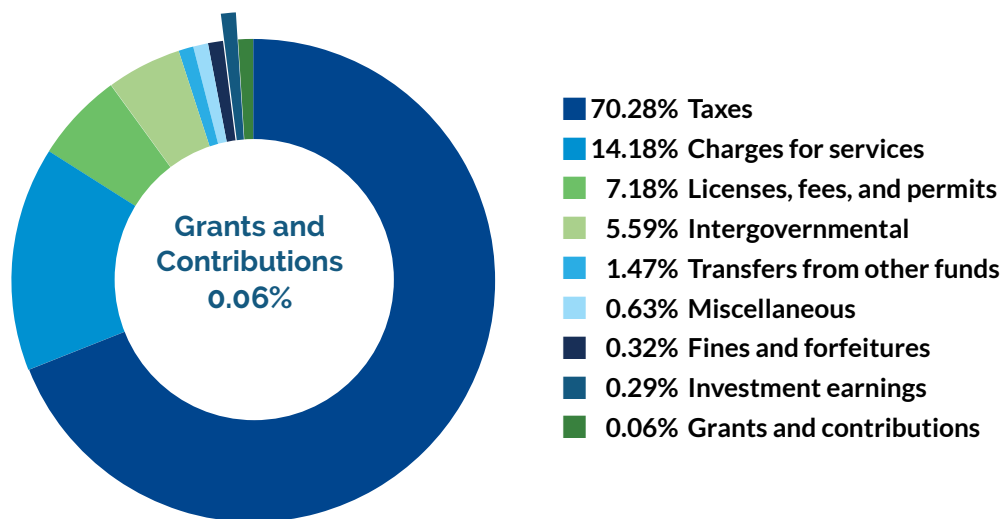
Election Fees

This fee is assessed to individuals interested in running

for an elected office with the City. Section 99.093, Florida Statutes, requires that each person seeking to qualify for nomination or election to a municipal office pay, at the time of qualifying for office, an election assessment of 1% of the annual salary of the office being sought in addition to an administrative fee imposed by the City.

FY 2022 revenue projections are based on upcoming elections.

FY 2022 Governmental Revenues - Grants and Contributions: \$0.005 million



Grants and Contributions by Category

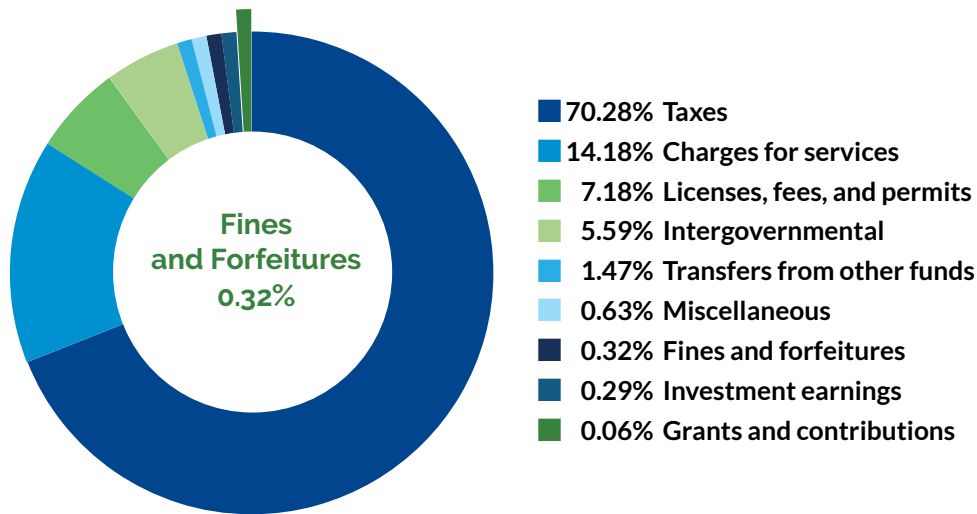
Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Contributions and donations	\$ 13,366	\$ 50,000	\$ 50,000	100.00%
TOTAL GRANTS AND CONTRIBUTIONS	\$ 13,366	\$ 50,000	\$ 50,000	100.00%

Contributions and donations

The City receives donations from private sources from time to time to be used for specific activities and programs within the City.

FY 2022 revenue projections are based on historical data and commitments from private sources

FY 2022 Governmental Revenues - Fines and Forfeitures: \$0.271 million



Fines and Forfeitures by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Fines - Local violations	\$ 19,639	\$ 270,641	\$ 270,641	100.00%
TOTAL FINES AND FORFEITURES	\$ 19,639	\$ 270,641	\$ 270,641	100.00%

Traffic Fines

The City receives assessments and distributions from the Palm Beach County Tax Collector for its portion of fines, fees, and costs associated with the issuance of citations within the City.

FY 2022 revenue projections are based on historical data and traffic flow considerations within the City.

Parking Fines

Parking fines collected from overtime parking citations and handicapped parking citations.

FY 2022 revenue projections are based on historical data

False Burglar Alarm Fines

The City places responsibility on the alarm user to prevent false burglar alarms. Alarm systems must be registered with the City's Police Department and an annual registration fee is due. Registered users are allowed one false alarm without penalty, within their registration period of one year. False alarm fines are imposed beginning with the second false alarm within a registration period.

FY 2022 revenue projections are based on historical data.

False Fire Alarm Fines

The City imposes a fine for the activation of any fire alarm system by means other than products of combustion (smoke) which is deemed a false alarm activation. Residences are allowed up to three false alarms within twelve months, thereafter, a fine is assessed by the City.

FY 2022 revenue projections are based on historical data.

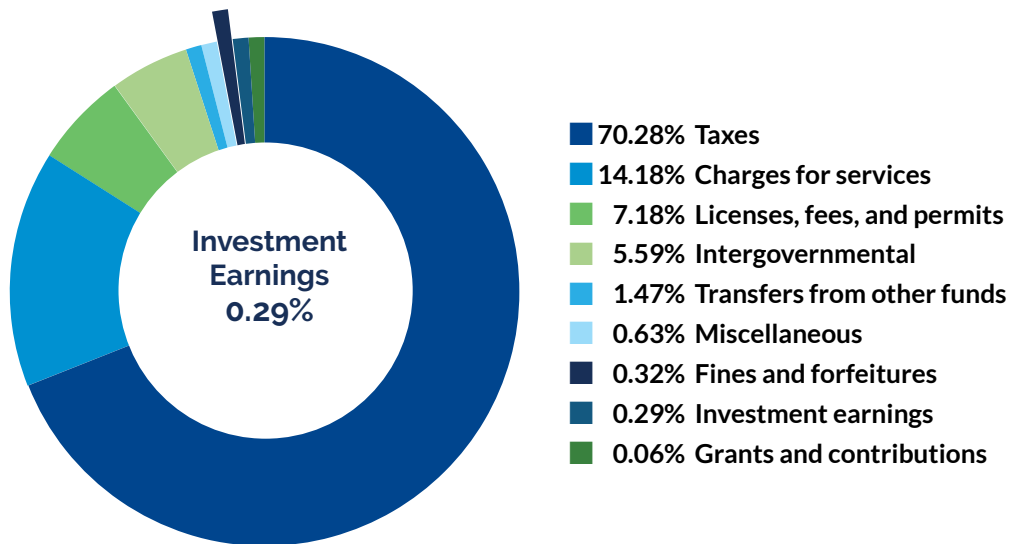
Code Compliance Fines

The City's Code Compliance Division imposes fines and liens against properties. Code cases, whether initiated by a citizen, code compliance officer, or other City department personnel, are inspected and verified. If a violation exists, the code compliance officer takes action toward voluntary compliance. Warning notices are given, then administrative citations can be issued for a specified fine if the violations are not remedied.

FY 2022 revenue projections are based on historical data and economic considerations.

Governmental Funds Revenues

FY 2022 Governmental Revenues - Investment Earnings: \$0.250 million



Investment Earnings by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Investment earnings	\$ 923,057	\$ 250,000	\$ 240,000	96.00%
Investment earnings - Property taxes	9,254	250,000	10,000	4.00%
TOTAL INVESTMENT EARNINGS	\$ 932,311	\$ 500,000	\$ 250,000	100.00%

Investment Earnings

The City invests its funds in authorized investments as defined in the City's Investment Policy and earns interest on the funds invested and held in interest-bearing deposits and accounts.

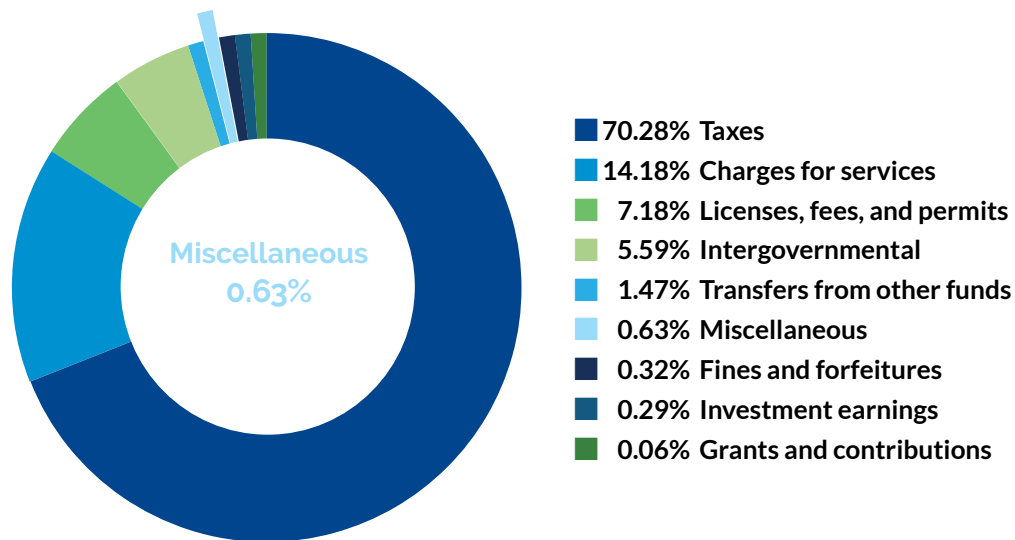
FY 2022 revenue projections are based on account balances and economic considerations.

Investment Earnings - Property Taxes

The City receives interest payments from the Palm Beach County Tax Collector for interest earned on property tax payments that are due and not paid on time to the City.

FY 2022 revenue projections are based on historical trends.

FY 2022 Governmental Revenues - Miscellaneous: \$0.539 million



Miscellaneous by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Rent and leases	\$ 217,953	\$ 249,190	\$ 249,190	46.19%
Sale of surplus items	-	-	25,250	4.68%
Miscellaneous	182,779	279,343	265,000	49.13%
TOTAL MISCELLANEOUS	\$ 400,732	\$ 528,533	\$ 539,440	100.00%

Rents and Leases

Rents and leases for use of City owned property. This includes revenue from the rental and lease arrangements of the City to include bus benches, beach concession, Ocean Mall, Blue Heron parking lot, and police tower.

FY 2022 revenue projections are based on agreements.

Sale of Surplus Items

Revenues are generated from the sale of surplus items when the City sells its surplus land, vacant lots, and equipment that has a resale value to private individuals or agencies based on market value.

FY 2022 revenue projections are based on historical trends and economic conditions.

Miscellaneous

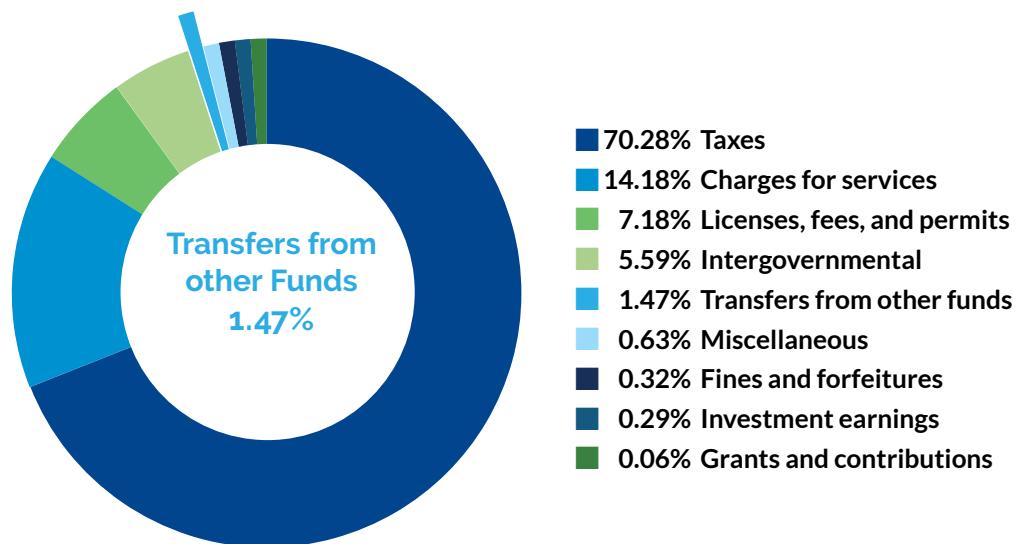
Miscellaneous revenue is not provided for elsewhere in other revenue accounts.

FY 2022 revenue projections are based on historical trends.

The following sources are also included in miscellaneous revenues:

Governmental Funds Revenues

FY 2022 Governmental Revenues - Transfers from other Funds: \$1.254 million



Transfers from other Funds by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Transfer in from Fund 411	\$ 980,741	\$ 1,058,802	\$ 1,119,575	89.30%
Transfer in from Fund 460	117,556	126,913	134,197	10.70%
TOTAL TRANSFERS FROM OTHER FUNDS	\$ 1,098,297	\$ 1,185,715	\$ 1,253,772	100.00%

Interfund Transfers

During the course of normal operations, it is necessary for the City to enter into transactions among its various funds. These transfers consist of one or more of the following types:

- Reimbursements to a fund, which are generally reflected through the allocation of pooled cash accounts, for expenditures or expenses initially made from that fund, are applicable to another fund.
- Transfers in and transfers out, as appropriate, for all interfund transactions are shown as other financial sources or uses.

Interfund transfers are not operating revenues of the General Fund, but are classified as other financing sources.

For FY 2022, the transfers in from USD and SMU are based on the debt service amount due on the City's Taxable Public Improvement Revenue Bonds, Series 2015 which were issued to pay the cost of funding the unfunded accrued liability of the City's three pension plans. USD and SMU employees participate in the City's General Employees' Retirement System. The Transfer In amounts include the principal and interest payments on the City's pension obligation bonds that are applicable to USD and SMU.

Enterprise Funds Revenues

Enterprise funds are used to account for business-type activities of the Utility Special District (USD), Stormwater Management Utility (SMU), Solid Waste Collection, Marina, and Parking. Enterprise funds charge fees for its services to cover costs.

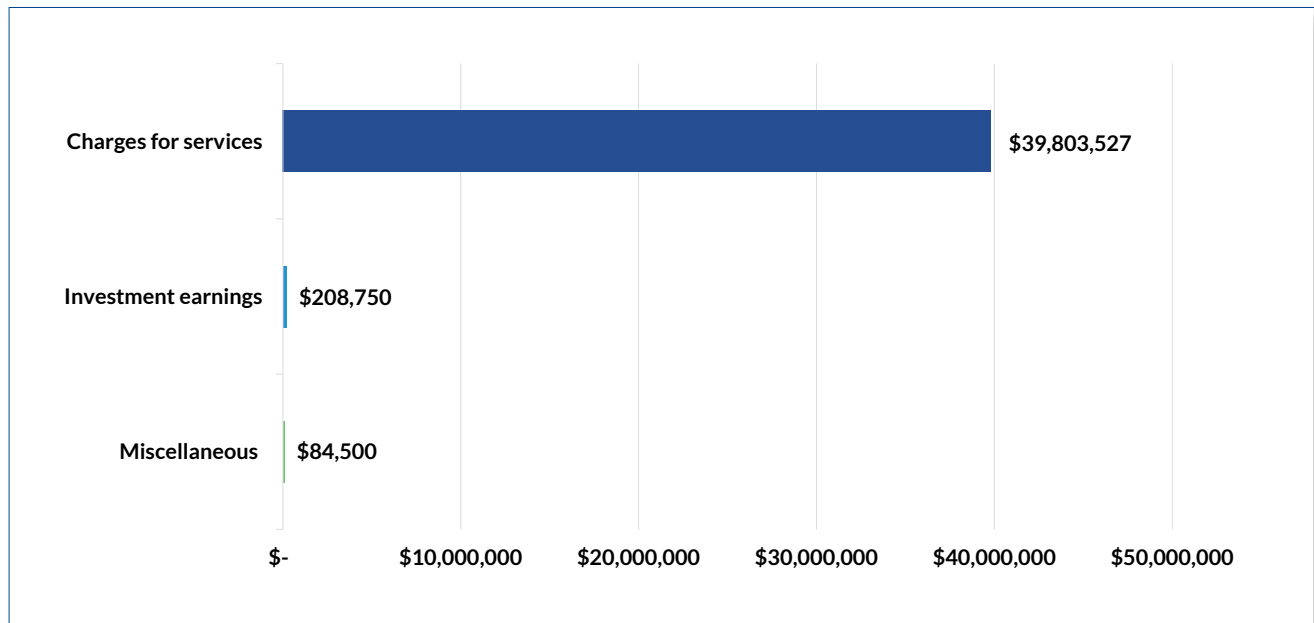
Charges for services is the largest revenue source for the Enterprise funds, representing over 95% of the revenues budgeted for in the Enterprise funds.

Enterprise Funds Revenue Summary

The following is a summary of revenues for Enterprise Funds:

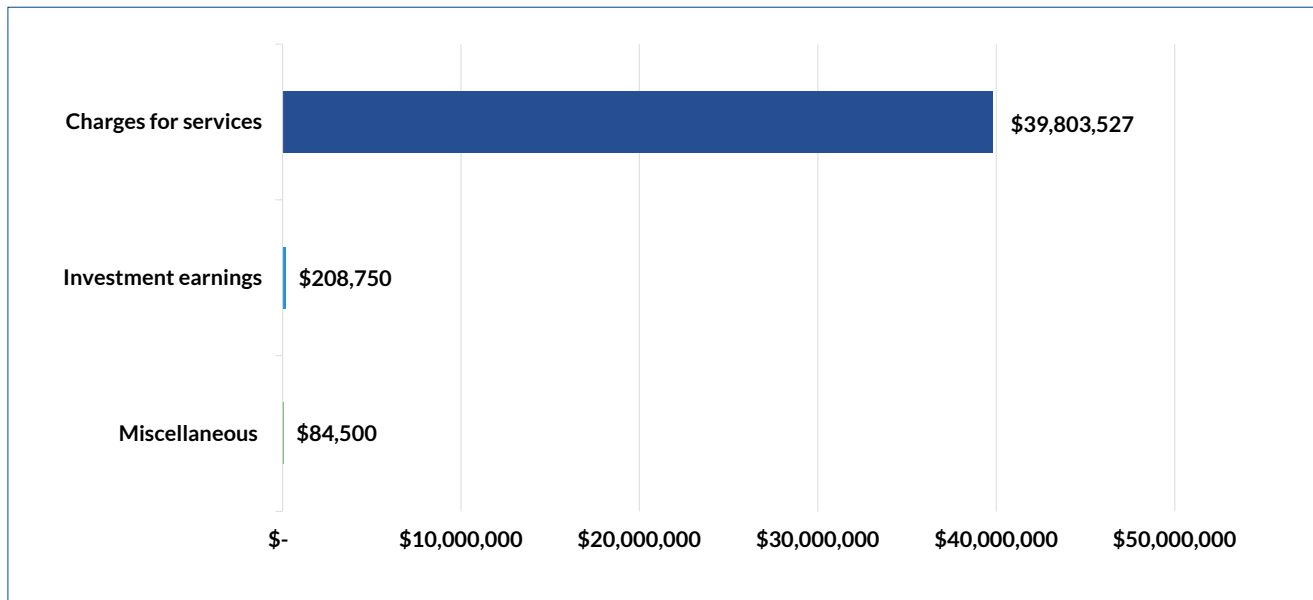
Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Charges for services	\$ 37,978,197	\$ 39,827,141	\$ 39,803,527	99.27%
Miscellaneous	963,710	105,000	84,500	0.21%
Investment earnings	365,300	203,812	208,750	0.52%
TOTAL REVENUES	\$ 39,307,208	\$ 40,135,953	\$ 40,096,777	100.00%

FY 2022 Operating Budget - Revenues by Category: \$40.097 million



Enterprise Funds Revenues

FY 2022 Charges for Services: \$39.804 million



Charges for Services by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
USD				
Water charges	\$ 16,606,979	\$ 17,120,000	\$ 16,900,000	42.46%
Sewer charges	11,887,315	12,528,161	12,250,000	30.78%
SMU				
Stormwater management fees	3,095,634	3,221,343	3,277,531	8.23%
Solid Waste Collection				
Solid waste container service	2,528,780	2,454,714	2,493,762	6.27%
Administrative fees - Waste Management	1,776,684	1,728,452	1,728,452	4.34%
Marina				
Charges for services	2,071,494	2,374,471	2,753,782	6.92%
Parking				
Charges for services	-	400,000	400,000	1.00%
TOTAL CHARGES FOR SERVICES	\$ 37,966,886	\$ 39,827,141	\$ 39,803,527	100.00%

UTILITY SPECIAL DISTRICT (USD)

USD, an enterprise fund, is self-supporting through user fees charged for services. The primary purpose of USD is to provide clean potable water and to safely dispose of wastewater for customers within the corporate limits of the City and certain surrounding communities.

Water and Sewer Charges

Water and Sewer Service Charges

In 2020, the Utility Revenue Sufficiency Study was completed which recommended rates, fees, and charges for the water and sewer systems to meet the near-term expenditure requirements for USD for the five fiscal years ending September 30, 2021 through 2025. The rate structure is designed to accommodate increased operating expenses, debt service, and funding of capital projects. The study's results recommended annual rate adjustments combined for water and sewer of 6% for five consecutive years. USD has the authority to adopt rates and charges and adjustments must be approved by resolution. The recommendation has not been approved as of September 30, 2021.

Water and sewer charges are primarily generated by fees paid by customers. These charges include the sale of water and wastewater, connection fees, and other fees and surcharges that are assessed for water and sewer service.

Water and sewer charges are billed according to metered gallons used. A fixed charge, based on the size of the meter, is also charged for water and sewer service, which goes toward USD's operating expenses. There are minimum charges associated with water and sewer services based on the size of the meter. The City bills its customers on a monthly basis

FY 2022 revenue projections are based on historical data, operating costs, population changes, and economic conditions.

Hydrant Rental

Potable water used for construction purposes or any other approved purpose on a project must pass through a meter with an approved backflow prevention device which is installed on a fire hydrant. USD is responsible for installing construction meters on specific hydrants and bills appropriate fees to the customer.

FY 2022 revenue projections are based on historical data and economic conditions.

Fire Line and Sprinkler Service

USD charges a fee for the installation of water supply serving an automatic fire sprinkler system within the City. Rates are based on the size of the meter.

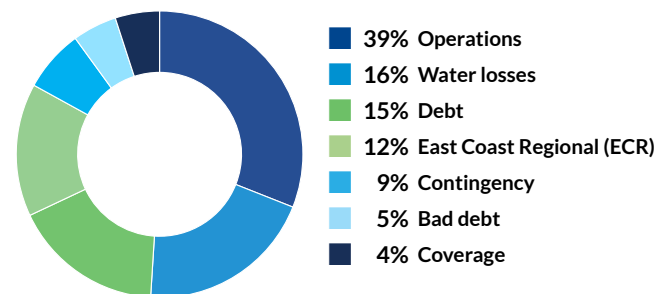
FY 2022 revenue projections are based on historical data and economic conditions.

Water Meter Connection Fees

USD charges a fee for the installation of a water meter and connection to the water distribution system as requested by a new customer for the initiation of service. The fee includes the cost of a meter installation and the service connection based on the size of the meter.

FY 2022 revenue projections are based on historical data and economic conditions.

Utility Bill Composition



Source: City's Finance and Administrative Services Department

Enterprise Funds Revenues

STORMWATER MANAGEMENT UTILITY (SMU)

SMU charges are used for operating expenses and capital improvements directly related to the management of the stormwater system, including improvements designed to improve water quality in the City's waterway, including the improvement of existing stormwater systems.

Stormwater Management Fees

Charges are included on the City's utility bill. The City has the authority to increase the rate charged for storm water each year.

FY 2022 revenue projections are based on historical data and economic development and conditions.

SOLID WASTE COLLECTION

The City has an agreement with Waste Management Inc. (WM) to provide solid waste and recycling collection and disposal services within the City.

Solid Waste Collection Service

Charges for solid waste and recycling collection and disposal services are included in the City's utility bill. Rates vary for residential and commercial customers and are based on the approved rate schedule in the agreement.

FY 2022 revenue projections are based on historical data and economic development and conditions.

Administrative Fees - Waste Management

The City is responsible for billing and collecting payments for the collection of solid waste service for both residential and commercial. WM pays the City to provide this service through a collection rate adjustment which applies to the collection portion of the rates. This fee is adjusted annually on October 1 based on the change in the Consumer Price Index (CPI) for (1) fuel and oil and (2) other than fuel and oil.

MARINA

The City's Marina is managed by Seven Kings Management, a third party company. FY 2022 revenue projections are based on historical data, economic conditions, and the number of potential customers.

Charges for Services

Dockages Fees

Dockage fees are the primary source of revenue for the Marina, which are charged to a vessel to use the dock. Charges are based on the size of vessel, slip size, type of storage, and rental period.

Fuel Sales

Fuel sales are generated from the sale of fuel at the Marina's dock.

Miscellaneous Charges for Marina Services

Miscellaneous charges include retail sales, parking fees, utility service charges, laundry fees, and other services at the Marina.

PARKING

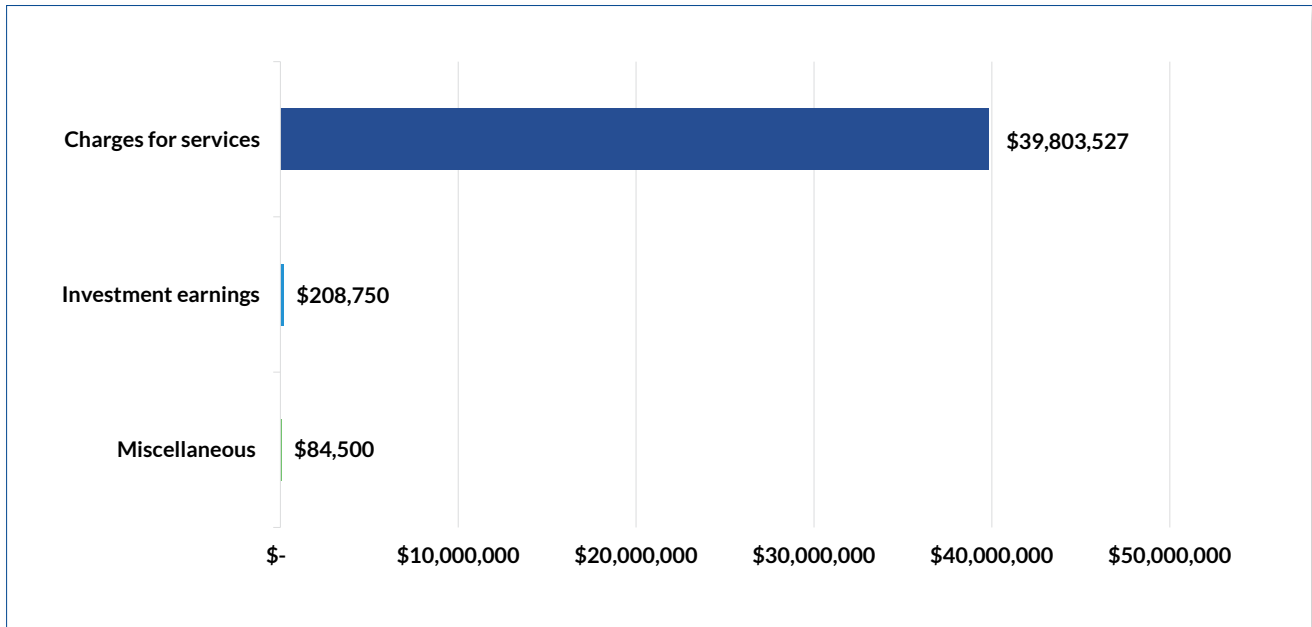
The City established a Parking enterprise fund to manage the revenues and expenses associated with the paid parking systems to be operated at Ocean Mall and the Marina District. The City plans to install paid parking equipment during FY 2022 and to commence operations the later part of FY 2022.

Parking Fees

The City will charge a fee for parking as approved by Council.

FY 2022 revenue projections are based on estimates provided by the consultant.

FY 2022 Revenues - Investment Earnings: \$0.085 million



Investment Earnings by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
USD	\$ 895,737	\$ 50,000	\$ 50,000	59.17%
SMU	67,306	5,000	4,500	5.33%
Solid Waste Collection	(2,766)	30,000	30,000	35.50%
Marina	-	20,000	-	0.00%
Parking	3,433	-	-	0.00%
TOTAL INVESTMENT EARNINGS	\$ 963,710	\$ 105,000	\$ 84,500	100.00%

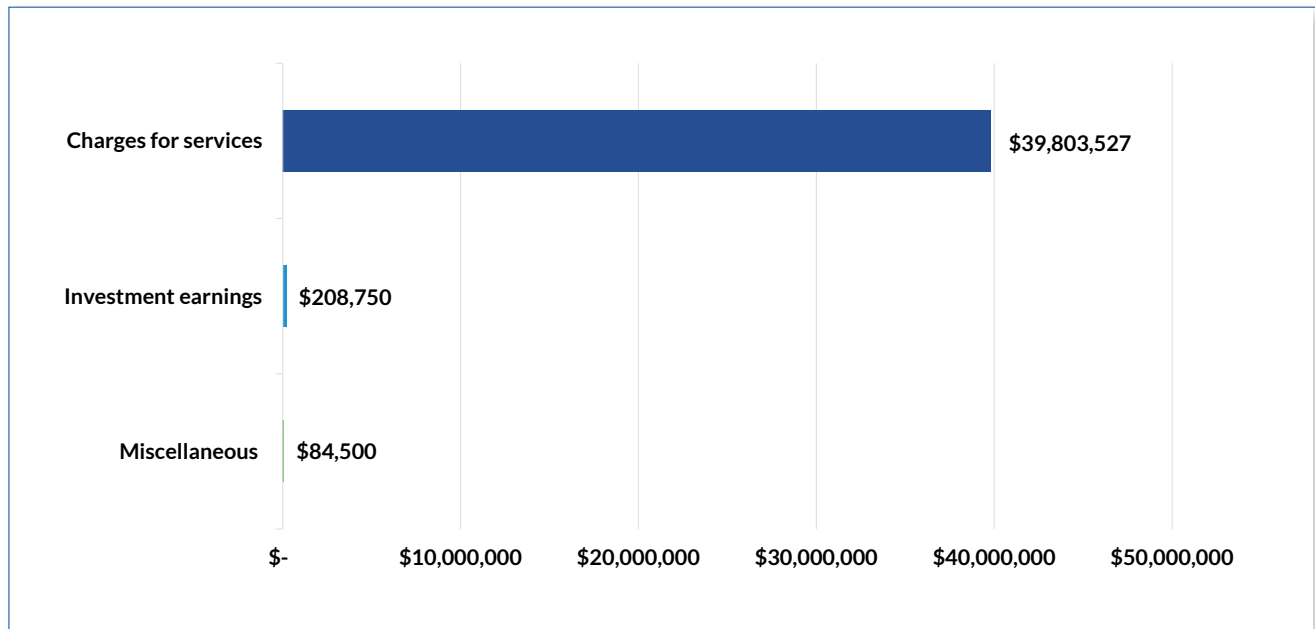
Investment Earnings

The City invests its funds in authorized investments as defined in the City's Investment Policy and earns interest on the funds invested and held in interest-bearing deposits and accounts.

FY 2022 revenue projections are based on account balances and economic considerations.

Enterprise Funds Revenues

FY 2022 Revenues - Miscellaneous: \$0.209 million



Miscellaneous by Category

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
USD				
Miscellaneous service charges	\$ 95,325	\$ 140,000	\$ 100,000	47.90%
Solid Waste Collection				
Sale of recycled material	825	50,000	50,000	23.95%
Marina				
Miscellaneous charges	208,462	13,812	58,750	28.15%
TOTAL MISCELLANEOUS	\$ 304,612	\$ 203,812	\$ 208,750	100.00%

Miscellaneous Service Charges

USD charges for miscellaneous or customer requested services or specific utility services, which include service charges, turn-on or turn-off charges, late payment charges, meter recheck, reread and meter test, return check charge, and unauthorized connection.

Internal Service Funds Revenues

The City uses internal service funds to accumulate and allocate costs internally among the City's various functions. These funds primarily serve the City's departments and account for the City's information technology systems, fleet services, and risk management and insurance programs.

Internal service funds operate on a cost reimbursement approach which implies break-even each year or over several years. Fleet Services and information technology billings are based on the cost allocation plan prepared by the City. However, self-insurance billings include the required amounts for insurance and also includes a reasonable provision for future catastrophe losses.

General Insurance Fund

The insurance fund is used for the administration of the City's insurance program, which includes unemployment claims, workers' compensation, property, and general liability insurance. Rather than pay insurance premiums and/or claims directly from the various departments, the insurance fund centralizes risk management activities.

Fleet Services Fund

This fund is used to account for the expenses associated with purchasing and maintaining the City's vehicles.

Information Technology Fund

This fund is used to account for the expenses associated with purchasing the City's computers, monitors, printers, and software systems.

Internal Service Funds Revenue Summary

The following is a summary of revenues for the Internal Service Funds.

Revenue Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget	% of FY 2022 Budget
Insurance				
Contributions from departments	\$ 3,697,922	\$ 3,785,638	\$ 3,250,196	99.39%
Settlement payments	(67,384)	-	-	0.00%
Investment earnings	231,021	20,000	20,000	0.61%
Miscellaneous	5,457	-	-	0.00%
Total Insurance Fund	3,867,016	3,805,638	3,270,196	100.00%
Fleet Services				
Contributions from departments	2,444,031	2,530,810	1,860,028	100.00%
Investment earnings	52,573	-	-	0.00%
Sale of surplus items	64,478	-	-	0.00%
Total Fleet Management Fund	2,561,082	2,530,810	1,860,028	100.00%
Information Technology				
Contributions from departments	3,280,869	3,531,465	3,326,557	100.00%
Investment earnings	75,267	-	-	0.00%
Total Information Technology Fund	\$ 3,356,136	\$ 3,531,465	\$ 3,326,557	100.00%

SECTION VI: Department Budgets



Position Summary Schedule

Revenue Category	FY 2021	Positions Eliminated	Positions Added	FY 2022	Change FY 2022 v. FY 2021
General Fund:					
Legislative	3.5	-	-	3.5	-
City Administration	22.0	2	1	21.0	(1.0)
Finance and Administrative Services	24.0	3	2	23.0	(1.0)
City Clerk	4.5	-	-	4.5	-
Human Resources	8.0	-	-	8.0	-
Legal	5.0	-	-	5.0	-
Development Services	29.0	1	3	31.0	2.0
Procurement	6.0	-	-	6.0	-
Police	170.0	-	9	179.0	9.0
Fire	94.5	-	2	96.5	2.0
Public Works	25.5	-	1	26.5	1.0
Parks and Recreation	43.0	-	-	43.0	-
Library	10.0	-	-	10.0	-
Total General Fund	445.0	6	18	457.0	12.0
USD Operating Fund	58.0	5	5	58.0	-
Stormwater Operating Fund	10.0	1	-	9.0	(1.0)
Information Technology Fund	11.0	1	2	12.0	1.0
Fleet Services Fund	6.0	-	-	6.0	-
Total Full-Time Equivalents (FTE)	530.0	13	25	542.0	12.0

Changes in Staffing Levels

The following provides a brief explanation of the anticipated service impacts associated with the changes in staffing levels for FY 2022:

Legislative:

For FY 2022, there are no changes in staffing levels.

City Administration:

- Add Public Information Officer – This position is to communicate critical information effectively to the public and to respond to information requests from media outlets.
- Unfund Marketing Specialist (vacant) - This position is being eliminated due to the addition of the Public Information Officer position.
- Unfund Multimedia Communication Specialist (vacant) - This position is being eliminated due to the addition of the Public Information Officer position.

Finance and Administrative Services:

- Add Customer Service Representative position - A vacant Customer Service Representative (CSR) position was unfunded as part of the FY2021 Budget. Back-up support was provided for the two remaining CSR positions from the BTR staff. With the transfer of BTR staff to Development Services, the unfunded position is being funded to provide adequate customer service coverage.
- Add Executive Assistant position - The vacant Senior Staff assistant is being unfunded and replaced with a higher skilled position of Executive Assistant. Technology and complexities of the position dictate an individual possessing a greater skill set along with the ability to coordinate department tasks, staff and both internal and external requests.
- Unfund Senior Staff Assistant position (vacant) - The vacant Senior Staff assistant is being unfunded and replaced with a higher skilled position of Executive Assistant.
- Transfer out 2 Business Tax Receipt Specialist positions to Development Services - The BTR function was reduced from four positions to two positions as part of the FY 2021 budget. In FY 2022, the function has been reassigned from Finance to Development Services to provide additional BTR support and efficiency of service.

City Clerk:

- For FY 2022, there are no changes in staffing levels.

Human Resources:

- For FY 2022, there are no changes in staffing levels.

Legal:

- For FY 2022, there are no changes in staffing levels.

Development Services:

- Unfund Code Compliance Community Inspector position (vacant) - This position is being de-funded in order to complete a position swap between Information Technology Department (IT) and Development Services. Development Services Department will receive the GIS/CADD Technician position and the funding for the Code Compliance Community Inspector Position would move to IT to create a new position in that department.
- Transfer in 2 Business Tax Receipt Specialist positions from Finance Department - The Business Tax Receipt operation

will move to Development Services in order to create more synergy with existing department operations. With this change, Development Services would control the application process, review process, and scheduling of inspections. To complete this operation migration, the 2 Business Tax Receipt Specialist positions would move to Development Services.

- Transfer in GIS/CADD Technician position from Information Technology Department - The GIS/CADD technician position will move to Development Services in order to complete a position swap with the IT Department. With this change, the GIS/CADD Technician will work more closely with Planning, Building, and Code Compliance to improve GIS services as well as assist with electronic permitting needs

Procurement:

- For FY 2022, there are no changes in staffing levels.

Police:

- Add Communications Supervisor position - By Florida law, Public Safety Telecommunicators (911 Dispatchers) must be certified at the state level before working independently in a 911 Center. "911 public safety telecommunicator" means a public safety dispatcher or 911 operator whose duties and responsibilities include the answering, receiving, transferring, and dispatching functions related to 911 calls and dispatching law enforcement officers; and includes those supervising or serving as the command officer to a person or persons having such duties and responsibilities. Keeping with best practice in the industry and in compliance with state law, the Department needs to restore the Communications Supervisor on all shifts.
- Add Public Information Officer position - Police Public Information Officer is responsible for developing, implementing, promoting, and maintaining a positive department image through the implementation of a Public Information Program for the Police Department. Specific duties include: proactively developing and facilitating releases to the media on developing/breaking stories regarding crime offenses, investigations, and/or other areas of public concern; creating and monitoring the content for standard social media platforms (example: Facebook, Twitter, YouTube, Snapchat, and blogging); and implementing public information strategies to project a positive image of the City and the Police Department.
- Add Crime Analyst position - The purpose of this position is to receive, analyze and assess information of a criminal nature and disseminate information in the form of operational output. This class works under general supervision, independently developing work methods and sequences. The additional position is needed to better predict and respond to violent crime trends. This position will work closely with the Crime Investigations Section to share intelligence, track firearms, and violent offenders.
- Add Police Technician Specialist position - The Technical Services unit is responsible not only for a multitude of mission critical Law Enforcement technology operations but is also increasingly asked to accommodate and support city wide security needs (surveillance cameras, access control systems, ID/Badging functions) per the direction of City management. Reinstating and filling the currently vacant Police Technology Specialist position would restore the unit to the needed operating capacity to effectively provide the many critical services it is asked to provide on a 24/7/365 basis.
- Add 10 Reserve Officers (5 FTEs) - Police reserve officers shall serve a minimum of twenty (20) paid hours of directed duty each month. Reserve Officers assist by patrolling or by working supplemental assignments in other units within the Department. Police reserve officers will be required to attend all in-service training. All laws, policies, rules, and procedures, applicable to full-time sworn police officers, are applicable to police reserve officers while they are on/off duty. Reserve Officers will not receive the full fringe benefits of a full-time police officer.

Changes in Staffing Levels

Fire:

- Add two EMS Captain - The addition of the two EMS Captains positions will allow the Fire Department to have an EMS Captain on every shift. EMS Captains are critical to provide operational oversight of the Emergency Medical Technicians (EMT) and Paramedics in the field and allow for the carrying of additional medications that require the expertise of an EMS Captain for administration. The EMS Captains will also serve as a safety officer on large-scale incidents that require an additional command presence, provide training to staff, provide Quality Assurance/Quality Improvement support, and oversee narcotics for all three shifts 24 hours per day, 7 days per week.

Public Works:

- Add Operations Manager position – The Operations Manager position is being added to replace the unfunded of the Stormwater Manager position. The Operations Manager position will provide administrative and field leadership roles since the Assistant Public Works Director was unfunded,
- Upgrade Staff Assistant position to Senior Staff Assistant position – This position will enhance the administrative clerical support for the department
- Downgrade Office Manager to Executive Staff Assistant – The duties and functions of the Office Manager position will be distributed between the Executive Staff Assistant and Senior Staff Assistant positions.

Parks and Recreation:

- For FY 2022, there are no changes in staffing levels.

Library:

- For FY 2022, there are no changes in staffing levels.

Utility Special District:

- Add Backflow Technician position - The Backflow Technician position is necessary due to the exorbitant number of backflow devices owned by the City of Riviera Beach and the Utility Special District. The Backflow Technician position will be responsible for testing, repairing, replacing, and inspecting devices that are required to be approved, in accordance with 62-555.360, Florida Administrative Code. This position will be responsible for maintaining the protective devices required to ensure that the City's potable water supply is safe and it will continually conduct surveys and site inspections whenever backflow registers are received by Customer Service.
- Add Chief Mechanic position - The Chief Mechanic position is necessary to maintain the 27 wells currently supplying the Water Treatment Plant (WTP). At this time, the majority of the tasks are contracted out to a wellfield aquifer company. Given this, the inclusion of a City staff person, the costs associated with outsourcing the maintenance activities of the wellfield would be reduced. This position would also serve in a leadership capacity to oversee the water plant mechanics and the conduct of maintenance activities taking place at the WTP and any auxiliaries connected to the WTP. This Chief Mechanic position is pertinent in properly maintaining the wells in accordance with regulations from the Florida Department of Health (DOH).
- Add Compliance Technician position - The Compliance Technician position is necessary to assist the Compliance Division with regulatory matters. This includes handling a high volume of water treatment plant documents which are associated with reports that must be submitted monthly, quarterly, annually, biennial, and triennial to the regulatory agencies to include the Florida DOH, Florida Department of Environmental Protection (DEP) and South Florida Water Management District (SFWMD). This position would also serve in an administrative capacity, to provide professional services to include but not limited to, maintaining electronic and physical databases for backflow inventory, contacting customers regarding complaints, maintaining boil water notices, sanitary sewer spill reports as well as services required to address cross connection control and lead and copper systems.

- Add two Laboratory Technicians positions - The Laboratory Technician positions are necessary to service the new laboratory being installed at the water treatment plant by maintaining reagent audits of chemicals, calibration of laboratory equipment and , conducting activities associated with storage tank facilities and field operations. Laboratory technicians will also conduct all sampling required under the Utility District Consumptive Use Permit, including but not limited to, required samples for boil water notices, resamples due to positive total coliform, and sanitary sewer overflows. This position will reduce costs stemming from the expenses resulting from the use of private contractors for sampling services. As well, Laboratory Technicians services will allow for Water Treatment Plant Operators the opportunity to remain at the Plant to focus on the operations germane to water treatment functions
- Reclassify Compliance and Safety Officer to Compliance Manager - Reclassification of the Compliance and Safety Officer position to Compliance Manager is pertinent considering the substantial number of compliance issues required of the Utility Special District. This position is responsible for working directly with regulatory agencies, and supervising Laboratory Technicians, the Backflow Technician and the Compliance Technician positions. The Compliance Manager position will oversee administration of the cross-connection control program, water conservation program, FDOH inspections, customer outreach, and any reports that must be sent to the Florida DOH, FDEP, or SFWMD, which includes reviewing contract lab reports. Additionally, this position works directly with the superintendents in water treatment, collections, and distribution to ensure compliance with regulatory agencies. Further, this position will serve as project manager for competitive and entitlement grants received by the USD.
- Unfund Senior Office Assistant position- Unfunding this position releases funds to cover the Compliance Technician position.
- Unfund two Water Plant Operators positions - Unfunding this position releases funds to cover the Laboratory Technicians (2) positions.
- Unfund Maintenance Worker position - This position is being unfunded due to prolonged vacancy.
- Unfund Senior Equipment Operator position - This position is being unfunded due to prolonged vacancy. Funds for this position will release funding for the Chief Mechanic position

Stormwater:

- Unfund Stormwater Manager – The Stormwater Manager position is no longer necessary for the Stormwater division of Public Works.

Information Technology:

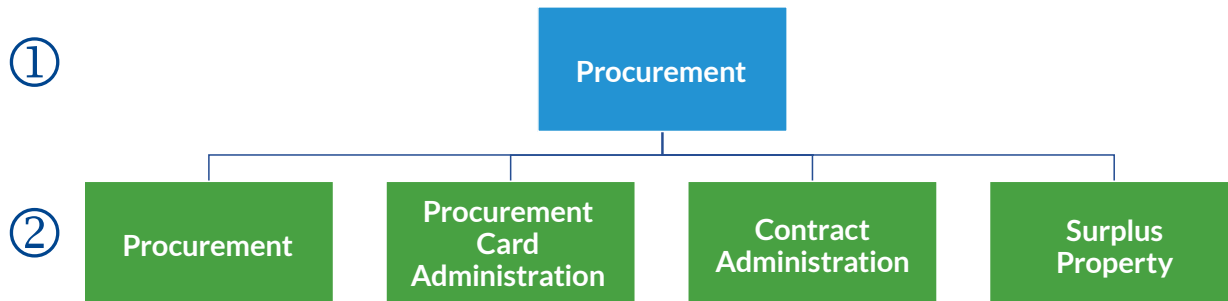
- Add Network Administrator position - This position will be responsible for managing the backend infrastructure associated with the City's telecommunications system, which includes telephones, Wi-Fi, network connectivity, and other communication devices.
- Add Tyler/Security Specialist position - This position will be responsible for information technology governance and managing cyber-security processes and procedures. This includes infrastructure cyber-security tools, application security, audit responses and IT policy management.
- Transfer out GIS/CADD Technician position to Development Services Department - The Development Services Department is in the process of formalizing an electronic permitting process and is the largest user of the GIS function throughout the City. To optimize resources, this position will continue to be responsible for maintaining components of GIS functionality assist with code compliance and assist with the electronic permitting process implementation under the Development Services Department.

Fleet Services:

- For FY 2022, there are no changes in staffing levels.

Guide to the Departments' Budget

- ① The name of the department.
- ② The department's organizational chart based on functions.
- ③ Provides an overview of the department's functions and activities.
- ④ The mission of the department.
- ⑤ The vision of the department.
- ⑥ Displays the expenditures for the entire department showing the prior fiscal year's actuals (FY 2020), current fiscal year's budget (FY 2021), and the upcoming fiscal year's (FY 2022). Full-time equivalent budgeted positions are for the entire department for the prior fiscal year (FY 2020), current fiscal year (FY 2021), and the upcoming fiscal year (FY2022). Personnel count includes part-time positions at the full-time equivalent.
- ⑦ Provides the department's highlights and accomplishments during FY 2021.
- ⑧ Provides the department's objectives for FY 2022. Most of the objectives directly further the Council's goals and objectives outlined in the Introductory Section.
- ⑨ Provides the department's performance measures for FY 2022.



③ Department Overview

The Procurement Department is responsible for the oversight of the City's procurement activities, coordination of surplus disposition, and contract administration. The primary functions of the Procurement Department are to:

- Institute the sourcing of goods and services obtaining the best value in the procurement of goods and services necessary for the effective and efficient operation of the City, USD, and CRA utilizing the National Institute of Public Purchasing (NIGP), Institute for Supply Management (ISM) Code of Ethics. Responsible for the acquisition of supplies, materials, equipment, and services to City departments with achieving their operational objectives. This is accomplished by the implementing lean and best value practices in the applicable of procurement procedures, supplier selections, and procure to pay administration including procurement cards.
- Issue solicitations to meet operational and administrative needs in accordance with Florida Statutes, Palm Beach County Governance, City Charter, City Procurement Code, Palm Beach County Commission on Ethics, and Palm Beach County Office of Inspector General.

- Promote conducting business with local and small business to protect, sustain, and stimulate the City's local economy and assist in developing small businesses.
- Coordinate the redistribution, auction, sale, or other lawful means of disposal of City-owned personal property that has been placed or declared surplus.
- Provide effective contract administration of contracts and agreements to ensure the City is provided continuous best pricing and terms are consistently adhered to.

④ Mission

To serve internal departments and external business stakeholders with the highest level of professionalism, innovation, and technology, utilizing lean practices and the best sourcing methodologies.

⑤ Vision

To provide the highest service and quality of goods and services at the best value while instituting the core values of professionalism, innovation, and integrity to all process partners involved in the procurement and supply chain process.

⑥ Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 353,840	\$ 572,619	\$ 604,325
Operating	108,362	131,085	144,334
Total	\$ 462,202	\$ 703,704	\$ 748,659
Full-Time Equivalent Budgeted Employees	4	6	6

⑦ FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Conducted five supplier outreach meetings.
- Increased Small Woman Minority Business Enterprise participation and usage.
- Increased the number of suppliers submitting solicitations.

Great Neighborhoods

- Instituted City-wide contracts for plumbing, roofing, electrical services, HVAC, minor renovation and construction, and demolition services.

Operational Excellence

- Instituted new sourcing methodologies, Invitation to Negotiate, and Request to Qualify, to create pools of suppliers.
- Conducted training for individuals and departments and evaluation committees.
- Implementing Contract Modules in Tyler.
- Integrating B2GNow with Tyler.
- Instituted vendor self-service from Tyler (allows vendors to register on-line).

Government Stewardship and Accountability

- Procurement staff attended two national National Institute of Governmental Purchasing (NIGP) and Florida Association of Public Procurement Offices (FAPPO) conferences to learn latest sourcing and best practices.
- Director received training on construction law.
- Attended Design Build Institute of America (DBIA) of water treatment design build conference.
- Developed a Procurement manual.

Community Engagement and Empowerment

- Conducted four vendor outreach events to increase local participation.

⑧ FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Diversify and broaden supplier base.
- Increase Small Woman Minority Business Enterprise participation and usage.
- Expand competition and access to solicitations.
- Find and promote bidding opportunities for local firms.

Great Neighborhoods

- Maximize use cooperative agreements that allow departments to be reactive to community needs and shorten bidding cycles.

Operational Excellence

- Use technology to implement electronic submittal of proposals.
- Add more citywide contracts for all departments to utilize.
- Fully implement Tyler vendor self-service (VSS) to submit invoices and see purchase orders.

Government Stewardship and Accountability

- Audit purchasing card transactions and purchases.
- Review and consolidate purchases for economies of scale.
- Utilize contract entry module of Tyler to control spending.
- Review and finalize Procurement Code for presentment to Council

Community Engagement and Empowerment

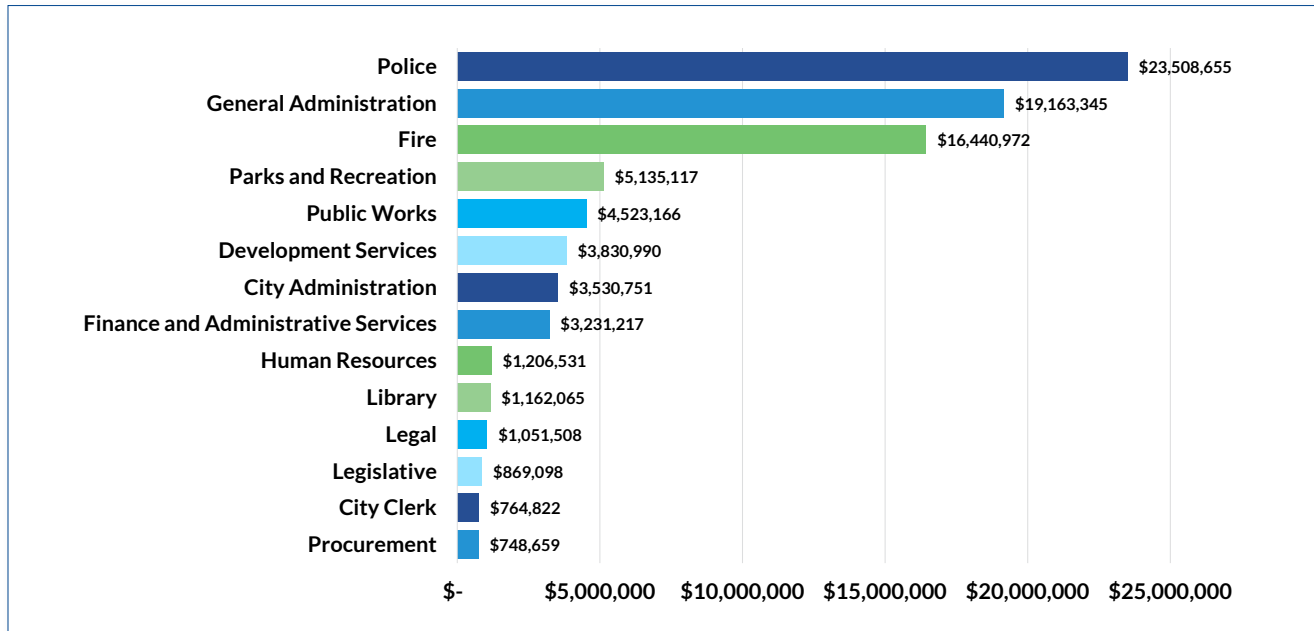
- Participate in local, small, women, and minority businesses event.
- Attend reverse trade shows.
- Outreach to suppliers on City contract awards.

⑨ Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable Economy	Conduct semi-annual outreach and general training events for suppliers with a minimum of two project procurement specific events	N/A	N/A	175	120	55
Prosperous, Resilient and Sustainable Economy	Expand access to solicitations Small/Woman/Minority Business Enterprise (S/W/MBE)	N/A	N/A	175	120	55
Operational Excellence	Use technology to implement electronic submittal of proposals	N/A	N/A	5	6	4
Operational Excellence	Conduct training sessions for staff and departments	N/A	N/A	4	4	4

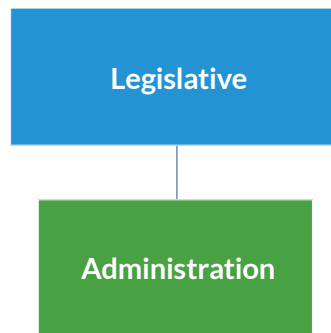
Governmental Expenditures Overview

FY 2022 Expenditures by Department



Department Financial Overview

Department	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Legislative	\$ 751,108	\$ 902,303	\$ 869,098
City Administration	2,823,085	3,101,175	3,530,751
General Administration	18,012,514	19,373,150	19,163,345
Finance and Administrative Services	2,956,175	3,065,839	3,231,217
City Clerk	589,251	701,027	764,822
Human Resources	1,248,417	1,156,823	1,206,531
Legal	915,610	991,218	1,051,508
Development Services	3,045,917	3,157,023	3,830,990
Procurement	462,202	703,704	748,659
Police	23,286,224	23,363,181	23,508,655
Fire	15,293,382	15,462,962	16,440,972
Public Works	4,697,853	4,066,869	4,523,166
Parks and Recreation	4,316,714	4,756,365	5,135,117
Library	926,664	1,101,911	1,162,065
Total	\$ 79,325,115	\$ 81,903,550	\$ 85,166,896



Department Overview

The Legislative Department is comprised of the Mayor and five members of the Council who are all elected into office. This Department is the branch of the governmental structure that provides guidance and direction through the formation of official policy.

The Mayor's Office provides leadership to the residents, employees and local businesses throughout the City. It supports an environment that encourages ideas, civic discourse and inclusion for the City's entire diverse population.

The Council is empowered through the City Charter and the laws of the State of Florida and it is responsible for the adoption of resolutions and ordinances for setting the millage rate, implementing major public improvements, creating development standards, and conducting financial matters. The Council also appoints individuals to boards and committees that serve to make recommendations to the Council as they form policy and administer guidance and direction to the City Manager and City Attorney.

The Legislative Department responds to the needs of citizens and designs the community's growth through the five (5) goals realized through *Riviera Beach 2030* strategic planning efforts.

Mission

To govern as a responsive and accountable body that produces policy-making decisions that realize effective and efficient delivery of services so as to achieve successful outcomes in the best interest of the City.

Vision

To be the best waterfront city in which to live, work, and play.

Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	526,932	\$	720,224	\$ 709,630
Operating		224,176		182,079	159,468
Total	\$	751,108	\$	902,303	\$ 869,098
Full-Time Equivalent Budgeted Employees		2.5		3.5	3.5

FY 2021 Highlights and Accomplishments

- Movement on Capital Improvement Projects to include Station 88, Riviera Beach City Hall, Library, Youth Empowerment Program (YEP), now Emerging Community Center.
- Improvement in customer service oriented and expedited Development Services and Business Tax Receipt processes.
- Development and implementation of the Arts in Public Places (AIPP) program within the Development Services Department, in addition to the budgeted programming cost allocated for in the next fiscal year.

FY 2022 Objectives and Performance Measures

Riviera Beach 2030 sets the stage for transitioning from the status quo that has lingered in this organization. Progressively, *Riviera Beach 2030* possesses a creative and forward thinking agenda that addresses the challenges that the City faces today as well as the opportunities that lie ahead. These goals set the foundation on which staff will build for FY 2022. Outlined below, are specific objectives that provide a more refined and strategic roadmap to accomplish the five (5) overarching goals:

Prosperous, Resilient and Sustainable economy

- Truly make Riviera Beach the Best City in which to live, work, and play.
- Increase affordable and workforce housing initiatives on the city-side partnering with or collaborating with Riviera Beach CRA and CDC.
- Establish a first-time homebuyer's program for the entire City, partnering, revamping, and expounding upon joint efforts and initiatives with the Riviera Beach CRA and CDC.

Great Neighborhoods

- Implement the Parks and Recreation Master Plan.
- Develop various extracurricular activities and hire skilled and knowable individuals to lead them.
- Encompass both sports and liberal/fine arts, offering a plethora of options for youth within the community.
- Expound upon current community policing efforts, presenting a Public Safety Master Plan in collaboration with the Riviera Beach Police Department, Code Compliance, and the Riviera Beach CRA and allowing for improvement in community safety and a reduction in crime through data driven processes.
- Provide Public Safety (Police) with tools and resources to be successful in their capacity as both Law Enforcement and Community Outreach Specialist.
- Improve community relationships with the local Palm Beach County Schools and other community-oriented entities and organizations throughout the City, providing for potential future partnership opportunities making way for comprehensive educational resources. This would include allocating funds for educational and workforce development initiatives.

Operational Excellence

- Improve and provide management and leadership enhancement opportunities, including management and leadership training for all supervisory and upper-level management employees, in addition to comprehensive employee training for all City employees.
- Find a balance for tenured employees and new employees regarding a compensation plan to improve and sustain morale throughout the City.
- Evaluate and improve recruitment and retention efforts for Directors, Police Officers, and other critical public safety and operational/administrative support employee positions.

Government Stewardship and Accountability

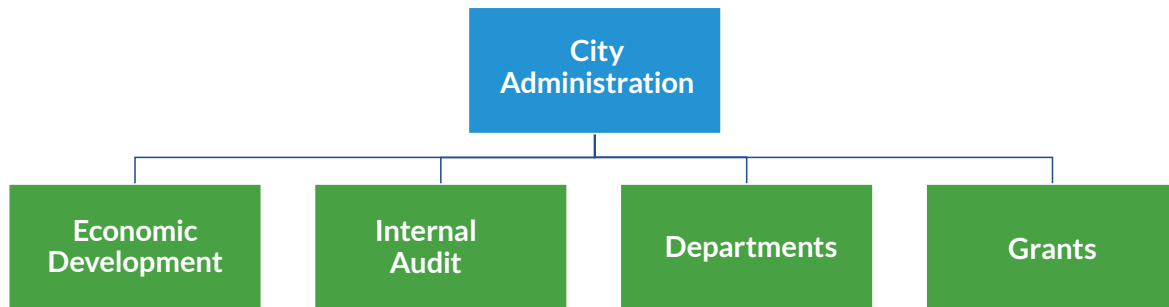
- Seek ways and explore all avenues to expand revenue-generating sources, such as paid parking.
- Expand efforts in health and human services, adding programming and allocating funds to address homelessness, nutrition, and other health and human services-related initiatives and opportunities.

Community Engagement and Empowerment

- Establish a strong Public Affairs/PIO department or division that works collaboratively with and compliments the Multimedia/Communications Department.
- Increase public engagement and empowerment by revamping and redefining what community outreach and engagement looks like for the community and how the various demographics within the community are reached.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Great Neighborhoods	Implement Parks and Recreation Master Plan offering more youth services and activities, improving public safety and community policing efforts and practices, and improving community relationships and partnerships with local educational institutions and community-centered/oriented organizations and entities.	N/A	N/A	6	3	5
Prosperous, Resilient and Sustainable Economy	Increase affordable and workforce housing initiatives, establish a city-wide first-time homebuyers' program.	N/A	N/A	10	2	3
Prosperous, Resilient and Sustainable Economy	Number of new businesses that open in the City using incentivizing efforts (Opportunity Zones and CRA).	N/A	N/A	5	2	5
Prosperous, Resilient and Sustainable Economy	Number of business that relocate within industrial district. Working in concert with realtor's community to fill vacant warehouses.	N/A	N/A	3	1	4
Operational Excellence	Provide a series of employee training opportunities, focus on improving recruitment and retention efforts for employment on a quarterly basis.	N/A	N/A	4	4	4
Government Stewardship and Accountability	Explore possibilities for more revenue-generating sources (Paid Parking), expand health and human services efforts and initiatives.	N/A	N/A	5	1	5



Department Overview

The sole purpose of the city administration is to execute the management in day-to-day operations of the city government, as well as recommending sound and equitable public policy. City Administration incorporates multiple departments that provide social services, economic development, and intergovernmental affairs. Communications and marketing activities are a part of City Administration with the purpose of marketing,

promoting and informing the public on city initiatives and special events. The City Administration Department is also responsible for administering the City's General Administration budget.

Vision

To be the best waterfront city in which to live, work, and play. The City of Riviera Beach will be recognized as one of the best places to live.

City Administration Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	2,144,550	\$	2,499,037	\$ 2,793,844
Operating		678,535		586,638	726,407
Operating Capital		-		15,500	10,500
Total	\$	2,823,085	\$	3,101,175	\$ 3,530,751
Full-Time Equivalent Budgeted Employees		22		22	21

General Administration Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	115,306	\$	42,094	\$ 38,009
Operating		1,179,237		1,717,945	1,515,000
CRA TIF payment		5,572,458		5,937,184	6,192,384
Transfers out		11,145,513		11,675,927	11,417,952
Total	\$	18,012,514	\$	19,373,150	\$ 19,163,345

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Conducted activities to commence the City's first disparity study.
- Completed Fire Station 88 Intent to Negotiate.
- Acquired 1920 W. Blue Heron Boulevard for new FS 88 and 1.92 acres for the construction of the new Public Works Facility.
- Secured funding for three (3) staff members to be trained as Mental Health First Aid. Successfully negotiated three-year labor employment contract with IAFF.
- Created the Economic Recovery Plan.
- Wrote a letter on behalf of the City advocating for an appropriation from Palm Beach County related to the CARES Act – City set to receive \$530,000.
- Assisted in expediting the launch of the CRA Incubator Program.
- Improved media relations by obtaining local media coverage for positive events taking place in the City such as the Water Tank Art Mural and the Library and Emerging Community Center.
- Maintained five (5) day 1st appearance of Civil Drug Court's clients.
- Enhanced access of virtual proceedings using technology in response to COVID-19 and to support technological advancements, which results in the reduction of in-person status/contempt hearings at the Civil Drug Court.
- Implemented inventory control measures to monitor and protect assets for the Civil Drug Court.
- Maintained recidivism rate of 6.2% for Civil Drug Court's clients.
- Successfully acquired an additional \$104,238 from the Florida Department of Corrections for the facilitation of On-The-Job Training Program.
- Secured funding for three (3) staff members to be trained as Mental Health First Aid Trainers who have completed training and are certified trainers.

Great Neighborhoods

- Acquired 2129 N. Congress Avenue for the Riviera Beach Public Library and Emerging Community Center.
- Initiated construction on the \$4M Palm Beach Isles Bridges Project.

- Created a tax-credit awarding process that resulted in funding for a new housing development on Broadway-Berkeley Landing – has been award state funding.
- Facilitated in the investment of \$1.6M into workforce housing for the 11th Street Housing Initiative.
- Issued the first paper version of the quarterly Newsletter by mail.
- Distributed several electronic newsletters, weekly or bi-weekly, through constant contact with approximately 1,700 emails.
- Partnered with Palm Beach County Public Safety Department to provide Samsung Tablets with internet access for staff to virtually communicate with the Reentry Center's clients.
- Developed bi-weekly virtual client check-ins to accommodate Reentry Center's clients impacted by COVID-19.

Operational Excellence

- Created the COVID-19 Phase II- Operation Restoration Plan.
- Facilitated the City's first Front-Porch fireworks display, saving approximately \$30K compared to past years.
- Facilitated the first joint meeting between the Town of Lake Park and the City.
- Appointed a permanent Fire Chief.
- Acquired new bunker gear for all firefighters in Fire Department.
- Facilitated upgrades of numerous updates regarding USD infrastructure.
- Created the Media Services Request form for internal use by City Departments.
- Maintained regular Emergency Operations Conference Calls for the COVID-19 Pandemic.
- Provided communication support such as audio and visual equipment, promotion, and video recording/broadcasting services for various City events and meetings.
- Provide graphic design services to City departments through use of external graphic design artists and through internal graphic design services for promotional materials.
- Maintained serving (52) community youth/families at an optimum level by way of implementation of

virtual classes and crisis case management services during COVID-19.

- Implemented mental health services to youth/families in the areas of coping, individual/group virtual counseling/management.
- Successfully created and changed the overarching name of “Youth Empowerment Program” to “Emerging Community Center”, to express that services are offered to citizens of all ages.
- Enhanced communication and outreach methods because of the COVID-19 pandemic by providing laptops, mobile hotspots and web cameras for Reentry Center’s staff to virtually interact with its clients.
- Developed individualized On-the-Job Training Program to extend to various occupations including clerical, reentry advocate, peer mentoring and retail.

Government Stewardship and Accountability

- Reduced the lease payment to the Port Center by \$125,000 per annum and the lease payment for CRA facilities by \$10,000 per month.
- Modified the existing insurance plan resulting in savings of \$532,000.
- Reduced the FY 2021 Budget by 1.8M.
- Received \$100,000 in funding for Monroe Heights and Goodmark Parks.
- Received \$1.9M from the Department of Employment Opportunity for aerial crossings.
- Successfully collected \$332,000 for the Town of Mangonia Park for uncollected 2018 fees.
- Reallocated Community Development Block Grant (CDBG) funds to facilitate and Urban Farm, Code Compliance, and Wi-Fi programs.
- Worked closely with the City’s Information Technology Department and other relevant staff members to acquire Granicus Peak, which will serve as the new agenda preparation software system for the City.
- Completed and fully compliant with Palm Beach County Youth Services Desk Audit of Youth Empowerment Program.
- Compliant with annual audit of Civil Drug Court performed by Palm Beach County Public Safety Department.
- Completed full evaluation of the Integrated Reentry

and Employment Strategies Project for the Reentry program.

Community Engagement and Empowerment

- Successfully facilitated the City’s first Community Value Survey.
- Successfully assumed and executed the responsibilities of the City’s first virtual Citizens Leadership Academy.
- Held four community engagement sessions on solid waste services and released the \$100M Solid Waste Request for Proposal (RFP).
- Created community clean-up initiative, resulting in 22.5 tons of debris removal.
- Drafted the adopted 2021 legislative priorities for the State.
- Led efforts to launch the newly redesigned Riviera Beach website.
- Acquired new emergency alert system CodeRed.
- Implemented a new emergency notification system called CodeRED, that contains over 9,000 contacts as of yet. Thousands of call minutes have been utilized to contact registrants in the system for important circumstances such as vaccination opportunities that took place in the City during its initial roll-out.
- Organized, promoted and recorded major city community meetings such as the Charter Amendment Community Meetings and the 2021 Municipal Election, Waste Management Community Meetings, the four part Reimagine Riviera Beach Workshop Series and the Water Tank Art Mural Community Meetings.
- Implemented 15 public awareness and engagement activities as part of the 2020 Census.
- Secured additional two-year Memorandum of Understanding (MOU) Agreement with Palm Beach County Adult and Community Education to complement GED educational services provided to the Riviera Beach community as well as to provide financial payment to Florida Training Services, Inc. for vocational training for up to 25 Career Pathway students yearly.
- Developed partnership with Florida Atlantic University (Pine Jog) to implement STEM programming to students of Riviera Beach.
- Developed partnership with Career Source to identify training and employment opportunities for

Civil Drug Court's clients.

- Celebrated National Substance Abuse Recovery Month through Civil Drug Court.
- Facilitated Reentry Month panel of local leaders, reentry practitioners and returning citizens discussing employment, mental health, and housing options that broadcasts on PBCTV 20.
- Hosted Juneteenth Voter Registration event for returning citizens in response to Amendment 4 legislation.
- Collaborated with Palm Beach County CareerSource and Florida Impact to End Hunger, to apply for funding to mitigate the barriers associated with returning citizens accessing the SNAP Program.
- Partnered with The Lord's Place Inc. and the Center for Courts and Corrections Research/RTI International to provide Technical assistance for the Second Chance Act Grant Project.
- Rebrand the City's image through a rebranding plan.
- Continue to leverage resources and relationships with the Palm Beach County for continued support of the Youth Empowerment/Career Pathways Programs.
- Continue to leverage resources and relationships with the 15th Judicial Circuit, State Attorney and Palm Beach County for continued support of the Civil Drug Court.
- Strengthen collaborative relationships with Palm Beach County Public Safety Department, Palm Beach County Sheriff's Office, Florida Department of Corrections, Gulfstream Goodwill and The Lord's Place Inc. to increase grant funding opportunities for the Reentry Center.
- Partner with Riviera Beach Community Development Corporation to create and maintain the community garden while providing training opportunities for Reentry Center clients.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable economy

- Pursue the release of a public, private, partnership opportunity for the construction of a new City Hall campus.
- Continue to carry out the board's direction with regards to the Marina Phase II project.
- Proceed with the construction of fire station 88 and 86 and begin discussions in regards to the development of a public safety campus.
- Work to establish strategies that will ensure investments are occurring to increase the economic and taxable value of the properties located within the CRA area in particular (through partnership ventures) and the City in general.
- Increase partnership experiences with the private sector community to develop financial and business support resources so as to support business sustenance and growth.
- Review permitting application process to streamline and rid unnecessary and burdensome regulations.
- Develop procurement guidelines that supports local and small businesses participation.
- Develop business support initiatives.

Operational Excellence

- Continue to improve transparency throughout the agency, and look to develop additional transparency modules that provide access to government.
- Assist in expediting the recruitment process while standardizing how and where positions are posted for each department.
- Provide for media training for all executive staff.
- Develop and deploy the city's first comprehensive personnel manual and modify the personnel code to ensure consistencies with state law and best practices.
- Continue the recruitment and hiring of competent, experienced and credentialed management personnel and development of a succession planning structure.
- Lead efforts to spearhead a citywide/marketing and branding initiative to develop and trademark a new city logo and image.
- Continue to provide assurance that all employees are physically spaced in a productive, safe, and professional work environment.
- Facilitate formal trainings to support employees such as sexual harassment, discrimination, retaliation, unwanted and unsolicited acts.
- Facilitate formal trainings on topics to include

ethics, public records (Florida Statute Chapter 119) (Sunshine Law) and American with Disabilities Act laws.

- Facilitate the improvement of employees' productivity through performance evaluations, team building exercises and professional development opportunities.
- Facilitate amendments to the comprehensive plan and the zoning code to allow for improved redevelopment opportunities.
- Provide excellent customer service to internal and external stakeholders.
- Implement a new agenda management software.
- Review the city's charter to improve operations and governance.
- Revise, modify and standardize the special events process.
- Continued use of stakeholder survey to gauge overall service delivery and to identify any areas of service improvement needed.
- Review the City's contract with AT&T.
- Perform an audit of Human Resources Department with an emphasis on culture.
- Continue to follow-up on all previously completed audits until all recommendations are implemented.
- Continue to educate management and staff on control concepts, exposures, and review techniques.
- Develop a communications policy for the City that provides guidance on various aspects of communications such as interaction with the Media, use of the City logo, style guide for designs of City materials and promotional items, website content management, ADA compliance, and so forth.
- Establish bi-weekly communication team meetings to review and improve existing processes and team building.
- Establish regular training opportunities and certification for the communications team, using both online and in-person form trainings and membership with a Public Information Officer Association.
- Update standard operational procedures to achieve consistency within City Administration and Palm

Beach County Youth Services.

- Provide excellent customer service to internal and external stakeholders.
- Implement a stakeholder survey to gauge overall service delivery and to identify any areas of service improvement needed.
- Update standard operational procedures to achieve consistency in management and operation and as required by the Judicial Branch.
- Provide excellent customer service to internal and external stakeholders.
- Continue to use stakeholder survey to gauge overall service delivery and to identify any areas of service improvement needed at the Civil Drug Court.
- Provide information for the complete update of the RENEW client database, which captures all client information for the Reentry program.
- Make team interaction survey available on City website for public to complete and submit to ensure operational excellence for the Reentry Center.

Government Stewardship and Accountability

- Continue to manage efforts to facilitate the disparity study, and begin the process towards implementation programs.
- Facilitate a comprehensive review of revenues versus expenditures for addressing and minimizing the impact of projected anticipated deficit.
- Address salary inequities within the agency and ensure both the CRA and the City are compensating peer level positions.
- Continue to pursue appropriations vis-a-vis the Florida State Legislature and the federal government.
- Review of the utility special district service fees to determine if a rate increase is reasonable and justifiable.
- Reinstate activities to effectuate the establishment of a fraud, waste and abuse hotline that will be managed by the Internal Auditor.
- Develop inventory control systems to protect the City's assets.
- Develop a training video that will help online visitors navigate the website and access information.

- Identify additional funding streams to support the programs and services of the Youth Empowerment/Career Pathway/Emerging Community Center STEM lab, Café, and technology programs.
- Implement employability training program for up to 60 youth/young adults ages 18-24 through expanded partnership with Career Source to be held onsite at the new Library/Youth Empowerment location.
- Implement hospitality/Barista/Entrepreneurship Training Program through the Next Gen Café located at the new Library/Youth Empowerment.
- Develop and expand private partnerships that will train, employ, and complement City funding for up to 20 youth/young adults.
- Identify additional funding streams to support the programs and services of the Civil Drug Court.
- Implement electronic control client check-in system to track number of clients serviced in addition to reporting staff delivery of services for Civil Drug Court
- Maintain and support technological advancements of the Civil Drug Court.
- Submit application for the Reentry Center to be evaluated by The Florida Atlantic University Criminal Justice Department and other research partners.
- Apply for additional funding for Peer Mentoring and Reentry Advocate positions through the Palm Beach County Public Safety Department.
- Continue to leverage County funding across all programs to enhance the impact of City contributed funds.

Community Engagement and Empowerment

- Pursue a scientific survey to gauge community sentiments and perceptions regarding governments and government.
- Modify the City's scholarship program to require at least 20 hours of volunteer service to the city to qualify as a recipient for scholarship funding.
- Facilitate public meetings on the following topics; Reimagine Riviera Beach, the proposed fire assessment, and the utility district rate increases.
- Execute a memorandum of understanding between Palm Beach County, and the City of Riviera Beach related to activities and events to be held on Peanut Island; as well as co-marketing and branding

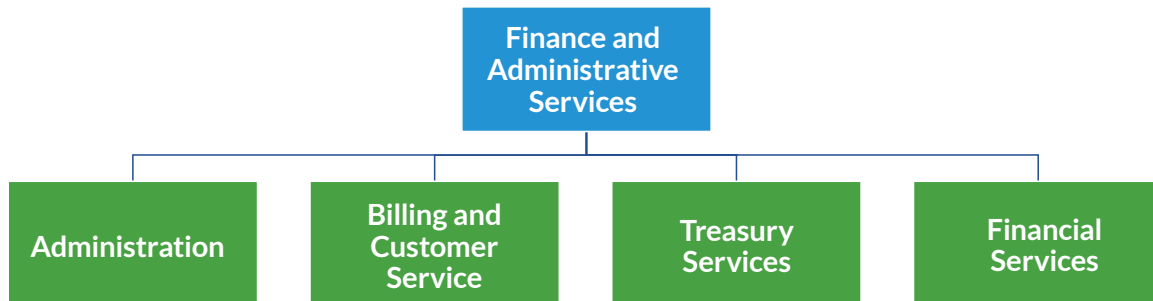
opportunities related to the redevelopment of Peanut Island.

- Publish a quarterly City Manager Report to communicate and inform the citizenry of operational progress being made by each individual department.
- Develop a branding campaign to include the redesign of the City's appearance, development of logo/insignia, improving the logistics and operations of the website and the creation of new marketing collateral.
- Reinstate the Coffee with the City Manager Conversations through multi-media venues.
- Continue with digital "Town Hall Meetings" via Facebook, Instagram LIVE – Chats and Q&As.
- Conduct of the State of the City Address via social media to share progress made concerning City business and happenings.
- Offer assistance to elected officials during the planning and implementation of community projects that serve to enhance and support quality of life systems.
- Convert the Youth Empowerment Program facility into the City's first police substation.
- Develop a community highlight section of the City's newsletters to recognize, individuals, businesses and agencies that are making a positive impact in the community.
- Increase responsiveness to community input on the City's social media account by replying to a message within 48 hours of the response being made.
- Increase frequency of social media posts to at least two posts per day on Facebook, YouTube and Twitter.
- Improve media relations by contacting every local agency at least once a week via press release.
- Maintain public's access to information, inspiration, programs and services via Facebook, and Instagram.
- Continued branding/re-branding of the Youth Empowerment/Emerging Community Center services to include uniformed website design to mirror City's online presence.
- Provide four community engagement activities to provide a community service/engagement platform to youth/young adults, parents, and citizens at large.

- Coordinate a 6 month community education literacy program for youth ages 3 to 11 to be provided by a selected community agency, around Florida native animals to occur once monthly (Saturday's) within the Library/Youth Empowerment building; participating youth will take the monthly reading book home to begin building there at-home library.
 - Establish a one-year education partnership with a community provider to provide educational enhancement services to youth, young adults, and citizens in the following areas – tutoring, testing strategies, college boot camp, career pathway access, and literacy.
 - Provide a certified community testing center at the Library/Emerging Community Center to afford youth, young adults, and citizens the ability to take certified tests.
 - Maintain public's access to information, inspiration, programs and services via Facebook for Civil Drug Court.
 - Continue the branding of the Civil Drug Court services to include uniformed website design to mirror City's online presence.
 - Present semi-annual introductory community sessions virtual/real-time sharing information on the programs and services offered by the Civil Drug Court.
 - Coordination and collaboration with community resource partners to celebrate and acknowledge the 30th year of services provided by the Civil Drug Court.
 - Facilitate Reentry Month activities to ensure community awareness and engagement.
 - Make reports of quarterly PBC Reentry Task Force Meeting minutes, available through the Reentry Center website.
 - Select and highlight a local returning citizen each month that is making an impact on this community (Returning Citizen of the Month).
 - Create a Reentry Council within the City to provide meaningful discourse on Reentry issues and generate community-based solutions for recidivism reduction.
- ### Great Neighborhoods
- Fund and facilitate the expansion of the City-wide wireless network to address the disparities with regards to access to the Internet.
 - Establish and create initiatives intended to improve owner occupied dwellings, and housing rehab opportunities for citizens of Riviera Beach.
 - Assist in the facilitation of the 11th Street townhouse property development.
 - Continue to expand efforts to engage the community in nontraditional ways to increase citizen participation.
 - Review the City's aging infrastructure, including but not limited to roadways, facilities, and utilities through the development of an aggressive construction plan in an effort to identify and modernize compromised systems by 2025.
 - Develop a workforce housing initiative to assist home purchasers with financial and related resources that will increase the number of owner-occupied housing units.
 - Enjoin local lending institutions, the CRA and Palm Beach County to design programs to improve the livability of depressed neighborhoods.
 - Develop an Art In Public Places Program to creatively establish attractive spaces and to promote and embrace culture and diversity.
 - Utilize code compliance measures to work with stakeholders in an effort to ensure compliance with regulations and improve communities.
 - Development of a Community Aesthetics Plan that focuses on maintenance and accentuates Florida friendly attractive landscaping.
 - Create an online photo gallery of City activities and events that demonstrate the vitality of the community.
 - Work with CSC/Palm Beach County Safety & Justice committees to develop a youth/young adult resource guide by zip code to address out of school time gap activities for youth, resources for parents, and leadership enhancements for young adults.
 - Develop comprehensive resource guide of programs and services in addition to partner agencies to be made available to citizens of Riviera Beach.
 - Collaborate with Health Council of Southeast Florida to provide neighborhood outreach to targeted areas that have residents that are negatively impacted by the criminal justice system.
 - Conduct annual Returning Citizen Conference to connect clients to various community resources. Establish monthly outreach event to state and local prisons targeted at returning citizens being released to Riviera Beach.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Community Engagement and Empowerment	Number of Reentry awareness activities	N/A	N/A	4	4	6
Community Engagement and Empowerment	Number of Reentry family reunification events	N/A	N/A	4	3	4
Community Engagement and Empowerment	Number of Reentry prosocial events	N/A	N/A	12	6	12
Community Engagement and Empowerment	Number of Reentry council meetings	N/A	N/A	4	2	4
Community Engagement and Empowerment	Number of Reentry council meetings	N/A	N/A	1	1	1
Operational Excellence	Number of City-wide staff training sessions	N/A	N/A	12	12	12



Department Overview

The Finance and Administrative Services Department, under the guidance of the City Manager, has oversight of all financial transactions within the City including, but not limited to, payables, payroll, billing and collections, debt and investments, utility meter reading, and customer service. The Department uses prudent financial planning and management of the City's operating and capital finances, while controlling and monitoring the spending and ensuring compliance with regulations and accounting standards. The City's long standing A- bond rating reflects the department's success. The Department's mission is to provide outstanding, comprehensive fiscal services and exceptional customer service through transparency, technology, and a highly qualified and trained staff.

The Department is comprised of four operating divisions: Administration, Billing and Customer Service, Treasury Services, and Financial Services, under the direction of the Director.

Administration

The Administration Division provides leadership to the other Department's operating divisions and financial policy direction to City Administration, and other City departments and related entities to include the Utility Special District (USD) and the Riviera Beach Community Redevelopment Agency (CRA). The Administration Division coordinates the development and review of the City's investment, debt, and reserve policies. The Division strives to ensure that the City continues to earn outstanding bond ratings. The Administration Division collaborates with the City's departments to develop the City's annual operating budget and the City's Five-Year Capital Plan. The Division oversees the production of financial documents, including the annual budget, Annual Comprehensive Financial Report (ACFR), rating agency presentation, and cost allocation plan and ensures that the City meets the requirements of Florida Statutes, Chapter 200 that governs the Truth in Millage (TRIM) process. Throughout the year, the Director works on various projects as required. In addition, the independent audit of the City's financial records is managed within the Administration Division. The audit is performed in accordance with GAAP and GASB requirements to ensure fiscal responsibility and soundness of the City's finances.

Finance and Administrative Services

Billing and Customer Service

The Billing and Customer Service Division is responsible for the monthly processing of utility bills for approximately 15,000 accounts in the City. This Division is also responsible for the automated meter reading system, which leads to more accurate billing, allows customers to monitor water usage and enables early notification of potential leaks, and other customer service issues.

Treasury Services

The primary responsibility of the Treasury Services Division is to collect and report daily receipts in an efficient and timely manner while providing a high level of customer service to internal and external customers. The Division manages the City's cash and investments in an efficient and safe manner that strictly adheres to the City's Investment Policy. The Division records the daily receipts from several payment sources, including electronic funds transfers, lockbox receipt transmissions, credit card processor uploads, payment kiosks, and the cashier's window at City Hall. The Division is also responsible for the issuance of business tax receipts. The Division plays an integral role in the implementation of online and point-of-sale payment options, ensuring that City departments accepting credit and debit cards have safeguards, revenue reconciliation, and reporting protocols in place. The Division will continue to streamline cash receipts processed by implementing and increasing credit card payments channels such as online payments and payments through kiosks. The Division regularly analyzes the City's cash flow needs to maintain a reasonably safe level of short-term investments while providing liquidity to ensure timely distribution of debt service, vendor, and payroll obligations. The Division is responsible for all the City's bank accounts including the City's banking services contract, identification of wire transfers into City's bank accounts, investment of the City's cash, and management of City's capital projects funds.

Financial Services

The Financial Services Division prepares and monitors the City's annual operating and capital budgets to ensure that expenditures are within budget and comply with the City's policies and procedures. This Division is responsible for the reconciliation of all cash accounts and timely payment to vendors and contractors. Payroll is responsible for processing the payroll for over 500 employees as well as for handling federal tax withholding; health, dental and life insurance; and deferred compensation and retirement. The Division is also responsible for grant administration which includes planning, directing and coordinating with City departments; management of the financial and accounting reporting systems to ensure that the information is accurate in order to prepare the City's financial statements, budgets, and other forecasting mechanisms; and sound financial controls to include reconciliations, adherence to GAAP and GASB principles and standards which are implemented with a view to ensure compliance and prevention of fraud.

Mission

To provide outstanding, comprehensive fiscal services and exceptional customer service through transparency, technology, and a highly qualified and trained staff.

Vision

To elevate the fiscal services and customer service delivery to unprecedented levels to meet the City's mission of excellent customer service, progressive leadership, and accountable stewardship.

Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	2,282,599	\$	2,237,992	\$ 2,372,727
Operating		673,575		820,477	851,120
Operating Capital		-		7,370	7,370
Total	\$	2,956,175	\$	3,065,839	\$ 3,231,217
Full-Time Equivalent Budgeted Employees		25		24	23

Finance and Administrative Services

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Assisted the Procurement Department with the development of the Request for Proposal for solid waste collection.
- Participated in the impact fee study, water and sewer rate study, fire assessment fee study, salary study, and franchise fee study.
- Closed hurricane request for reimbursements projects with FEMA with minimal denials.
- Arranged for the financing of the fire stations and refinancing of USD debt.

Great Neighborhoods

- Supported the City Administration Department's development of the neighborhood revitalization program.
- Expanded funding for the solid waste program.
- Coordinated and managed the Marina Expansion Phase III project.

Operational Excellence

- Implemented the Employee Expense module in Tyler Munis.
- Implemented the Procurement Card reconciliation module in Tyler Munis.
- Implemented the Utility Billing module in Tyler Munis.
- Converted banking relationship from TD Bank to SunTrust (Truist) Bank.
- Implemented four kiosks to facilitate the acceptance of payments electronically.

Government Stewardship and Accountability

- Attained the Government Finance Officers Association (GFOA) Distinguished Budget Award for the FY 2021 Budget.
- Completed the City's Annual Comprehensive Financial Reports for fiscal years ended 2019 and 2020.
- Completed FEMA certification for all Finance Department staff.
- Established quarterly financial reporting to elected officials.

Community Engagement and Empowerment

- Implemented Open Finances to facilitate real time data that is accessible by the public through the City's website.
- Participated in the *Reimagine Riviera Beach* workshops with the residents.

FY 2022 Objectives and Performance Measures

Operational Excellence

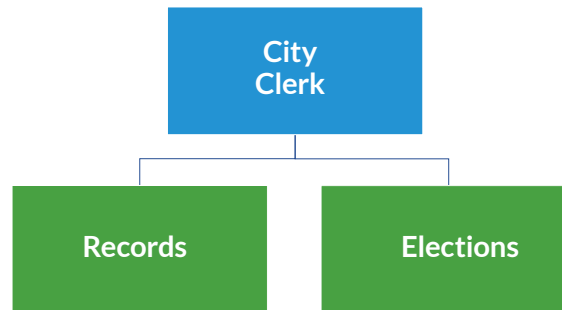
- Continue to enhance transparency of operations.
- Encourage the use of electronic channels for payment of utility bills, business tax receipts, permits, library fees, and recreational fees.
- Continue implementation of the Enterprise Resource Planning (ERP) for the City.
- Strengthen business practices concurrently with the implementation of the new ERP.
- Implement time scheduling for Police and Fire departments.
- Arrange for the financing for the water treatment facility.
- Arrange for the financing of the Marina Expansion Phase IV.

Government Stewardship and Accountability

- Provide a high standard of timely comprehensive fiscal services to departments, rating agencies and other governments while safeguarding City assets.
- Maintain the City's long-term financial plan by forecasting the City's funding sources and uses.
- Maintain a high collection rate for utility bills.
- Continue to provide customers with various electronic payment options to pay for utility bills, building permits, business tax receipts, recreational and library services.
- Implement Tyler Cashiering software in additional departments, which will automatically interface with electronic payment channels that will accept checks and credit/debit cards.
- Continue to work to strengthen controls, practices, and policies.
- Continue to develop efficiency of operations.
- Submit Cash Handling Policy to Association of Public Treasurers for certification.
- Monitor revenue and expenditures.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Average number of days for month end closing after the end of month	N/A	N/A	15	>15	15
Operational Excellence	Percentage reduction in the number of checks issued to vendors	N/A	N/A	50%	0%	50%
Operational Excellence	Percentage increase in the number of utility payments made through the electronic payment channels	N/A	N/A	50%	50%	50%



Department Overview

The Office of the City Clerk has two divisions, Records and Elections, which play significant roles within the City. The department has six positions: City Clerk, Deputy City Clerk, Records Management Specialist (vacant), Senior Staff Assistant, Staff Assistant, and Mail Courier. This office works in tandem with all municipal departments especially the Office of the City Manager.

Records Division - Office of the City Clerk is the official records depository for the City. The City Clerk is the official Custodian of Records and keeper of the City's seal.

The division is responsible for the execution, maintenance, filing, and digitizing of City Council and Utility Special District Board of Directors approved minutes, resolutions, ordinances, agreements, contracts, and leases. It oversees the posting and publication of public notices for both entities, as required by law, and maintains the membership history for the City's advisory boards and lobbyist registrations.

During FY 2020 and in accordance with the Community Engagement and Empowerment objective previously listed by City Administration for this department, the Records Division was given the responsibility of ensuring and working with the Information Technology Department to make the City's website ADA compliant. These efforts have begun with both departments having designated personnel entrusted with the tedious task of bringing this fruition.

The Records Division has upgraded the public records process in order to provide more efficient and timely responses. The division is also responsible for recording and releasing municipal liens and fulfilling lien search requests.

Elections Division - The City Clerk serves as the Supervisor of Elections (SOE) for all municipal elections and manages this process with the assistance of permanent staff and approximately 100 contracted personnel. As the SOE, the City Clerk is responsible for qualifying potential candidates and disseminating Municipal Election related information. Members of staff is responsible for confirming precinct locations, promoting voter registration, receiving and reviewing Campaign Treasurer Reports, and other election related responsibilities.

Mission

To provide efficient, expedient, and professional service to all customers consistent with the City's standards, policies, procedures, and state laws.

Vision

The vision of the Office of the City Clerk is to be the Customers Link to Excellent Record Keeping and express the importance of Vote Your Choice; No Vote = No Choice.

Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	457,296	\$	429,526	\$ 469,672
Operating		131,955		271,501	295,150
Total	\$	589,251	\$	701,027	\$ 764,822
Full-Time Equivalent Budgeted Employees		5		4.5	4.5

FY 2021 Highlights and Accomplishments

Operational Excellence

- Provided Parliamentary Procedures training for elected officials.
- Continued with the daily operations of the office at the height of the global pandemic while assisting with the City's efforts to protect its employees and residents.
- Provided public records training to employees.
- Digitized 130 cubic feet of documents for the Development Services Department.

Government Stewardship and Accountability

- Completed the implementation of DocuSign the software utilized for electronic signatures.
- Assisted with converting multiple, previously posted documents, into ADA compliant documents.

Community Engagement and Empowerment

- Assisted with the residential participation in the U. S. Census for 2020.
- Assisted with the City's response to its employees and residents to ensure community safety during the onset of the global pandemic.

FY 2022 Objectives and Performance Measures

Operational Excellence

- Conduct organizational wide training concerning Public Records Laws.
- Provide continuous training and/or public forums in an effort to keep citizens and employees informed.
- Begin digitizing older permanent records currently stored in the Office of the City Clerk.

Government Stewardship and Accountability

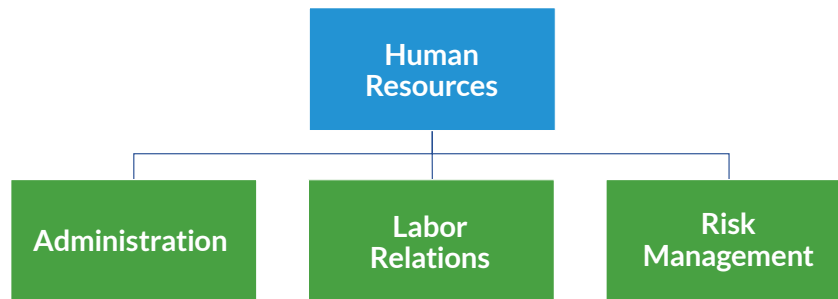
- Continue assisting the Information Technology Department with converting approved documents into ADA complaint documents prior to posting on the City's website.
- Complete implementation of filing election related documents electronically.
- Create and complete a naming convention enabling easier research of City documents.
- Implement the utilization of software currently being reviewed by the IT Department for the submittal of Campaign Treasurer Reports.

Community Engagement and Empowerment

- Conduct Election Information Forum concerning new election laws with emphasis on voter participation in the Vote By Mail Process.
- Seek additional avenues in an effort to increase voter participation in the 2022 Municipal Election.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Number of public records requests processed	960	2,037	1,900	500	800
Operational Excellence	Number of lien searches conducted	1,556	1,500	2,000	1,287	1700
Operational Excellence	Number of training sessions conducted	3	6	11	4	4
Government Stewardship and Accountability	Number of campaign reports audited	228	0	48	21	30



Department Overview

The Human Resources (HR) Department is responsible for the development, implementation, interpretation, and on-going monitoring of the policies, procedures, practices, processes, and support programs that add value to the City and its employees, leading to improved employee welfare, empowerment, growth, and retention while committed to the City's key business initiatives, management objectives, and employees' professional growth and development.

HR is dedicated to partnering with the City Manager's staff, department directors, employees, and stakeholders to maximize the potential of the City's greatest asset - its employees. HR embraces change and the opportunities it brings. HR is focused on delivering quality customer service and is committed to delivering effective and efficient

services in the functional areas of talent management, risk management, employee and labor relations, compensation and benefits, compliance, and training and development.

Mission

To facilitate a learning work environment where a diverse, engaged workforce is competitively rewarded for successfully obtaining its performance driven, customer service oriented, performance and career objectives, and business plan initiatives.

Vision

To be recognized as a premiere provider of innovative and results-oriented solutions regarding all employee related activities including strategic planning, talent management, and risk assessment.

Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	859,464	\$	844,719	\$ 903,084
Operating		388,953		312,104	303,447
Total	\$	1,248,417	\$	1,156,823	\$ 1,206,531
Full-Time Equivalent Budgeted Employees		6		8	8

FY 2021 Highlights and Accomplishments

Operational Excellence

- Hired 55 new employees.
- Advertised 61 positions.
- Commenced the implementation of software to aid in the streamlining of applicant tracking is in progress.
- Two staff members are Society of Human Resources Management (SHRM) certified and two obtained Florida Public Employer Labor Relations Association (FPELRA) certification.
- Submitted employee handbook for review and finalization.
- Implement procedures in place for improving the onboarding and termination process
- Initiated the conversion of paper based personnel files to electronic personnel file which is currently in progress.
- Completed the performance appraisals for City's employees.
- Implemented a formal process for evaluating department directors.
- Coordinated open enrollment for employees' benefits.
- Coordinated employee health fairs.
- Coordinated and managed the transition of Sworn Police Officers to the Florida Retirement System (FRS).
- Arranged the biennial Code of Ethics training.
- Coordinated the employee elections for appointments to the Police and General Employees pension boards.
- Coordinated the annual sexual harassment training.
- Participated in the contract negotiations with the Service Employees International Union (SEIU) bargaining unit.

Government Stewardship and Accountability

- Created the Reporting Fraudulent Acts Policy.
- Created the Payroll Overpayment and Underpayment of Wages Policy.
- Created the Reporting Arrests and Convictions Policy.
- Created the Separation, Termination and Job Abandonment Policy.
- Created the Tuition Reimbursement Policy.
- Created the Progressive Discipline Policy.
- Coordinated the implementation of BenTek.
- Coordinated the GetFit Challenge in conjunction with Aetna.
- Developed a wellness program for staff.

Community Engagement and Empowerment

- Participated in 3 job fairs.

FY 2022 Objectives and Performance Measures

Operational Excellence

- Implement the performance evaluation program through the City's ERP system, Tyler Technologies.
- Create a talent management program.
- Complete and implement the Employee Handbook.
- Complete the City's job descriptions.

Government Stewardship and Accountability

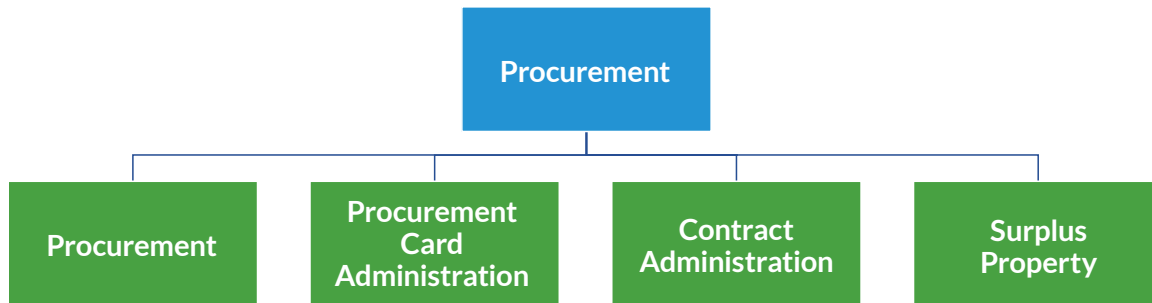
- Continue in the due diligence of obtaining programs to benefit the well-being of employees without creating an undue burden on the City's finances.
- Achieve a reduction in claims through department educational meetings and the use of the Safety Committee.
- Implement the Safety Committee Policy and City-wide Safety Committee.

Community Engagement and Empowerment

- Aid in the connection of employees to higher institution of learning for career advancement degrees or certifications.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Number of updated job descriptions	N/A	N/A	175	120	55
Operational Excellence	Number of employees within the Human Resources Department to obtain certifications	N/A	N/A	3	3	2
Operational Excellence	Number of City-wide performance appraisals conducted	N/A	N/A	469	470	470



Department Overview

The Procurement Department is responsible for the oversight of the City's procurement activities, coordination of surplus disposition, and contract administration. The primary functions of the Procurement Department are to:

- Institute the sourcing of goods and services obtaining the best value in the procurement of goods and services necessary for the effective and efficient operation of the City, USD, and CRA utilizing the National Institute of Public Purchasing (NIGP), Institute for Supply Management (ISM) Code of Ethics. Responsible for the acquisition of supplies, materials, equipment, and services to City departments with achieving their operational objectives. This is accomplished by the implementing lean and best value practices in the applicable of procurement procedures, supplier selections, and procure to pay administration including procurement cards.
- Issue solicitations to meet operational and administrative needs in accordance with Florida Statutes, Palm Beach County Governance, City Charter, City Procurement Code, Palm Beach County Commission on Ethics, and Palm Beach County Office of Inspector General.

- Promote conducting business with local and small business to protect, sustain, and stimulate the City's local economy and assist in developing small businesses.
- Coordinate the redistribution, auction, sale, or other lawful means of disposal of City-owned personal property that has been placed or declared surplus.
- Provide effective contract administration of contracts and agreements to ensure the City is provided continuous best pricing and terms are consistently adhered to.

Mission

To serve internal departments and external business stakeholders with the highest level of professionalism, innovation, and technology, utilizing lean practices and the best sourcing methodologies.

Vision

To provide the highest service and quality of goods and services at the best value while instituting the core values of professionalism, innovation, and integrity to all process partners involved in the procurement and supply chain process.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 353,840	\$ 572,619	\$ 604,325
Operating	108,362	131,085	144,334
Total	\$ 462,202	\$ 703,704	\$ 748,659
Full-Time Equivalent Budgeted Employees	4	6	6

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Conducted five supplier outreach meetings.
- Increased Small Woman Minority Business Enterprise participation and usage.
- Increased the number of suppliers submitting solicitations.

Great Neighborhoods

- Instituted City-wide contracts for plumbing, roofing, electrical services, HVAC, minor renovation and construction, and demolition services.

Operational Excellence

- Instituted new sourcing methodologies, Invitation to Negotiate, and Request to Qualify to create pools of suppliers.
- Conducted training for staff, Departments, and evaluation committees.
- Commenced the implementation of the Contracts module in Tyler Munis.
- Integrating B2GNow with Tyler Munis.
- Instituted Vendor Self-Service (VSS) module in Tyler Munis, which allows vendors to register online.

Government Stewardship and Accountability

- Attended the National Institute of Governmental Purchasing (NIGP) and Florida Association of Public Procurement Offices (FAPPO) conferences to learn the latest sourcing technologies and best practices.
- Attended Design Build Institute of America (DBIA) of water treatment design build conference.
- Developed a Procurement manual.

Community Engagement and Empowerment

- Conducted four vendor outreach events to increase local participation.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Diversify and broaden supplier base.
- Increase Small Woman Minority Business Enterprise participation and usage.
- Expand competition and access to solicitations.
- Find and promote bidding opportunities for local firms.

Great Neighborhoods

- Maximize use cooperative agreements that allow departments to be reactive to community needs and shorten bidding cycles.

Operational Excellence

- Use technology to implement electronic submittal of proposals.
- Add more city-wide contracts for all departments to utilize.
- Fully implement Tyler Vendor Self-Service (VSS) to allow vendors to submit invoices and access purchase orders.

Government Stewardship and Accountability

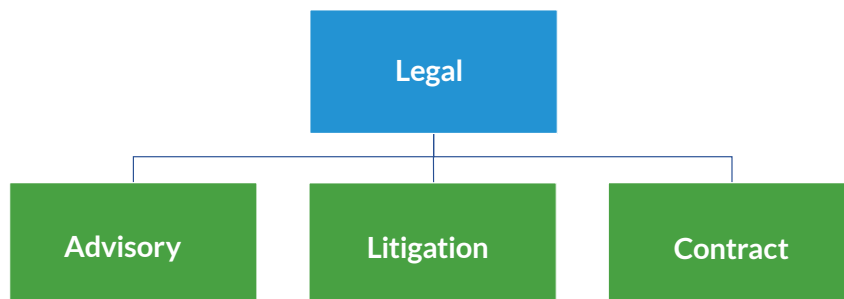
- Audit purchasing card transactions and purchases.
- Review and consolidate purchases for economies of scale.
- Utilize the Contracts module in Tyler Munis to control costs.
- Review and finalize Procurement Code for presentment to Council.

Community Engagement and Empowerment

- Participate in local, small, women, and minority businesses event.
- Attend reverse trade shows.
- Outreach to suppliers on City contract awards.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable Economy	Conduct semi-annual outreach and general training events for suppliers with a minimum of two project procurement specific events	N/A	N/A	175	120	55
Prosperous, Resilient and Sustainable Economy	Expand access to solicitations Small/Woman/Minority Business Enterprise (S/W/MBE)	N/A	N/A	175	120	55
Operational Excellence	Use technology to implement electronic submittal of proposals	N/A	N/A	5	6	4
Operational Excellence	Conduct training sessions for staff and departments	N/A	N/A	4	4	4



Department Overview

The Legal Department is responsible for providing legal representation and advice to the City and its officials in numerous areas of law, including issues relating to planning, zoning, construction, development, environmental, human resources, civil rights, contracts, tax, real estate law, torts involving personal injury and property damage, ethics, conflicts of interest, public records and open meeting laws, compliance with financial disclosure laws, water and wastewater laws, and a wide range of other issues.

In addition to handling litigation, the Department's attorneys furnish legal advice and opinions on matters referred to them by the City Manager, Mayor, Council, and Department Directors. The Department's attorneys always attend meetings of the City Council, Utility Special District, and advisory boards of the City.

The Legal Department also prepares and reviews legal, legislative, contractual and other documents necessary to the City's municipal functions, policies, and goals.

Mission

To provide quality legal advice and representation to the Council, City boards, and administration in an effort to minimize litigation against the City and reduce legal costs.

Vision

To provide efficient services to the public for the benefit of all.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 639,950	\$ 677,674	\$ 786,634
Operating	275,660	313,544	264,874
Total	\$ 915,610	\$ 991,218	\$ 1,051,508
Full-Time Equivalent Budgeted Employees	3	5	5

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Negotiated and settled the City's dispute with the Town of Mangonia Park over the provision of wastewater services and fees.
- Litigated and settled four separate interpleader cases associated with Brooks Subdivision, acquiring \$51,881 of surplus funds, plus an additional \$25,000 dedicated to the Housing Trust Fund to assist qualified home buyers to purchase affordable homes in the City.
- Drafted the Emergency Management Ordinance that once adopted will be part of the City Comprehensive Emergency Management Plan.
- Worked with Code Compliance to develop a Resolution to establish the Property Improvement Account and Program.

Great Neighborhoods

- Drafted new Code Compliance, Property Maintenance, and Chronic Nuisance Abatement Ordinances for maintaining and beautifying neighborhoods and districts.
- Negotiated the terms of an Interlocal Agreement with Palm Beach County for the Redevelopment of Brooks Subdivision for affordable housing on a total of 22 separate parcels located in the City.

Operational Excellence

- Recruited and hired a new legal staff assistant after a year-long vacancy to augment the City Attorney's Office team.
- Reviewed agreements for City Departments including agreements not presented to Council.
- Assisted with labor negotiation with the unions.
- Assisted the Police Department with completing a review of all policies and procedures as part of its accreditation process.

Government Stewardship and Accountability

- Assisted with the legal acquisition of two real property parcels: 1620 West Blue Heron Boulevard, serving as Fire Station 88, and 2129 North Congress Avenue, serving as the City's Library, the Youth Empowerment Center, and Community Center.
- Secured \$250,732 in surplus funds through circuit court litigation over entitlement to code compliance, utility, special assessments, and other recorded liens.
- Assisted with the acquisition of 1.92 acres for the construction of a new public works facility.

Community Engagement and Empowerment

- Mentored students in the municipal legal profession across Palm Beach County via Zoom participation due to the COVID 19 restrictions.
- Adopted and provided support to Mary McLeod Bethune Elementary School in Riviera Beach.
- Participated in providing community updates during the COVID 19 pandemic.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Provide proactive legal advice to the Council, City Manager, City Departments, and other boards to protect the interests of the City.

Great Neighborhoods

- Implement and enforce compliance with the new Code Compliance, Chronic Nuisance Abatement, and Property Maintenance Standards Ordinances to create and enhance clean, green, and beautiful neighborhoods, parks, and districts.
- Appear in foreclosure litigation cases and tax deed sales to protect and enforce the City's liens on real property by securing surplus funds.
- Work with Code Compliance to establish and implement the Property Improvement Account and Program.

Operational Excellence

- Assist City Departments with updating their policies and procedures.
- Reduce liability to the City by creating educational initiatives and trainings of managerial and support staff.
- Work closely with management to create an emergency management ordinance.
- Create standardized bid forms and contracts for use by the Procurement Department to reduce bid protests and create efficient use of staff time.
- Cross train attorneys to perform multiple roles within the office so that there is never an interruption in legal services provided to the Council, City Departments, and ongoing claims and suits.

Government Stewardship and Accountability

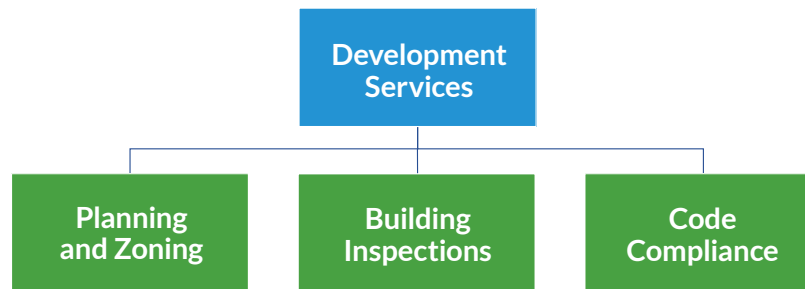
- Keep the Council and the City Manager apprised of the status of all pending litigation matters by submitting monthly reports.
- Strictly review and negotiate litigation costs and fees with additional internal control procedures.
- Along with City Administration, establish one City logo and corporate seal and trademark it.

Community Engagement and Empowerment

- Support a summer intern in municipal law/shadowing opportunities for City of Riviera Beach students.
- Mentor local students for careers in the legal profession with invitations to shadow the City Attorney.
- Support the on-going needs of Mary McLeod Bethune Elementary School in Riviera Beach.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Government Stewardship and Accountability	Percent reduction in costs of outside litigation over the prior fiscal year.	N/A	N/A	2%	2%	1%
Operational Excellence	Number of training sessions conducted for City staff	N/A	N/A	2 to 5	3	2 to 5
Community Engagement and Empowerment	Number of students mentored for careers in the legal profession	N/A	N/A	Up to 10	6	Up to 10



Department Overview

The Development Services Department provides a variety of services to City stakeholders associated with development, redevelopment and maintenance of real property. The Planning and Zoning Division oversees administration of land development regulations and also serves as a technical liaison to the community. The Building Inspections Division is charged with administration of the Florida Building Code and functions to protect the health, safety and welfare of the public. The Code Compliance Division assists to maintain the economic value and aesthetic appeal of private property within the City as required by the City's Code of Ordinances. In totality, the Development Services Department assists to plan and approve future development projects, reviews and inspects ongoing construction, and ensures property maintenance once constructed.

Mission

The City of Riviera Beach Development Services Department is committed to planning, building, and maintaining a safe and sustainable community, serving you with small town hospitality and leaving a lasting impression.

Vision

To effectuate a comprehensive plan and organizational strategy to promote the effective and efficient development of Riviera Beach while building a livable, walkable, sustainable, and economically vibrant community; ultimately leveraging our geography and cultural diversity to preserve established communities, protect our ecological resources, and create a world class destination.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 1,817,419	\$ 2,556,024	\$ 3,029,716
Operating	1,228,498	592,999	793,274
Operating Capital	-	8,000	8,000
Total	\$ 3,045,917	\$ 3,157,023	\$ 3,830,990
Full-Time Equivalent Budgeted Employees	21	29	31

Development Services

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Generated \$3.6 million in permit fee revenue, an increase of 33% over the same period last year.

Great Neighborhoods

- Created a department quarterly newsletter.
- Completed FEMA Community Rating System re-certification and maintained City's current standing.
- Conducted over 1,000 Code Compliance property re-inspections.
- Issued over 500 Notices of Violation.

Operational Excellence

- Processed over 5,271 permits, an increase of 33% over the same period last year.
- Successfully prepared over 40 items for public meetings for Council's consideration.

Government Stewardship and Accountability

- Reduced costs by eliminating the City's reliance on third party building services.
- Adopted the City's first Florida Building Code Chapter 1 amendments since 2004.
- Adopted the City's first property maintenance code since 2004.

Community Engagement and Empowerment

- Appointed a new Planning and Zoning board member.
- Held first department retreat at the Marina Event Center.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Support small businesses through the development process.
- Improve coordination between the Department and the CRA, Port of Palm Beach, and Housing Authority to streamline projects that will strengthen the local economy.
- Ensure that proposed land development in Riviera Beach provides the best value proposition for the City through the retention of high property values and contributing to a strong tax base.

Great Neighborhoods

- Improve the aesthetics of older neighborhoods by increasing the effectiveness of Code Compliance and provide additional resources to help property owners become compliant.
- Create a task force to create a rental property program for the City aimed at providing better oversight of, and more clarity to, absentee landlords that operate in the City.
- Continue working with City Administration to develop a pilot neighborhood re-development project that can be replicated in underperforming neighborhoods across the City.

Operational Excellence

- Improve the efficiency of the permit process.
- Improve the efficiency of the Code Compliance Division.
- Create an improved office space to optimize customer experience.

Government Stewardship and Accountability

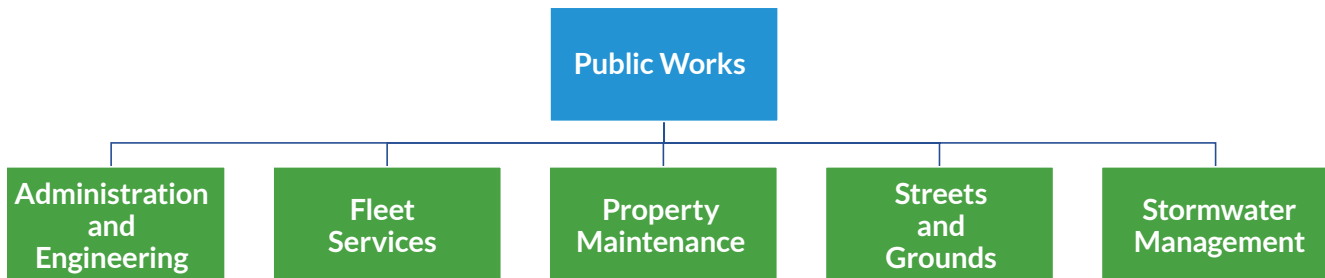
- Continue to be prudent with revenues generated from land development and permit fees.
- Ensure transparency in decisions made by staff..

Community Engagement and Empowerment

- Continue to empower citizens to effectuate land development decisions in the City.
- Encourage, facilitate, and require when possible citizen involvement in the land development process in the City.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable Economy	Percentage increase in small business satisfaction.	N/A	N/A	50%	60%	75%
Community Engagement and Empowerment	Conduct coordinating sessions with the semi-governmental organizations operating within the City	N/A	N/A	4	6	6
Operational Excellence	Create methods (minimum per division) of tracking the deliverables for the Department's three divisions: Planning and Zoning, Inspections, and Code Compliance.	N/A	N/A	3	3	4
Great Neighborhoods	Number of properties visited to assist with mitigation funding	N/A	N/A	25	25	40



Department Overview

The Public Works Department provides dependable and high quality services to enable a safe, healthy, livable environment for the community by providing excellent customer service. The Department is comprised of five divisions: Administration and Engineering, Fleet Services, Property Maintenance, Streets and Grounds, and Stormwater Management.

The Administration and Engineering Division is responsible for overseeing the budget and monitoring resources and personnel activities for the department. This division manages the Waste Management agreement to ensure that the service level for garbage collection and recycling services are as stipulated in the agreement. Engineering is responsible for stormwater systems, street and sidewalk improvement projects, and extensive responsibilities for the administration and management of the City's Five-Year Capital Improvement Plan.

The Fleet Services Division is responsible for the maintaining, repairing, and scheduling of repairs for City-owned vehicles and large equipment. This division is responsible for the acquisition and disposal of vehicles and equipment. For FY 2018, an internal service fund was established to account for services provided to City departments for fleet services.

The Property Maintenance Division maintains City-owned facilities, buildings, and streetlights, serves as a liaison for streetlights owned by FPL, repairs sidewalks, and repairs or replaces street marker signs throughout the City.

The Streets and Grounds Division is responsible for maintaining the appearance of the City. This includes landscape maintenance in the medians and City owned right-of-way, servicing and maintaining the irrigation systems, mowing certain easements, trimming trees, repairing potholes, and restoring asphalt.

The Stormwater Management Division is responsible for protecting the groundwater quality throughout the City and ensuring that the roads are swept, to avoid elicit discharges in the storm drains and to prevent street flooding. This division maintains the canals to facilitate a desirable quality of the drainage pipe network and stormwater control structures in the City. Stormwater Management Utility operates as an Enterprise Fund.

Mission

Life through safe, efficient and sustainable community infrastructure including a reliable stormwater, road, bicycle and sidewalk system for the citizens of Riviera Beach and to maintain the structural integrity, safety and aesthetics of the City's buildings, vehicles and assorted assets.

Vision

To be the preeminent public works organization in Palm Beach County by developing and maintaining a professional Public Works Department, equipped with the right employees, resources and management that are committed to the department's mission, and the progressive improvement of the City of Riviera Beach.

Department Financial Overview (excluding Fleet Services and Stormwater)

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 1,916,775	\$ 1,838,186	\$ 2,097,832
Operating	2,781,078	2,228,683	2,425,334
Total	\$ 4,697,853	\$ 4,066,869	\$ 4,523,166
Full-Time Equivalent Budgeted Employees	23	25.5	26.5

FY 2021 Highlights and Accomplishments

Community Engagement and Empowerment

- Continued the *Reimagine Riviera Beach* initiative with a solicitation for design, build, finance consultants for the City's Fire stations.
- Completed design and construction of the Library and Youth Empowerment Center.

Government Stewardship and Accountability

- Coordinated with the CRA on Marine Harbor water quality analysis of discharge to the intracoastal. This initiative addresses source pollutants in the intracoastal watershed and focuses on removal of suspended solids and floatables prior to introductions into the intracoastal.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Ensure that capital projects incorporate a 50-year life cycle review.
- Ensure that capital projects incorporate sea level rise in design components.
- Select site and construction for City Hall and facility associated buildings.
- Complete construction of Fire Station 86, 87, and 88.
- Develop a unified masterplan that incorporates the roadway, stormwater, and utilities into one document with 10 years of capital priorities.
- Update the Stormwater Master Plan.

Great Neighborhoods

- Ensure that capital projects incorporate neighborhood beautification elements, where possible.
- Conduct National Pollutant Discharge Elimination System (NPDES) inspections after rainfall events.

FY 2022 Objectives and Performance Measures

Operational Excellence

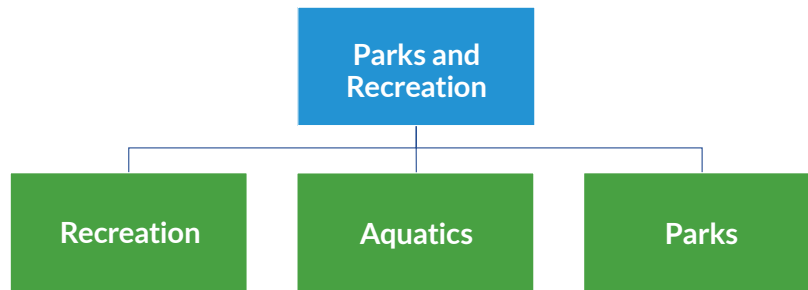
- Review invoices for sufficiency within 3 business days of submittal with final review and approval within 5 business days.
- Review payment applications and submit to accounts payable, if correct, within 5 business days
- Adopt a long range planning process to include cost estimating within 15% of actual construction costs for projects within a 5-year time horizon.

Government Stewardship and Accountability

- Complete capital projects on time and within 10% of the bid price.
- Review of site plans, plats, and permit reviews within 10 business days for 90% of projects submitted for review.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Percentage of site plan review conducted within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of permit reviews within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of plat reviews within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of invoices submitted for payment within 5 business days	N/A	N/A	90%	90%	90%
Operational excellence	Percentage of payment applications submitted for payment within 5 business days	N/A	N/A	90%	90%	90%



Department Overview

The Parks and Recreation Department provides high quality recreational opportunities for residents of all ages. The Department is responsible for the management of neighborhood-based recreational programs and activities, the scheduling of City parks for athletic use, and the maintenance and management of recreational parks and the City's facilities. The Department coordinates recreational, sports, swimming programs and special events. The Barracuda Bay Aquatic Center offers swimming lessons. Recreation staff coordinate and manage activities for children and families at the City's facilities and parks. The Department consists of the Recreation, Aquatics, and Parks divisions.

Mission

To provide, promote, and maintain a safe and easily accessible system of recreation facilities and programs.

Vision

To promote and maintain world class facilities and programs to further the City as a great place to live, work, and play.

Department Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	2,191,060	\$	2,749,238	\$ 3,125,524
Operating		2,125,653		2,007,127	2,009,593
Total	\$	4,316,714	\$	4,756,365	\$ 5,135,117
Full-Time Equivalent Budgeted Employees		30.5		43	43

Parks and Recreation

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Hosted events that contributed to the tourist economy in the City.
- Created the Urban Farm project.

Great Neighborhoods

- Conducted MLK activities despite the COVID-19 restrictions.
- Facilitated virtual senior and senior drive through programs.
- Developed and implemented reopening procedures for programs and facilities.
- Conducted front porch fireworks.
- Resumed the Riviera Beach Youth football and cheerleading programs.

Operational Excellence

- Supported food distribution and vaccination operations.
- Commenced improvements at Dan Calloway and Lone Pine park facilities.

Community Engagement and Empowerment

- Conducted public outreach activities for the Parks Master Plan.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Host 24 events that promote tourism and heads in beds.

Great Neighborhoods

- Develop and implement Centennial Celebration activities at least one per month (minimum 12).
- Provide comprehensive outdoor guided and self-guided wellness opportunities in City parks.
- Increase youth and adult tennis program.
- Expand baseball program to older age groups.
- Work with partners to develop youth cultural arts programs.
- Expand the Urban Farm program.

Operational Excellence

- Complete the Lone Pine, Dan Calloway, Monroe Heights, and Goodmark Park improvements.

Government Stewardship and Accountability

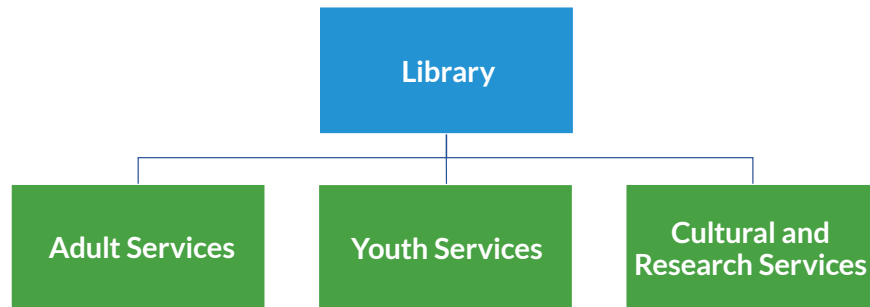
- Fully implement the Tyler Parks & Rec™ (TPAR) module of Tyler for Parks and Recreation.

Community Engagement and Empowerment

- Commence community planning for highest prioritized issues, based on the Parks Master Plan priority activities.
- Create volunteer opportunities within the Department.
- Complete the visioning of the Parks Master Plan.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable economy	Hold events to revitalize leisure tourism	N/A	N/A	3	10	24
Operational Excellence	Percentage of energy and water costs below the budgeted amount	N/A	N/A	10%	30%	30%
Community Engagement and Empowerment	Conduct activities to promote and facilitate community information collection	N/A	N/A	20	20	10



Department Overview

The Riviera Beach Public Library provides services through a variety of approaches. The Library serves as a meeting and destination point for over 300,000 visitors annually; off-site accessibility to on-line accessible electronic resources and outreach visits to varying educational and civic events. Patrons are provided with access to books, non-book material, job readiness preparation, and business center resources. The Library is a current recipient of continuing State Aid to Libraries operating grant funding since 2010 totaling over \$100,000 and a 2016 New Public Library Construction Grant award for \$500,000. Stakeholders include a five-member Library Advisory Board, a Foundation Board for the Riviera Beach Public Library, and two major community partners – B.R.I.D.G.E.S of Riviera Beach and United Way - VITA services.

Mission

The Riviera Beach Public Library staff and board members are dedicated to delivering informational resources which enhances personal growth, expand educational opportunity, and transforms learning through diverse developmental, cultural, learning, and recreational exposures.

Vision

To garner the necessary support to build a state-of-the-art public library which will provide a transformative, educational, cultural, informational, and diverse experience for all beneficiaries.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 570,117	\$ 608,751	\$ 749,504
Operating	271,206	438,160	357,561
Operating Capital	85,340	55,000	55,000
Total	\$ 926,664	\$ 1,101,911	\$ 1,162,065
Full-Time Equivalent Budgeted Employees	7.5	10	10

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable economy

- Support through system wide participation in a county wide job sharing program.
- Maintain the agreement with the VITA Tax Services of United Way.

Great Neighborhoods

- Reviewed and analyzed alternate locations to relocate the library.
- Maintained and sustained a current collection of materials.

Operational Excellence

- Ensured security presence during normal operation hours.
- Monitored revisions to policies related to patron and staff safety.

Government Stewardship and Accountability

- Cooperated with Library support groups in their efforts to enhance existing services.
- Evaluated options to address existing workplace needs.

Community Engagement and Empowerment

- Promoted the use of the library facility for outside meetings.
- Participated in national, state, and local professional initiatives to improve library services for all segments of the communities served.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable economy

- Design and implement a plan and schedule for a new permanent facility.

Great Neighborhoods

- Design and implement a market research strategy that includes input from library and community stake holders.

Operational Excellence

- Invest in enhanced technology.

Government Stewardship and Accountability

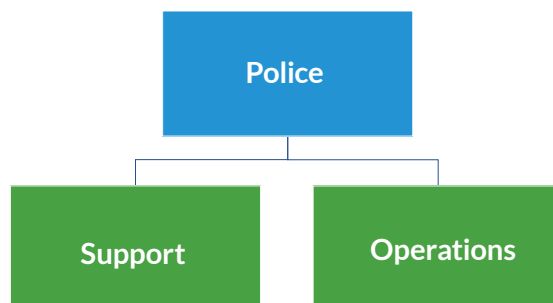
- Implement an effective communications strategy.

Community Engagement and Empowerment

- Create and maintain strong, collaborative partnerships with mutual benefit.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Actual	FY 2022 Target
Operational Excellence	Conduct professional employee training courses and webinars	N/A	150	150	80	150
Operational Excellence	Increase in library program attendance	6,094	N/A	7,500	679	7,500
Operational Excellence	Increase in library programming	289	N/A	300	11	300
Operational Excellence	Increase in library Book-A-Librarian requests	29	N/A	50	-	50



Department Overview

The Riviera Beach Police Department (RBPB) is a full service law enforcement agency serving a population of over 35,000. RBPB comprises 120 sworn officers and 70 non-sworn employees who handle approximately 80,000 calls for service each year.

RBPB exists because of the community we serve. RBPB is an organization of professionals committed to providing the highest level of police service in a sensitive and positive manner to all, regardless of race, creed, or lifestyle. RBPB recognizes the value of human life and the dignity of all people and strive to be fair, compassionate and respectful to individuals encountered. The Department is currently seeking accreditation by the Florida Commission for Law Enforcement Accreditation and is committed to maintaining the highest standards and professionalism.

The Department fully embraces the recommendations outlined in the Final Report of The President's Task Force on 21st Century Policing, which points out how the mission of law enforcement is "to build trust between citizens and their peace officers so that all components of a community are treating one another fairly and justly and are invested in maintaining public safety in an atmosphere of mutual respect." To that end, the Department will employ the six pillars framework used by the task force:

1. Building Trust and Legitimacy
2. Policy and Oversight
3. Technology and Social Media
4. Community Policing and Crime Reduction
5. Training and Education
6. Officer Safety and Wellness

The mission of the RBPB is to "SERVE AND PROTECT" all who live, work, vacation, as well as those who travel through the City, and in so doing, make a meaningful contribution to the quality of life for the community. Our goal is to provide service for every person within the city limits of Riviera Beach, and at the same time protect those from being victims of crime. RBPB Officers strive each day to carry out the Department's mission as follows: the protection of life and property, the prevention and suppression of crime, the apprehension of violators of the law, increase the quality of life, and the preservation of public order.

RBPB has adopted a crime fighting philosophy that is centered on Intelligence-Led Policing and Predictive Policing. Intelligence-Led Policing is a collaborative law enforcement approach combining problem-solving policing, information sharing, and police accountability, with enhanced intelligence operations. Through Intelligence-Led Policing, RBPB attempts to identify those who are committing crimes, identify victims of crimes and victimized areas. RBPB targets the high-frequency offenders and works in a collaborative effort with other Municipal Law Enforcement Agencies, Federal Law Enforcement Agencies, the State Attorney's Office and the United States Attorney's Office.

Predictive Policing uses computers and advanced software applications to analyze data regarding crimes in a particular area in an attempt to anticipate where and when a crime will occur in the near future. This approach does not identify who will commit the crime, but it pinpoints hot spots to help RBPB anticipate the approximate time, day and area that might have another crime committed within the city. RBPB utilizes a CompStat approach to accomplish this mission. This allows RBPB to be accountable to the residents we serve, to be more strategic in thwarting crime and responding to crimes in progress. The Department

Police

is building a communications strategy in order to increase information sharing and communications with the public by providing regular updates through media outlets and social media.

Community policing promotes organizational strategies that support the use of partnerships and problem-solving techniques to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. RBPB's district-based problem-solving policing ensures that senior level police managers are responsible and held accountable for delivering police services tailored to the specific needs of the community. Officers and supervisors are also assigned to one of the police districts where long-term assignments and line-level accountability make each officer a stake holder and a problem solver.

Community Policing is being enhanced by a renewed commitment to engage the residents in various activities and programs. The Department is striving to bring awareness to violent crime by organizing "Stop the Violence" marches and events. By remembering crime victims and involving the community, the Department hopes to build relationships that may lead to an exchange of information about unsolved crimes and the prevention of future crimes of a violence.

The Department is engaging the youth with the Police Athletic/Activities League. PAL exists to aid in the prevention of juvenile crime and violence by providing mentorship, civic/service, athletic, recreational, enrichment and educational opportunities and resources to Riviera Beach youth and their families.

The Community Policing Strategy is complemented by a well-established Real Time Crime Center (RTCC), where the Department blends the latest crime fighting technology with "old-fashioned" police work. RBPB maintains a comprehensive body-worn camera and mobile video recording program, which equips each RBPB Officer with a body-worn camera, while continuing to enhance public trust and transparency between RBPB and the community it proudly serves.

Mission

The mission statement of RBPB is to safeguard the lives and property of the people we serve and protect, to reduce the incidence of crime, and to enhance public safety while working with diverse communities to improve their quality of life.

Vision

All members of the Riviera Beach Police Department are committed to maintaining the highest standards of professional ethics and integrity. We shall embrace the philosophy of police and community collaboration, while ensuring equal justice for all. We will work together to reduce crime and improve the quality of life for all citizens. We will provide a highly trained workforce and provide fair and professional police service while striving for excellence in everything we do.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 17,049,904	\$ 17,849,443	\$ 18,458,825
Operating	5,247,959	5,510,613	5,046,705
Operating Capital	988,361	3,125	3,125
Total	\$ 23,286,224	\$ 23,363,181	\$ 23,508,655
Full-Time Equivalent Budgeted Employees	169.5	170	179

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Vigorously pursued criminal prosecutions on major cases.
- Enlisted the services of a Veteran Prosecutor Chuck Morton to assist in the review of all major cases.
- Relentless follow-up on behalf of investigators and routine meetings with the State Attorney's Office.
- Projected to clear 25% of major cases.

Great Neighborhoods

- Purchased bicycles and implemented a Police Bike Unit.
- Worked with the City Attorney's Office and Code Compliance to develop a Chronic Nuisance Ordinance. The Ordinance was adopted by the City Council on June 16, 2021.

Operational Excellence

- Completed a full review of all policies and procedures, to include use of force, as part of the Accreditation Process.
- Developed and implemented a Driving Under the Influence (DUI) Enforcement Unit.

Government Stewardship and Accountability

- Implemented IAPro software to track Internal Affairs cases, citizen complaints, and use of force, in order to provide greater accountability.

Community Engagement and Empowerment

- Created the Riviera Beach Police Activities League (PAL) which is a member of the National Association of Police Athletic/Activities League, Inc. PAL has initiated programs, such as basketball, dance, fishing, and other activities which started during the Summer of 2021. Police Officers engaged with children and their parents by providing coaching, mentoring, and visiting schools on a regular basis to check on the children's grades, attendance, and conduct.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Recruit community stakeholders to serve as the Board of Directors of the Riviera Beach Police Activities League, in order to further the organization's mission of serving the youth and fundraising activities.

Great Neighborhoods

- Identify locations within the Community for the implementation of two Police Substations.
- Implement the newly created Chronic Nuisance Abatement Ordinance and will utilize a taskforce approach to bring violators before the Special Magistrate.

Operational Excellence

- Schedule and pass the Initial Assessment in order to achieve accredited status through the Commission for Florida Law Enforcement Accreditation.
- Develop and implement a Paid Reserve Officers Program.

Government Stewardship and Accountability

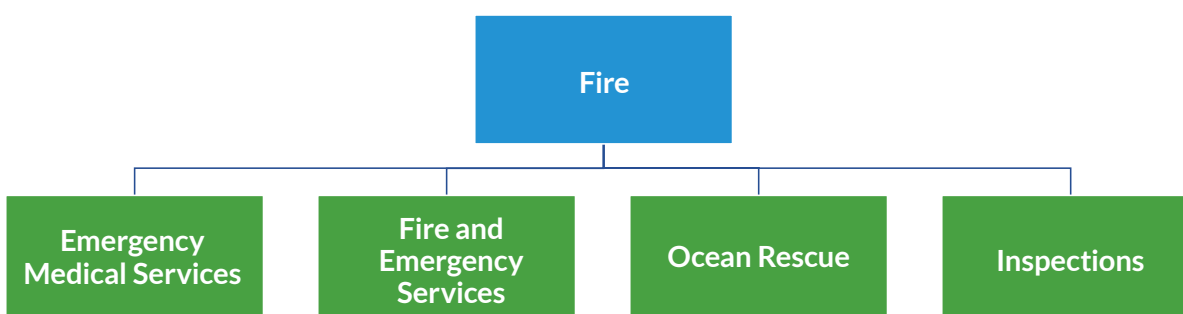
- Implement a third party administrator for Extra Duty Details which will be consistent with the recommendations in the Annual Comprehensive Financial Audit.

Community Engagement and Empowerment

- Develop a social media page that provides current Police activities, arrests, and wanted person information to the public.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable Economy	Percent of homicide cases cleared	0%	31%	35%	25%	30%
Prosperous, Resilient and Sustainable Economy	Number of "No File" cases with the State Attorney's Office	N/A	240	250	463	315
Great Neighborhoods	Number of gunfire incidents	604	847	630	630	600
Operational Excellence	Average answer time for 911 calls in seconds	4.1826	1.842	4.0	3.186	2.5
Operational Excellence	Average time to dispatch a call	4 min 36 sec	6 min 48 sec	4 min 45 sec	7 min 2 sec	6 min 45 sec
Great Neighborhoods	Number of traffic crashes	1,269	1,166	1,200	1,218	1,200



Department Overview

Riviera Beach Fire Department (RBFD) provides fire suppression, emergency medical services, fire prevention, ocean rescue, disaster preparedness planning and response, and public safety education for the community. RBFD responds to approximately 8,000 calls for service on an annual basis and operates from 4 fire stations which houses 4 fire suppression and 4 rescue units. RBFD comprises 78 sworn positions consisting of Firefighters, Paramedics, and Emergency Medical Technicians, 3 Ocean Rescue Lifeguards, and 3 civilian administrative personnel.

Mission

Riviera Beach Fire Rescue exists to protect the quality of life in our community by providing exceptional fire, rescue, and emergency medical services in a compassionate and professional manner.

Values

- **Integrity** – Displaying reliable and impeccable moral character in service to the community.
- **Loyalty** – Honest, truthful, and dependable to each other, our families, and the community we represent.
- **Dedication** – Our devotion to professionalism through preparation, courage, and compassion.
- **Pride** – Being self-motivated to achieve greatness on a continual basis.

The mission and values are the foundation of this organization. Thus, every effort will be made to keep these current and meaningful so that the individuals who make up the Riviera Beach Fire Rescue are guided by them in the accomplishment of the goals, objectives, and day-to-day tasks.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 12,050,074	\$ 12,715,359	\$ 13,722,597
Operating	2,564,068	2,647,603	2,618,375
Operating Capital	679,240	100,000	100,000
Total	\$ 15,293,382	\$ 15,462,962	\$ 16,440,972
Full-Time Equivalent Budgeted Employees	82.5	94.5	96.5

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Participated in the government's reimbursement program for Medicare and Medicaid.
- Assisted with obtaining appropriations funding in the amount of \$1 million for the design of a new Emergency Operations Center (EOC).
- Assisted with the Fire Assessment Fee study.
- Assisted with obtaining FEMA reimbursements for COVID-19 costs.
- Obtained critical personal protective equipment (PPE) to combat COVID-19 through mission resource request from the State.

Great Neighborhoods

- Established State Wide Mutual Aid agreement with the State of Florida.
- Renewed mutual aid agreement with the City of West Palm Beach.
- Provided COVID-19 testing for all surrounding municipalities.
- Provided COVID-19 vaccinations to over 7,200 persons to include Riviera Beach and surrounding municipalities.
- Assisted with food distributions for all surrounding communities.
- Provided mobile vaccination sites throughout the community.

Operational Excellence

- Established Point of Distribution for COVID-19 testing, vaccinations and food distribution.
- Established a specialized response unit for responding to COVID-19 calls.
- Provided testing and vaccinations to Senior Centers and Assisted Living Facilities (ALF) throughout the City.
- Participated in distribution of PPE to Senior Centers and ALFs throughout the City.
- Participated in the distribution of PPE to the community.
- Successfully responded to the COVID-19 pandemic .
- Completed design and began the process for the relocation of Fire Station 87.
- Obtained the site and began design of Fire Station 88.

Government Stewardship and Accountability

- Established and implemented closest unit response to maintain/reduce response times.
- Revised Emergency Management Services (EMS) practices for the delivery of more efficient EMS services.
- Implemented the Handtevy Pediatric Emergency System.
- Completed recertification of all Paramedics and Emergency Medical Technicians.

Community Engagement and Empowerment

- Participated in providing community updates throughout the pandemic.
- Participated in distribution of over 100,000 masks throughout the community.
- Assisted places of worship with inspections and PPE for various events such as services and funerals
- Participated in numerous drive by events throughout the pandemic.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Continue to participate in the government's reimbursement program for Medicare and Medicaid.
- Seek to obtain grant funding through the Assistance to Firefighters Grants Program for new Self Contained Breathing Apparatus (SCBA).
- Conduct complete comprehensive inventory in order to increase funding from impact fees.
- Implement a health and wellness program to address firefighter health and safety.
- Identify government-funded programs that will provide much needed services to the residents (Community Para Medicine).
- Attempt to obtain additional appropriations funding for public safety needs.
- Continue to explore options for funding of fire services through fire assessment fees.
- Fill all vacant firefighter positions in order to reduce overtime costs.

Great Neighborhoods

- Continue to build the model for Community Risk Reduction.
- Maintain mutual aid agreements with neighboring municipalities to ensure resources are available.
- Develop and lead regional training exercise at the Port of Palm Beach.
- Continue training with neighboring municipalities to build and foster relationships.

Operational Excellence

- Relocate Fire Station 87 to a temporary site.
- Begin construction of Fire Station 88.
- Begin design of Fire Station 86.
- Seek to finalize long term lease agreement with the Department of Veteran Affairs for Fire Station 89.
- Revise departmental Standard Operating Procedures.
- Fill all vacant officer positions to ensure continuity in operations.
- Ensure continued succession planning for all positions throughout the Department.
- Conduct live fire training for all members of the Department.
- Conduct simulation lab training for Paramedics and Emergency Medical Technicians.

Government Stewardship and Accountability

- Work with the Human Resources Department and the International Association of Fire Fighters (IAFF) to revise the Department's rules and regulations.
- Revise the City's Comprehensive Emergency Management Plan (CEMP).
- Establish a Continuity of Operations Plan (COOP).
- Establish a Continuity of Government Plan (COG).
- Begin design of the City's Emergency Operations Center (EOC).
- Continue to provide guidance for City employees on National Incident Management System – Incident Command System (NIMS – ICS) training.

Community Engagement and Empowerment

- Look to establish a City-wide Hands Only CPR, Automated External Defibrillator (AED), and Stop the Bleed training programs through Community Risk Reduction.
- Continue to provide public education to the community.
- Foster a relationship with the Boys and Girls Club of Riviera Beach to engage the youth in fire service.
- Establish relationships to mentor members of the community and current employees for a career in fire service.
- Provide Honor Guard for various City sponsored events.

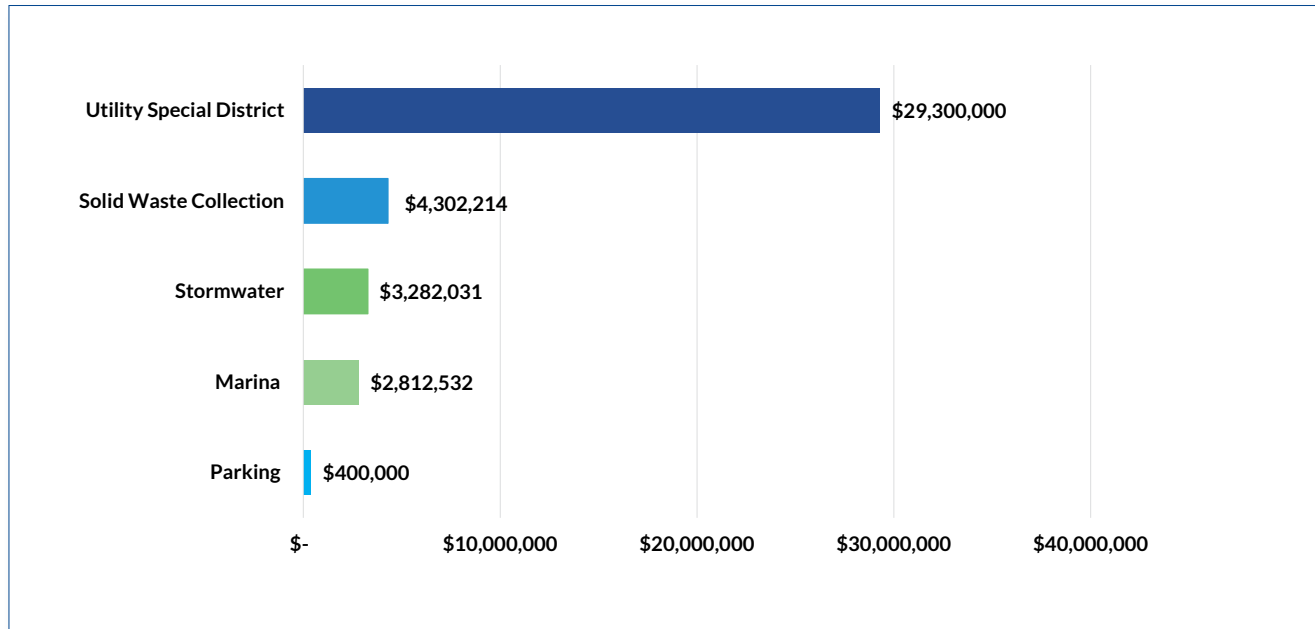
Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Average response time to a call	5 min 48 sec	5 min 58 sec	5 min 45 sec	5 min 55 sec	5min 50 sec
Great Neighborhoods	Number of fire inspections conducted	1,023	1,050	1,200	1,940	3,000
Community Engagement and Empowerment	Number of public education events held	19	6	15	24	30
Community Engagement and Empowerment	Number of students educated	1,765	450	1,200	1,765	2,500
Community Engagement and Empowerment	Number of Public Service Announcements viewed via social media platforms	N/A	N/A	3,600	3,656	5,000



Enterprise Expenses Overview

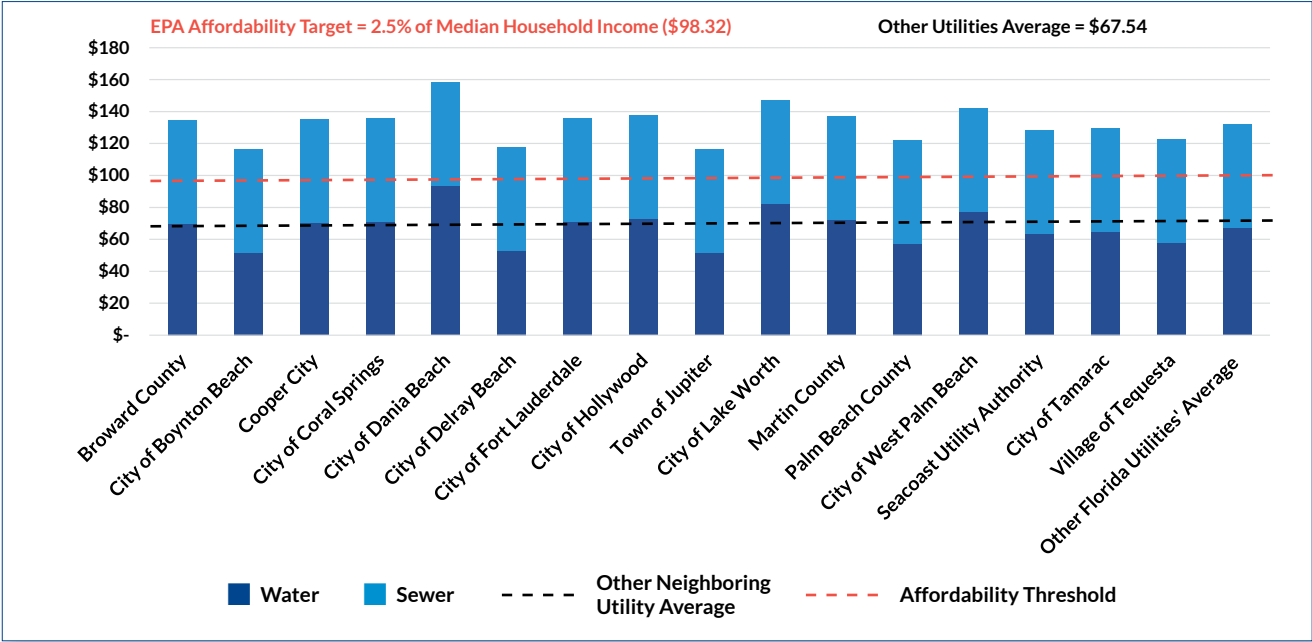
FY 2022 Operating Budget - Expenses by Fund: \$40.097 Million



Enterprise Funds Summary by Category

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 5,320,005	\$ 6,220,248	\$ 6,459,488
Operating	20,511,888	22,841,085	21,995,661
Contingency	-	2,050,000	2,200,000
Debt service costs	243,873	688,057	687,307
Operating capital	-	1,224,734	1,559,937
Transfer to General Fund	1,098,297	1,185,715	1,253,771
Transfer to Debt Service Fund	4,261,425	4,264,050	4,261,925
Transfer to Renewal and Replacement Fund	1,662,064	1,662,064	1,678,688
Total Expenses	\$ 33,097,552	\$ 40,135,953	\$ 40,096,777
Full-Time Equivalent Budgeted Employees	57	68	67

Utility Rates - Comparison of Combined Water and Sewer Bills at 5,000 gallons

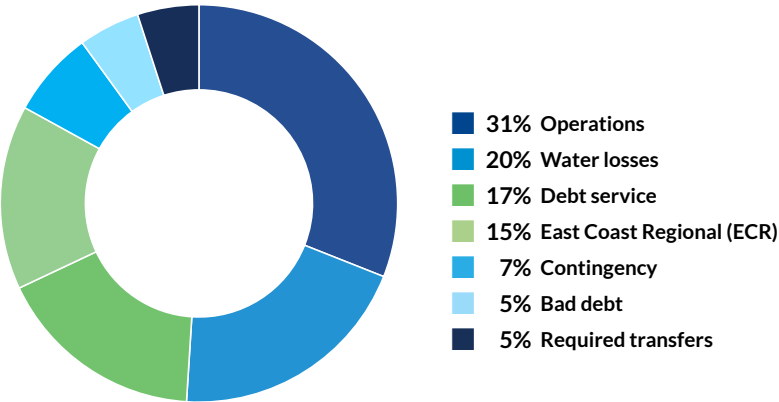


Source: City's Finance and Administrative Services Department

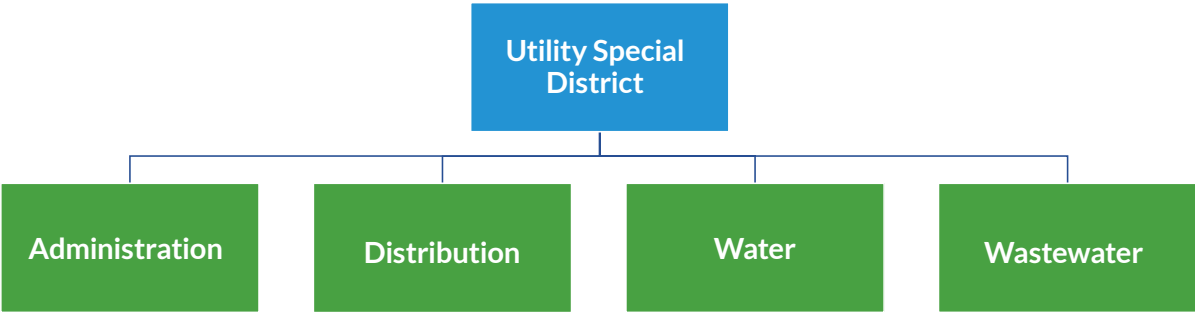
(1) Unless otherwise noted, amounts shown reflect residential rates in effect September 2021 and are exclusive of taxes or franchise fees, if any, and reflect rates charged for inside the city service. All rates are as reported by the respective utility. This comparison is intended to show comparable charges for similar service for comparison purposes only and is not intended to be a complete listing of all rates and charges offered by each listed utility.

EPA = United States Environmental Protection Agency

Utility Bill Composition



Source: City's Finance and Administrative Services Department



Department Overview

The Utility Special District (USD) is responsible for producing and distributing safe drinking water and providing wastewater collection/transmission throughout its service area. USD owns, operates, and maintains water and wastewater facilities that serve the corporate limits of the City of Riviera Beach, the Town of Palm Beach Shores, and unincorporated Palm Beach County comprising a service area of approximately eleven square miles.

The USD’s water facilities include raw water supply wells, a water treatment plant (WTP), a water transmission and distribution system, and storage and re-pumping facilities. The water system consists of an eastern well field comprising seventeen wells and a western well field comprising eleven wells, which are drilled into a surficial aquifer to provide raw water for the water system. The water system also comprises raw water transmission mains, a water treatment facility, treated water transmission & distribution mains, water storage facilities, and re-pumping facilities. The USD supplies drinking water to a population of approximately 42,000. The water treatment plant consists of, in part, a lime softening process with permitted capacity of 17.5 million gallons per day.

The USD owns, operates and maintains wastewater facilities in generally the same service area as the water distribution system. The wastewater facilities include a gravity wastewater collection system, wastewater pumping stations, and wastewater transmission piping.

The USD’s wastewater collection and transmission system comprises approximately the same service area as the water system, as a small percentage of customers currently do not have service from both the water and wastewater systems. Such customers, however, are expected to be serviced by both systems in the future. The USD’s wastewater received from the Town of Mangonia Park are conveyed to the East Central Regional Water Reclamation Facility (ECRWRF) for treatment.

The ECRWRF is operated by the City of West Palm Beach, Florida but owned by the City of West Palm Beach, the City of Lake Worth, the City of Riviera Beach, the Town of Palm Beach, and Palm Beach County. The USD owns 8.0 MGD of wastewater treatment and disposal capacity in the ECRWRF, which is more than adequate to meet USD’s needs. The USD currently sends approximately 5.2 million gallons per day (MGD) of wastewater to be treated at the ECRWRF.

Mission

To provide residents and businesses in the City and service areas with reliable water and wastewater utility services in an efficient manner for the well-being of the community.

Vision

To effectively meet the evolving regulatory requirements and ensure the highest quality water and wastewater needs are met for all customers of the Riviera Beach Utility Special District.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 4,217,759	\$ 4,890,630	\$ 5,101,411
Operating	13,523,681	15,144,454	14,508,402
Contingency	-	2,050,000	2,200,000
Operating Capital	-	430,000	430,000
Transfer to General Fund	980,741	1,058,802	1,119,574
Transfer to Debt Service Fund	4,261,425	4,264,050	4,261,925
Transfer to Renewal and Replacement	1,662,064	1,662,064	1,678,688
Total	\$ 24,645,670	\$ 29,500,000	\$ 29,300,000
Full-Time Equivalent Budgeted Employees	47	58	58

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Continue to support measures to respect water conservation.
- Received \$1.9M from the Florida Department of Economic Opportunity (DEO) for the Aerial Force Main Replacement Project, C-17 and M Canals.

Great Neighborhoods

- Improved the esthetics of USD properties.
- Continued to repair and upgrade infrastructure, lift stations and water mains.
- Initiated an overhaul of the Cross Connection Control Program to reduce likelihood of contamination of water supply.

Operational Excellence

- Issued Request for Quotation (RFQ) to advertise for the construction of a new water treatment facility.
- Continued educational and certification trainings.
- Formalized compliance standards with regulatory agencies.
- Enhanced safety standards for employees and the public, such as monthly safety meetings with the Fire Department & weekly safety meetings amongst Staff.
- Major construction underway at existing Water Treatment Facility to replace manual systems with electronic systems – chemical feed and flow meters and the demolition of compromised North Chemical Building.

Government Stewardship and Accountability

- Continued to work on activities to comply with Consent Order.
- Formalized compliance standards with regulatory agencies.
- Purchased software systems to conduct inventory controls for parts, tools, meters and other assets.
- Completed accurate and timely reports to regulatory agencies, such as Cross-Connection Control Report to Florida Department of Health (FLDOH) and Florida Department of Environmental Protection (FLDEP) and Risk/Resilience Assessment Certification to the United States Environmental Protection Agency (USEPA).

Community Engagement and Empowerment

- Conducted numerous workshops and meetings to inform community of state of utility operations and services: over 10 sessions to include Town Hall meetings, Board and Council meetings, and homeowners' association meetings.
- Designed and purchased portable signage to inform affected communities of boil water advisory notifications.

FY 2020 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Conduct the activities necessary to commence the design and construction of a new water treatment plant facility.
- Continue to produce of safe potable water.
- Continue to apply for federal and state grants.

Great Neighborhoods

- Continue to upgrade Supervisory Control and Data Acquisition (SCADA) System.
- Develop a hurricane plan that mitigates vulnerabilities and risks.
- Create opportunities to share information with residents to inform of importance of back-flow prevention measures.
- Continue the design of Singer Island water main and force main projects.
- Continue with activities concerning compliance with consent orders.
- Recruit and hire credentialed, skilled and trained personnel to manage utility operations and services.

Operational Excellence

- Continue to upgrade Supervisory Control and Data Acquisition system.
- Complete the design and initiate construction of Singer Island Intracoastal water main and force main projects.
- Continue with activities concerning compliance with consent order.
- Recruit and hire credentialed, skilled and trained personnel to manage utility operations and services.
- Continue implementation of Cross connection program through surveying of backflow devices in City.
- Continue to repair and upgrade infrastructure including the following:
 - Lift Station Phase I Immediate Control Panels Replacement Project;
 - Lift Station No. 19 Rehabilitation;
 - Lift Station No. 47 Rehabilitation;
 - Palm Beach Shores Water Main Improvement Project;
 - Garden Road Water Main And Force main Project; and
 - M-Canal and C-17 Canal Force main Crossings Project.

Government Stewardship and Accountability

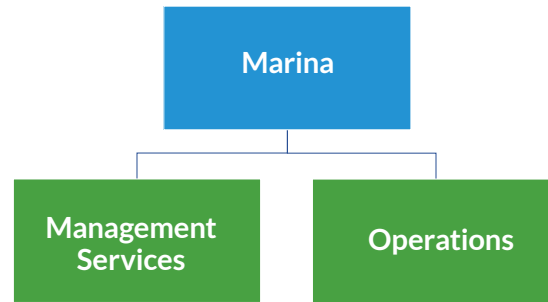
- Continue to address and reduce the outstanding consent order items.
- Create opportunities to direct staff to conduct business using best practices.

Community Engagement and Empowerment

- Continue the conduct of sharing information with the community through in-person sessions such as workshops, homeowners association meetings.
- Enhance communications with the public through consistent internet opportunities such as the City's website and social media platforms, electronic newsletters, and increasing and improving signage systems.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Response time (hours) to customer's wastewater issues	NA	Within 2 hours	Within 1 hour	Within 2 hours	Within 1 hour
Prosperous, Resilient and Sustainable Economy	Percentage of water quality compliance	99.9%	99.9%	100%	100%	100%
Operational Excellence	Percentage of reports that are timely submitted to the regulatory agencies	N/A	95%	100%	100%	100%
Operational Excellence	Percentage of advisory or a precautionary boil water notices provided within the timeframe required by the PBC Health Department	N/A	100%	100%	100%	100%
Operational Excellence	Response time to emergency repair made to force main break	N/A	Within 8 hours	Within 7 hours	Within 7 hours	Within 7 hours



Department Overview

In 2016, the City engaged the services of Seven Kings Holdings, Inc. to provide third party marina management services to the City for the operation of the marina. The Marina offers direct ocean and intracoastal access with 140 wet slips for vessels up to 120 feet in length. The Marina features annual, monthly, seasonal, and transient dockage with on-site fueling and laundry facility. Current occupancy is at 51% with 74 slips occupied.

The City pays an annual management fee and reimburses Seven Kings for all approved expenses. The results of operations of the Marina are reported in the City's annual financial report. Seven Kings develops the annual budget for the Marina, which is reviewed and approved by the City Manager and the Council. The City conducts an independent annual financial review of the Marina's financial records.

Mission

To operate the Marina in an exceptional, orderly, safe, clean, sanitary, and visually attractive condition, so as to provide the highest quality marina and services to its customers and to maximize the earning of the property and its valuable capital investments.

Vision

To be recognized as the best marina in Palm Beach County and then Florida.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 393,862	\$ 559,363	\$ 562,866
Operating	739,382	1,982,031	1,854,729
Operating Capital	-	205,050	394,937
Total Expenses	\$ 1,133,244	\$ 2,746,444	\$ 2,812,532

FY 2021 Highlights and Accomplishments

- Initiate installation of Phase IV Marina expansion.
- Generated positive net revenue.
- Continue mooring field planning.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Begin construction on mooring field.

Operational Excellence

- Maximize revenue opportunities.
- Generate positive net revenue.

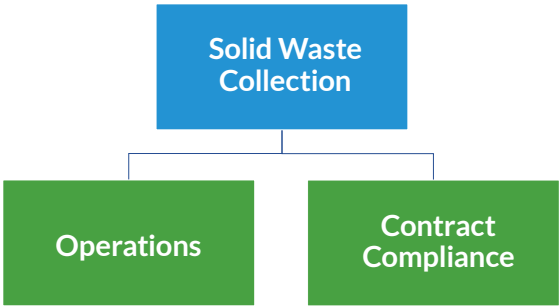
Government Stewardship and Accountability

- Issue Request for Proposal (RFP) for third party management services.
- Secure grant funding for Phase III Expansion.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Percentage of minimum capacity to be maintained	N/A	N/A	60%	68.9%	60%

Solid Waste Collection

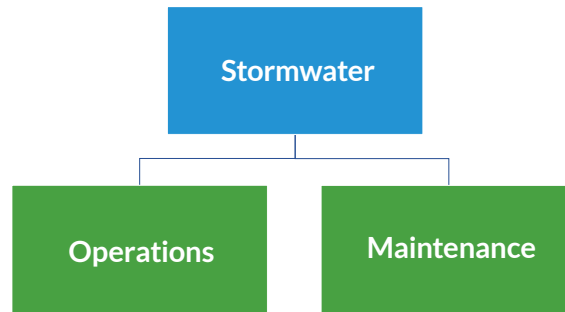


Department Overview

The City contracts the services of Waste Management (WM) Inc. to provide solid waste and recycling collection services throughout the City. The City is responsible for billing customers on a monthly basis for services and collecting payments. WM is fully responsible for the provision of equipment and personnel, therefore, the City does not have any costs associated with personnel and capital outlay. WM charges a monthly administrative and franchise fee to cover the cost of administering, billing, supervision, code compliance, bad debts, and customer service activities. In order to ensure that WM provides a quality level of service, WM pays a lump sum fee in support of the contract monitoring program to ensure that pickup schedules, clean up practices and reasonable quality control measures are adhered to by WM.

Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Operating	\$	4,064,048	\$	4,263,166	\$ 4,263,166
Total Expenses	\$	4,064,048	\$	4,263,166	\$ 4,263,166



Department Overview

The Stormwater Management Utility (SMU) is responsible for the maintenance of stormwater systems serving residents of the City and others within its service area. Stormwater management fees are used for operating expenses and capital improvements directly related to the management of stormwater, including improvements designed to improve water quality and the improvement of the existing stormwater system maintenance. SMU is responsible for maintaining the catch basins and canal banks, controlling erosion, sweeping streets within the City, and inspecting new construction. SMU coordinates the annual inspection for the National Pollutant Discharge Elimination System (NPDES) permitting program regulated

by Florida Department of Environmental Protection and is responsible for reporting on the Small Municipal Stormwater Sewer Systems (MS4). SMU developed the 'Adopt-a-Street' community project which aims to encourage residents and community groups to improve and maintain the appearance of their neighborhoods.

Mission

To maintain the stormwater drainage systems within the City of Riviera Beach to provide for a safe and efficient transportation infrastructure and system.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 708,384	\$ 710,755	\$ 735,711
Operating	1,604,065	1,410,934	1,289,816
Operating Capital	-	289,684	435,000
Debt Service	243,873	688,057	687,307
Transfer to General Fund	117,556	126,913	134,197
Total Expenses	\$ 2,673,878	\$ 3,226,343	\$ 3,282,031
Full-Time Equivalent Budgeted Employees	10	10	9

FY 2021 Highlights and Accomplishments

The City of Riviera Beach continues to make strides towards implementing its stormwater management program and improving the stormwater infrastructure within the City. The City maintains an inter-local agreement with the Northern Palm Beach County Improvement District, which provides an MS4 NPDES permit with an annual reporting of programs and accomplishments designed to address non-point source pollution. The annual report describes actions and activities undertaken by the City to combat polluted stormwater runoff.

- Continued to explore the development and implementation of watershed management plans.
- Completion of NPDES inspections within 1 business day following a rain event.
- Completed annual dry weather inspection of priority outfalls for illicit discharges.
- Swept 2,235 miles of streets, removing more than 19,505 cubic pounds of material.
- Inspected and maintained over 80 miles and 900 stormwater inlets.
- Routinely inspected and cleaned 8 miles of the City's canals of litter, debris, sediment, and vegetation.
- Met the Stormwater Management Plan goals through effective planning, teamwork, and focused effort despite the challenges presented by the ongoing COVID-19 pandemic.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Capital projects shall incorporate a 50-year life cycle review.
- Capital projects shall incorporate sea level rise in design components.

Great Neighborhoods

- Capital projects shall incorporate neighborhood beautification elements, where possible.
- Conduct NPDES inspections after rainfall events.

Operational Excellence

- Capital projects shall undergo quality control and value engineering prior to issuance for bid.
- Initial review of invoices for sufficiency within 3 business days of submittal with final review and approval within 5 business days.
- Payment applications shall be reviewed and submitted to accounts payable, if correct, within 5 business days.
- Adopt a long range planning process to include cost estimating within 15% of actual construction costs for projects within a 5-year time horizon.
- Review of site plans, plats, and permit reviews within 10 business days for 90% of projects submitted for review.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Percentage of site plan review conducted within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of permit reviews within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of plat reviews within 10 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of invoices submitted for payment within 5 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of payment applications submitted for payment within 5 business days	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of site plan review conducted within 10 business days	N/A	N/A	90%	90%	90%
Great Neighborhoods	Percentage of completion of NPDES inspections within 1 business day following a rain event	N/A	N/A	85%	85%	85%

Parking

Parking

The Parking Fund was established as an enterprise fund to manage the revenues and expenses associated with the paid parking systems to be implemented at the Ocean Mall and the Marina District. The paid parking system is a way of addressing the needs of both daily and short term parking at the Ocean Mall and the Marina District and a source of revenues for the City to pay for equipment, operation, and enforcement costs associated with the parking system.

Department Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ -	\$ 59,500	\$ 59,500
Operating	-	40,500	40,500
Operating Capital	-	300,000	300,000
Total Expenses	\$ -	\$ 400,000	\$ 400,000

FY 2022 Objectives

Prosperous, Resilient and Sustainable Economy

- Several studies have been completed indicating paid parking operations at the Ocean Mall and Marina District locations will produce positive cash flow. It is the objective to implement such operations during FY2022.

Great Neighborhoods

- Assist neighborhoods in the Ocean Mall area of eliminating parking congestion through the implementation of paid parking operations.

Operational Excellence

- Competitive pricing for parking.
- Use of technology to manage the parking operations in an efficient manner.

Government Stewardship and Accountability

- Operate in a self-sustained manner.

Community Engagement and Empowerment

- Engage the users of the parking facilities and property owners in the surrounding areas throughout the implementation process.

Overview

The Fleet Services Fund is used to account for the expenses associated with purchasing and maintaining the City's vehicles. Public Works Department, through its Fleet Services Division, is responsible for maintaining, repairing, and scheduling of repairs for City-owned vehicles and large equipment. This division is responsible for the acquisition and disposal of vehicles and equipment.

Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 395,215	\$ 413,420	\$ 347,463
Operating	1,244,692	1,642,390	1,287,565
Operating Capital	321,383	475,000	225,000
Total	\$ 1,961,290	\$ 2,530,810	\$ 1,860,028
Full-Time Equivalent Budgeted Employees	6	6	6

FY 2021 Highlights and Accomplishments

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Complete a fleet master plan to include hybrid and fully electric vehicles where appropriate within the fleet.
- Provide electric vehicle charging station at all City facilities.
- Purchase hybrid and fully electric vehicle where appropriate in fleet replacement over the next 5 years.

Operational Excellence

- Implement a preventative maintenance program with automated scheduling to provide reliability and consistency in the maintenance program.
- Convert the entire fleet over to nitrogen mix in the tires.
- Conduct same day turn around on scheduled routine maintenance of vehicles.

Government Stewardship and Accountability

- Conduct a utilization analysis to determine the need and right size the fleet for redundant and overlapping operations.
- Maintain inventory at a minimum of 90% of the total inventory value.

Internal Service Fund - Fleet Services

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Prosperous, Resilient and Sustainable Economy	Percentage of hybrid and electric vehicles of total fleet	0%	0%	2%	2%	5%
Operational Excellence	Percentage of scheduled maintenance turnaround within 1 business day	N/A	N/A	90%	90%	90%
Operational Excellence	Percentage of unscheduled maintenance turnaround within 5 business days	N/A	N/A	75%	75%	75%
Operational Excellence	Percentage of unscheduled significant maintenance completed within 5 business days	N/A	N/A	75%	75%	75%
Operational Excellence	Percentage of invoices submitted for payment within 5 business days	N/A	N/A	90%	90%	90%
Government Stewardship and Accountability	Percentage of inventory within a minimum of the total value of inventory.	N/A	N/A	90%	90%	90%

Overview

The Insurance Fund is used for the administration of the City's insurance program, which includes, workers compensation, property and general liability. Rather than pay insurance premiums and/or claims directly from the Departments, the Insurance Fund centralizes risk management activities. The Insurance Fund is managed by the Human Resources Department through its Risk Management Division.

Financial Overview

Category	FY 2020 Actual		FY 2021 Budget		FY 2022 Budget
Personnel	\$	1,464,183	\$	480,000	\$ 500,000
Operating		4,352,270		3,325,638	2,770,196
Total	\$	5,816,453	\$	3,805,638	\$ 3,270,196

FY 2021 Highlights and Accomplishments

Operational Excellence

- Processed claims in excess of \$100,000.
- Held employee training classes to include defensive driving, use of chain saw, respiratory protection, and fit testing.
- Established a Safety Committee.
- Created and distributed COVID-19 Safety tips.
- Created and distributed Fire Alarm Safety tips.
- Coordinated and management Annual Health Fair.
- Conducted a successful benefits open enrollment.

Government Stewardship and Accountability

- Negotiated lower health insurance resulting in zero premium increase to the City.

FY 2022 Objectives and Performance Measures

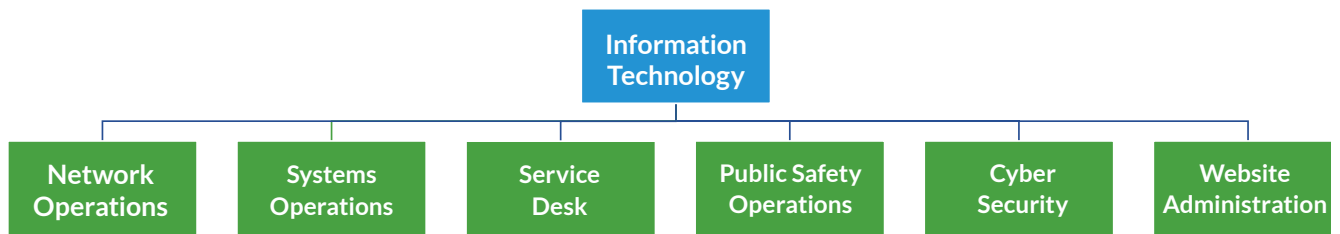
Operational Excellence

- Implement the Safety Committee Policy and City-wide Safety Committee.
- Streamline the incident reporting process.
- Convert to paperless claims management.

Government Stewardship and Accountability

- Achieve a reduction in claims through department educational meetings and the use of the Safety Committee.

Internal Service Fund - Information Technology



Department Overview

Information Technology (IT) is responsible for managing, developing, implementing, and maintaining the City's technology. IT collaborates with the City's Departments on major projects. IT will continue the implementation of the City's IT Master Plan which includes the City-wide Enterprise Resource Planning (ERP) system and Geographical Information System (GIS). In FY 2018, an internal service fund was established to account for services provided to City Departments for information technology services.

Mission

To provide secure and reliable information technology services to the City of Riviera Beach, employees, citizens and visitors, by designing and maintaining an enterprise system through innovative solutions.

Financial Overview

Category	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
Personnel	\$ 982,445	\$ 1,060,196	\$ 1,136,757
Operating	1,688,732	2,106,269	1,987,244
Operating Capital	311,758	365,000	202,556
Total	\$ 2,982,934	\$ 3,531,465	\$ 3,326,557
Full-Time Equivalent Budgeted Employees	10	11	12

FY 2021 Highlights and Accomplishments

Prosperous, Resilient and Sustainable Economy

- Implemented cyber-security tool to scan emails before delivery to employee email inboxes.

Great Neighborhoods

- Created Wi-Fi-hotspot and launched new marquee sign at City Hall campus.

Operational Excellence

- Modified the City's existing business operations to adapt to the COVID-19 pandemic, where IT had to deploy devices to offer employees to work remotely while managing and monitoring productivity as the City navigated this new normalcy.
- Implemented the Code-Red alerting software.
- Implemented the Granicus Peak agenda software.
- Managed the implementation of the upgraded Kronos timekeeping system.

Government Stewardship and Accountability

- Completed the corrective action for audit finding 19-MLC-04 on 5/10/2021. The external auditor requested no additional follow-up.
- Completed the corrective action for audit finding 2019-A-0003 #1 on 5/14/2021 and delivered to the internal auditor. The auditor requested no additional follow-up.
- Completed the corrective action for audit finding 2020-A-0003 #3 on 5/14/2021 and delivered to the internal auditor.

Community Engagement and Empowerment

- Created the COVID-19 vaccination scheduling hotline.
- Assisted with the data entry for COVID-19 vaccinations.
- Launched the City's new website.

FY 2022 Objectives and Performance Measures

Prosperous, Resilient and Sustainable Economy

- Expand on usage for Microsoft Teams to establish an instant messenger program to allow for immediate communications via employee devices.

Great Neighborhoods

- Ensure the installation of Wi-Fi service at public parks where cabling exists.
- Upgrade Police Officer patrol car laptops to ensure computer devices are less than five years old.

Operational Excellence

- Develop cyber-security awareness training plan for City employees.

Government Stewardship and Accountability

- Update the City's mobile device policy to stay consistent with records retention while seeking cost savings.

Community Engagement and Empowerment

- Upgrade the City's desk phone system to a fiber based Voice over Internet Protocol (VoIP) Cloud based technology.

Performance Measures

Strategic Goal	Performance Measure	FY 2019 Actual	FY 2020 Projected	FY 2021 Target	FY 2021 Projected	FY 2022 Target
Operational Excellence	Average incident response time	N/A	2 Hours	45 Min	1 Hour 45 Min	1 Hour 30 Min
Operational Excellence	Percentage first touch resolution rate	N/A	55%	>70%	60%	65%
Operational Excellence	Percentage of escalated incidents	N/A	N/A	<20%	18%	15%



SECTION VII: Capital Improvement Plan



Capital Budgeting Process

The City's Capital Improvement Plan (CIP) is one of the most significant components of the City's financial plan. For the FY 2022 capital budget process, the City Manager, in conjunction with Finance Department, met with Department Directors to prioritize projects to ensure that the needs of the City are addressed in a timely and efficient manner while meeting the City's established goals.

Periodically, the Finance Department reviews unexpended balances for existing budgeted capital projects to determine if balances can be reallocated to other areas or are sufficient to provide funding for ongoing projects. The City Manager, Finance Department, and Department Directors work closely to develop detailed project schedules for capital projects in order to ensure that adequate funding is available for the project.

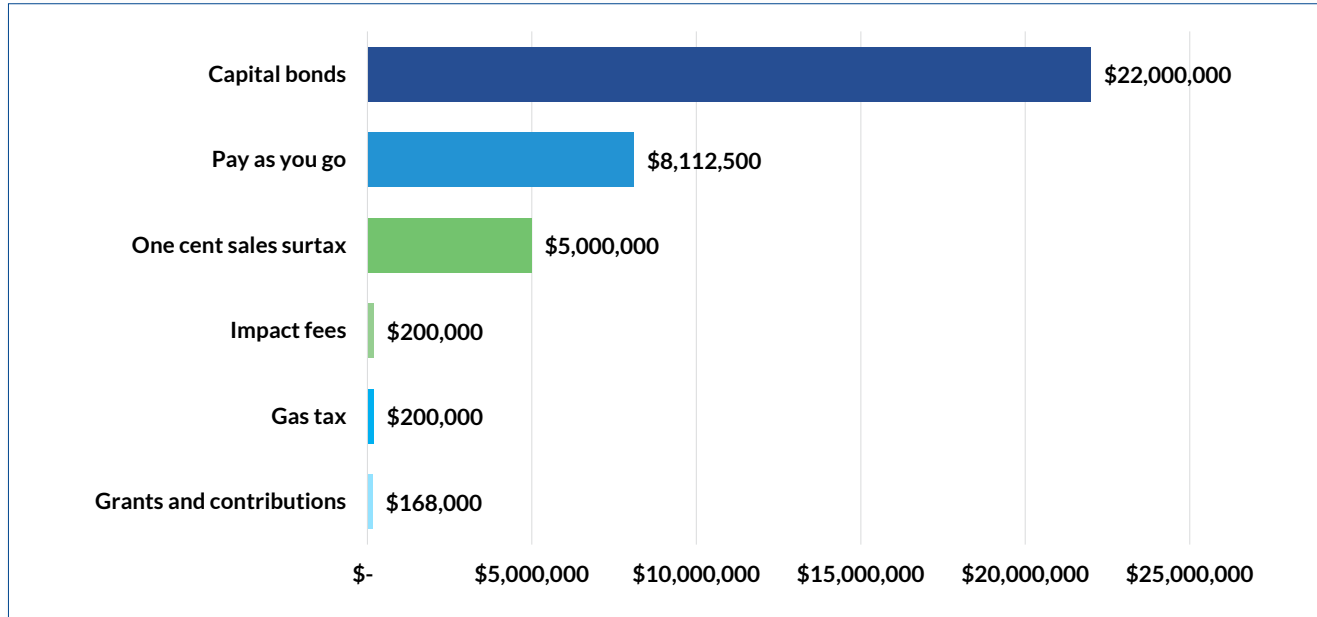
Capital Budgeting Calendar

Year 2021	Budget Activity
June 1	Distribution of FY 2022 Budget Guidance to Department Directors.
June 14 to 18	Meet with departments to review budget requests, goals, objectives, and measures for Operating and Capital Budgets.
July 10	Conduct budget workshop with Council.
July 15	Conduct budget workshop with Council.
July 14 to 17	Meet with departments to finalize budget requests, goals, objectives, and measures for Operating and Capital Budgets.
July 28	Conduct budget workshop with Council.
July 31	Deliver a tentative budget to Council.
August 31	Conduct capital plan budget workshop with Council.
September 1	Issue proposed budget to Council.
September 2	Conduct operating and capital plan budget workshops with Council.
September 8	Hold first public hearing to adopt proposed millage rate and tentative budget.
September 15	Hold second and final reading to adopt final millage rate and budget.
October 1	Implement Adopted Budget for FY 2022.

Governmental Projects

Governmental Projects By Funding Source

FY 2022 Capital Budget by Funding Source: \$35,680,500



Five-Year Capital Improvement Plan Financing Plan

FUNDING SOURCE	IN PROGRESS	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Capital bonds	\$ 2,103,049	\$ 22,000,000	\$ 13,000,000	\$ -	\$ -	\$ -	\$ 35,000,000	\$ 37,103,049
Gas tax	367,251	200,000	115,000	115,000	115,000	115,000	660,000	1,027,251
Grants and contributions	1,005,899	168,000	50,000	50,000	250,000	-	518,000	1,523,899
Impact fees	500,982	200,000	80,000	80,000	80,000	80,000	520,000	1,020,982
One cent sales surtax	2,000,000	5,000,000	5,000,000	5,000,000	5,000,000	3,000,000	23,000,000	25,000,000
Pay as you go	11,474,782	8,112,500	4,350,000	4,000,000	3,250,000	3,250,000	22,962,500	34,437,282
Total Funded Projects	17,451,963	35,680,500	22,595,000	9,245,000	8,695,000	6,445,000	82,660,500	100,112,463
Unfunded Projects	1,205,175	5,574,000	5,285,000	4,395,000	-	-	15,254,000	16,459,175
TOTAL	\$ 18,657,138	\$ 41,254,500	\$ 27,880,000	\$ 13,640,000	\$ 8,695,000	\$ 6,445,000	\$ 97,914,500	\$ 116,571,638

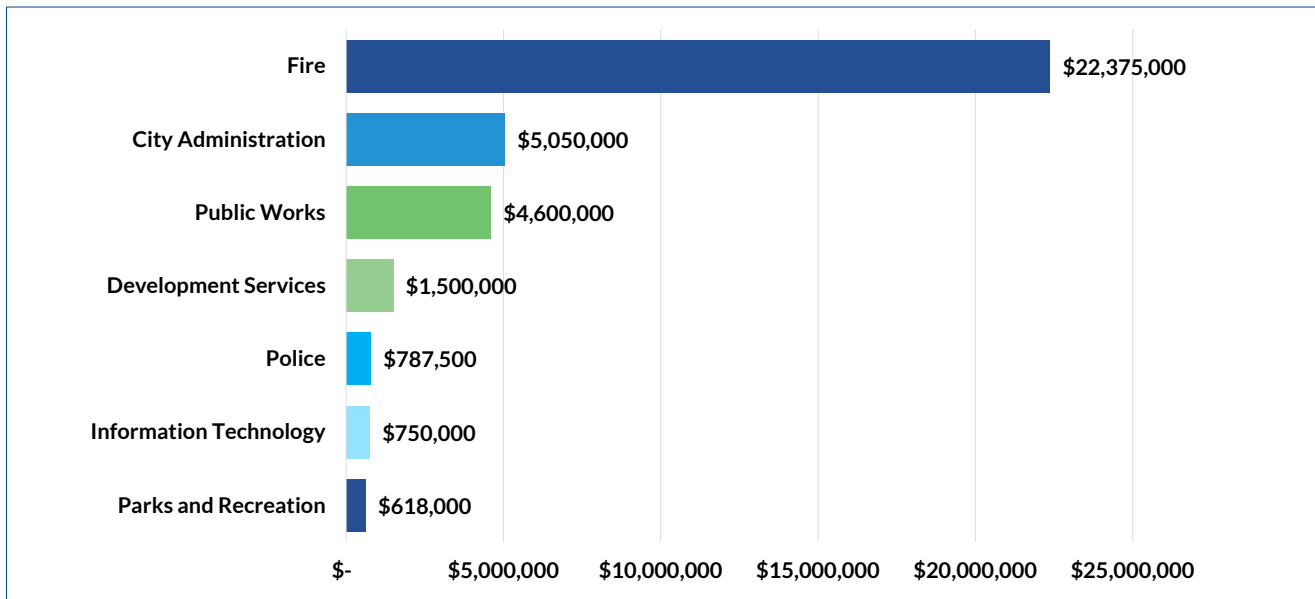
Governmental Projects Funding Source

FUND NO.	FUNDING SOURCE	DESCRIPTION	FY 2022 AMOUNT
211	U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG)	CDBG program provides funding to address a wide range of community development needs. CDBG funds will be used to fund WiFi infrastructure in the City's parks.	\$ 118,000
261	Contributions, Donations, and Sale Proceeds	Contributions and donations from private sources and proceeds from sale of property to assist with capital improvement projects and economic development activities within the City.	50,000
301	Gas Tax - Second Local Option Fuel Tax	Florida Statutes entitles the City to receive taxes on motor fuel sold within the County. The Second Local Option Fuel Tax is the second tax, which is one to five cents levied on every net gallon of motor fuel sold within a County. Diesel fuel is not subject to this tax. The proceeds may only be used for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted local government comprehensive plan.	200,000
305	Capital Improvement Funds	As per the 2004 Asset Purchase Agreement between the City and USD, USD is required to pay the City half of water and wastewater impact fees collected.	200,000
312	Pay as you go	Pay as you go funding is derived from the additional property tax revenues received by the City from the FPL power plant improvements. Funds are transferred from the General Fund to a Capital Projects Fund and are used to finance capital improvement projects as opposed to incurring debt to pay for capital projects.	8,112,500
313	One Cent Sales Surtax	On November 8, 2016, Palm Beach County voters approved a ballot initiative to levy a one-cent infrastructure sales surtax to pay for public infrastructure improvements authorized under Florida Statutes, Section 212.055 (2), effective beginning January 1, 2017 and extending for a period of ten years. This surtax can be used for local government infrastructure.	5,000,000
320	Capital Bond Funds	In September 2021, the City issued Public Improvement Revenue Bonds, Series 2021 to finance the cost of acquiring, constructing, and equipping two new fire stations in the City.	22,000,000
TOTAL FUNDING SOURCES			\$ 35,680,500

Governmental Projects

Governmental Projects By Department and Priority

FY 2022 Capital Budget by Department: \$35,680,500



Five-Year Capital Improvement Plan by Department

FUNDING SOURCE	IN PROGRESS	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
City Administration	\$ 2,571,169	\$ 5,050,000	\$ 5,050,000	\$ 5,050,000	\$ 5,250,000	\$ 3,000,000	\$ 23,400,000	\$ 25,971,169
Development Services	1,135,239	1,500,000	500,000	500,000	500,000	500,000	3,500,000	4,635,239
Fire	7,237,076	22,375,000	13,350,000	-	-	-	35,725,000	42,962,076
Information Technology	568,446	750,000	750,000	750,000	-	-	2,250,000	2,818,446
Parks and Recreation	785,392	618,000	500,000	500,000	500,000	500,000	2,618,000	3,403,392
Police	500,314	787,500	80,000	80,000	80,000	80,000	1,107,500	1,607,814
Public Works	4,654,327	4,600,000	2,365,000	2,365,000	2,365,000	2,365,000	14,060,000	18,714,327
Total Funded Projects	17,451,963	35,680,500	22,595,000	9,245,000	8,695,000	6,445,000	82,660,500	100,112,463
Unfunded Projects	1,205,175	5,574,000	5,285,000	4,395,000	-	-	15,254,000	16,459,175
TOTAL	\$ 18,657,138	\$ 41,254,500	\$ 27,880,000	\$ 13,640,000	\$ 8,695,000	\$ 6,445,000	\$ 97,914,500	\$ 116,571,638

Five-Year Capital Improvement Plan by Priority

FUNDING SOURCE	IN PROGRESS	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
1 Severe	\$ 15,873,882	\$ 20,012,500	\$ 16,830,000	\$ 8,830,000	\$ 8,080,000	\$ 6,080,000	\$ 59,832,500	\$ 75,706,382
2 High	845,872	15,418,000	5,650,000	300,000	500,000	250,000	22,118,000	22,963,872
3 Low	732,209	250,000	115,000	115,000	115,000	115,000	710,000	1,442,209
Total Funded Projects	17,451,963	35,680,500	22,595,000	9,245,000	8,695,000	6,445,000	82,660,500	100,112,463
Unfunded Projects	1,205,175	5,574,000	5,285,000	4,395,000	-	-	15,254,000	16,459,175
TOTAL	\$ 18,657,138	\$ 41,254,500	\$ 27,880,000	\$ 13,640,000	\$ 8,695,000	\$ 6,445,000	\$ 97,914,500	\$ 116,571,638

During FY 2022, there are no anticipated significant nonrecurring capital expenditures.

Governmental Projects by Department

PROJECT TITLE	DEPARTMENT	PROJECT NUMBER	PRIORITY	IN PROGRESS	FY 2022	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Economic Opportunity Program	City Administration	18002	2	\$ 297,799	\$ -	\$ -	297,799
Parking Master Plan	City Administration	18064	2	123,370	-	-	123,370
City Hall Replacement	City Administration	21005	1	2,000,000	5,000,000	23,000,000	25,000,000
Unsafe Building Demolition Program	City Administration	21012	2	150,000	50,000	400,000	550,000
CITY ADMINISTRATION TOTAL				2,571,169	5,050,000	23,400,000	25,971,169
Singer Island Dune Restoration	Development Services	18101	1	635,239	-	-	635,239
Singer Island Dune Restoration	Development Services	21014	1	500,000	-	-	500,000
Neighborhood Revitalization Program	Development Services	22016	1	-	1,000,000	1,000,000	1,000,000
Singer Island Dune Restoration	Development Services	22018	1	-	500,000	2,500,000	2,500,000
DEVELOPMENT SERVICES TOTAL				1,135,239	1,500,000	3,500,000	4,635,239
Fire Station 88 Renovation	Fire	18034	1	7,155,120	-	-	7,155,120
Fire Bunker Gear	Fire	21009	1	81,956	-	-	81,956
Fire Self Contained Breathing Appartus	Fire	22004	1	-	375,000	375,000	375,000
Fire Station 86 Rebuild	Fire	22025	1	-	7,000,000	15,000,000	15,000,000
Fire Station 88 Rebuild	Fire	22026	1	-	15,000,000	20,000,000	20,000,000
Fire Life Pack Cardiac Monitor Devices	Fire	23003	2	-	-	350,000	350,000
FIRE TOTAL				7,237,076	22,375,000	35,725,000	42,962,076
Information Technology Master Plan	Information Technology	21013	1	568,446	-	-	568,446
Information Technology Master Plan	Information Technology	22014	1	-	750,000	2,250,000	2,250,000
INFORMATION TECHNOLOGY TOTAL				568,446	750,000	2,250,000	2,818,446
Municipal Beach Park Renovation	Parks and Recreation	18065	1	368,372	-	-	368,372
Parks and Recreation Master Plan	Parks and Recreation	18077	1	84,159	500,000	2,500,000	2,584,159
Dan Calloway Renovation	Parks and Recreation	20013	1	169,431	-	-	169,431
Lone Pine Park - Exercise Trail and Equipment	Parks and Recreation	20014	1	113,430	-	-	113,430
Lone Pine Park - Tennis Courts and Fields	Parks and Recreation	21077	1	50,000	-	-	50,000
City Park WI-FI Program	Parks and Recreation	22008	2	-	118,000	118,000	118,000
PARKS AND RECREATION TOTAL				785,392	618,000	2,618,000	3,403,392
Police Body Cameras	Police	18066	1	303,507	-	-	303,507
Police Technology Enhancements	Police	18075	1	171,152	-	-	171,152
Police Technology Enhancements	Police	21075	1	25,654	-	-	25,654
Police Technology Enhancements	Police	22011	1	-	150,000	470,000	470,000
Police 800MHZ Radio Replacement	Police	22015	1	-	637,500	637,500	637,500
POLICE TOTAL				500,314	787,500	1,107,500	1,607,814

Governmental Projects

Governmental Projects by Department

PROJECT TITLE	DEPARTMENT	PROJECT NUMBER	PRIORITY	IN PROGRESS	FY 2022	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Neighborhood Sector-District 1	Public Works	18091	3	\$ 214,718	\$ -	\$ -	214,718
Palm Beach Isles Bridge	Public Works	18097	1	1,615,520	1,600,000	1,600,000	3,215,520
Traffic Calming Devices	Public Works	18098	3	99,766	-	-	99,766
City Welcome Signs	Public Works	18099	3	125,240	-	-	125,240
City-wide Sidewalks	Public Works	18102	3	267,485	-	-	267,485
Streets Mill and Surface	Public Works	18121	2	274,703	-	-	274,703
34 Street (Avenue F to Broadway) *	Public Works	20002	2	74,239	1,800,000	1,800,000	1,874,239
Avenue E (34 Street to Silver Beach to 35 Street) *	Public Works	20003	2	74,936	180,000	180,000	254,936
34 Street and 35 Street (Avenue J to Avenue H) *	Public Works	21001	2	1,056,000	594,000	594,000	1,650,000
37 Street (Avenue H to Avenue F) *	Public Works	21002	2	-	3,000,000	3,000,000	3,000,000
North Ocean Boulevard Landscaping	Public Works	21008	1	100,000	-	-	100,000
Municipal Facilities	Public Works	21010	1	1,931,896	-	-	1,931,896
City-wide Pavement Condition Assessment	Public Works	21020	3	25,000	-	-	25,000
35 Street (Avenue J to Avenue H) *	Public Works	22001	2	-	-	715,000	715,000
37 Street (Avenue F to Broadway) *	Public Works	22002	2	-	-	840,000	840,000
Traffic Calming Devices	Public Works	22009	3	-	100,000	160,000	160,000
City-wide Sidewalks	Public Works	22010	3	-	100,000	500,000	500,000
City-wide Striping	Public Works	22012	3	-	50,000	50,000	50,000
Municipal Facilities	Public Works	22013	1	-	2,500,000	10,500,000	10,500,000
Bus Stops Benches and Shelters	Public Works	22017	2	-	50,000	250,000	250,000
Streets Mill and Surface	Public Works	22019	2	-	200,000	1,000,000	1,000,000
36 Street and 37 Street (Park Manor) *	Public Works	23001	2	-	-	870,000	870,000
24 Street and 25 Street (Ave B to Intracoastal) *	Public Works	23002	2	-	-	2,860,000	2,860,000
Avenue P and Avenue Q (23 Street to 26 Court) *	Public Works	24001	2	-	-	1,100,000	1,100,000
Shore Drive to Palm Drive to Riviera Drive *	Public Works	24002	3	-	-	1,390,000	1,390,000
6 Street and 7 Street (Avenue O to Australian Avenue) *	Public Works	24003	3	-	-	1,045,000	1,045,000
24 Court and 25 Court (24 Street to Avenue R) *	Public Works	24004	3	-	-	860,000	860,000
PUBLIC WORKS TOTAL				5,859,503	10,174,000	29,314,000	35,173,503
TOTAL				\$ 18,657,138	\$ 41,254,500	\$ 97,914,500	\$ 116,571,638

* Unfunded project

- 1 Severe
- 2 High
- 3 Low

Economic Opportunity Program

Funds to support business, economic development, and job creation projects.

Type: Economic Development

Project #: 18002

Location: City-wide

A/C #: 26112102-583000

Department: City Administration

Project Rank: ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 297,799	\$ -	\$ -	\$ 297,799
TOTAL	\$ 297,799	\$ -	\$ -	\$ 297,799

Operating Budget Impact

This project will not have an impact on the operating budget.

Parking Master Plan

The purpose of the parking plan is to develop parking policies and procedures, program goals and a mission statement provide standards and performance metrics used to measure performance, regulations for commercial parking, on-street parking, citation fee structure, provide current operating budget.

Type: Infrastructure

Project #: 18064

Location: Ocean Mall Marina District

A/C #: 31212102-531000

Department: City Administration

Project Rank: ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 123,370	\$ -	\$ -	\$ 123,370
TOTAL	\$ 123,370	\$ -	\$ -	\$ 123,370

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

City Hall Replacement

The City Hall complex is in need of various improvements. Improvements include common areas of City Hall, electrical panel upgrades and fire alarms.

Type: City Facilities **Project #:** 21005

Location: To be determined **A/C #:** 31330101-562000

Department: City Administration **Project Rank:** ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
One Cent Sales Surtax	\$ 2,000,000	\$ 5,000,000	\$ 18,000,000	\$ 25,000,000
TOTAL	\$ 2,000,000	\$ 5,000,000	\$ 18,000,000	\$ 25,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Unsafe Building Demolition Program

Acquisition or demolition of unsafe building structures.

Type: Economic Development **Project #:** 21012

Location: City-wide **A/C #:** 26117101-546000

Department: City Administration **Project Rank:** ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 150,000	\$ 50,000	\$ 350,000	\$ 550,000
TOTAL	\$ 150,000	\$ 50,000	\$ 350,000	\$ 550,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Singer Island Dune Restoration

Singer Island, north of Ocean Reef Park has historically experienced major erosion. The condominium buildings and surrounding improvements are threatened by erosion. On September 19, 2012 the City entered into a long term (10 year) cost sharing agreement with Palm Beach County (PBC) to fund dune restoration. The agreement stipulates that the City funds 20% of future project costs.

Type: Infrastructure **Project #:** 18101

Location: Singer Island **A/C #:** 31230101-563000

Department: Development Services **Project Rank:** 1 Severe

Project Status: Contracted with PBC



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 635,239	\$ -	\$ -	\$ 635,239
TOTAL	\$ 635,239	\$ -	\$ -	\$ 635,239

Operating Budget Impact

This project will not have an impact on the operating budget.

Singer Island Dune Restoration

Singer Island, north of Ocean Reef Park has historically experienced major erosion. The condominium buildings and surrounding improvements are threatened by erosion. On September 19, 2012 the City entered into a long term (10 year) cost sharing agreement with Palm Beach County (PBC) to fund dune restoration. The agreement stipulates that the City funds 20% of future project costs.

Type: Infrastructure **Project #:** 21014

Location: Singer Island **A/C #:** 31230101-563000

Department: Development Services **Project Rank:** 1 Severe

Project Status: Contracted with PBC



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 500,000	\$ -	\$ -	\$ 500,000
TOTAL	\$ 500,000	\$ -	\$ -	\$ 500,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Nighborhood Revitalization Program

The goal of this project is to implement a strategic approach to stabilize the Federal Gardens Neighborhood by providing resources for (1) housing rehabilitation, weatherization and accessibility improvements, (2) enabling infill development on vacant lots, and (3) removing barriers to resale and homeownership by demystifying the heirs property challenges in Riviera Beach.

Type: Economic Development

Project #: 22016

Location: City-wide

A/C #: 31230101-563000

Department: Development Services

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
TOTAL	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Singer Island Dune Restoration

Singer Island, north of Ocean Reef Park has historically experienced major erosion. The condominium buildings and surrounding improvements are threatened by erosion. On September 19, 2012 the City entered into a long term (10 year) cost sharing agreement with the County to fund dune restoration. The agreement stipulates that the City funds 20% of future project costs.

Type: Infrastructure

Project #: 22018

Location: Singer Island

A/C #: 31230101-563000

Department: Development Services

Project Rank: ① Severe

Project Status: Contracted with Palm Beach County



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 500,000	\$ 2,000,000	\$ 2,500,000
TOTAL	\$ -	\$ 500,000	\$ 2,000,000	\$ 2,500,000

Operating Budget Impact

Capital improvements of the fire stations will assist in minimizing operating and maintenance costs in the operating budget.

Fire Station 88 Renovation

The renovations for Fire Station 88 are intended to address the lack of isolated bathroom facilities for both men and women and provide for more than one shower for the firefighters. The renovations will also allow for Fire Rescue to provide its employees with facilities needed for post fire decontamination while bring these facilities up to current code and standards.

Type: City Facilities **Project #:** 18034

Location: **A/C #:** 31221101-562000
W. Blue Heron Blvd

Department: Fire **Project Rank:** 1 Severe

Project Status: Design and Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 7,155,120	\$ -	\$ -	\$ 7,155,120
TOTAL	\$ 7,155,120	\$ -	\$ -	\$ 7,155,120

Operating Budget Impact

Capital improvements of the fire stations will assist in minimizing operating and maintenance costs in the operating budget.

Fire Bunker Gear

The Fire Department is seeking to provide personal protective equipment for its firefighters that will provide protection from toxic chemicals that result in serious health problems which include cancer which is currently the leading of cause of U.S. firefighter deaths. This gear is developed in partnership with the Department of Homeland Security and North Carolina State University's Textile Protection and Comfort Center. which is proven and verified by UL to block particulates designed to help reduce exposure to the dangers lurking in fireground smoke.

Type: Technology and Equipment **Project #:** 21009

Location: City-wide **A/C #:** 30521101-564000

Department: Fire **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact fees	\$ 81,956	\$ -	\$ -	\$ 81,956
TOTAL	\$ 81,956	\$ -	\$ -	\$ 81,956

Operating Budget Impact

This project will not have an impact on the operating budget.

Fire Self Contained Breathing Apparatus (SCBA)

One of the most vital pieces of Personal Protective Equipment, the SCBA allows for firefighters to perform the very task of their job titles “Fight Fires”. In addition to fighting fires, the SCBA allows firefighters to perform search and rescue and operate safely at a hazardous materials scenes without being exposed to the hazards present in the air. Changes in technology and safety features and legal requirements regular upgrades are needed to ensure firefighters have the equipment needed to serve the community.

Type: Technology and Equipment

Project #: 22004

Location: City-wide

A/C #: 31221101-564000

Department: Fire

Project Rank: ① Severe

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 375,000	\$ -	\$ 375,000
TOTAL	\$ -	\$ 375,000	\$ -	\$ 375,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Fire Station 86 Rebuild

Fire Station 86 is over 40 years old and is in need of updating to current standards. This project includes installation of sprinklers, alarm systems, clean rooms, exhaust systems, security and other hardening features, segregated restrooms and secure medical rooms.

Type: City Facilities

Project #: 22025

Location: Singer Island

A/C #: 32021101-562000

Department: Fire

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital bonds	\$ -	\$ 7,000,000	\$ 8,000,000	\$ 15,000,000
TOTAL	\$ -	\$ 7,000,000	\$ 8,000,000	\$ 15,000,000

Operating Budget Impact

Capital improvements of the fire stations will assist in minimizing operating and maintenance costs in the operating budget.

Fire Station 88 Rebuild

Fire Station 88 is over 40 years old and in need of updating to current standards. This will include the installation of sprinklers, alarm systems, clean rooms, exhaust systems, security and other hardening features, segregated restrooms and secure medical rooms.

Type: City Facilities **Project #:** 22026

Location: Blue Heron Blvd & Congress Avenue **A/C #:** 32021101-562000

Department: Fire **Project Rank:** ① Severe

Project Status: Design and Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital bonds	\$ -	\$ 15,000,000	\$ 5,000,000	\$ 20,000,000
TOTAL	\$ -	\$ 15,000,000	\$ 5,000,000	\$ 20,000,000

Operating Budget Impact

Capital improvements of the fire stations will assist in minimizing operating and maintenance costs in the operating budget.

Fire LifePak Cardiac Monitor Devices

Due to technological and mechanical advancements, the City's Electrocardiogram (EKG) Monitor/Defibrillator devices have reached its limits of operational effectiveness. Acquisition of new devices will serve as diagnostic and therapy needs for cardiac and respiratory patients.

Type: Technology and Equipment **Project #:** 23003

Location: City-wide **A/C #:** 31221101-564000

Department: Fire **Project Rank:** ② High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ -	\$ 350,000	\$ 350,000
TOTAL	\$ -	\$ -	\$ 350,000	\$ 350,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Information Technology Master Plan

Implementation of the Information Technology Master Plan.

Type: Technology and Equipment

Project #: 21013

Location: City-wide

A/C #: 31219101-563000

Department: Information Technology

Project Rank: 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 568,446	\$ -	\$ -	\$ 568,446
TOTAL	\$ 568,446	\$ -	\$ -	\$ 568,446

Operating Budget Impact

This project will not have an impact on the operating budget.

Information Technology Master Plan

Implementation of the Information Technology Master Plan.

Type: Technology and Equipment

Project #: 22014

Location: City-wide

A/C #: 31219101-563000

Department: Information Technology

Project Rank: 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 750,000	\$ 1,500,000	\$ 2,250,000
TOTAL	\$ -	\$ 750,000	\$ 1,500,000	\$ 2,250,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Municipal Beach Park Renovation

The municipal beach park renovation includes the replacement of metal benches, waste receptacles, bike racks, and playground. The project also includes the renovation of bathrooms, volleyball courts, and improvement of the access to the beach.

Type: City Facilities **Project #:** 18065

Location: Singer Island **A/C #:** 30370102-563000

Department: Parks and Recreation **Project Rank:** 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact fees	\$ 368,372	\$ -	\$ -	\$ 368,372
TOTAL	\$ 368,372	\$ -	\$ -	\$ 368,372

Operating Budget Impact

This project will not have an impact on the operating budget.

Parks and Recreation Master Plan

The Master Plan serves as a tool to ensure that the City is maximizing the use of its facilities, community centers, and parks. The Plan also provides future direction regarding the use of open space, recreation and park planning to ensure that the City plans for the various facilities and programs for the City's residents. The Plan also provides a comprehensive analysis of existing resources and those necessary to meet the future needs of the City.

Type: City Facilities **Project #:** 18077

Location: City-wide **A/C #:** 31270102-563000

Department: Parks and Recreation **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 84,159	\$ 500,000	\$ 2,000,000	\$ 2,584,159
TOTAL	\$ 84,159	\$ 500,000	\$ 2,000,000	\$ 2,584,159

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Dan Calloway Renovation

Conversion of lights on tennis courts to LED lighting with remote controls, upgrading of the amphitheater, and installation of park furnishings to include picnic tables, waste cans and park benches.

Type: City Facilities

Project #: 20013

Location: Avenue O

A/C #: 21570102-563000

Department:
Parks and Recreation

Project Rank: 1 Severe

Project Status: In Progress



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 169,431	\$ -	\$ -	\$ 169,431
TOTAL	\$ 169,431	\$ -	\$ -	\$ 169,431

Operating Budget Impact

This project will not have an impact on the operating budget.

Lone Pine - Exercise Trail and Equipment

Installation of an exercise trail with exercise equipment.

Type: City Facilities

Project #: 20014

Location: Canterbury Way
off Military Trail

A/C #: 24370102-563000

Department:
Parks and Recreation

Project Rank: 1 Severe

Project Status: Under
Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 113,430	\$ -	\$ -	\$ 113,430
TOTAL	\$ 113,430	\$ -	\$ -	\$ 113,430

Operating Budget Impact

This project will not have an impact on the operating budget.

Lone Pine - Tennis Courts and Fields

Improvement to the tennis courts and fields at Lone Pine Park.

Type: City Facilities **Project #:** 21077

Location: Canterbury Way off Military Trail **A/C #:** 24370102-563000

Department: Parks and Recreation **Project Rank:** 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 50,000	\$ -	\$ -	\$ 50,000
TOTAL	\$ 50,000	\$ -	\$ -	\$ 50,000

Operating Budget Impact

This project will not have an impact on the operating budget.

City Park Wi-Fi Program

The City through funding from Community Development Block Grant (CDBG) is seeking to install free Wi-Fi in certain of its parks.

Type: Technology and Equipment **Project #:** 22008

Location: Various City Parks **A/C #:** 21119101-563000

Department: Parks and Recreation **Project Rank:** 2 High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ -	\$ 118,000	\$ -	\$ 118,000
TOTAL	\$ -	\$ 118,000	\$ -	\$ 118,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Police Body Cameras

The Request for Proposal (RFP) process was completed in March 2017 and AXON was selected as the most responsive vendor. AXON Body Cameras and In-Car Video is fully implemented within the Police Department. All Police Officers have been issued Body Worn Cameras and received the necessary training. Body Worn Cameras are being used to record interactions with the public and to gather evidence. Recordings are also used to assist with criminal prosecutions and with the investigation of citizen complaints. Video Evidence is maintained by AXON video management system (Evidence.com) and managed by Evidence Technicians.

Type: Technology and Equipment

Project #: 18066

Location: City-wide

A/C #: 31220101-564000

Department: Police

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 303,507	\$ -	\$ -	\$ 303,507
TOTAL	\$ 303,507	\$ -	\$ -	\$ 303,507

Operating Budget Impact

This project will not have an impact on the operating budget.

Police Technology Enhancements

The Police Department has a sophisticated network of crime prevention technologies. A component of the network is the security camera monitoring system and license plate reader systems. This system has proven valuable to the Police Department in preventing, deterring, and responding to criminal acts and behaviors. Additionally, City Departments, including the Parks and Recreation, Development Services and the USD have benefited from the security camera monitoring system.

Type: Technology and Equipment

Project #: 18075

Location: City-wide

A/C #: 31020101-564000

Department: Police

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital bonds	\$ 171,152	\$ -	\$ -	\$ 171,152
TOTAL	\$ 171,152	\$ -	\$ -	\$ 171,152

Operating Budget Impact

This project will not have an impact on the operating budget.

Police Technology Enhancements

The Police Department has a sophisticated network of crime prevention technologies. A component of the network is the security camera monitoring system and license plate reader systems. This system has proven valuable to the Police Department in preventing, deterring, and responding to criminal acts and behaviors. Additionally, City Departments, including the Parks and Recreation, Development Services and the USD have benefited from the security camera monitoring system.

Type: Technology and Equipment **Project #:** 21075

Location: City-wide **A/C #:** 30520101-564000

Department: Police **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact Fees	\$ 25,654	\$ -	\$ -	\$ 25,654
TOTAL	\$ 25,654	\$ -	\$ -	\$ 25,654

Operating Budget Impact

This project will not have an impact on the operating budget.

Police Technology Enhancements

The Police Department has a sophisticated network of crime prevention technologies. A component of the network is the security camera monitoring system and license plate reader systems. This system has proven valuable to the Police Department in preventing, deterring, and responding to criminal acts and behaviors. Additionally, City Departments, including the Parks and Recreation, Development Services and the USD have benefited from the security camera monitoring system.

Type: Technology and Equipment **Project #:** 22011

Location: City-wide **A/C #:** 30520101-564000

Department: Police **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact Fees	\$ -	\$ 150,000	\$ 320,000	\$ 470,000
TOTAL	\$ -	\$ 150,000	\$ 320,000	\$ 470,000

Operating Budget Impact

This project will not have an impact on the operating budget.

A Motorola DPM3800 rugged smartphone is shown. It has a large, black, coiled antenna extending from the top. The screen displays a mobile application interface with a status bar at the top showing signal strength, battery level, and the time 11:40. The app content includes a header "Mr. Brown On Route", a section "03:25 PM East Zone Patrol 1" with a location pin icon, and a section "Clock, Robert" with a "Go Away" button. A large, black, rectangular speaker with a grille is attached to the side of the phone. The phone is black and has a rugged design.

Project Status: Planning

This project will not have an impact on the operating budget.

Project Status: Ongoing

This project will not have an impact on the operating budget.

Palm Beach Isles Bridge

The culverts that provide access to the residents of Palm Beach Isles require replacement due to deterioration. The culverts has reached the end of its useful life and replacement is needed. Funding below is being supplemented through Neighborhood Sector Funds.

Type: Infrastructure **Project #:** 18097

Location: Singer Island **A/C #:** 31230101-563000

Department: Public Works **Project Rank:** 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 1,615,520	\$ 1,600,000	\$ -	\$ 3,215,520
TOTAL	\$ 1,615,520	\$ 1,600,000	\$ -	\$ 3,215,520

Operating Budget Impact

This project will not have an impact on the operating budget.

Traffic Calming Devices

The City has a traffic calming policy that allows citizens to request traffic calming devices. Funding is required to install approved traffic calming devices.

Type: Infrastructure **Project #:** 18098

Location: City-wide **A/C #:** 30130101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Gas tax	\$ 99,766	\$ -	\$ -	\$ 99,766
TOTAL	\$ 99,766	\$ -	\$ -	\$ 99,766

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

City Welcome Signs

Construction of welcome signs at various locations throughout the City. Signs will have the same design as other newly constructed welcome signs in the City.

Type: Infrastructure **Project #:** 18099

Location: City-wide **A/C #:** 30930101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 125,240	\$ -	\$ -	\$ 125,240
TOTAL	\$ 125,240	\$ -	\$ -	\$ 125,240

Operating Budget Impact

This project will not have an impact on the operating budget.

City-Wide Sidewalks

The sidewalk repair and replacement project replaces damaged and broken sidewalks throughout the City.

Type: Infrastructure **Project #:** 18102

Location: City-wide **A/C #:** 30130101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Gas tax	\$ 267,485	\$ -	\$ -	\$ 267,485
TOTAL	\$ 267,485	\$ -	\$ -	\$ 267,485

Operating Budget Impact

This project will not have an impact on the operating budget.

Streets Mill and Resurface

Milling and resurfacing of streets within the established CDBG concentration area: W. 30th St. from Ave R to Ave O; Ave O from W. 30th St.; W. 28th St., from Ave R to Ave O; W. 36th St. from Ave O to Obama Hwy.; Ave N from W. 36th St. to W. 35th St.

Type: Infrastructure **Project #:** 18121

Location: City-wide **A/C #:** 31230101-563000

Department: Public Works **Project Rank:** ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 274,703	\$ -	\$ -	\$ 274,703
TOTAL	\$ 274,703	\$ -	\$ -	\$ 274,703

Operating Budget Impact

This project will not have an impact on the operating budget.

34 Street (Avenue F to Broadway)

Installation of new water main, sanitary sewer restoration, sidewalk, curb, roadway surface and drainage improvements, stripping, and signage.

Type: Infrastructure **Project #:** 20002

Location: 34 Street (Avenue F to Broadway) **A/C #:** Unfunded

Department: Public Works **Project Rank:** ② High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ 74,239	\$ -	\$ -	\$ 74,239
Unfunded	-	1,800,000	-	1,800,000
TOTAL	\$ 74,239	\$ 1,800,000	\$ -	\$ 1,874,239

Operating Budget Impact

This project will not have an impact on the operating budget.

Avenue E (34 Street To Silver Beach Road To 35 Street)

Installation of new water main, sanitary sewer restoration, sidewalk, curb, roadway surface and drainage improvements, stripping, and signage.

Type: Infrastructure **Project #:** 20003

Location: Avenue E
(34 Street to Silver Beach Road to 35 Street)

Department: Public Works **Project Rank:** ② High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS	Operating Budget Impact
Pay as you go	\$ 74,936	\$ -	- \$	74,936	This project will not have an impact on the operating budget.
Unfunded	-	180,000	-	180,000	
TOTAL	\$ 74,936	\$ 180,000	\$ -	\$ 254,936	

34 And 35 Streets (Avenue J To Avenue H)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 21001

Location: 35 Street
(Avenue H to Avenue F)

Department: Public Works **Project Rank:** ② High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS	Operating Budget Impact
Pay as you go	\$ 1,056,000	\$ -	- \$	1,056,000	This project will not have an impact on the operating budget.
Unfunded	-	594,000	-	594,000	
TOTAL	\$ 1,056,000	\$ 594,000	\$ -	\$ 1,650,000	

37 Street (Avenue H To Avenue F)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 21002

Location: 37 Street
(Avenue H to Avenue F) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000
TOTAL	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

North Ocean Boulevard Landscaping

This project includes the installation of Florida friendly landscaping within the medians along North Ocean Boulevard from Broadway north to the City limits adjacent to MacArthur Park.

Type: Infrastructure **Project #:** 21008

Location: Singer Island **A/C #:** 26130101-563000

Department: Public Works **Project Rank:** 1 Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants and contributions	\$ 100,000	\$ -	\$ -	\$ 100,000
TOTAL	\$ 100,000	\$ -	\$ -	\$ 100,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Municipal Facilities

Construction of a new City Hall complex to house city administrative offices, possibly on the site of the existing City Hall along with improvements to the parking.

Type: City Facilities **Project #:** 21010

Location: City-wide **A/C #:** 31030101-562000

Department: Public Works **Project Rank:** ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital bonds	\$ 1,931,896	\$ -	\$ -	\$ 1,931,896
TOTAL	\$ 1,931,896	\$ -	\$ -	\$ 1,931,896

Operating Budget Impact

This project will not have an impact on the operating budget.

City-Wide Pavement Condition Assessment

The payment condition assessment will serve as a management tool to provide an inventory of the City's roadways. This will seek to provide the condition data on the City's roadway system that will guide the City in determining the payment needs and priorities and to provide pavement life cycle..

Type: Infrastructure **Project #:** 21020

Location: City-wide **A/C #:** 30330101-563000

Department: Public Works **Project Rank:** ③ Low

Project Status: Study in Progress



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact fees	\$ 25,000	\$ -	\$ -	\$ 25,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ 25,000

Operating Budget Impact

This project will not have an impact on the operating budget.

35 Street (Avenue J to Avenue H)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 22001

Location: 34 Street And 35 Street (Avenue J to Avenue H) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 715,000	\$ 715,000
TOTAL	\$ -	\$ -	\$ 715,000	\$ 715,000

Operating Budget Impact

This project will not have an impact on the operating budget.

37 Street (Avenue F to Broadway)

Installation of new water main, sanitary sewer restoration, sidewalk, curb, roadway surface and drainage improvements, stripping, and signage.

Type: Infrastructure **Project #:** 22002

Location: 37 Street (Avenue F to Broadway) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 840,000	\$ 840,000
TOTAL	\$ -	\$ -	\$ 840,000	\$ 840,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Traffic Calming Devices

The City has a traffic calming policy that allows citizens to request traffic calming devices. Funding is required to install approved traffic calming devices.

Type: Infrastructure **Project #:** 22009

Location: City-wide **A/C #:** 30130101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Gas tax	\$ -	\$ 100,000	\$ 60,000	\$ 160,000
TOTAL	\$ -	\$ 100,000	\$ 60,000	\$ 160,000

Operating Budget Impact

This project will not have an impact on the operating budget.

City-wide Sidewalks

The sidewalk repair and replacement project replaces damaged and broken sidewalks throughout the City.

Type: Infrastructure **Project #:** 22010

Location: City-wide **A/C #:** 30130101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Gas tax	\$ -	\$ 100,000	\$ 400,000	\$ 500,000
TOTAL	\$ -	\$ 100,000	\$ 400,000	\$ 500,000

Operating Budget Impact

This project will not have an impact on the operating budget.

City-wide Stripping

The stripping project will replace and enhance stripping and markings throughout the City which will provide a safer roadway for the traveling public.

Type: Infrastructure **Project #:** 22012

Location: City-wide **A/C #:** 30530101-563000

Department: Public Works **Project Rank:** 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Impact fees	\$ -	\$ 50,000	\$ -	\$ 50,000
TOTAL	\$ -	\$ 50,000	\$ -	\$ 50,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Municipal Facilities

Construction of a new City Hall complex to house city administrative offices, possibly on the site of the existing City Hall along with improvements to the parking.

Type: City Facility **Project #:** 22013

Location: City-wide **A/C #:** 31230101-562000

Department: Public Works **Project Rank:** 1 Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 2,500,000	\$ 8,000,000	\$ 10,500,000
TOTAL	\$ -	\$ 2,500,000	\$ 8,000,000	\$ 10,500,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Bus Stop Benches and Shelters

Bus stop benches and shelters program is aimed at enhancing the quality of the City's bus stops and shelters. Through this program, the City replaces and repairs aging shelters, installs new shelters, and provides passenger amenities, such as benches, and litter receptacles at bus stops.

Type: Infrastructure **Project #:** 22017

Location: City-wide **A/C #:** 31230101-563000

Department: Public Works **Project Rank:** ② High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 50,000	\$ 200,000	\$ 250,000
TOTAL	\$ -	\$ 50,000	\$ 200,000	\$ 250,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Streets Mill and Resurface

Milling and resurfacing of streets within the established CDBG concentration area: W. 30th St. from Ave R to Ave O; Ave O from W. 30th St.; W. 28th St., from Ave R to Ave O; W. 36th St. from Ave O to Obama Hwy.; Ave N from W. 36th St. to W. 35th St.

Type: Infrastructure **Project #:** 22019

Location: City-wide **A/C #:** 31230101-563000

Department: Public Works **Project Rank:** ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Pay as you go	\$ -	\$ 200,000	\$ 800,000	\$ 1,000,000
TOTAL	\$ -	\$ 200,000	\$ 800,000	\$ 1,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

36 And 37 Streets Park Manor

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 23001

Location: 36 Street and 37 Street (Park Manor) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 870,000	\$ 870,000
TOTAL	\$ -	\$ -	\$ 870,000	\$ 870,000

Operating Budget Impact

This project will not have an impact on the operating budget.

24 Street and 25 Street (Avenue B to Intercoastal)

Installation of new water main, sanitary sewer restoration, sidewalk, curb, roadway surface and drainage improvements, stripping, and signage.

Type: Infrastructure **Project #:** 23002

Location: 24 Street and 25 Street (Avenue B to Intercoastal) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 2,860,000	\$ 2,860,000
TOTAL	\$ -	\$ -	\$ 2,860,000	\$ 2,860,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Governmental Project Profiles

Avenue P and Avenue Q (23 Street to 26 Court)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping and signage.

Type: Streets **Project #:** 24001

Location: Avenue P and Avenue Q (23 Street to 26 Court) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 2 High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 1,100,000	\$ 1,100,000
TOTAL	\$ -	\$ -	\$ 1,100,000	\$ 1,100,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Shore Drive to Palm Drive to Riviera Drive

Installation of new water main, sanitary sewer restoration, sidewalk, curb, roadway surface and drainage improvements, stripping, and signage.

Type: Infrastructure **Project #:** 24002

Location: Shore Drive to Palm Drive to Riviera Drive **A/C #:** Unfunded

Department: Public Works **Project Rank:** 3 Low

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 1,390,000	\$ 1,390,000
TOTAL	\$ -	\$ -	\$ 1,390,000	\$ 1,390,000

Operating Budget Impact

This project will not have an impact on the operating budget.

6 Street and 7 Street (Avenue O to Australian Avenue)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 24003

Location: 6 Street and 7 Street (Avenue O to Australian Avenue) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 3 Low

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 1,045,000	\$ 1,045,000
TOTAL	\$ -	\$ -	\$ 1,045,000	\$ 1,045,000

Operating Budget Impact

This project will not have an impact on the operating budget.

24 Court and 25 Court (24 Street to Avenue R)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Infrastructure **Project #:** 24004

Location: 24 Court and 25 Court (24 Street to Avenue R) **A/C #:** Unfunded

Department: Public Works **Project Rank:** 3 Low

Project Status: Not Started



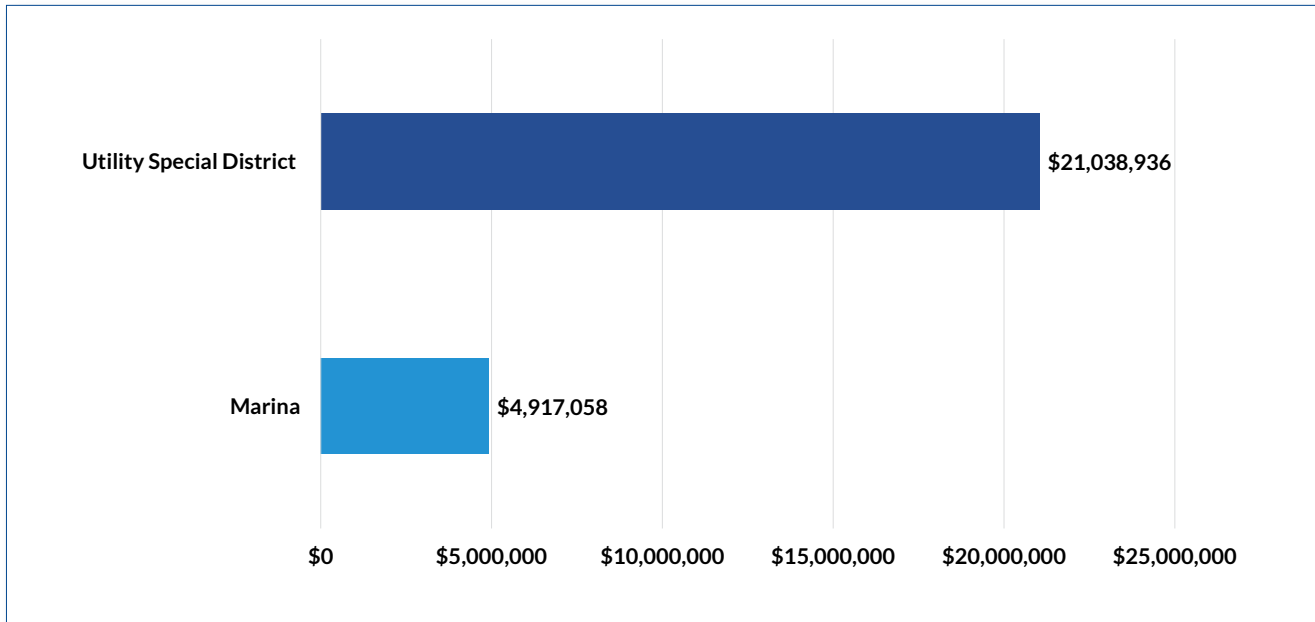
Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 860,000	\$ 860,000
TOTAL	\$ -	\$ -	\$ 860,000	\$ 860,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Enterprise Projects

FY 2022 Capital Budget by Enterprise: \$25,955,994



Five-Year Capital Improvement Plan by Enterprise

DEPARTMENT	IN PROGRESS	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Marina	\$ 11,967,505	\$ 4,917,058	\$ 4,667,058	\$ 4,667,058	\$ 4,667,058	\$ -	\$ 18,918,232	\$ 30,885,737
Utility Special District	47,736,737	21,038,936	2,845,823	750,000	2,100,000	-	26,734,759	74,471,496
Total Funded Projects	59,704,243	25,955,994	7,512,881	5,417,058	6,767,058	-	45,652,991	105,357,234
Unfunded Projects	10,873,933	4,800,000	107,738,227	4,000,000	3,500,000	14,200,000	134,238,227	145,112,160
TOTAL	\$ 70,578,176	\$ 30,755,994	\$ 115,251,108	\$ 9,417,058	\$ 10,267,058	\$ 14,200,000	\$ 179,891,218	\$ 250,469,394

Five-Year Capital Improvement Plan by Priority

PRIORITY	IN PROGRESS	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
1 Severe	\$ 44,116,783	\$ 23,978,831	\$ 6,217,058	\$ 5,217,058	\$ 6,417,058	\$ -	\$ 41,830,005	\$ 85,946,788
2 High	6,016,415	1,250,000	300,000	200,000	350,000	-	2,100,000	8,116,415
3 Low	9,571,044	727,163	995,823	-	-	-	1,722,986	11,294,030
Total Funded Projects	59,704,243	25,955,994	7,512,881	5,417,058	6,767,058	-	45,652,991	105,357,234
Unfunded Projects	10,873,933	4,800,000	107,738,227	4,000,000	3,500,000	14,200,000	134,238,227	145,112,160
TOTAL	\$ 70,578,176	\$ 30,755,994	\$ 115,251,108	\$ 9,417,058	\$ 10,267,058	\$ 14,200,000	\$ 179,891,218	\$ 250,469,394

Enterprise Projects Funding Source

FUND NO.	FUNDING SOURCE	DESCRIPTION	FY 2022 AMOUNT
412	USD Renewal and Replacement	On an annual basis, USD's operating fund transfers 5% of its gross revenues for the preceding fiscal year to the Renewal and Replacement fund to pay for the costs of the repair, renewal or replacement of capital assets of the water and wastewater system. The amount transferred from the Operating fund to the Renewal and Replacement fund may change from time to time.	\$ 3,277,163
419	American Rescue Plan Act (ARPA)	Pursuant the American Rescue Plan Act of 2021 (ARPA), the City Council has voted to utilize the full amount received in funding from ARPA for design and engineering costs related to development of a new water treatment facility to service the City.	17,761,773
422	Marina Renewal and Replacement	On an annual basis, the Marina operating fund transfers 5% of its gross revenues for the preceding fiscal year to the Renewal and Replacement fund to pay for the costs of the repair, renewal or replacement of capital assets of the marina. The amount transferred from the Operating fund to the Renewal and Replacement fund may change from time to time.	2,458,529
422	Florida Inland Navigation District (FIND) Grant	FIND Waterway Assistance Program is a grant for local governments established by the Florida Legislature and the District for the purpose of financially cooperating with local governments to alleviate problems associated with the Atlantic Intracoastal Waterway associated waterways within the District. The program is authorized by Section 374.976 Florida Statutes, and is administered under the provisions of Chapter 66B-2, Florida Administrative Code.	2,458,529
TOTAL FUNDING SOURCES			\$ 25,955,994

Enterprise Projects

Enterprise Projects by Department

PROJECT TITLE	DEPARTMENT	PROJECT NUMBER	PRIORITY	IN PROGRESS	FY 2022	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Marina South Basin Dredging	Marina	18055	2	\$ 587,696	\$ -	\$ -	587,696
Marina Dock G - Phase 2	Marina	18058	1	3,557,371	-	-	3,557,371
Marina Dock F - Phase 2	Marina	18059	1	2,709,299	-	-	2,709,299
Marina Dock E - Phase 2	Marina	20060	1	333,961	-	-	333,961
Marina Mooring Field - Phase 1	Marina	20061	2	112,120	250,000	250,000	362,120
Marina Expansion - Phase 3	Marina	21011	1	4,667,058	4,667,058	18,668,232	23,335,290
MARINA TOTAL				11,967,505	4,917,058	18,918,232	30,885,737
34 Street and 35 Street (Avenue J to Avenue H) *	Stormwater	22030	1	-	750,000	750,000	750,000
STORMWATER TOTAL				-	750,000	750,000	750,000
Garden Road Improvement	Utility Special District	18118	3	339,539	-	-	339,539
Haverhill Road Improvement	Utility Special District	18119	2	775,188	-	-	775,188
Silver Beach Road Improvement	Utility Special District	18122	1	780,409	-	-	780,409
Aerial Crossing Rehabilitation	Utility Special District	18129	1	2,430,664	-	-	2,430,664
Aqueous Ammonia System	Utility Special District	18130	1	454,445	-	-	454,445
Intracoastal Water Main	Utility Special District	18131	1	3,466,126	-	-	3,466,126
Intracoastal Force Main	Utility Special District	18132	3	4,214,877	-	-	4,214,877
Lift Station No. 47 Rehabilitation	Utility Special District	18134	1	4,385,076	-	-	4,385,076
Lift Station Rehabilitation - Phase I	Utility Special District	18135	2	2,435,101	-	-	2,435,101
Lift Station Pump Replacement	Utility Special District	18136	1	786,167	-	-	786,167
Lime System Replacement	Utility Special District	18137	1	1,647,902	-	-	1,647,902
Lime Softening Units Rehabilitation	Utility Special District	18138	3	1,922,963	-	895,823	2,818,786
Media and Underdrain Filter Replacement	Utility Special District	18139	2	1,615,806	-	-	1,615,806
North Tower Building	Utility Special District	18141	1	25,321	-	-	25,321
Underground On-call Contractor	Utility Special District	18143	1	1,310,209	-	-	1,310,209
Raw Water Wells	Utility Special District	18145	1	499,700	-	-	499,700
SCADA Replacement *	Utility Special District	18146	1	2,017,373	1,000,000	4,000,000	6,017,373
Fire Hydrant Replacement	Utility Special District	18147	1	162,913	-	-	162,913
Sanitary Sewer System Relining	Utility Special District	18148	1	1,409,925	-	-	1,409,925
Ground Water Sanitary Survey	Utility Special District	18149	2	100,000	-	100,000	200,000
Water and Sewer Improvements *	Utility Special District	18152	1	6,856,560	1,800,000	7,800,000	14,656,560

* Unfunded project

Enterprise Projects by Department

PROJECT TITLE	DEPARTMENT	PROJECT NUMBER	PRIORITY	IN PROGRESS	FY 2022	FY 2022 TO FY 2026	TOTAL PROJECT COSTS
Water Main Palm Beach Shores	Utility Special District	18153	1	\$ 1,730,968	\$ -	\$ -	1,730,968
High Service Water Pump Replacement	Utility Special District	18154	1	593,941	-	-	593,941
Water Meters	Utility Special District	18155	1	6,048,659	-	-	6,048,659
Air Stripper Pump Driver Replacement	Utility Special District	18156	1	25,000	-	-	25,000
Booster Station Pump Replacement	Utility Special District	18157	1	2,144,351	-	-	2,144,351
Unidirectional Flushing	Utility Special District	18158	1	369,768	-	-	369,768
Water Treatment Plant Disinfection	Utility Special District	18159	3	3,043,666	-	-	3,043,666
Facility Enhancements	Utility Special District	18160	2	383,645	-	-	383,645
Water Treatment Plant Generators	Utility Special District	18161	1	1,281,999	-	-	1,281,999
Utility Building Expansion	Utility Special District	18163	3	50,000	-	-	50,000
Water Treatment Plant Facility	Utility Special District	20023	1	-	17,761,773	17,761,773	17,761,773
Water Treatment Plant Facility *	Utility Special District	20023	1	-	-	103,238,227	103,238,227
USD Master Plan Update	Utility Special District	20024	1	1,000,000	-	-	1,000,000
Gramercy Park Pipe Replacement *	Utility Special District	21007	2	2,000,000	-	-	2,000,000
Water Tanks	Utility Special District	21016	2	6,858	-	-	6,858
Raw Water Wells	Utility Special District	21017	1	394,750	-	-	394,750
Canal Crossings C-17 and M	Utility Special District	21018	1	1,900,800	-	-	1,900,800
Water Main Crossing Inspection	Utility Special District	22005	2	-	750,000	750,000	750,000
Lift Station Pump Replacement	Utility Special District	22020	2	-	150,000	450,000	450,000
Media And Underdrain Filter Replacement	Utility Special District	22021	2	-	100,000	500,000	500,000
Raw Water Wells	Utility Special District	22022	1	-	1,000,000	2,000,000	2,000,000
Sanitary Sewer System Relining	Utility Special District	22023	1	-	250,000	1,000,000	1,000,000
Underground On-Call Contractor	Utility Special District	22023	1	-	300,000	2,400,000	2,400,000
Lift Station 48 Culvert	Utility Special District	22024	3	-	-	100,000	100,000
Lime Softening Units Rehabilitation	Utility Special District	22024	3	-	727,163	727,163	727,163
Water Tanks	Utility Special District	22025	2	-	-	50,000	50,000
Raw Water Wells *	Utility Special District	22027	1	-	1,000,000	12,000,000	12,000,000
Pipe Age Inventory *	Utility Special District	22028	1	-	250,000	250,000	250,000
Intracoastal Force Main *	Utility Special District	26000	3	-	-	6,200,000	6,200,000
UTILITY SPECIAL DISTRICT TOTAL				58,610,671	25,088,936	160,222,986	218,833,657
TOTAL				\$ 70,578,176	\$ 30,755,994	\$ 179,891,218	\$ 250,469,394

* Unfunded project

1 Severe

2 High

3 Low

Enterprise Project Profiles

Marina South Basin Dredging

Dredging the south basin at the Marina as part of the ongoing waterside expansion.

Type: Marina Infrastructure **Project #:** 18055

Location: City Marina **A/C #:** 42272101-563000

Department: Marina **Project Rank:** ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 587,696	\$ -	\$ -	\$ 587,696
TOTAL	\$ 587,696	\$ -	\$ -	\$ 587,696

Operating Budget Impact

The improvements will result in increased revenues from the expansion of the Marina docks.

Marina Dock G - Phase 2

This project includes the replacement, reconfiguration and expansion of Dock G at the City's Municipal Marina, which includes the supply and installment of the docks and six Pier A boat lifts. This project also includes the partial demolition and repairs to the existing pier, utilities and fire protection infrastructure, construction layout, environment control measures, permitting, engineering, construction administration and project management.

Type: Marina Infrastructure **Project #:** 18058

Location: City Marina **A/C #:** 42272101-563000

Department: Marina **Project Rank:** ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 3,557,371	\$ -	\$ -	\$ 3,557,371
TOTAL	\$ 3,557,371	\$ -	\$ -	\$ 3,557,371

Operating Budget Impact

The improvements will result in increased revenues from the expansion of the Marina docks.

Marina Dock F - Phase 2

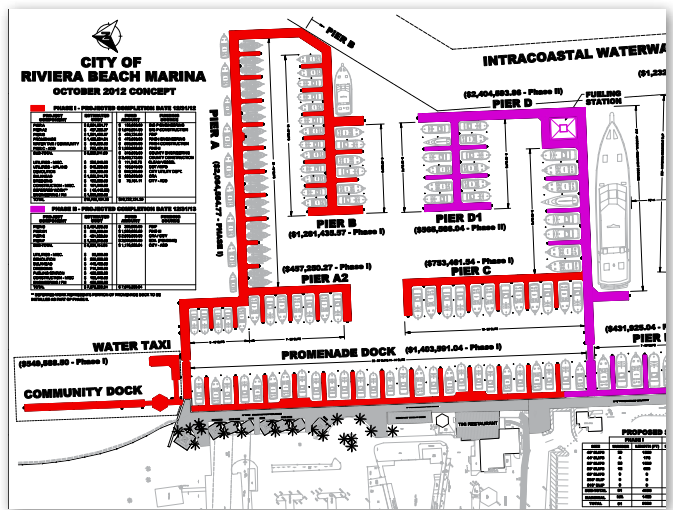
This project includes the replacement, reconfiguration and expansion of Dock F at the City's Municipal Marina, which includes the supply and installment of the fixed dock overlay and floating dock. This project also includes the partial demolition and repairs to the existing pier, utilities and fire protection infrastructure, construction layout, environment control measures, permitting, engineering, construction administration and project management.

Type: Marina Infrastructure Project #: 18059

Location: City Marina A/C #: 42272101-563000

Department: Marina Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 2,709,299	\$ -	\$ -	\$ 2,709,299
TOTAL	\$ 2,709,299	\$ -	\$ -	\$ 2,709,299

Operating Budget Impact

The improvements will result in increased revenues from the expansion of the Marina docks.

Marina Dock E - Phase 2

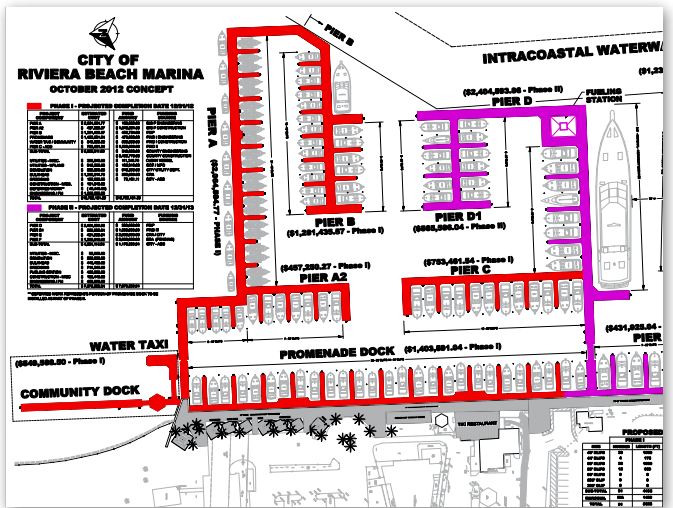
Marina Phase II.B project includes the supply and installment of the fixed marginal pier and finger piers of Dock E at the City's Municipal Marina. This project also includes the utilities and fire protection infrastructure, construction layout, and environment control measures.

Type: Marina Infrastructure Project #: 20060

Location: City Marina A/C #: 42272101-563000

Department: Marina Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 333,961	\$ -	\$ -	\$ 333,961
TOTAL	\$ 333,961	\$ -	\$ -	\$ 333,961

Operating Budget Impact

The improvements will result in increased revenues from the expansion of the Marina docks.

Marina Mooring Field - Phase 1

Marina Mooring Field project includes determining the best locations, the number of moorings, the size of each vessel to be on what location, engineered for hurricane survival and all studies required for permitting such as sea-grass, water depths, layouts, navigational issues, sewerage and trash collection, management, estimated costs, mooring fees, and needed MOUs.

Type: Marina Infrastructure **Project #:** 20061

Location: City Marina **A/C #:** 42272101-563000

Department: Marina **Project Rank:** ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 112,120	\$ 125,000	\$ -	\$ 237,120
Renewal and Replacement	-	125,000	-	125,000
TOTAL	\$ 112,120	\$ 250,000	\$ -	\$ 362,120

Operating Budget Impact

This project will not have an impact on the operating budget.

Marina Expansion - Phase 3

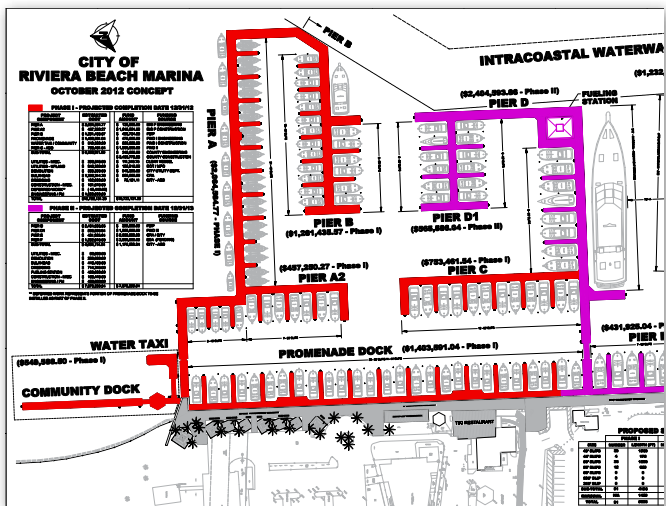
Phase IV Improvements project includes improvements to Docks G, H, I, and J and construction of the restaurant on Docks A and B area.

Type: Marina Infrastructure **Project #:** 21011

Location: City Marina **A/C #:** 42272101-563000

Department: Marina **Project Rank:** ① Severe

Project Status: Design



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 2,333,529	\$ 2,333,529	\$ 7,000,587	\$ 11,667,645
Grants	2,333,529	2,333,529	7,000,587	11,667,645
TOTAL	\$ 4,667,058	\$ 4,667,058	\$ 14,001,174	\$ 23,335,290

Operating Budget Impact

The Marina improvements will increase operating costs, however, revenues in excess of costs will be generated.

34 and 35 Streets (Avenue J to Avenue H)

Installation of new water main, sanitary sewer and sidewalk restoration, traffic control, milling and resurfacing, partial pavement restoration, stripping, and signage.

Type: Stormwater Infrastructure **Project #:** 22030

Location: 34 and 35 Streets (Avenue J to Avenue H) **A/C #:** Unfunded

Department: Stormwater **Project Rank:** ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ 750,000	\$ -	\$ 750,000
TOTAL	\$ -	\$ 750,000	\$ -	\$ 750,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Garden Road Improvement

Palm Beach County is improving and widening Garden Road south of W. Blue Heron Blvd. The proposed improvements include the widening of a bridge that will impact the existing water main and sanitary sewer force mains. USD is required to accommodate the road improvements and will have to relocate existing water main and sanitary sewer force mains. USD's portion of the project is currently under design

Type: Water and sewer infrastructure **Project #:** 18118

Location: Garden Road Improvement **A/C #:** 41531101-563000

Department: Utility Special District **Project Rank:** ③ Low

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 339,539	\$ -	\$ -	\$ 339,539
TOTAL	\$ 339,539	\$ -	\$ -	\$ 339,539

Operating Budget Impact

This project will not have an impact on the operating budget.

Haverhill Road Improvement

Palm Beach County is improving and widening Haverhill Road from north of Caribbean Blvd to the Beeline Hwy. The proposed improvements include a large widening portion that may impact the location of existing water and sewer infrastructure. USD is required to accommodate the road improvements and relocate conflicting infrastructure.

Type: Water and sewer infrastructure

Project #: 18119

Location: Haverhill Road Improvement

A/C #: 41531101-563000

Department: Utility Special District

Project Rank: ② High

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 775,188	\$ -	\$ -	\$ 775,188
TOTAL	\$ 775,188	\$ -	\$ -	\$ 775,188

Operating Budget Impact

This project will not have an impact on the operating budget.

Silver Beach Road Improvement

Palm Beach County is improving and widening Silver Beach Road from Old Dixie Highway to Congress Avenue which will include widening a portion that will have an impact on the location of existing water mains. USD is required to accommodate the road improvements and relocate existing water mains.

Type: Water and sewer infrastructure

Project #: 18122

Location: Silver Beach Road

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 780,409	\$ -	\$ -	\$ 780,409
TOTAL	\$ 780,409	\$ -	\$ -	\$ 780,409

Operating Budget Impact

This project will not have an impact on the operating budget.

Aerial Crossing Rehabilitation

A comprehensive technical document prepared by the USD consulting engineer which evaluated and assessed the aerial pipe crossing throughout USD service area. Aerial pipe crossings are part of the water distribution and wastewater collection systems. Aerial crossings will be inspected, refurbished and painted as part of the rehabilitation.

Type: Water and sewer infrastructure

Project #: 18129

Location: City-wide

A/C #: 41531101-563000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 2,430,664	\$ -	\$ -	\$ 2,430,664
TOTAL	\$ 2,430,664	\$ -	\$ -	\$ 2,430,664

Operating Budget Impact

This project will not have an impact on the operating budget.

Aqueous Ammonia System

The Water and Wastewater Master Plan, completed in February 2013, identified various water treatment improvements. Rehabilitations and improvements have been prioritized and will be implemented in multi-year capital projects.

Type: Water and sewer infrastructure

Project #: 18130

Location: Water Plant

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 454,445	\$ -	\$ -	\$ 454,445
TOTAL	\$ 454,445	\$ -	\$ -	\$ 454,445

Operating Budget Impact

This project will not have an impact on the operating budget.

Intracoastal Water Main

The Water and Wastewater Master Plan has identified the need of a parallel subaqueous water main between Singer Island and the mainland.

Type: Water and sewer infrastructure

Project #: 18131

Location: Intracoastal

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 3,466,126	\$ -	\$ -	\$ 3,466,126
TOTAL	\$ 3,466,126	\$ -	\$ -	\$ 3,466,126

Operating Budget Impact

This project will not have an impact on the operating budget.

Intracoastal Force Main

The Water and Wastewater Master Plan has identified the need of a parallel subaqueous force main between Singer Island and the mainland.

Type: Water and sewer infrastructure

Project #: 18132

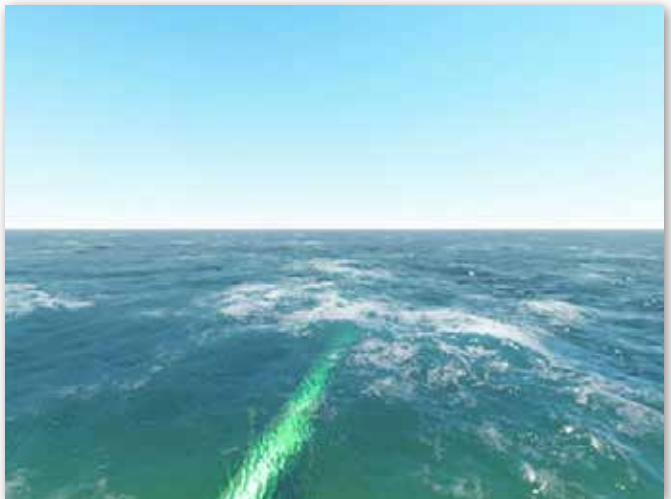
Location: Intracoastal

A/C #: 41531104-563000

Department: Utility Special District

Project Rank: ③ Low

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 4,214,877	\$ -	\$ -	\$ 4,214,877
TOTAL	\$ 4,214,877	\$ -	\$ -	\$ 4,214,877

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Lift Station No. 47 Rehabilitation

USD's main Lift Station No. 47 is in need of a major overhaul, which includes equipment, design and construction work to complete the overhaul.

Type: Water and sewer infrastructure **Project #:** 18134

Location: Lift Station No. 47 **A/C #:** 41231104-563000

Department: Utility Special District **Project Rank:** ① Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 4,385,076	\$ -	\$ -	\$ 4,385,076
TOTAL	\$ 4,385,076	\$ -	\$ -	\$ 4,385,076

Operating Budget Impact

The rehabilitation of the lift stations will reduce the repairs and maintenance costs.

Lift Station Rehabilitation - Phase 1

The Water and Wastewater Master Plan, has identified various lift station rehabilitations and improvements.

Type: Water and sewer infrastructure **Project #:** 18135

Location: City-wide **A/C #:** 41531104-563000

Department: Utility Special District **Project Rank:** ② High

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 2,435,101	\$ -	\$ -	\$ 2,435,101
TOTAL	\$ 2,435,101	\$ -	\$ -	\$ 2,435,101

Operating Budget Impact

This project will reduce repairs and maintenance costs.

Lift Station Pump Replacement

USD has 50 sewage lift stations within its wastewater collection system. The lift station pump endures very harsh conditions and need to be serviced regularly and are replaced as needed.

Type: Water and sewer infrastructure

Project #: 18136

Location: City-wide

A/C #: 41231104-563000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 786,167	\$ -	\$ -	\$ 786,167
TOTAL	\$ 786,167	\$ -	\$ -	\$ 786,167

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Lime System Replacement

The Water and Underground Master Plan has identified the need to replace the lime slakers, lime silo components, and the lime slurry system of the water treatment process.

Type: Water and sewer infrastructure

Project #: 18137

Location: City-wide

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 1,647,902	\$ -	\$ -	\$ 1,647,902
TOTAL	\$ 1,647,902	\$ -	\$ -	\$ 1,647,902

Operating Budget Impact

The replacement of the lime slakers will reduce the repairs and maintenance costs.

Lime Softening Units Rehabilitation

The rehabilitation includes performing structural improvements to critical areas of three softening units and installing a new gear drive system to Unit No. 3. Rehabilitation to Unit No. 3 was recently completed.

Type: Water and sewer infrastructure

Project #: 18138

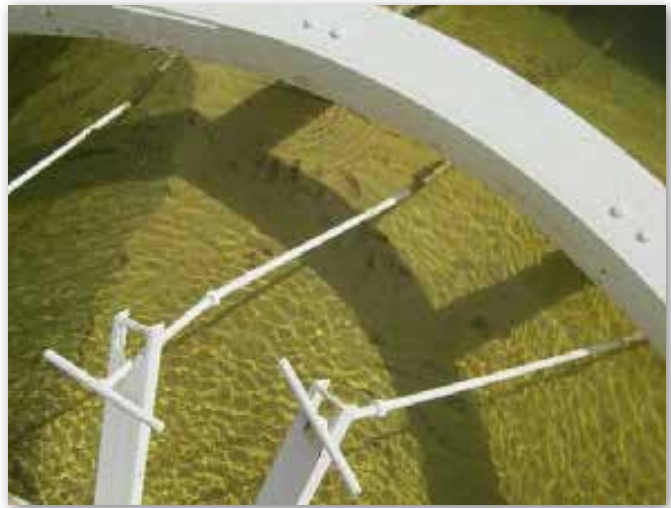
Location: Blue Heron Boulevard

A/C #: 41531103-564000

Department: Utility Special District

Project Rank: ③ Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 1,922,963	\$ -	\$ 895,823	\$ 2,818,786
TOTAL	\$ 1,922,963	\$ -	\$ 895,823	\$ 2,818,786

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Media and Underdrain Filter Replacement

Replacement of media and underdrain filters 1 – 8.

Type: Water and sewer infrastructure

Project #: 18139

Location: Water Treatment Plant

A/C #: 41231103-564000

Department: Utility Special District

Project Rank: ② High

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 1,615,806	\$ -	\$ -	\$ 1,615,806
TOTAL	\$ 1,615,806	\$ -	\$ -	\$ 1,615,806

Operating Budget Impact

This project will not have an impact on the operating budget.

Enterprise Project Profiles

North Tower Building

Replacement of the north tower building.

Type: Water and sewer infrastructure

Project #: 18141

Location: Water Treatment Plant

A/C #: 41531101-562000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 25,321	\$ -	\$ -	\$ 25,321
TOTAL	\$ 25,321	\$ -	\$ -	\$ 25,321

Operating Budget Impact

This project will not have an impact on the operating budget.

Underground On-Call Contractor

USD has a contract with an on-call underground contractor to assist in emergency repairs and large scale repair projects.

Type: Water and sewer infrastructure

Project #: 18143

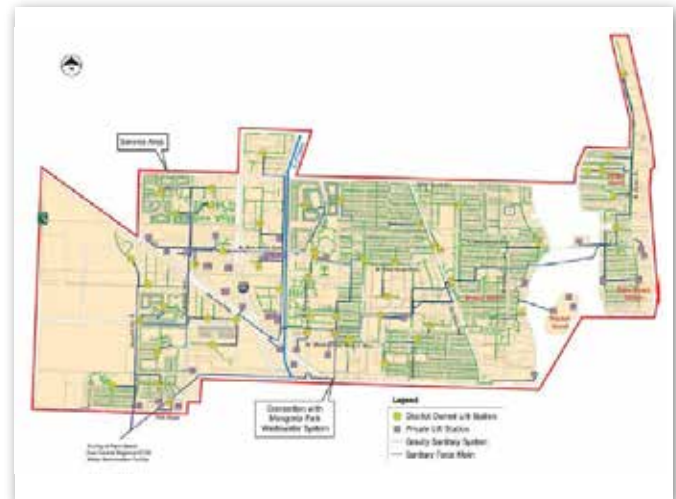
Location: City-wide

A/C #: 41231104-531000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 1,310,209	\$ -	\$ -	\$ 1,310,209
TOTAL	\$ 1,310,209	\$ -	\$ -	\$ 1,310,209

Operating Budget Impact

This project will not have an impact on the operating budget.

Raw Water Wells

Rehabilitation of USD's raw water wells is required in order to maintain and improve increased water production and efficiency. These repairs are substantial due to the potential loss of the western well fields (SFWMD wetland impact pumping restrictions). This project is recurring, multi-year rehabilitation of the 27 raw water wells.

Type: Water and sewer infrastructure

Project #: 18145

Location: City-wide

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 499,700	\$ -	\$ -	\$ 499,700
TOTAL	\$ 499,700	\$ -	\$ -	\$ 499,700

Operating Budget Impact

The rehabilitation of the water wells will reduce the repairs and maintenance costs.

Supervisory Control and Data Acquisition (SCADA) Replacement

The replacement of the SCADA system is necessary in order to improve the monitoring of the water and sewer systems. SCADA assists with the detection of inconsistencies in daily operations by automating the monitoring of the systems and providing instant access to information in order to make decisions and analyze data. USD's two SCADA systems are over 15 years old and function on old technology resulting in unavailability of parts.

Type: Water and sewer infrastructure

Project #: 18146

Location: City-wide

A/C #: Unfunded

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 2,017,373	\$ -	\$ -	\$ 2,017,373
Unfunded	-	1,000,000	3,000,000	3,000,000
TOTAL	\$ 2,017,373	\$ 1,000,000	\$ 3,000,000	\$ 6,017,373

Operating Budget Impact

This project may moderately increase the operating costs associated with the operation of the new building.

Fire Hydrant Replacement

There are approximately 1,100 fire hydrants in the USD water distribution system. USD employees will be used for the replacement of the hydrants.

Type: Water and sewer infrastructure

Project #: 18147

Location: City-wide

A/C #: 41231102-564000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 162,913	\$ -	\$ -	\$ 162,913
TOTAL	\$ 162,913	\$ -	\$ -	\$ 162,913

Operating Budget Impact

This project will not have an impact on the operating budget.

Sanitary Sewer System Relining

Inflow and infiltration into the sanitary sewer system can cause dips in the roadways and additional flow charges to the ECR. Repair of the sanitary sewer gravity mains is required prior to the repair of street surfaces.

Type: Water and sewer infrastructure

Project #: 18148

Location: City-wide

A/C #: 41231104-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 1,409,925	\$ -	\$ -	\$ 1,409,925
TOTAL	\$ 1,409,925	\$ -	\$ -	\$ 1,409,925

Operating Budget Impact

This project will not have an impact on the operating budget.

Ground Water Sanitary Survey

The Water and Wastewater Plan identified various water treatment rehabilitations and improvements.

Type: Water and sewer infrastructure

Project #: 18149

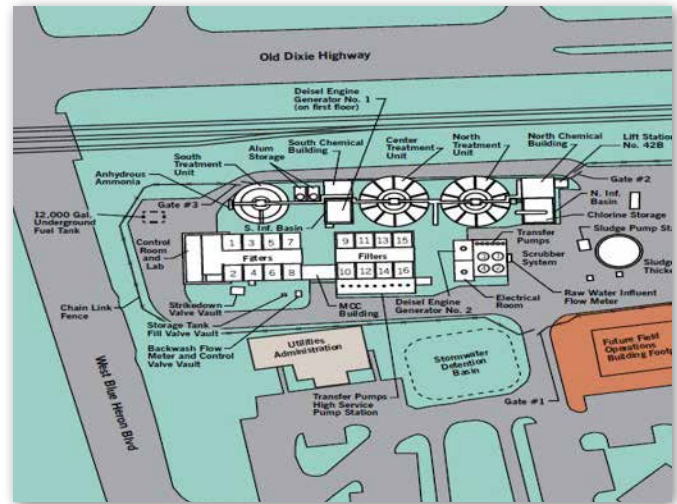
Location: City-wide

A/C #: 41231103-531000

Department: Utility Special District

Project Rank: ② High

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 100,000	\$ -	\$ 100,000	\$ 200,000
TOTAL	\$ 100,000	\$ -	\$ 100,000	\$ 200,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Water and Sewer Improvements

In conjunction with the City's Street and Sidewalk infrastructure improvements, USD will replace the antiquated water and wastewater infrastructure.

Type: Water and sewer infrastructure

Project #: 18152

Location: City-wide

A/C #: Unfunded

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 6,856,560	\$ -	\$ -	\$ 6,856,560
Unfunded	\$ -	1,800,000	6,000,000	7,800,000
TOTAL	\$ 6,856,560	\$ 1,800,000	\$ 6,000,000	\$ 14,656,560

Operating Budget Impact

The rehabilitation of the water wells will reduce the repairs and maintenance costs.

Water Main - Palm Beach Shores

In conjunction with the City's Street and Sidewalk infrastructure improvements, USD will replace the antiquated water and wastewater infrastructure.

Type: Water and sewer infrastructure **Project #:** 18153

Location: Palm Beach Shores **A/C #:** 41531102-563000

Department: Utility Special District **Project Rank:** ① Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 1,730,968	\$ -	\$ -	\$ 1,730,968
TOTAL	\$ 1,730,968	\$ -	\$ -	\$ 1,730,968

Operating Budget Impact

This project will not have an impact on the operating budget.

High Service Water Pump Replacement

Used to distribute water throughout the service area from the water treatment plant. High service pumps have not been addressed in more than 20 years and needs to be replaced.

Type: Water and sewer infrastructure **Project #:** 18154

Location: City-wide **A/C #:** 41231103-563000

Department: Utility Special District **Project Rank:** ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 593,941	\$ -	\$ -	\$ 593,941
TOTAL	\$ 593,941	\$ -	\$ -	\$ 593,941

Operating Budget Impact

This project will reduce the repairs and maintenance costs associated distributing water to Utility Special District service area customers.

Water Meters

Advanced metering infrastructure is comprised of state of the art electronic/digital hardware and software which combine interval data measurement with continuously available remote communications which will enable measurement of detailed, time-based information and frequent collection and transmittal of information to various parties.

Type: Water and sewer infrastructure

Project #: 18155

Location: City-wide

A/C #: 41231102-564000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 6,048,659	\$ -	\$ -	\$ 6,048,659
TOTAL	\$ 6,048,659	\$ -	\$ -	\$ 6,048,659

Operating Budget Impact

This project will not have an impact on the operating budget.

Air-Stripper Pump Driver Replacement

The drivers regulate the pump motors and they are old and need replacing.

Type: Water and sewer infrastructure

Project #: 18156

Location: Water Treatment Plant

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: 1 Severe

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 25,000	\$ -	\$ -	\$ 25,000
TOTAL	\$ 25,000	\$ -	\$ -	\$ 25,000

Operating Budget Impact

This project will improve water production efficiency and minimize cost associated with producing water.

Booster Station Pump Replacement

Booster stations including pumps at the Avenue C and Avenue U booster stations are old, corroded and the parts no longer manufactured. New pumps need to be designed and installed. These pumps are crucial to ensuring adequate flow and pressure in the water distribution system in the event of a fire or main break. This project will ensure the integrity of the water distribution system and provide needed water pressure in the mains.

Type: Water and sewer infrastructure

Project #: 18157

Location: Water Treatment Plant

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 2,144,351	\$ -	\$ -	\$ 2,144,351
TOTAL	\$ 2,144,351	\$ -	\$ -	\$ 2,144,351

Operating Budget Impact

This project will not have an impact on the operating budget.

Unidirectional Flushing

In accordance with the 2016 water treatment plant Consent Order WP-020-16, the Palm Beach County Health Department requires the implementation of a unidirectional flushing program.

Type: Water and sewer infrastructure

Project #: 18158

Location: City-wide

A/C #: 41531101-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 369,768	\$ -	\$ -	\$ 369,768
TOTAL	\$ 369,768	\$ -	\$ -	\$ 369,768

Operating Budget Impact

This project will improve water quality in the production system and minimize water loss due to hydrant flushing.

Water Treatment Plant Disinfection

The Water Treatment Plant (WTP) currently uses chlorine gas as a disinfectant. USD's Board decided that sodium hypochlorite (bleach) is the preferred disinfectant for the WTP operation. This project will include the construction of a new disinfectant storage facility. Phase 2 will include full scale testing of USD's water system. Phase 3 include the selection of a vendor to supply disinfectant.

Type: Water and sewer infrastructure **Project #:** 18159

Location: Water Treatment Plant **A/C #:** 41531103-563000

Department: Utility Special District **Project Rank:** ③ Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 3,043,666	\$ -	\$ -	\$ 3,043,666
TOTAL	\$ 3,043,666	\$ -	\$ -	\$ 3,043,666

Operating Budget Impact

This project will not have an impact on the operating budget.

Facility Enhancements

Renovations for Utility administration building.

Type: Water and sewer infrastructure **Project #:** 18160

Location: Water Treatment Plant **A/C #:** 41531101-562000

Department: Utility Special District **Project Rank:** ② High

Project Status: In Progress



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 383,645	\$ -	\$ -	\$ 383,645
TOTAL	\$ 383,645	\$ -	\$ -	\$ 383,645

Operating Budget Impact

This project will not have an impact on the operating budget.

Water Treatment Plant Generators

The water treatment plant currently has two large generators over 20 years old. Generators provide an alternate power source to keep the plant operational during severe weather conditions and power outages, therefore, it is critical to replace the generators and are approaching the end of usefulness life.

Type: Water and sewer infrastructure

Project #: 18161

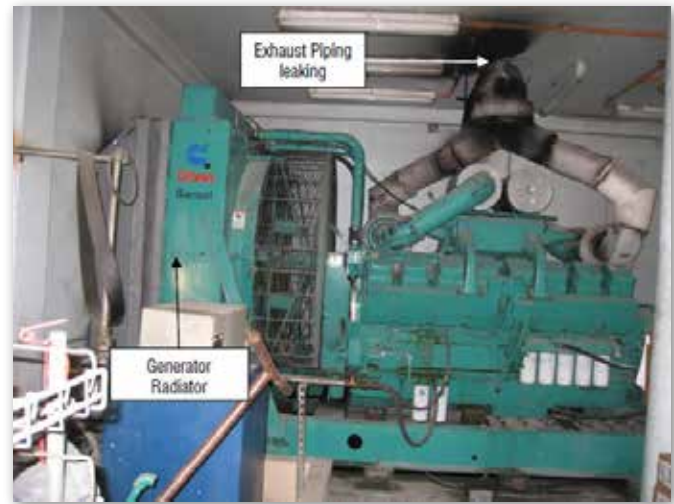
Location: Water Treatment Plant

A/C #: 41531103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 1,281,999	\$ -	\$ -	\$ 1,281,999
TOTAL	\$ 1,281,999	\$ -	\$ -	\$ 1,281,999

Operating Budget Impact

This project will not have an impact on the operating budget.

Utility Building Expansion

Planned expansion of the current USD administrative building is needed as staff vacancies are filled.

Type: Water and sewer infrastructure

Project #: 18163

Location: Water Treatment Plant

A/C #: 41531101-562000

Department: Utility Special District

Project Rank: ③ Low

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 50,000	\$ -	\$ -	\$ 50,000
TOTAL	\$ 50,000	\$ -	\$ -	\$ 50,000

Operating Budget Impact

This project may moderately increase the operating costs associated with the operation of the new building.

Water Treatment Plant Facility

Pursuant to direction provided by Council, the City seeks to focus on areas that have the greatest impact on the public's health, safety, and welfare. The first step in this undertaking is the City's aggressive plan to move forward with the construction of a new water treatment facility. The City has made substantial improvements to address water quality issues throughout the City, but due to the inefficient treatment process, the water quality does not meet industry standards for color and the lime-softening process.

Type: Water and sewer infrastructure

Project #: 20023

Location: Blue Heron Boulevard

A/C #: Unfunded

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning

Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 103,238,227	\$ 103,238,227
TOTAL	\$ -	\$ -	\$ 103,238,227	\$ 103,238,227

Operating Budget Impact

This project will not have an impact on the operating budget.



Water Treatment Plant Facility

Pursuant to direction provided by Council, the City seeks to focus on areas that have the greatest impact on the public's health, safety, and welfare. The first step in this undertaking is the City's aggressive plan to move forward with the construction of a new water treatment facility. The City has made substantial improvements to address water quality issues throughout the City, but due to the inefficient treatment process, the water quality does not meet industry standards for color and the lime-softening process.

Type: City facilities

Project #: 20023

Location: Blue Heron Boulevard

A/C #: 41931101-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning

Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ -	\$ 17,761,773	\$ -	\$ 17,761,773
TOTAL	\$ -	\$ 17,761,773	\$ -	\$ 17,761,773

Operating Budget Impact

This project will not have an impact on the operating budget.



USD Master Plan Update

USD requires an update to its existing master plan in order to evaluate the capacity of the existing water and wastewater systems and to recommend modifications to the Capital Improvements Plan. The recommendations will serve as a basis for the design, construction, and financing of facilities required to meet the City's water and wastewater service needs.

Type: Water and sewer infrastructure

Project #: 20024

Location: City-wide

A/C #: 41531101-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
TOTAL	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Gramercy Park Pipe Replacement

Replacement of water and wastewater pipes that serve the Gramercy Park community which lies outside the City's corporate limits. The Palm Beach County Health Department has indicated that these reductions in the water main sizes may be necessary to improve the long-standing water quality issues that have existed in this community for decades.

Type: Water and sewer infrastructure

Project #: 21007

Location: Gramercy Park

A/C #: Unfunded

Department: Utility Special District

Project Rank: ② High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
TOTAL	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Water Tanks

Construction of a water storage facility for the USD.

Type: Water and sewer infrastructure

Project #: 21016

Location: Blue Heron Boulevard

A/C #: 41531101-563000

Department: Utility Special District

Project Rank: ② High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Capital Bonds	\$ 6,858	\$ -	\$ -	\$ 6,858
TOTAL	\$ 6,858	\$ -	\$ -	\$ 6,858

Operating Budget Impact

This project will not have an impact on the operating budget.

Raw Water Wells

Rehabilitation of USD's raw water wells is required in order to maintain and improve increased water production and efficiency. These repairs are substantial due to the potential loss of the western well fields (SFWMD wetland impact pumping restrictions). This project is recurring, multi-year rehabilitation of the 27 raw water wells.

Type: Water and sewer infrastructure

Project #: 21017

Location: City-wide

A/C #: 41231103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ 394,750	\$ -	\$ -	\$ 394,750
TOTAL	\$ 394,750	\$ -	\$ -	\$ 394,750

Operating Budget Impact

The rehabilitation of the water wells will reduce the repairs and maintenance costs.

Canal Crossings C-17 and M

The potable water mains crossing the Intracoastal Waterway to serve customers on Singer Island and the Town of Palm Beach Shores were last inspected during the 1980s and the current pipe condition and extent of corrosion, pipe restraint, and depth of cover are unknown. The inspection has been deferred to after a new potable water main crossing the Intracoastal Waterway will be constructed.

Type: Water and sewer infrastructure

Project #: 21018

Location: City-wide

A/C #: 41831103-563000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Grants	\$ 1,900,800	\$ -	\$ -	\$ 1,900,800
TOTAL	\$ 1,900,800	\$ -	\$ -	\$ 1,900,800

Operating Budget Impact

This project will not have an impact on the operating budget.

Water Main Crossing Inspection

The potable water mains crossing the Intracoastal Waterway to serve customers on Singer Island and the Town of Palm Beach Shores were last inspected during the 1980s and the current pipe condition and extent of corrosion, pipe restraint, and depth of cover are unknown. The inspection has been deferred to after a new potable water main crossing the Intracoastal Waterway will be constructed.

Type: Water and sewer infrastructure

Project #: 22005

Location: City-wide

A/C #: 41231103-531000

Department: Utility Special District

Project Rank: ② High

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 750,000	\$ -	\$ 750,000
TOTAL	\$ -	\$ 750,000	\$ -	\$ 750,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Lift Station Pump Replacement

USD has 50 sewage lift stations within its wastewater collection system. The lift station pump endures very harsh conditions and need to be serviced regularly and are replaced as needed.

Type: Water and sewer infrastructure

Project #: 22020

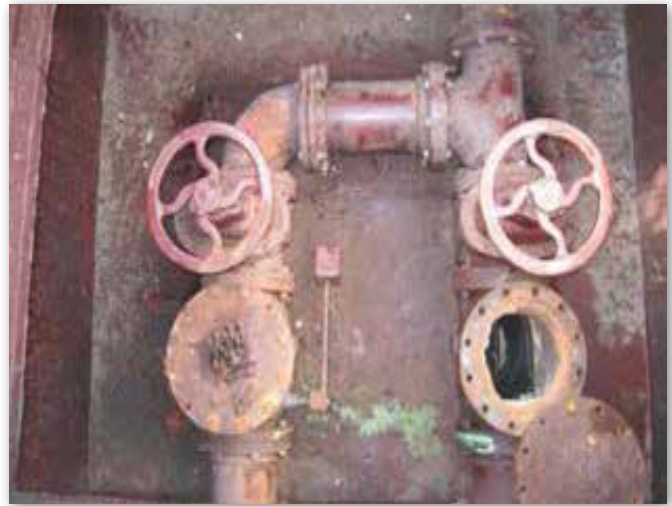
Location: City-wide

A/C #: 41231104-563000

Department: Utility Special District

Project Rank: ② High

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 150,000	\$ 300,000	\$ 450,000
TOTAL	\$ -	\$ 150,000	\$ 300,000	\$ 450,000

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Media and Underdrain Filter Replacement

Replacement of media and underdrain filters 1 – 8.

Type: Water and sewer infrastructure

Project #: 22021

Location: Water Treatment Plant

A/C #: 41231103-564000

Department: Utility Special District

Project Rank: ② High

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 100,000	\$ 400,000	\$ 500,000
TOTAL	\$ -	\$ 100,000	\$ 400,000	\$ 500,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Raw Water Wells

Rehabilitation of USD's raw water wells is required in order to maintain and improve increased water production and efficiency. These repairs are substantial due to the potential loss of the western well fields (SFWMD wetland impact pumping restrictions). This project is recurring, multi-year rehabilitation of the 27 raw water wells.

Type: Water and sewer infrastructure **Project #:** 22022

Location: City-wide **A/C #:** 41231103-563000

Department: Utility Special District **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000
TOTAL	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000

Operating Budget Impact

The rehabilitation of the water wells will reduce the repairs and maintenance costs.

Sanitary Sewer System Relining

Inflow and infiltration into the sanitary sewer system can cause dips in the roadways and additional flow charges to the East Central Regional Waste Water Treatment Facility (ECR). Repair of the sanitary sewer gravity mains is required prior to the repair of street surfaces.

Type: Water and sewer infrastructure **Project #:** 22023

Location: City-wide **A/C #:** 41231104-563000

Department: Utility Special District **Project Rank:** 1 Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 250,000	\$ 750,000	\$ 1,000,000
TOTAL	\$ -	\$ 250,000	\$ 750,000	\$ 1,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Underground On-Call Contractor

USD has a contract with an on-call underground contractor to assist in emergency repairs and large scale repair projects.

Type: Water and sewer infrastructure

Project #: 22023

Location: City-wide

A/C #: 41231104-531000

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 300,000	\$ 2,100,000	\$ 2,400,000
TOTAL	\$ -	\$ 300,000	\$ 2,100,000	\$ 2,400,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Lift Station No. 48 Culvert

Access to USD Lift Station No. 48 is through a north/south canal easement at the west end of 6th St. behind Glenwood Cemetery. The easement is narrow and difficult to maneuver large vacuum trucks in event of emergency. New access to culvert will vastly improve access to Lift Station No. 48.

Type: Water and sewer infrastructure

Project #: 22024

Location: City-wide

A/C #: 41231104-563000

Department: Utility Special District

Project Rank: ③ Low

Project Status: Under Construction



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ -	\$ 100,000	\$ 100,000
TOTAL	\$ -	\$ -	\$ 100,000	\$ 100,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Lime Softening Units Rehabilitation

The rehabilitation includes performing structural improvements to critical areas of three softening units and installing a new gear drive system to Unit No. 3.

Type: Water and sewer infrastructure

Project #: 22024

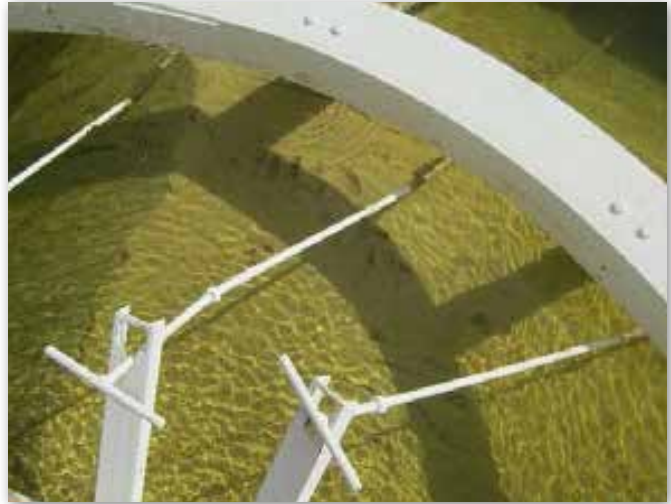
Location: Blue Heron Boulevard

A/C #: 41231103-564000

Department: Utility Special District

Project Rank: 3 Low

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ 727,163	\$ -	\$ 727,163
TOTAL	\$ -	\$ 727,163	\$ -	\$ 727,163

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Water Tanks

Construction of a water storage facility for the USD.

Type: Water and sewer infrastructure

Project #: 22025

Location: Blue Heron Boulevard

A/C #: 41231101-563000

Department: Utility Special District

Project Rank: 2 High

Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Renewal and Replacement	\$ -	\$ -	\$ 50,000	\$ 50,000
TOTAL	\$ -	\$ -	\$ 50,000	\$ 50,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Raw Water Wells

Pursuant to the issuance of the Consumption Use Permit by the South Florida Water Management District (SFWMD) in February 2012, USD is required to design and construct two raw water wells.

Type: Water and sewer infrastructure

Project #: 22027

Location: City-wide

A/C #: Unfunded

Department: Utility Special District

Project Rank: ① Severe

Project Status: Ongoing



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ 1,000,000	\$ 11,000,000	\$ 12,000,000
TOTAL	\$ -	\$ 1,000,000	\$ 11,000,000	\$ 12,000,000

Operating Budget Impact

This project will not have an impact on the operating budget.

Pipe Age Inventory Study

The pipe age inventory study is determine the age of the pipes throughout the City. The existing systems need to be replaced due to leakage, inefficiency or age, new systems are required in order to provide safe water and reliable sewer systems.

Type: Water and Sewer System

Project #: 22028

Location: City-wide

A/C #: Unfunded

Department: Utility Special District

Project Rank: ① Severe

Project Status: Not Started



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ 250,000	\$ -	\$ 250,000
TOTAL	\$ -	\$ 250,000	\$ -	\$ 250,000

Operating Budget Impact

This project will reduce the repairs and maintenance costs.

Intracoastal Force Main

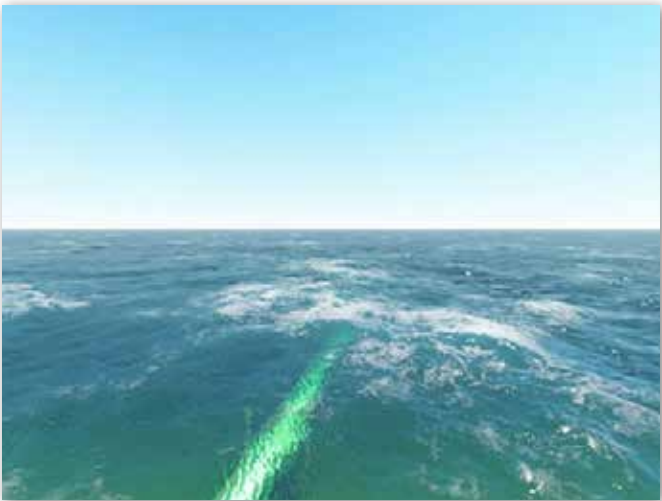
The Water and Wastewater Master Plan has identified the need of a parallel subaqueous force main between Singer Island and the mainland.

Type: Water and Sewer System **Project #:** 26000

Location: Intracoastal **A/C #:** Unfunded

Department: Utility Special District **Project Rank:** 3 Low

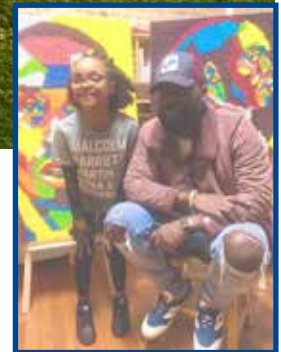
Project Status: Planning



Project Funding Source	In Progress	FY 2022	FY 2023 to FY 2026	TOTAL PROJECT COSTS
Unfunded	\$ -	\$ -	\$ 6,200,000	\$ 6,200,000
TOTAL	\$ -	\$ -	\$ 6,200,000	\$ 6,200,000

Operating Budget Impact

This project will reduce the repairs and maintenance costs.



Water Tank Mural Artist: Accomplished mixed-media artist and designer, **Harold Caudio** is in a lane of his own. He has blown away anyone who has had a chance to experience his art. Haitian-American and South Florida Native, Harold started doing art the first time he picked up a crayon as a child. Harold created the 'The Colored Collextion', an emotion-evoking series of portraits of powerful figures made entirely out of Skittles (candy). This infamous 'Collextion' has been featured at Art Basel Miami 2013, 2014, 2018 and 2019, Art Palm Beach 2019 and The Wearable Art Gala 2019. This collection has been viewed by millions of people, and has gone viral on social media sites and featured in numerous publications and networks such as Business Insider, Young Turks, BET, Good Morning America, The REAL tv, NBC, ABC World News, Palm Beach Post, the LA Times, Fox News, 60 Minutes, and more.

The inception of Harold's first Skittles art piece 'JUSTUS,' was inspired by the murder of the late Trayvon Martin, a sweet innocent 17 year-old boy, whose life was taken too soon. This story impacted Harold personally and he came to the realization of how easily it could have been him, or his son, brother, cousin or friend. Rather than make signs and march. Harold chose a rather creative conventional approach to protest. He chose to do so creatively.

After the Trayvon Martin piece was completed, the thought of "what if" began to plague Harold. What could Trayvon have become if he had a chance to live? So Harold did people of color who has made a lasting sweet impact starting with Malcom X, Biggie Smalls, Tupac, Nipsey Hustle, Michael Jackson, Beyoncé, Bob Marley, Will Smith, Offset, Michelle Obama, Kobe Bryant and many more. Everybody he feels is impacting culture and society in a sweet way will be immortalized in Skittles to continue with their sweet impact.

Harold named the artwork 'The Colored Collextion' because we, as "colored" people have had a huge impact on society and culture; we color the world. It is a way of flipping an insult and making it impactful pop art. The idea of the collection is to bring people together, no matter what color or background while spreading unity and peace.

SECTION VIII: Ordinances



ORDINANCE NO. 4187

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF RIVIERA BEACH, PALM BEACH COUNTY, FLORIDA, FIXING THE ADJUSTED TAX VALUATION OF REAL PROPERTY LOCATED WITHIN THE CORPORATE LIMITS OF THE CITY; LEVYING A TAX ON REAL PROPERTY AND TANGIBLE BUSINESS PERSONAL PROPERTY LOCATED WITHIN THE CORPORATE LIMITS OF THE CITY, FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2021 AND ENDING ON SEPTEMBER 30, 2022 FIXING THE MILLAGE RATE OF 8.4520 MILLS THEREON FOR SAID YEAR; THAT THE MILLAGE RATE OF 8.4520 IS 3.08% HIGHER THAN THE ROLLED BACK RATE OF 8.1996; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Florida Statutes Section 200.065 requires two public hearings on the millage and budget and the millage rate being presented for adoption on first reading remain the same as the current year; and

WHEREAS, the assessment of ad valorem taxes requires the establishment of a rate of taxation.

Now, therefore, be it hereby ordained by the City Council of the City of Riviera Beach, Palm Beach County, Florida:

SECTION 1: That for the fiscal year beginning on October 1, 2021 and ending on September 30, 2022, the adjusted valuation on all real property and tangible business personal property within the City of Riviera Beach is hereby determined to be and is fixed as follows:

- (a) Real Property and Tangible Business Personal Property on which tax can be extended, exclusive of exempt homestead property, \$6,354,516,767, subject to final approval of the Value Adjustment Board

SECTION 2: That for the fiscal year beginning on October 1, 2021 and ending on September 30, 2022, a tax of 8.4520 mills, which is 3.08% more than the rolled-back rate of 8.1996 mills, on the dollar shall be, and is levied and shall be collected on all real property and tangible business personal property within the City of Riviera Beach, Florida, not specifically designated as homestead property or owned by the municipality and/or expressly exempted by the laws of the Constitution of the State of Florida for the purpose of raising funds for the improvements and government of the City, and for the payment of its obligations and expenses, and for the purpose of carrying out the purpose and duties granted and imposed by the City Charter and Code. Said real property and tangible business personal property being specifically set forth as Items A in Section 1 hereof and valued in the amount of \$6,354,516,767 subject to final approval of the Value Adjustment Board.

ORDINANCE NO. 4187

Page 2 of 4

SECTION 3: As provided by Florida Statutes Section 200.065(5), upon notification from the Property Appraiser of any aggregate change in the certified assessment roll, the City Manager is hereby authorized to certify to the Property Appraiser, within three (3) days of notification, an adjusted millage rate which shall be such that taxes computed by applying the adopted rate against the certified taxable value are equal to the taxable value on the roll to be extended.

SECTION 4: The millage rate is 8.4520 mills which is more than the rolled-back rate of 8.1996 mills by 3.08%.

SECTION 5: If any word, phrase, clause, subsection or section of this ordinance is for any reason held unconstitutional or invalid, the invalidity thereof shall not affect the validity of any remaining portion of this ordinance.

SECTION 6: That all sections or parts of sections of the Code of Ordinances, all ordinances or parts of ordinances and all resolutions or parts of resolutions, in conflict herewith are and the same are hereby repealed to extent of such conflict.

SECTION 7: This ordinance shall be in full force and effective October 1, 2021 upon its passage and adoption.

ORDINANCE NO.4187

Page 3 of 4

PASSED AND APPROVED on the first reading this 8th day of September 2021.

PASSED AND ADOPTED on second and final reading this 15th day of September 2021.

APPROVED:

DocuSigned by:

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RONNIE L. FELDER
MAYOR


SHIRLEY D. LANIER
CHAIRPERSON

ATTEST:


CLAUDENE L. ANTHONY,
CERTIFIED MUNICIPAL CLERK
CITY CLERK

KASHAMBA MILLER-ANDERSON
CHAIR PRO TEM


TRADRICK MCCOY
COUNCILPERSON

DocuSigned by:

841051E80A7420
JULIA A. BOTEL, Ed.D.
COUNCILPERSON

DocuSigned by:

77985023800E459
DOUGLAS A. LAWSON
COUNCILPERSON

ORDINANCE NO. 4187
Page 4 of 4

1ST READING

MOTIONED BY: T. MCCOY

SECONDED BY: J. BOTEL

T. MCCOY NAY

K. MILLER-ANDERSON AYE

S. LANIER AYE

J. BOTEL AYE

D. LAWSON AYE

2ND & FINAL READING

MOTIONED BY: K. MILLER-ANDERSON

SECONDED BY: S. LANIER

T. MCCOY NAY

K. MILLER-ANDERSON AYE

T S. LANIER AYE

J. BOTEL ---

D. LAWSON AYE

REVIEWED AS TO LEGAL SUFFICIENCY


DAWN S. WYNN, CITY ATTORNEY

DATE: 9/15/21

ORDINANCE NO. 4188

AN ORDINANCE OF THE CITY OF RIVIERA BEACH, PALM BEACH COUNTY, FLORIDA, MAKING APPROPRIATIONS AND ESTABLISHING A BUDGET FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2021 AND ENDING ON SEPTEMBER 30, 2022; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Manager has prepared and submitted to the City Council a Budget Estimate of the expenditures and revenues of all City departments, divisions, and offices for the fiscal year beginning on October 1, 2021 and ending on September 30, 2022; and

WHEREAS, the City Council has held budget workshop sessions to ascertain the amount of money that must be raised to conduct the affairs of the City for Fiscal Year 2021/2022, so that the business of the City may be conducted with a balanced budget and on sound business principles; and

WHEREAS, it has been determined that the amount necessary to be raised by ad valorem taxes and other taxes upon all of the property, real and personal, within the corporate limits of the City of Riviera Beach will be sufficient to run the operations of the City.

NOW, THEREFORE, BE IT HEREBY ORDAINED BY THE CITY COUNCIL OF THE CITY OF RIVIERA BEACH, PALM BEACH COUNTY, FLORIDA as follows:

SECTION 1: The attached schedule shows the appropriations made for the municipal operations of the City of Riviera Beach, Florida for Fiscal Year 2021/2022.

SECTION 2: That the appropriations shown in the attached schedule are made based on the anticipated sources of revenues for the City for the Fiscal Year 2021/2022.

SECTION 3: This ordinance is an ordinance of precedence and all other ordinances in conflict with it are held null and void insofar as they pertain to these appropriations. The appropriations are the anticipated expenditure requirements for the City, but are not mandatory should efficient administration of City departments, divisions and offices or altered economic conditions indicate that a curtailment in certain expenditures is necessary or desirable for the general welfare of the City.

SECTION 4: The City Manager is directed to prepare and file, with the City Clerk, a statement of the estimated revenues and expenditures for the Fiscal Year 2021/2022, which shall be entitled "Annual Budget of the City of Riviera Beach, Fiscal Year October 1, 2021 through September 30, 2022.

ORDINANCE NO. 4188
PAGE 2 OF 4

SECTION 5: The Finance and Administrative Services Director is authorized to increase these appropriations by amounts representing encumbrances properly budgeted for, and carried over from Fiscal Year 2021/2022.

SECTION 6: The City Manager is hereby authorized to invite or advertise for bids for the purchase of any material, equipment, or service provided by the budget for which formal bidding is required; such bids to be returnable to the City Council or City Manager in accordance with Charter or Code provisions.

SECTION 7: If any word, phrase, clause, subsection or section of this ordinance is for any reason held unconstitutional or invalid, the invalidity thereof shall not affect the validity of any remaining portion of this ordinance.

SECTION 8: The Budget for Fiscal Year 2021/2022 Budget is adopted upon approval by the City Council.

SECTION 9: This ordinance shall be effective October 1, 2020 and shall not be delivered to the Municipal Code Corporation for inclusion in the Code Book.

ORDINANCE NO. 4188
PAGE 3 OF 4

PASSED AND APPROVED on the first reading this 8TH day of September 2021.

PASSED AND ADOPTED on second and final reading this 15th day of September 2021.

APPROVED:

DocuSigned by:

RONNIE L. FELDER
MAYOR


SHIRLEY D. LANIER
CHAIRPERSON

ATTEST:


CLAUDENE L. ANTHONY,
CERTIFIED MUNICIPAL CLERK
CITY CLERK

KASHAMBA MILLER-ANDERSON
CHAIR PRO TEM


TRADRICK MCCOY
COUNCILPERSON

DocuSigned by:

JULIA A. BOTEL, Ed.D.
COUNCILPERSON

DocuSigned by:

DOUGLAS A. LAWSON
COUNCILPERSON

ORDINANCE NO. 4188
PAGE 4 OF 4

1ST READING

MOTIONED BY: J. BOTEL

SECONDED BY: K. MILLER-ANDERSON

T. MCCOY AYE

K. MILLER-ANDERSON AYE

S. LANIER AYE

J. BOTEL AYE

D. LAWSON AYE

2ND & FINAL READING

MOTIONED BY: K. MILLER-ANDERSON

SECONDED BY: S. LANIER

T. MCCOY NAY

K. MILLER-ANDERSON AYE

T S. LANIER AYE

J. BOTEL ---

D. LAWSON AYE

REVIEWED AS TO LEGAL SUFFICIENCY


DAWN S. WYNN, CITY ATTORNEY

DATE: 9/15/2021

ORDINANCE NO. 4189

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF RIVIERA BEACH, PALM BEACH COUNTY, FLORIDA, MODIFYING AND UPDATING THE CITY'S FIVE YEAR CAPITAL PROJECTS PLAN FOR FISCAL YEARS 2021/2022 THROUGH 2025/2026; PROVIDING FOR A SEVERABILITY CLAUSE; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City's Comprehensive Plan shall contain a Capital Improvements Element designed to consider the need for and the location of public facilities in order to encourage the efficient use of such facilities; and

WHEREAS, Florida Statutes Section 163.3177 states that the Capital Improvement Element of the Comprehensive Plan must be reviewed by the local government on an annual basis; and

WHEREAS, a summary of the Five Year Capital Projects Plan which complies with Florida Statutes Section 163.3177 is amended and attached as Exhibit A.

Now, therefore, be it ordained by the City Council of the City of Rivera Beach, Palm Beach County, Florida, as follows:

SECTION 1. The City Council modifies and updates the City's Five Year Capital Projects Plan for Fiscal Years 2021/2022 through 2025/2026, attached hereto as Exhibit A.

SECTION 2. Should any word, phrase, clause, subsection, section, part of provision of this Ordinance be declared by court of competent jurisdiction to be invalid, the same shall not affect the validity of the Ordinance as a whole, or any part thereof other than the part declared invalid.

SECTION 3. All Ordinances or parts of Ordinances in conflict herewith or to the extent of such conflict shall be repealed.

SECTION 4. This Ordinance shall become effective immediately upon its passage.

ORDINANCE NO.4189

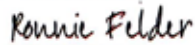
Page 2 of 3

PASSED AND APPROVED on the first reading this 8th day September 2021.

PASSED AND ADOPTED on second and final reading this 15th day of September 2021.

APPROVED:

DocuSigned by:



RONNIE L. FELDER
MAYOR



SHIRLEY D. LANIER
CHAIRPERSON

ATTEST:



CLAUDENE L. ANTHONY,
CERTIFIED MUNICIPAL CLERK
CITY CLERK

KASHAMBA MILLER-ANDERSON
CHAIR PRO TEM



TRADRICK MCCOY
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COUNCILPERSON


DOUGLAS A. LAWSON
COUNCILPERSON

ORDINANCE NO.4189

Page 3 of 3

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SECONDED BY: D. LAWSON

T. MCCOY AYE

K. MILLER-ANDERSON AYE

S. LANIER AYE

J. BOTEL AYE

D. LAWSON AYE

2ND & FINAL READING

MOTIONED BY: K. MILLER-ANDERSON

SECONDED BY: S. LANIER

T. MCCOY AYE

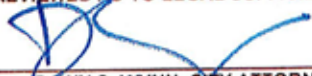
K. MILLER-ANDERSON AYE

T S. LANIER AYE

J. BOTEL ----

D. LAWSON AYE

REVIEWED AS TO LEGAL SUFFICIENCY


DAWN S. WYNN, CITY ATTORNEY

DATE: 9/15/2021

SECTION IX: Glossary



ACCOUNTING SYSTEM: A system of financial recordkeeping which records, classifies, and reports information on the financial status and operation of an organization.

ACCRUAL BASIS: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

AD VALOREM TAX: A direct tax calculated “according to value” of property. Ad valorem tax is based on an assigned valuation (market or assessed) of real property and, in certain cases, on a valuation of tangible or intangible personal property. An ad valorem tax is normally the one substantial tax that may be raised or lowered by a local governing body without the sanction of superior levels of government (although constitutional or statutory restrictions such as tax rate limitations may limit this right).

ADOPTED BUDGET: The resulting budget approved by the City Council.

ALLOCATION: The distribution of available funds, personnel, buildings, and equipment among various City departments, divisions, or cost centers.

AMORTIZATION: The gradual elimination of a liability in regular payments over a specified period of time. Such payments must be sufficient to cover both principal and interest. Also includes the writing off of an intangible asset over its projected life.

ANNUAL BUDGET: An estimate of expenditures for specific purposes during the fiscal year from October 1 to September 30 and the estimated revenues for financing those activities.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR): A report issued by the City that includes the City’s audited financial statements and other information about the City. The report must meet specific standards by the Governmental Accounting Standards Board (GASB) in order to be considered a comprehensive annual financial report which must contain a minimum of three sections: 1) introductory, 2) financial, 3) statistical and whose financial section provides information on each individual fund and component unit.

APPROPRIATION: An authorization by the City Council for the City to make obligations and payments for a specific purpose.

ASSESSED VALUE: A valuation set on real or personal property by Palm Beach County Property Appraiser’s Office as a basis for levying taxes.

AUDIT: A study of the City’s accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and city charter.

BALANCED BUDGET: A budget in which receipts are greater than (or equal to) expenditures. According to Florida Statutes, the amount of taxation and other sources, including balances brought forward from prior fiscal years must equal the total appropriations for expenditures and reserves. A balanced budget is a basic budgetary constraint intended to ensure that a government does not spend beyond its means and its use of resources for operating purposes over a defined budget period.

BASIS OF ACCOUNTING: Timing of when revenues and expenditures will be recorded for financial reporting purposes, when the transaction is recognized in the financial statements.

BASIS OF BUDGETING: Method used to determine when revenues and expenditures are recognized for budgetary purposes.

BOND: A written promise to pay a specified sum of money, called the face value (par value) or principal amount, at a specified date or dates in the future, called maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that a bond is for a longer period of time.

BOND ISSUE: Generally, the sale of a certain number of bonds at one time by a governmental unit.

BOND PROCEEDS: The money paid to the issuer by the purchaser or underwriter of a new issue of municipal securities. These funds are used to finance the project or other purpose for which the securities were issued and to pay certain costs of issuance as may be provided in the bond contract or bond purchase agreement

BUDGET (OPERATING): A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CALENDAR: The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

BUDGET CONTROL: A process to set financial and performance goals with budgets, compare the actual results and adjust performance as needed. It is a measure of how budgets are used to monitor and control costs and operations in a given accounting period.

BUDGET MESSAGE: A general discussion of the submitted budget presented in writing by the City Manager as part of the budget document.

CAPITAL ASSETS: Land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

CAPITAL BUDGET: A plan of proposed outlays for acquiring long-term assets and the means of financing those acquisitions during the current fiscal period.

CAPITAL EXPENDITURES: Expenditures which result in the acquisition of, or addition to, fixed assets.

CAPITAL FUND: Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities.

CAPITAL IMPROVEMENT PLAN: A comprehensive schedule for planning the City's capital expenditures. The capital improvement plan coordinates planning, development and fiscal capacity. The City's needs are identified in the plan and the City also uses a set of criteria to prioritize projects and expenditures. A capital program is a plan for capital expenditures that extends beyond the capital budget and is reviewed and updated annually during the budget process.

CHARGES FOR SERVICES: The charges levied on the users of particular goods or services provided by local government, requiring individuals to pay for the private benefits they receive. Charging citizens for services provided reduces the use of property taxes.

COST CENTER: The lowest hierarchical level of allocating funds, often referred to as a program, project, or operation.

DEBT AUTHORIZATION: Formal approval to incur debt by municipal officials, in accordance with procedures stated in the City's Debt Policy and Florida Statutes.

DEBT BURDEN: The level of debt of an issuer, usually as compared to a measure of value (debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden is used in referring to debt service costs as a percentage of the annual budget.

DEBT LIMIT: The total amount of money that the City is authorized to borrow to meet its existing legal obligations. There are no legal limits placed on the City through state law (no such limit exists in Florida), local ordinances or local resolutions. Debt limit can be expressed in various manners, including, for example as a percentage of assessed valuation.

DEBT RATIO: Comparative statistics showing the relationship between the issuer's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of an issue, primarily on general obligation bonds or other tax-supported debt. Some of the more commonly used ratios are (a) net overall debt to assessed valuation³, (b) net overall debt to estimated full valuation, (c) net overall debt per capita, and (d) tax-supported debt to personal income.

DEBT SERVICE: The amount of money necessary to pay principal and interest to holders of a government's debt instruments. Annual debt service refers to the total principal and interest required to be paid in a fiscal year.

DEBT SERVICE COVERAGE: The ratio of available revenues available annually to pay debt service over the annual debt service requirement. This ratio is one indication of the availability of revenues for payment of debt service.

DEFICIT: The excess of budget expenditures over receipts. The City Charter requires a balanced budget.

DEPARTMENT: A principal, functional, and administrative entity created by the City Manager to carry out specified public services.

DEPRECIATION: A method of allocating the cost of a tangible asset over its useful life. This is done for accounting purposes.

DIRECT DEBT: Debt of the government preparing statistical information, in contrast to debt of other, overlapping governments.

ENCUMBRANCE: Obligations in the form of purchase orders and contracts which are chargeable to an appropriation and are reserved.

ENTERPRISE FUND: A proprietary fund type used to report an activity for which a fee is charged to external users for goods and services.

EXPENDITURES: The amount of money, cash, or checks actually paid or obligated for payment by the City. Expenditures are categorized in accordance with the State of Florida Uniform Accounting System (UAS). Categories are personnel services, operating, capital outlay, debt service, grants and aids, and other uses.

FIDUCIARY FUND: Funds used to report assets held in a trustee or agency capacity for others and which cannot be used to support the government's own programs. Categories include pension, investment, and agency funds.

FINES & FORFEITURES: Fines and any associated penalties levied for violations of the municipal code.

FISCAL YEAR: The twelve-month financial period used by all Florida municipalities, which begins October 1 and ends September 30 of the following calendar year. At the end of the fiscal year, the City's financial position and results of operations are determined.

FREE CASH: Funds remaining from the operations of the previous fiscal year that are available for appropriation.

FUND: A set of interrelated accounts which record assets and liabilities related to a specific purpose.

FUND ACCOUNTING: Governmental accounting systems should be organized and operated on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The excess of assets of a fund over its liabilities and reserves. Fund balance is classified as non-spendable, restricted, committed, assigned, and unassigned based on the relative strength of constraints that control how specific amounts can be spent.

GASB 54: A major pronouncement of the Governmental Accounting Standards Board that requires the classification of fund balances based primarily on the extent to which the government is bound to follow constraints on the use of governmental fund resources.

GENERAL FUND: The fund serves as the chief operating fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

GENERAL OBLIGATION BONDS: Bonds issued by a municipality which are backed by the full faith and credit of its taxing authority.

GEOGRAPHICAL INFORMATION SYSTEM (GIS): Computerized mapping system and analytical tool that allows a community to raise and sort information on a parcel, area, or community wide basis.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): A standard-setting body, associated with the Financial Accounting Foundation. GASB establishes standard of financial accounting and reporting practices for state and local governmental units.

GOVERNMENTAL FUNDS: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT: A contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal government. Grants are usually made for specific purposes.

GROSS REVENUES: Revenues received prior to deductions for any costs or expenses.

INTEREST: The amount paid by a borrower as compensation paid or to be paid for the use of money, including interest payable at periodic intervals or as a discount at the time a loan is made. This amount is generally calculated as an annual percentage of the principal amount.

INTEREST RATE: The annual rate expressed as a percentage of principal payable for use of borrowed money or earned on investments.

INTERFUND TRANSACTIONS: Payments from one administrative budget fund to another or from one trust fund to another, which results in the recording of a receipt and an expenditure.

INTERGOVERNMENTAL REVENUE: Includes federal and state grants, other governmental revenue and state revenue sharing.

INTERNAL CONTROLS: A process designed to provide reasonable assurance regarding the achievement of objectives through the effectiveness and efficiency of operations, reliability of financial reporting, and compliance with applicable laws and regulations.

INTERNAL SERVICE FUNDS: Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government on a cost-reimbursement basis.

ISSUER: A state, territory, political subdivision, municipality, or governmental agency or authority that raises funds through the sale of municipal securities.

ISSUER DEFAULT RATINGS: Rated entities in a number of sectors, including financial and non-financial corporations, sovereigns, insurance companies and certain sectors within public finance, are generally assigned Issuer Default Ratings (IDRs). IDRs opine on an entity's relative vulnerability to default on financial obligations. The threshold default risk addressed by the IDR is generally that of the financial obligations whose non-payment would best reflect the uncured failure of that entity. As such, IDRs also address relative vulnerability to bankruptcy, administrative receivership or similar concepts. In aggregate, IDRs provide an ordinal ranking of issuers based on the agency's view of their relative vulnerability to default, rather than a prediction of a specific percentage likelihood of default.

LICENSE AND PERMIT FEES: The charges related to regulatory activities and privileges granted by government in connection with regulations.

LINE-ITEM BUDGET: A format of budgeting which organizes costs by type of expenditure such as salaries and benefits, supplies, equipment, and maintenance.

MAJOR FUND: A fund whose revenues, expenditures, assets, or liabilities (excluding extraordinary items) are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental and enterprise funds.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type, wherein only current assets and current liabilities are generally reported on fund balance sheets and the fund operating statements present financial flow information (revenues and expenditures). Revenues are recognized when they become both measurable and available to finance expenditures in the current period. Expenditures are recognized when the related fund liability is incurred, except for a few specific exceptions. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

MILLAGE RATE: Property tax rates are set by the City Council each year and applied to local property tax bases to generate funding for local government uses. The amount of tax levied is based on the taxable value of real and tangible personal property as of January 1 of each year and the millage rate applied to such value. The amount of tax levy stated per \$1,000 in value of the tax base.

N/A: The information is not available or not applicable.

NET ASSETS: The difference between the assets and liabilities of proprietary funds. Classifications include unrestricted, invested in capital, net of related debt, and restricted assets.

NET REVENUES: The amount of money available after subtracting costs and expenses from gross revenues. The costs and expenses most often deducted are operations and maintenance expenses.

NON-AD VALOREM TAX REVENUE: All revenue coming from nontax sources including licenses and permits, intergovernmental revenue, charges for services, fines and forfeits, and various other miscellaneous revenue.

OUTSTANDING DEBT: Bonds that have been issued but have not yet matured or been otherwise redeemed. Bonds that have been defeased, however, generally are not considered to be outstanding for purposes of many bond contract provisions, such as bond covenants and security provisions.

ORDINANCE: An official action of the governing body of an issuer, typically enacted by a vote of the members of the governing body at a public meeting. The procedures for enacting an ordinance are often more formal than those for adopting a resolution. For example, in many jurisdictions, an ordinance cannot be finally enacted at the same meeting at which it is introduced, whereas a resolution may often be adopted at the same meeting.

OVERLAPPING DEBT: The issuer's proportionate share of the debt of other local governmental units that either overlap it (the issuer is located either wholly or partly within the geographic limits of the other units) or underlie it (the other units are located within the geographic limits of the issuer). The debt is generally apportioned based upon relative assessed values.

PARTICIPATORY BUDGETING: A process in which employees shared their ideas on cost savings initiatives for the City to consider as part of the budget development.

PAY-AS-YOU-GO FUNDS: The appropriation of current revenues, including Property Taxes and Free Cash, to fund capital improvements, as opposed to incurring debt to cover the costs.

PENSION OBLIGATION BONDS: Bonds issued by a state or local government to finance an unfunded pension liability of the entity.

POLICY: A definite course of action adopted after a review of information, and directed at the realization of goals.

PRINCIPAL: Generally, the face amount or par value of a security payable on the maturity date.

PROCEDURE: A method used in carrying out a policy or plan of action.

PROGRAM: Group activities, operations, or organizational units directed to attaining specific purposes and objectives.

PROPOSED BUDGET: The proposed budget that has been approved by the City Manager and forwarded to the City Council for their approval. The Council must act upon the submitted budget within prescribed guidelines and limitations according to statute and the City charter.

PROPRIETARY FUNDS: Funds that focus on the determination of operating income, changes in net assets, financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

PURCHASE ORDER: A document issued to authorize a vendor to deliver specified products or render a specified service for a stated or estimated price. Outstanding purchase orders are called encumbrances.

RATING AGENCIES: This term usually refers to Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings. The City uses Fitch Ratings to issue credit ratings on the City's bonds.

REFUNDING: Issuance of new debt whose proceeds are used to repay previously issued debt. When interest rates fall, issuers can exercise the call feature of a bond and replace it with another debt instrument paying a lower interest rate.

RESERVED FUND BALANCE: Portion of a governmental fund's net assets that is not available for appropriation.

RESOLUTION: The official action of the governing body, typically adopted by a vote of the members of the governing body at a public meeting.

RESTRICTED FUND BALANCE: Fund balance which is subject to constraints that are either externally imposed by creditors, grantors, or contributors; or imposed by law.

REVENUE: Additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out a previous expenditure. Revenue may also be created by cancelling liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

REVENUE BONDS: A bond that is payable from a specific source of revenue. Pledged revenues may be derived from operation of the financed project, grants, or excise or other specified non-ad-valorem taxes. Generally, no voter approval is required prior to issuance of such obligations. Only the revenue specified in the bond contract is required to be used for repayment of interest and principal.

SECURITY: Generally, an instrument evidencing debt of or equity in a common enterprise in which an investment is made on the expectation of financial return. The term includes notes, stocks, bonds, debentures or other forms of negotiable and non-negotiable equities or evidences of indebtedness or ownership.

SERVICE LEVEL: The extent or scope of the City's service to be provided in a given budget year.

SERVICE PROGRAM: A planned agenda for providing benefits to citizens.

SPECIAL REVENUE FUND: Governmental fund type used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specific purposes other than debt service or capital projects.

TAX BASE: The total property and resources available to a governmental entity for taxation.

TAX ROLL: The official list showing the amount of taxes levied against each taxpayer or parcel of property, prepared and authenticated in proper form to warrant the collecting officers to proceed with administering the tax.

TRUTH IN MILLAGE (TRIM): In 1980, the State of Florida passed the "Truth in Millage" (TRIM) act. The law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing entity. TRIM establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements.

UNASSIGNED FUND BALANCE: The residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications, which normally are restricted or committed.



SECTION X: Appendix



Riviera Beach Heights Community Garden



Artist Showcase at the Marina



Artist Showcase Panel Discussion



Artist Showcase Panel Discussion



Artist Showcase Panelists



Art Gallery at the Marina

General Fund Revenues and Expenditures

GENERAL FUND REVENUES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
AD VALOREM TAXES	\$ 42,403,307	\$ 42,884,217	\$ 45,305,402	\$ 45,365,468	\$ 48,038,850	\$ 51,022,957
AD VALOREM TAXES - DELINQUENT	440,291	161,676	450,000	306,582	450,000	450,000
FIRST LOCAL OPTION TAX	557,161	543,837	550,106	497,260	490,118	514,618
UTILITY SERVICE TAX - ELECTRICITY	3,432,357	3,615,435	3,488,525	3,615,637	3,600,000	3,675,000
UTILITY SERVICE TAX - WATER	1,277,315	1,375,277	1,325,842	1,250,081	1,375,000	1,375,000
UTILITY SERVICE TAX - GAS	166,470	153,535	178,789	133,680	160,000	160,000
COMMUNICATION SERVICES TAX	1,112,281	1,095,242	1,075,252	1,065,266	1,019,103	1,035,948
LOCAL BUSINESS TAX	1,396,514	1,505,373	1,496,514	1,611,608	1,596,500	1,625,000
BUILDING PERMITS	1,939,446	1,755,948	1,421,290	3,114,911	1,900,000	2,750,000
FRANCHISE FEE - ELECTRICITY	3,088,189	2,789,272	3,062,355	2,664,724	3,154,225	3,154,225
FRANCHISE FEE - GAS	22,341	25,716	22,341	30,321	25,000	25,000
IMPACT FEES - CITY ROADS	1,614	370	1,614	4,150	1,500	1,500
RADON GAS FEE	24,293	3,693	10,000	24,424	25,000	25,000
BUILDING INSPECTIONS	140,904	76,767	140,904	204,193	142,500	165,000
STATE GRANT - OTHER	119,450	153,899	119,450	188,558	119,450	119,450
STATE REVENUE SHARING	1,187,911	1,204,063	1,225,556	1,114,210	1,125,712	1,249,555
MOBILE HOME LICENSES	4,790	15,431	5,000	9,340	4,790	4,790
ALCOHOLIC LICENSE TAX	18,692	23,201	18,692	23,456	19,000	19,000
LOCAL GOVERNMENT HALF CENT SALES TAX	2,691,083	2,844,050	2,691,083	2,660,804	2,727,692	2,916,145
FIREFIGHTER SUPPLEMENTAL COMPENSATION	16,247	22,358	16,247	23,545	16,247	25,000
STATE REVENUE SHARING-GAS TAX	33,010	30,064	33,010	28	33,010	-
LOCAL GRANT - PUBLIC SAFETY	431,120	324,355	422,790	334,086	422,790	422,790
PAYMENTS IN LIEU OF TAXES	1,806,219	1,806,219	1,828,938	1,828,871	1,934,786	1,926,736
ADMINISTRATIVE SERVICE FEES	7,839,059	8,176,839	7,820,569	7,755,569	7,881,444	7,379,931
ADMINISTRATIVE SERVICE FEES - PBC IMPACT FEES	9,800	3,031	9,800	51,004	9,800	9,800
ELECTION FEES	6,500	21,905	2,000	-	2,000	2,000
SERVICE CHARGE - LAW ENFORCEMENT	310,567	706,914	310,567	147,796	638,194	463,194
SERVICE CHARGE - FIRE PROTECTION	1,527,774	1,514,384	1,727,774	1,300,382	2,480,750	2,015,204
SERVICE CHARGE - PHYSICAL ENVIRONMENT	-	78,818	-	79,696	-	-
SERVICE CHARGE - LIBRARY	3,844	-	3,844	5,113	2,000	2,000
SERVICE CHARGE - PARKS AND RECREATION	237,651	379,919	277,084	67,727	133,200	133,200
FORECLOSURE REGISTRATION FEES	49,217	30,100	49,217	33,950	30,000	35,000
DEVELOPMENT REVIEW FEES	60,413	106,030	60,413	104,940	60,000	100,000
FINES - LOCAL VIOLATIONS	545,641	680,627	270,641	19,639	270,641	270,641
INVESTMENT EARNINGS	408,175	881,624	575,000	932,311	250,000	250,000
RENTALS AND LEASES	305,877	221,595	305,877	217,953	249,190	249,190
SALE OF SURPLUS ITEMS	25,000	25	25,000	-	-	25,250
CONTRIBUTIONS AND DONATIONS	50,000	172,691	50,000	13,366	50,000	50,000
LICENSES	-	390	-	390	-	-
MISCELLANEOUS REVENUES	268,000	188,516	268,000	182,389	279,343	265,000
TRANSFER IN FROM FUND 411	925,151	925,151	980,741	980,741	1,058,802	1,119,575
TRANSFER IN FROM FUND 460	110,893	110,893	117,556	117,556	126,913	134,197
GENERAL FUND REVENUES TOTAL	\$ 74,994,567	\$ 76,609,450	\$ 77,743,783	\$ 78,081,723	\$ 81,903,550	\$ 85,166,896

General Fund Revenues and Expenditures

LEGISLATIVE - DISTRICT 1	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 64,843	\$ 59,670	\$ 64,843	\$ 48,360	\$ 65,206	\$ 65,200
FICA TAXES	4,960	4,416	4,272	3,347	4,962	5,000
RETIREMENT CONTRIBUTIONS-FRS	11,563	11,855	11,563	10,983	11,824	15,000
HEALTH AND DENTAL INSURANCE	20,566	23,620	19,693	19,047	36,688	31,200
LIFE INSURANCE	500	393	600	355	355	355
TRAVEL AND PER DIEM	7,500	6,178	7,500	4,478	7,500	7,500
COMMUNICATION SERVICES	1,750	2,280	1,750	3,181	1,750	-
PROMOTIONAL ACTIVITIES	5,500	9,461	5,500	656	5,500	5,500
OPERATING SUPPLIES	1,750	897	1,750	1,744	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	1,375	400	350	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	-	1,000	-	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	15,000	-	-
LEGISLATIVE - DISTRICT 1 TOTAL	\$ 120,332	\$ 135,144	\$ 118,871	\$ 107,501	\$ 136,935	\$ 132,905

LEGISLATIVE - DISTRICT 2	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 66,043	\$ 38,167	\$ 65,443	\$ 27,583	\$ 65,206	\$ 65,200
FICA TAXES	5,052	2,918	4,318	2,107	4,962	5,000
RETIREMENT CONTRIBUTIONS-FRS	12,109	10,338	11,563	9,313	11,824	15,000
HEALTH AND DENTAL INSURANCE	20,566	15,861	19,693	16,206	36,688	31,200
LIFE INSURANCE	500	379	600	355	355	355
TRAVEL AND PER DIEM	4,000	5,310	4,000	4,613	4,000	7,500
COMMUNICATION SERVICES	1,750	1,394	1,750	1,152	1,750	-
PROMOTIONAL ACTIVITIES	4,000	3,597	4,000	160	4,000	5,500
CITIZENS LEADERSHIP ACADEMY	4,500	164	-	-	-	-
OPERATING SUPPLIES	1,750	1,479	1,750	114	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	935	400	350	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	-	1,000	-	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	7,500	-	-
LEGISLATIVE - DISTRICT 2 TOTAL	\$ 121,670	\$ 95,542	\$ 114,517	\$ 69,453	\$ 131,935	\$ 132,905

General Fund Revenues and Expenditures

LEGISLATIVE - DISTRICT 3	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 64,843	\$ 73,260	\$ 64,843	\$ 63,822	\$ 65,206	\$ 65,200
FICA TAXES	4,960	5,596	4,272	4,937	4,962	5,000
RETIREMENT CONTRIBUTIONS-FRS	11,563	13,308	11,563	2,222	11,824	15,000
HEALTH AND DENTAL INSURANCE	20,566	10,500	19,693	1,131	36,688	31,200
LIFE INSURANCE	500	365	600	355	355	355
TRAVEL AND PER DIEM	7,500	535	7,500	2,973	7,500	7,500
COMMUNICATION SERVICES	1,750	2,813	1,750	2,350	1,750	-
PROMOTIONAL ACTIVITIES	5,500	7,087	5,500	7,238	5,500	5,500
OPERATING SUPPLIES	1,750	1,518	1,750	1,855	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	-	400	-	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	(513)	1,000	-	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	14,500	-	-
LEGISLATIVE - DISTRICT 3 TOTAL	\$ 120,332	\$ 129,469	\$ 118,871	\$ 101,382	\$ 136,935	\$ 132,905

LEGISLATIVE - DISTRICT 4	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 64,843	\$ 51,901	\$ 64,843	\$ 57,231	\$ 65,806	\$ 65,200
FICA TAXES	4,960	3,700	4,272	4,872	5,034	5,000
RETIREMENT CONTRIBUTIONS-FRS	11,563	11,263	11,563	12,567	11,932	15,000
HEALTH AND DENTAL INSURANCE	20,566	16,497	19,693	16,948	36,688	31,200
LIFE INSURANCE	500	382	600	237	355	355
TRAVEL AND PER DIEM	7,500	4,506	7,500	11,844	7,500	7,500
COMMUNICATION SERVICES	1,750	1,556	1,750	2,434	1,750	-
PROMOTIONAL ACTIVITIES	5,500	6,547	5,500	11,029	5,500	5,500
OPERATING SUPPLIES	1,750	2,013	1,750	7,635	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	149	400	1,685	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	455	1,000	-	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	15,000	-	-
LEGISLATIVE - DISTRICT 4 TOTAL	\$ 120,332	\$ 113,968	\$ 118,871	\$ 141,483	\$ 137,715	\$ 132,905

LEGISLATIVE - DISTRICT 5	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 64,843	\$ 68,640	\$ 64,843	\$ 64,875	\$ 65,206	\$ 65,200
FICA TAXES	4,960	4,994	4,272	4,993	4,962	5,000
RETIREMENT CONTRIBUTIONS-FRS	11,563	12,642	11,563	12,373	11,824	15,000
HEALTH AND DENTAL INSURANCE	20,566	19,260	19,693	16,859	36,688	31,200
LIFE INSURANCE	500	393	600	355	355	355
TRAVEL AND PER DIEM	7,500	3,491	7,500	8,963	7,500	7,500
COMMUNICATION SERVICES	1,750	2,322	1,750	1,741	1,750	-
PROMOTIONAL ACTIVITIES	5,500	17,893	5,500	5,541	5,500	5,500
OPERATING SUPPLIES	1,750	1,055	1,750	90	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	150	400	470	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	-	1,000	199	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	15,000	-	-
LEGISLATIVE - DISTRICT 5 TOTAL	\$ 120,332	\$ 145,839	\$ 118,871	\$ 131,460	\$ 136,935	\$ 132,905

General Fund Revenues and Expenditures

LEGISLATIVE - MAYOR'S OFFICE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 69,389	\$ 75,083	\$ 69,387	\$ 73,630	\$ 69,339	\$ 71,800
FICA TAXES	5,308	5,803	4,620	5,684	5,277	5,500
RETIREMENT CONTRIBUTIONS-FRS	12,375	13,773	12,375	13,813	12,610	17,000
HEALTH AND DENTAL INSURANCE	20,566	17,408	19,693	32,015	36,688	31,200
LIFE INSURANCE	500	365	600	355	355	355
CONTRACT SERVICES	-	654	-	-	-	-
TRAVEL AND PER DIEM	7,500	6,618	7,500	12,788	7,500	7,500
COMMUNICATION SERVICES	1,750	1,739	1,750	1,987	1,750	-
PROMOTIONAL ACTIVITIES	5,500	8,667	5,500	12,933	5,500	5,500
OPERATING SUPPLIES	1,750	2,399	1,750	1,667	1,750	1,750
SUBSCRIPTIONS AND MEMBERSHIPS	400	300	400	175	400	400
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	200	1,000	1,056	1,000	1,000
COMMUNITY BENEFITS	-	15,000	-	15,000	-	-
LEGISLATIVE - MAYOR'S OFFICE TOTAL	\$ 126,038	\$ 148,010	\$ 124,575	\$ 171,102	\$ 142,169	\$ 142,005

LEGISLATIVE - GENERAL ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
COMMUNICATION SERVICES	\$ 16,608	\$ 12,142	\$ 16,608	\$ 5,814	\$ 16,608	\$ -
INSURANCE	13,424	13,424	13,961	13,961	14,659	13,050
REPAIRS AND MAINTENANCE	873	-	873	-	873	873
FLEET SERVICES	2,331	2,331	998	998	1,186	2,311
INFORMATION TECHNOLOGY SERVICES	15,553	15,553	18,748	18,748	20,493	21,334
PROMOTIONAL ACTIVITIES	34,625	12,765	34,625	962	20,000	20,000
EDUCATIONAL ACTIVITY	-	23,703	-	(15,000)	-	-
OPERATING SUPPLIES	5,860	5,424	5,860	3,243	5,860	5,000
LEGISLATIVE - GENERAL ADMINISTRATION TOTAL	\$ 89,274	\$ 85,342	\$ 91,673	\$ 28,726	\$ 79,679	\$ 62,568

General Fund Revenues and Expenditures

CITY ADMINISTRATION - EXECUTIVE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 873,683	\$ 653,298	\$ 1,013,529	\$ 807,803	\$ 1,179,165	\$ 1,201,903
OVERTIME	11,000	14,229	11,220	164,195	11,220	10,000
FICA TAXES	67,678	48,048	77,535	63,481	78,848	73,255
RETIREMENT CONTRIBUTIONS	86,980	105,153	80,769	81,278	84,869	76,632
RETIREMENT CONTRIBUTIONS-FRS	38,138	37,493	39,185	145,191	201,965	228,554
HEALTH AND DENTAL INSURANCE	113,117	334,040	108,313	72,884	131,946	125,759
LIFE INSURANCE	2,752	(15,158)	3,303	1,925	2,544	2,397
PROFESSIONAL SERVICES	25,000	51,044	100,000	86,156	55,000	75,000
CONTRACT SERVICES	50,000	34,776	50,000	-	50,000	25,000
TRAVEL AND PER DIEM	17,000	3,956	17,000	19,471	15,000	15,000
COMMUNICATION SERVICES	17,000	20,606	17,000	55,425	17,000	-
POSTAGE AND FREIGHT	100	-	100	-	100	100
INSURANCE	35,429	35,429	36,846	36,846	38,688	34,440
REPAIRS AND MAINTENANCE	3,000	163	3,000	-	3,000	3,000
FLEET SERVICES	9,322	9,322	497	497	-	18,797
INFORMATION TECHNOLOGY SERVICES	51,102	51,102	96,145	96,145	58,550	45,049
PRINTING AND BINDING	1,500	154	1,500	75	1,500	1,500
PROMOTIONAL ACTIVITIES	6,000	9,533	6,000	10,573	6,000	10,000
OPERATING SUPPLIES	22,500	27,184	22,500	26,821	22,500	30,000
SUBSCRIPTIONS AND MEMBERSHIPS	3,000	-	3,000	10,262	3,000	10,000
CAPITAL - MACHINERY AND EQUIPMENT	10,000	-	10,000	-	10,000	5,000
CITY ADMINISTRATION - EXECUTIVE TOTAL	\$ 1,444,301	\$ 1,420,372	\$ 1,697,442	\$ 1,679,028	\$ 1,970,895	\$ 1,991,386

General Fund Revenues and Expenditures

CITY ADMINISTRATION - GENERAL ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
RETIREMENT CONTRIBUTIONS	\$ -	\$ 39,062	\$ 40,000	\$ 89,590	\$ 42,094	\$ 38,009
UNEMPLOYMENT COMPENSATION	30,000	12,817	30,000	25,716	-	-
PROFESSIONAL SERVICES	300,000	182,358	300,000	267,991	300,000	450,000
CONTRACT SERVICES	100,000	148,711	100,000	90,598	100,000	200,000
COMMUNICATION SERVICES	10,000	5,762	10,000	30,073	10,000	-
POSTAGE AND FREIGHT	5,000	2,916	5,000	4,890	5,000	5,000
UTILITY SERVICES	-	28,647	-	-	30,000	-
RENTALS AND LEASES	425,000	448,514	455,000	430,946	450,000	250,000
REPAIRS AND MAINTENANCE	3,000	3,000	3,000	-	3,000	3,000
FLEET SERVICES	468,644	458,806	-	-	-	-
INFORMATION TECHNOLOGY SERVICES	317,295	191,057	29,462	29,462	-	-
PRINTING AND BINDING	10,700	-	10,200	26,556	10,200	10,000
PROMOTIONAL ACTIVITIES	35,700	39,372	35,700	18,650	35,700	50,000
CITIZENS LEADERSHIP ACADEMY	-	-	-	-	5,000	5,000
OTHER CHARGES	12,000	141,523	12,000	219,883	12,000	12,000
OPERATING SUPPLIES	48,000	126,031	48,000	19,930	48,000	50,000
SUBSCRIPTIONS AND MEMBERSHIPS	24,045	13,970	24,045	24,258	24,045	25,000
SCHOLARSHIPS	30,000	33,000	30,000	16,000	30,000	30,000
CONTINGENCY	325,000	-	635,000	-	655,000	425,000
TIF PAYMENT TO CRA	5,429,381	5,351,441	5,574,674	5,572,458	5,937,184	6,192,384
TRANSFER OUT TO FUND 201 DEBT SERVICE	6,321,093	6,321,093	6,465,932	6,465,932	6,955,344	6,652,608
TRANSFER OUT TO FUND 265 YOUTH EMPOWERMENT	468,488	-	-	-	-	-
TRANSFER OUT TO FUND 266 MAJOR DISASTER	636,050	636,050	679,581	679,581	720,583	765,344
TRANSFER OUT TO FUND 312 PAY AS YOU GO CAPITAL	4,328,984	4,328,984	4,000,000	4,000,000	4,000,000	4,000,000
CITY ADMINISTRATION - GENERAL ADMINISTRATION TOTAL	\$ 19,328,380	\$ 18,513,114	\$ 18,487,594	\$ 18,012,514	\$ 19,373,150	\$ 19,163,345

General Fund Revenues and Expenditures

CITY ADMINISTRATION - YOUTH EMPOWERMENT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ -	\$ 113,771	\$ 101,683	\$ 130,539	\$ 146,065	\$ 212,011
OVERTIME	-	1,245	-	7,467	-	-
FICA TAXES	-	8,886	7,779	11,587	11,354	22,605
RETIREMENT CONTRIBUTIONS	-	-	12,000	12,000	12,560	11,341
RETIREMENT CONTRIBUTIONS-FRS	-	3,555	-	4,741	13,217	11,796
HEALTH AND DENTAL INSURANCE	-	22,030	16,661	32,284	38,940	50,236
LIFE INSURANCE	-	531	600	533	497	497
PROFESSIONAL SERVICES	-	5,212	8,000	5,751	8,000	33,180
CONTRACT SERVICES	-	4,318	30,000	6,563	30,000	32,820
TRAVEL AND PER DIEM	-	1,429	15,300	13,224	1,300	8,000
COMMUNICATION SERVICES	-	5,307	6,500	1,669	6,500	4,200
REPAIRS AND MAINTENANCE	-	23,121	20,000	20,365	5,000	15,000
FLEET SERVICES	-	6,000	82,017	82,017	5,162	4,173
INFORMATION TECHNOLOGY SERVICES	-	-	11,311	11,311	16,442	21,884
PRINTING AND BINDING	-	4,286	10,000	244	-	10,100
PROMOTIONAL ACTIVITIES	-	5,552	10,000	850	-	8,000
OPERATING SUPPLIES	-	14,628	12,500	17,749	6,000	6,200
TRAINING AND EMPLOYEE DEVELOPMENT	-	8,692	12,500	14,047	9,000	54,850
STUDENT STIPEND	-	43,748	50,000	62,816	50,000	-
CITY ADMINISTRATION - YOUTH EMPOWERMENT TOTAL	\$	\$ 272,309	\$ 406,851	\$ 435,757	\$ 360,037	\$ 506,893

General Fund Revenues and Expenditures

CITY ADMINISTRATION - CIVIL DRUG COURT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 219,356	\$ 178,439	\$ 211,488	\$ 179,425	\$ 180,026	\$ 159,905
OVERTIME	1,500	3,294	1,530	31,300	1,530	1,530
FICA TAXES	16,895	13,816	16,179	15,705	13,206	11,525
RETIREMENT CONTRIBUTIONS	35,324	35,324	35,324	35,531	37,172	33,564
RETIREMENT CONTRIBUTIONS-FRS	4,760	8,005	4,760	8,165	9,772	-
HEALTH AND DENTAL INSURANCE	30,850	39,737	24,616	42,664	25,960	-
LIFE INSURANCE	751	834	751	874	781	355
CONTRACT SERVICES	418	21,675	20,418	20,928	10,000	20,000
TRAVEL AND PER DIEM	2,800	1,606	2,800	-	2,800	2,800
COMMUNICATION SERVICES	3,575	5,654	3,575	3,269	3,575	-
INSURANCE	9,303	9,303	9,675	9,675	10,159	9,043
REPAIRS AND MAINTENANCE	2,100	2,349	2,100	2,069	2,100	2,100
FLEET SERVICES	2,331	2,331	5,373	5,373	5,369	8,179
INFORMATION TECHNOLOGY SERVICES	11,109	11,109	16,967	16,967	29,596	71,903
PROMOTIONAL ACTIVITIES	9,154	4,470	9,154	1,924	5,000	8,295
OPERATING SUPPLIES	2,600	3,974	2,600	5,314	2,600	2,600
SUBSCRIPTIONS AND MEMBERSHIPS	400	-	400	-	400	400
BOOKS AND PERIODICALS	500	-	500	-	500	500
TRAINING AND EMPLOYEE DEVELOPMENT	500	(1,054)	500	-	500	500
CAPITAL - MACHINERY AND EQUIPMENT	2,500	-	2,500	-	2,500	2,500
CITY ADMINISTRATION - CIVIL DRUG COURT TOTAL	\$ 356,726	\$ 340,866	\$ 371,210	\$ 379,182	\$ 343,546	\$ 335,699

CITY ADMINISTRATION - JUSTICE SERVICE CENTER	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ -	\$ 4,562	\$ 119,085	\$ 138,247	\$ 123,662	\$ 236,557
OVERTIME	-	-	-	33	-	-
FICA TAXES	-	343	9,110	9,974	9,307	13,538
RETIREMENT CONTRIBUTIONS	-	-	13,406	13,406	14,088	12,721
RETIREMENT CONTRIBUTIONS-FRS	-	667	-	11,650	12,366	19,474
HEALTH AND DENTAL INSURANCE	-	1,922	16,827	21,220	25,960	37,677
LIFE INSURANCE	-	46	300	683	497	639
CONTRACT SERVICES	-	7,986	-	-	8,000	8,000
TRAVEL AND PER DIEM	-	-	-	198	-	-
RENTALS AND LEASES	-	2,474	-	6,628	8,000	-
FLEET SERVICES	-	-	2,067	2,067	5,162	14,856
INFORMATION TECHNOLOGY SERVICES	-	-	8,484	8,484	26,308	28,136
OPERATING SUPPLIES	-	7,970	15,000	10,606	10,000	10,000
CITY ADMINISTRATION - JUSTICE SERVICE CENTER TOTAL	\$ -	\$ 25,971	\$ 184,279	\$ 223,196	\$ 243,350	\$ 381,598

General Fund Revenues and Expenditures

CITY ADMINISTRATION - ECONOMIC DEVELOPMENT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 81,930	\$ -	\$ 82,733	\$ 63,800	\$ 83,777	\$ 77,943
FICA TAXES	6,268	-	6,329	6,485	6,320	5,656
RETIREMENT CONTRIBUTIONS	18,173	-	16,507	16,613	17,313	15,633
RETIREMENT CONTRIBUTIONS-FRS	-	-	-	4,700	8,378	8,001
HEALTH AND DENTAL INSURANCE	20,566	-	8,205	8,170	12,980	12,559
LIFE INSURANCE	2,752	-	2,752	-	2,752	2,752
PROFESSIONAL SERVICES	5,000	-	5,000	-	5,000	5,000
TRAVEL AND PER DIEM	3,000	-	3,000	-	3,000	3,000
COMMUNICATION SERVICES	1,000	-	1,000	-	1,000	-
POSTAGE AND FREIGHT	250	-	250	-	250	250
REPAIRS AND MAINTENANCE	250	-	250	-	250	250
INFORMATION TECHNOLOGY SERVICES	-	-	5,656	5,656	6,577	6,252
PRINTING AND BINDING	1,000	-	1,000	-	1,000	1,000
PROMOTIONAL ACTIVITIES	50,000	-	50,000	500	30,000	50,000
OPERATING SUPPLIES	1,500	-	1,500	-	1,500	1,500
SUBSCRIPTIONS AND MEMBERSHIPS	250	-	250	-	250	250
CAPITAL - MACHINERY AND EQUIPMENT	3,000	-	-	-	3,000	3,000
CITY ADMINISTRATION - ECONOMIC DEVELOPMENT TOTAL	\$ 194,939	\$ -	\$ 184,432	\$ 105,923	\$ 183,347	\$ 193,046

CITY ADMINISTRATION - INTERNAL AUDIT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,804
FICA TAXES	-	-	-	-	-	5,568
RETIREMENT CONTRIBUTIONS-FRS	-	-	-	-	-	9,609
HEALTH AND DENTAL INSURANCE	-	-	-	-	-	12,559
LIFE INSURANCE	-	-	-	-	-	289
TRAVEL AND PER DIEM	-	-	-	-	-	500
INFORMATION TECHNOLOGY SERVICES	-	-	-	-	-	2,000
OPERATING SUPPLIES	-	-	-	-	-	1,500
SUBSCRIPTIONS AND MEMBERSHIPS	-	-	-	-	-	300
TRAINING AND EMPLOYEE DEVELOPMENT	-	-	-	-	-	1,000
CITY ADMINISTRATION - INTERNAL AUDIT TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 122,129

General Fund Revenues and Expenditures

FINANCE - ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 191,132	\$ 198,485	\$ 198,302	\$ 225,832	\$ 204,144	\$ 265,761
OVERTIME	118	(1,922)	-	28,137	-	1,000
FICA TAXES	14,631	14,706	15,170	17,058	14,613	15,399
RETIREMENT CONTRIBUTIONS	42,395	42,395	41,445	41,693	43,622	39,388
HEALTH AND DENTAL INSURANCE	20,566	19,868	19,693	21,449	25,960	25,118
LIFE INSURANCE	500	531	600	624	447	447
PROFESSIONAL SERVICES	90,000	91,336	80,000	66,709	80,000	125,000
ACCOUNTING AND AUDITING	71,000	75,000	75,000	69,700	67,500	72,000
TRAVEL AND PER DIEM	5,000	6,183	5,000	420	5,000	5,000
COMMUNICATION SERVICES	2,040	2,181	2,040	1,641	2,040	-
INSURANCE	5,174	5,174	5,381	5,381	5,650	5,030
REPAIRS AND MAINTENANCE	103	-	103	-	103	250
INFORMATION TECHNOLOGY SERVICES	39,993	48,938	58,923	43,483	65,124	67,205
PRINTING AND BINDING	300	-	300	65	300	500
OFFICE SUPPLIES	-	1,360	400	-	-	-
OPERATING SUPPLIES	17,400	9,908	17,000	14,430	17,400	18,000
SUBSCRIPTIONS AND MEMBERSHIPS	1,275	2,579	1,525	2,349	1,275	1,275
BOOKS AND PERIODICALS	250	-	250	-	250	250
FINANCE - ADMINISTRATION TOTAL	\$ 501,877	\$ 516,722	\$ 521,132	\$ 538,970	\$ 533,428	\$ 641,623

FINANCE - FINANCIAL SERVICES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 585,001	\$ 454,048	\$ 567,457	\$ 565,488	\$ 543,781	\$ 565,562
OVERTIME	5,000	12,655	5,000	32,798	10,000	20,000
FICA TAXES	45,135	33,550	43,410	42,412	38,650	37,405
RETIREMENT CONTRIBUTIONS	47,057	47,057	47,751	48,026	50,242	45,366
RETIREMENT CONTRIBUTIONS-FRS	12,255	9,122	11,421	20,533	35,347	37,946
HEALTH AND DENTAL INSURANCE	92,550	69,789	88,620	94,117	113,744	100,472
LIFE INSURANCE	2,252	1,292	2,702	1,871	1,715	1,573
TRAVEL AND PER DIEM	7,000	4,534	7,000	-	7,000	7,000
COMMUNICATION SERVICES	2,300	6,596	2,300	4,886	2,300	-
INSURANCE	15,392	15,392	16,008	16,008	16,808	14,962
REPAIRS AND MAINTENANCE	700	486	700	-	700	700
PRINTING AND BINDING	3,500	3,417	3,500	2,308	3,500	15,000
OPERATING SUPPLIES	12,000	28,915	12,000	4,338	12,000	12,000
SUBSCRIPTIONS AND MEMBERSHIPS	700	725	700	299	700	700
BOOKS AND PERIODICALS	100	95	100	-	100	100
TRAINING AND EMPLOYEE DEVELOPMENT	8,500	2,270	8,500	370	8,500	8,500
FINANCE - FINANCIAL SERVICES TOTAL	\$ 839,442	\$ 689,945	\$ 817,169	\$ 833,454	\$ 845,087	\$ 867,286

General Fund Revenues and Expenditures

FINANCE - TREASURY	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 342,645	\$ 292,411	\$ 350,264	\$ 247,477	\$ 257,672	\$ 285,727
OVERTIME	5,000	2,516	5,100	16,206	5,100	5,100
FICA TAXES	26,595	21,161	26,795	19,463	14,319	11,164
RETIREMENT CONTRIBUTIONS	40,704	40,704	39,028	39,266	41,076	-
RETIREMENT CONTRIBUTIONS-FRS	8,760	10,403	9,000	12,695	25,555	16,985
HEALTH AND DENTAL INSURANCE	71,984	58,674	68,927	56,143	65,032	25,252
LIFE INSURANCE	1,751	796	2,100	990	568	532
PROFESSIONAL SERVICES	32,000	57,740	62,000	64,480	82,000	107,000
TRAVEL AND PER DIEM	3,000	1,346	3,000	280	3,000	3,000
COMMUNICATION SERVICES	3,000	4,775	3,000	2,061	3,000	-
POSTAGE AND FREIGHT	15,000	4,256	15,000	2,408	15,000	13,000
INSURANCE	16,492	16,492	17,152	17,152	18,010	16,032
REPAIRS AND MAINTENANCE	1,700	2,569	1,700	733	1,700	1,700
INFORMATION TECHNOLOGY SERVICES	26,662	26,662	32,140	32,140	29,275	36,572
PRINTING AND BINDING	19,000	1,632	19,000	1,271	10,000	7,000
OFFICE SUPPLIES	-	-	-	40	-	-
OPERATING SUPPLIES	11,700	11,088	11,700	22,901	11,700	11,700
SUBSCRIPTIONS AND MEMBERSHIPS	200	175	200	135	200	200
TRAINING AND EMPLOYEE DEVELOPMENT	3,000	249	3,200	1,191	3,000	2,000
CAPITAL - MACHINERY AND EQUIPMENT	7,370	-	7,370	-	7,370	7,370
FINANCE - TREASURY TOTAL	\$ 636,563	\$ 553,649	\$ 676,676	\$ 537,031	\$ 593,577	\$ 550,334

General Fund Revenues and Expenditures

FINANCE - CUSTOMER SERVICE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 527,473	\$ 484,516	\$ 538,042	\$ 492,018	\$ 459,183	\$ 585,741
OVERTIME	5,000	40,344	5,100	37,186	40,000	40,000
FICA TAXES	40,734	36,359	41,160	37,082	30,045	39,832
RETIREMENT CONTRIBUTIONS	73,624	73,624	71,092	71,523	74,684	67,436
RETIREMENT CONTRIBUTIONS-FRS	9,336	8,229	9,341	10,228	11,201	19,311
HEALTH AND DENTAL INSURANCE	113,117	89,961	108,313	100,480	129,801	118,797
LIFE INSURANCE	2,752	1,657	3,300	1,806	1,491	1,413
CONTRACT SERVICES	25,000	14,622	25,000	7,750	25,000	25,000
TRAVEL AND PER DIEM	2,500	4,862	2,500	201	2,500	2,500
COMMUNICATION SERVICES	2,500	4,515	2,500	9,782	2,500	-
POSTAGE AND FREIGHT	60,000	59,731	60,000	59,409	60,000	60,000
INSURANCE	62,618	62,618	47,618	47,618	49,999	44,509
FLEET SERVICES	44,281	44,281	52,267	52,267	44,398	23,422
INFORMATION TECHNOLOGY SERVICES	57,767	57,767	69,636	69,636	52,695	48,763
PRINTING AND BINDING	30,000	34,727	30,000	27,541	40,000	40,000
OFFICE SUPPLIES	30,000	15,197	30,000	19,363	30,000	30,000
OPERATING SUPPLIES	-	1,001	-	2,830	30,000	15,000
TRAINING AND EMPLOYEE DEVELOPMENT	10,250	-	10,250	-	10,250	10,250
CAPITAL - MACHINERY AND EQUIPMENT	-	-	10,000	-	-	-
FINANCE - CUSTOMER SERVICE TOTAL	\$ 1,096,952	\$ 1,034,011	\$ 1,116,119	\$ 1,046,719	\$ 1,093,747	\$ 1,171,974

General Fund Revenues and Expenditures

CITY CLERK - RECORDS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 360,132	\$ 368,466	\$ 375,430	\$ 293,677	\$ 300,496	\$ 339,600
OVERTIME	7,600	6,266	-	45,229	7,750	7,750
FICA TAXES	28,131	27,660	28,720	24,124	17,441	22,713
RETIREMENT CONTRIBUTIONS	39,960	39,960	38,984	39,218	40,906	36,936
RETIREMENT CONTRIBUTIONS-FRS	9,033	9,756	9,478	9,520	10,089	11,383
HEALTH AND DENTAL INSURANCE	61,700	48,224	59,080	44,442	51,921	50,367
LIFE INSURANCE	1,501	1,308	1,800	1,085	923	923
PROFESSIONAL SERVICES	32,000	23,349	35,000	28,908	32,000	32,000
CONTRACT SERVICES	50,000	37,220	15,000	8,740	25,000	35,000
TRAVEL AND PER DIEM	4,000	5,465	5,600	636	5,600	5,600
COMMUNICATION SERVICES	5,000	4,801	5,000	5,486	5,000	-
POSTAGE AND FREIGHT	40,150	9,120	40,150	24,128	25,000	25,000
INSURANCE	9,957	9,957	10,355	10,355	10,873	9,679
REPAIRS AND MAINTENANCE	6,750	3,151	6,750	4,509	6,750	6,750
FLEET SERVICES	2,331	2,331	1,330	1,330	2,570	3,082
INFORMATION TECHNOLOGY SERVICES	24,440	24,440	32,140	32,140	26,348	27,429
PRINTING AND BINDING	10,200	3,846	10,200	1,400	10,200	10,200
OTHER CHARGES	10,200	11,480	10,200	2,663	10,200	10,200
OPERATING SUPPLIES	5,250	8,389	7,000	5,929	5,250	5,250
SUBSCRIPTIONS AND MEMBERSHIPS	1,500	683	1,500	1,329	1,500	1,500
BOOKS AND PERIODICALS	100	-	100	-	100	100
TRAINING AND EMPLOYEE DEVELOPMENT	5,000	3,783	5,000	2,740	5,000	5,000
CITY CLERK - RECORDS TOTAL	\$ 714,935	\$ 649,654	\$ 698,817	\$ 587,587	\$ 600,917	\$ 646,462

CITY CLERK - ELECTIONS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
CONTRACT SERVICES	\$ 120,750	\$ 104,782	\$ 51,325	\$ -	\$ 97,750	\$ 116,000
POSTAGE AND FREIGHT	100	235	100	909	100	100
PROMOTIONAL ACTIVITIES	510	281	510	208	510	510
OTHER CHARGES	250	250	250	462	250	250
OPERATING SUPPLIES	1,500	1,340	1,500	85	1,500	1,500
CITY CLERK - ELECTIONS TOTAL	\$ 123,110	\$ 106,888	\$ 53,685	\$ 1,664	\$ 100,110	\$ 118,360

General Fund Revenues and Expenditures

HUMAN RESOURCES - ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 509,697	\$ 284,624	\$ 441,368	\$ 369,827	\$ 320,980	\$ 319,848
OVERTIME	250	409	250	19,749	250	250
FICA TAXES	39,011	21,278	33,765	28,826	32,190	33,501
RETIREMENT CONTRIBUTIONS	30,957	30,957	30,021	30,202	31,571	28,507
RETIREMENT CONTRIBUTIONS-FRS	29,315	7,654	30,514	32,176	48,301	17,812
HEALTH AND DENTAL INSURANCE	71,984	39,863	68,927	48,293	77,881	69,719
LIFE INSURANCE	1,751	1,061	2,100	1,205	1,349	433
PROFESSIONAL SERVICES	205,000	188,704	190,000	172,238	70,000	70,000
CONTRACT SERVICES	-	(5,885)	-	-	-	-
TRAVEL AND PER DIEM	7,650	3,740	7,650	3,032	7,650	7,650
COMMUNICATION SERVICES	9,000	7,886	9,000	11,097	9,000	-
INSURANCE	11,451	11,451	11,909	11,909	12,504	11,131
REPAIRS AND MAINTENANCE	3,000	-	300	-	3,000	3,000
FLEET SERVICES	-	-	32,208	32,208	2,175	4,160
INFORMATION TECHNOLOGY SERVICES	31,105	31,105	32,140	32,140	29,275	30,477
PRINTING AND BINDING	1,000	-	1,000	-	1,000	1,000
OTHER CHARGES	11,500	2,198	11,500	8,461	11,500	11,500
OFFICE SUPPLIES	-	(279)	-	-	-	-
OPERATING SUPPLIES	16,820	22,812	16,820	20,772	16,820	16,820
SUBSCRIPTIONS AND MEMBERSHIPS	700	-	700	1,683	700	700
BOOKS AND PERIODICALS	1,000	-	1,000	-	1,000	1,000
TRAINING AND EMPLOYEE DEVELOPMENT	65,000	13,304	63,700	17,916	35,000	35,000
HUMAN RESOURCES - ADMINISTRATION TOTAL	\$ 1,046,191	\$ 660,882	\$ 984,872	\$ 841,733	\$ 712,146	\$ 662,508

General Fund Revenues and Expenditures

HUMAN RESOURCES - RISK MANAGEMENT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 176,418	\$ 261,079	\$ 265,090	\$ 233,099	\$ 215,807	\$ 242,995
OVERTIME	156	(1,027)	160	11,820	160	160
FICA TAXES	13,508	19,087	20,279	17,828	7,686	33,876
RETIREMENT CONTRIBUTIONS	16,577	16,577	16,399	16,496	17,313	15,633
RETIREMENT CONTRIBUTIONS-FRS	8,053	15,237	8,447	15,801	21,581	34,293
HEALTH AND DENTAL INSURANCE	30,850	39,760	29,541	33,141	38,940	75,354
LIFE INSURANCE	751	1,061	900	1,003	710	703
UNEMPLOYMENT COMPENSATION	-	-	-	-	30,000	30,000
CONTRACT SERVICES	76,500	70,208	76,500	14,901	76,500	76,500
TRAVEL AND PER DIEM	4,000	-	4,000	439	4,000	4,000
COMMUNICATION SERVICES	1,000	1,252	1,000	3,050	1,000	-
INSURANCE	2,360	2,360	2,454	32,014	2,577	2,294
FLEET SERVICES	-	-	499	499	593	924
INFORMATION TECHNOLOGY SERVICES	13,331	13,331	21,427	21,427	11,710	12,191
PRINTING AND BINDING	1,200	110	1,200	560	1,200	1,200
OFFICE SUPPLIES	-	-	-	1,259	-	-
OPERATING SUPPLIES	9,000	6,827	9,000	3	9,000	8,000
SUBSCRIPTIONS AND MEMBERSHIPS	800	759	800	500	800	800
BOOKS AND PERIODICALS	100	-	100	-	100	100
TRAINING AND EMPLOYEE DEVELOPMENT	5,000	2,499	5,000	2,845	5,000	5,000
HUMAN RESOURCES - RISK MANAGEMENT TOTAL	\$ 359,604	\$ 449,119	\$ 462,796	\$ 406,684	\$ 444,677	\$ 544,023

General Fund Revenues and Expenditures

LEGAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 424,131	\$ 430,808	\$ 527,829	\$ 445,593	\$ 491,051	\$ 556,875
OVERTIME	2,550	672	2,600	41,200	2,600	2,600
FICA TAXES	32,641	28,628	40,379	27,620	27,510	39,999
RETIREMENT CONTRIBUTIONS-FRS	51,446	62,366	29,602	85,883	81,668	98,877
HEALTH AND DENTAL INSURANCE	41,134	36,752	39,386	38,685	71,833	85,271
LIFE INSURANCE	1,001	1,196	1,200	969	1,012	1,012
DISABILITY INSURANCE	2,000	-	2,000	-	2,000	2,000
PROFESSIONAL SERVICES	32,640	21,451	37,640	40,255	80,000	80,000
CONTRACT SERVICES	125,000	119,811	125,000	182,628	175,000	125,000
TRAVEL AND PER DIEM	6,600	3,953	6,600	3,040	6,600	6,600
COMMUNICATION SERVICES	4,500	4,391	4,500	5,360	4,500	-
POSTAGE AND FREIGHT	100	-	100	-	100	100
INSURANCE	10,233	10,233	10,642	10,642	11,174	9,947
REPAIRS AND MAINTENANCE	250	-	250	-	250	250
INFORMATION TECHNOLOGY SERVICES	17,774	17,774	21,427	21,427	23,420	30,477
OPERATING SUPPLIES	3,000	5,142	5,000	6,351	3,000	3,000
SUBSCRIPTIONS AND MEMBERSHIPS	1,500	3,982	3,000	3,471	1,500	1,500
BOOKS AND PERIODICALS	4,000	3,168	4,000	2,485	4,000	4,000
TRAINING AND EMPLOYEE DEVELOPMENT	4,000	-	4,000	-	4,000	4,000
LEGAL - TOTAL	\$ 764,500	\$ 750,327	\$ 865,155	\$ 915,610	\$ 991,218	\$ 1,051,508

General Fund Revenues and Expenditures

DEVELOPMENT SERVICES ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 171,405	\$ 184,649	\$ 155,256	\$ 269,583	\$ 345,179	\$ 417,037
OVERTIME	6,273	15,479	6,273	14,476	7,000	8,000
FICA TAXES	13,592	15,101	11,877	21,475	25,445	29,103
RETIREMENT CONTRIBUTIONS	38,019	38,019	36,544	36,766	38,360	34,637
RETIREMENT CONTRIBUTIONS-FRS	-	3,335	-	16,612	44,719	60,085
HEALTH AND DENTAL INSURANCE	20,566	25,631	19,693	30,735	51,921	56,522
LIFE INSURANCE	500	609	600	725	1,054	1,051
PROFESSIONAL SERVICES	155,000	483,904	155,000	531,358	100,000	250,000
CONTRACT SERVICES	-	-	150,000	129,617	-	50,000
TRAVEL AND PER DIEM	4,000	-	4,000	-	3,000	3,000
COMMUNICATION SERVICES	4,700	11,355	4,700	14,191	4,700	-
POSTAGE AND FREIGHT	1,200	-	1,200	-	1,200	1,200
INSURANCE	2,335	2,335	2,428	2,428	2,549	2,269
REPAIRS AND MAINTENANCE	5,600	-	5,600	987	3,500	3,500
FLEET SERVICES	30,298	30,298	120,299	120,299	-	-
INFORMATION TECHNOLOGY SERVICES	99,982	99,982	169,670	169,670	184,154	181,322
PRINTING AND BINDING	300	-	300	-	300	300
OTHER CHARGES	12,750	13,573	12,750	13,296	12,750	12,750
OFFICE SUPPLIES	-	1,781	-	-	-	-
OPERATING SUPPLIES	18,540	18,747	18,540	14,657	18,540	18,540
SUBSCRIPTIONS AND MEMBERSHIPS	1,750	50	1,750	1,060	1,750	1,750
BOOKS AND PERIODICALS	450	-	450	642	450	450
TRAINING AND EMPLOYEE DEVELOPMENT	600	857	600	264	600	600
CAPITAL - INFRASTRUCTURE	25,000	-	25,000	-	8,000	8,000
DEVELOPMENT SERVICES - ADMINISTRATION TOTAL	\$ 612,860	\$ 945,705	\$ 902,530	\$ 1,388,842	\$ 855,171	\$ 1,140,116

General Fund Revenues and Expenditures

DEVELOPMENT SERVICES PLANNING & ZONING	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 558,425	\$ 227,971	\$ 422,859	\$ 201,139	\$ 270,118	\$ 291,703
OVERTIME	4,550	13,189	4,641	15,841	-	12,120
FICA TAXES	43,068	17,523	32,349	14,916	18,835	23,257
RETIREMENT CONTRIBUTIONS	21,849	21,849	19,762	19,890	20,708	18,698
RETIREMENT CONTRIBUTIONS-FRS	36,426	17,257	36,445	12,987	20,894	29,287
HEALTH AND DENTAL INSURANCE	82,267	30,320	78,773	31,674	51,921	50,236
LIFE INSURANCE	2,002	700	2,400	507	426	284
PROFESSIONAL SERVICES	3,850	2,850	3,850	-	3,850	3,850
CONTRACT SERVICES	4,100	1,547	4,100	2,748	4,100	4,100
TRAVEL AND PER DIEM	2,600	-	2,600	-	2,600	2,600
COMMUNICATION SERVICES	1,300	1,367	1,300	1,325	1,300	-
INSURANCE	9,520	9,520	9,901	9,901	10,396	9,255
FLEET SERVICES	-	-	-	-	-	15,858
PRINTING AND BINDING	4,000	-	4,000	-	4,000	4,000
OPERATING SUPPLIES	2,850	(6,292)	2,850	2,617	2,850	2,850
SUBSCRIPTIONS AND MEMBERSHIPS	600	-	600	198	600	600
BOOKS AND PERIODICALS	300	-	300	-	300	300
TRAINING AND EMPLOYEE DEVELOPMENT	7,000	894	7,000	-	7,000	7,000
DEVELOPMENT SERVICES - PLANNING AND ZONING TOTAL	\$ 784,707	\$ 338,695	\$ 633,730	\$ 313,742	\$ 419,898	\$ 475,998

General Fund Revenues and Expenditures

DEVELOPMENT SERVICES - INSPECTIONS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 654,052	\$ 438,783	\$ 743,908	\$ 333,398	\$ 724,006	\$ 852,252
OVERTIME	3,600	24,003	3,672	16,470	20,000	20,000
FICA TAXES	50,310	33,989	56,909	25,397	58,278	62,172
RETIREMENT CONTRIBUTIONS	30,726	30,726	25,956	26,136	27,327	24,675
RETIREMENT CONTRIBUTIONS-FRS	40,830	24,844	41,578	15,354	56,460	73,492
HEALTH AND DENTAL INSURANCE	113,117	64,138	108,313	54,268	143,611	150,708
LIFE INSURANCE	2,752	1,341	3,300	1,017	1,065	1,715
TRAVEL AND PER DIEM	3,000	204	3,000	-	3,000	3,000
COMMUNICATION SERVICES	12,750	12,573	12,750	11,210	12,750	-
INSURANCE	19,563	19,563	20,346	20,346	21,363	19,017
REPAIRS AND MAINTENANCE	1,400	-	1,400	-	1,400	1,400
FLEET SERVICES	-	-	-	-	8,053	-
PRINTING AND BINDING	1,000	-	1,000	-	1,000	1,000
OPERATING SUPPLIES	4,000	2,970	4,000	2,731	3,000	3,000
SUBSCRIPTIONS AND MEMBERSHIPS	1,400	1,032	1,400	215	1,400	1,900
BOOKS AND PERIODICALS	1,000	410	1,000	595	1,000	1,000
TRAINING AND EMPLOYEE DEVELOPMENT	3,000	3,314	3,000	125	3,000	4,000
DEVELOPMENT SERVICES - INSPECTIONS TOTAL	\$ 942,500	\$ 657,890	\$ 1,031,532	\$ 507,261	\$ 1,086,713	\$ 1,219,331

General Fund Revenues and Expenditures

DEVELOPMENT SERVICES CODE COMPLIANCE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 448,930	\$ 442,153	\$ 424,236	\$ 444,463	\$ 407,848	\$ 501,573
OVERTIME	3,000	6,683	3,060	33,787	5,000	5,000
FICA TAXES	34,573	31,570	32,454	34,019	31,485	35,736
RETIREMENT CONTRIBUTIONS	41,376	41,376	42,643	42,885	44,810	40,461
RETIREMENT CONTRIBUTIONS-FRS	12,318	10,027	12,091	12,806	21,526	28,535
HEALTH AND DENTAL INSURANCE	92,550	77,142	8,826	88,549	116,821	119,304
LIFE INSURANCE	2,252	1,305	2,700	1,544	1,207	1,228
PROFESSIONAL SERVICES	180,000	81,204	180,000	135,845	100,000	100,000
TRAVEL AND PER DIEM	1,500	1,393	1,500	509	1,500	1,500
COMMUNICATION SERVICES	2,300	9,046	2,300	8,978	2,300	-
POSTAGE AND FREIGHT	400	-	400	-	400	400
RENTALS AND LEASES	2,000	3,564	2,000	1,085	-	-
INSURANCE	18,809	18,809	19,561	19,561	20,539	18,284
REPAIRS AND MAINTENANCE	11,970	2,085	11,970	1,971	11,970	11,970
FLEET SERVICES	-	-	-	-	13,835	27,209
PRINTING AND BINDING	2,500	2,356	2,500	1,667	2,500	2,500
OTHER CHARGES	2,600	2,247	2,600	2,603	2,600	2,600
OPERATING SUPPLIES	11,750	30,445	11,750	5,378	9,750	9,750
SUBSCRIPTIONS AND MEMBERSHIPS	500	535	500	422	500	500
BOOKS AND PERIODICALS	650	-	650	-	650	650
DEVELOPMENT SERVICES - CODE COMPLIANCE TOTAL	\$ 869,978	\$ 761,942	\$ 761,741	\$ 836,073	\$ 795,241	\$ 907,200

DEVELOPMENT SERVICES BUSINESS TAX RECEIPTS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,191
FICA TAXES	-	-	-	-	-	6,300
RETIREMENT CONTRIBUTIONS-FRS	-	-	-	-	-	8,238
HEALTH AND DENTAL INSURANCE	-	-	-	-	-	24,984
LIFE INSURANCE	-	-	-	-	-	132
TRAVEL AND PER DIEM	-	-	-	-	-	1,000
POSTAGE AND FREIGHT	-	-	-	-	-	2,000
PRINTING AND BINDING	-	-	-	-	-	3,000
OPERATING SUPPLIES	-	-	-	-	-	500
TRAINING AND EMPLOYEE DEVELOPMENT	-	-	-	-	-	1,000
DEVELOPMENT SERVICES - BUSINESS TAX RECEIPTS TOTAL	\$	\$	\$	\$	\$	\$ 88,345

General Fund Revenues and Expenditures

PROCUREMENT	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 366,020	\$ 259,262	\$ 404,201	\$ 241,037	\$ 400,484	\$ 429,753
OVERTIME	2,000	1,636	2,000	10,678	2,000	2,000
FICA TAXES	28,154	20,195	30,921	18,481	28,943	33,734
RETIREMENT CONTRIBUTIONS	35,904	35,904	34,246	34,456	35,984	32,492
RETIREMENT CONTRIBUTIONS-FRS	16,169	11,491	16,480	13,486	32,929	30,164
HEALTH AND DENTAL INSURANCE	61,700	38,015	67,059	34,718	71,327	75,354
LIFE INSURANCE	1,501	962	1,800	984	952	828
PROFESSIONAL SERVICES	2,500	1,892	2,500	1,100	2,500	2,500
CONTRACT SERVICES	-	(244)	-	1,458	-	-
TRAVEL AND PER DIEM	7,500	138	7,500	942	7,500	7,500
COMMUNICATION SERVICES	8,000	13,919	8,000	14,181	8,000	-
POSTAGE AND FREIGHT	11,500	-	11,500	73	5,000	5,000
INSURANCE	13,644	13,644	13,644	13,644	14,326	12,753
REPAIRS AND MAINTENANCE	5,750	-	5,750	-	5,750	5,750
FLEET SERVICES	2,331	2,331	10,474	10,474	6,524	32,664
INFORMATION TECHNOLOGY SERVICES	31,105	31,105	37,497	37,497	40,985	42,667
PRINTING AND BINDING	1,000	274	1,000	284	1,000	1,000
OTHER CHARGES	15,000	5,323	15,000	1,746	15,000	12,000
OPERATING SUPPLIES	14,000	23,333	14,000	25,339	14,000	14,000
SUBSCRIPTIONS AND MEMBERSHIPS	3,000	640	3,000	1,365	3,000	1,000
TRAINING AND EMPLOYEE DEVELOPMENT	7,500	1,570	7,500	259	7,500	7,500
PROCUREMENT - TOTAL	\$ 634,278	\$ 461,389	\$ 694,072	\$ 462,202	\$ 703,704	\$ 748,659

General Fund Revenues and Expenditures

POLICE - SUPPORT SERVICES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 2,919,128	\$ 2,370,572	\$ 2,076,190	\$ 2,873,666	\$ 2,865,305	\$ 2,799,862
OVERTIME	191,700	304,713	200,000	394,972	225,000	275,000
STANDBY LINE-UP PAY	15,783	12,347	16,000	2,258	16,000	16,000
FICA TAXES	239,185	201,518	158,836	236,339	201,180	206,395
RETIREMENT CONTRIBUTIONS	174,524	172,998	149,727	150,739	157,345	179,163
RETIREMENT CONTRIBUTIONS-FRS	46,694	59,267	82,292	76,643	86,970	114,787
RETIREMENT CONTRIBUTIONS	195,301	195,301	182,625	182,625	526,791	549,713
HEALTH AND DENTAL INSURANCE	545,652	387,635	629,886	465,614	545,035	563,906
LIFE INSURANCE	13,261	6,633	14,833	7,760	6,961	8,161
PROFESSIONAL SERVICES	53,351	48,344	53,351	38,130	29,600	32,750
CONTRACT SERVICES	10,570	29,419	10,570	9,455	24,000	32,400
TRAVEL AND PER DIEM	9,950	22,252	9,950	33,030	20,000	20,000
COMMUNICATION SERVICES	244,419	279,918	244,419	319,171	175,000	244,419
POSTAGE AND FREIGHT	5,000	3,107	5,000	2,144	5,000	5,000
UTILITY SERVICES	76,497	72,253	76,497	93,355	76,497	2,256
RENTALS AND LEASES	8,640	7,412	286,154	323,379	359,014	391,331
INSURANCE	227,740	227,740	236,850	236,850	248,693	221,384
REPAIRS AND MAINTENANCE	165,600	196,294	390,600	412,955	245,600	578,600
FLEET SERVICES	995,166	995,166	1,208,551	1,208,551	1,513,559	-
FLEET SERVICES - POLICE	-	-	-	-	-	900,000
INFORMATION TECHNOLOGY SERVICES	766,525	766,525	1,020,850	1,020,850	1,185,055	1,078,543
PRINTING AND BINDING	13,918	12,861	13,918	7,790	10,822	10,822
PROMOTIONAL ACTIVITIES	9,981	13,001	9,981	8,037	9,800	9,800
OFFICE SUPPLIES	-	1,897	-	109	-	-
OPERATING SUPPLIES	120,196	116,629	120,196	124,960	106,061	106,061
OPERATING SUPPLIES - CLOTHING	-	15,390	-	723	-	-
SUBSCRIPTIONS AND MEMBERSHIPS	3,400	3,375	4,175	3,661	2,800	3,500
BOOKS AND PERIODICALS	775	235	-	1,678	775	775
TRAINING AND EMPLOYEE DEVELOPMENT	36,970	64,067	36,970	38,352	35,870	35,870
CAPITAL - MACHINERY AND EQUIPMENT	3,125	3,586,861	3,125	988,361	3,125	3,125
POLICE - SUPPORT SERVICES TOTAL	\$ 7,093,051	\$ 10,173,727	\$ 7,241,546	\$ 9,262,154	\$ 8,681,858	\$ 8,389,623

General Fund Revenues and Expenditures

POLICE - OPERATIONS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 7,279,383	\$ 8,288,588	\$ 8,550,627	\$ 9,014,616	\$ 9,652,900	\$ 9,882,015
OVERTIME	519,877	997,821	550,000	760,753	400,000	500,000
STANDBY LINE-UP PAY	11,736	15,401	11,736	-	11,736	11,736
FICA TAXES	597,540	713,357	654,123	720,584	695,926	718,512
RETIREMENT CONTRIBUTIONS	27,312	27,312	24,808	15,395	26,139	23,602
RETIREMENT CONTRIBUTIONS-FRS	34,282	40,963	34,538	44,999	69,557	270,132
RETIREMENT CONTRIBUTIONS	978,474	978,444	914,966	914,966	914,966	974,494
RETIREMENT CONTRIBUTIONS	-	-	-	746	1,614	1,799
HEALTH AND DENTAL INSURANCE	1,073,763	1,134,248	1,034,201	1,166,561	1,428,339	1,344,599
LIFE INSURANCE	47,037	19,220	56,445	20,668	17,679	18,949
PROFESSIONAL SERVICES	11,093	9,872	11,093	11,592	9,893	12,813
TRAVEL AND PER DIEM	15,753	7,273	15,753	4,501	10,000	10,000
COMMUNICATION SERVICES	9,850	7,983	9,850	9,289	9,850	9,850
POSTAGE AND FREIGHT	325	51	325	292	325	325
RENTALS AND LEASES	77,300	92,490	132,770	100,751	141,270	141,270
INSURANCE	938,065	938,065	975,587	975,587	1,024,366	911,881
REPAIRS AND MAINTENANCE	26,090	26,674	75,090	67,576	57,785	70,750
PRINTING AND BINDING	12,784	1,734	12,784	264	3,060	3,060
OTHER CHARGES	20,970	7,500	20,970	4,087	19,000	19,000
OPERATING SUPPLIES	243,379	149,615	243,379	166,573	151,751	144,218
OPERATING SUPPLIES - CLOTHING	-	140,075	-	1,207	-	9,360
SUBSCRIPTIONS AND MEMBERSHIPS	2,700	1,150	2,700	760	1,500	1,500
BOOKS AND PERIODICALS	1,692	-	1,692	-	167	167
TRAINING AND EMPLOYEE DEVELOPMENT	23,030	22,428	23,030	22,302	33,500	39,000
POLICE - OPERATIONS TOTAL	\$ 11,952,435	\$ 13,620,264	\$ 13,356,467	\$ 14,024,070	\$ 14,681,323	\$ 15,119,032

General Fund Revenues and Expenditures

FIRE - OPERATIONS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 4,065,930	\$ 3,624,777	\$ 3,974,665	\$ 3,713,849	\$ 4,420,295	\$ 3,910,700
OVERTIME	663,000	664,383	676,260	922,479	500,000	500,000
FICA TAXES	361,763	304,803	304,062	320,938	310,850	244,836
RETIREMENT CONTRIBUTIONS	19,862	19,862	19,905	20,021	20,878	18,852
RETIREMENT CONTRIBUTIONS-FRS	237,538	127,358	365,358	177,315	245,483	145,316
RETIREMENT CONTRIBUTIONS	881,003	880,977	917,631	917,631	917,631	945,897
HEALTH AND DENTAL INSURANCE	500,718	369,578	562,595	410,735	740,176	464,683
IAFF VEBA	-	-	-	74,268	37,958	29,067
LIFE INSURANCE	12,510	6,996	15,012	7,209	6,278	5,120
CONTRACT SERVICES	41,000	103,159	41,000	93,376	100,000	100,000
TRAVEL AND PER DIEM	4,500	5,690	4,500	4,952	5,000	10,000
COMMUNICATION SERVICES	20,910	47,753	20,910	41,164	20,910	20,910
UTILITY SERVICES	116,892	126,727	116,892	128,754	125,000	125,000
INSURANCE	343,332	343,332	357,065	357,065	374,918	313,748
REPAIRS AND MAINTENANCE	264,500	282,661	264,500	356,789	314,500	314,500
FLEET SERVICES	44,281	44,281	228,344	228,344	193,063	285,112
INFORMATION TECHNOLOGY SERVICES	386,595	386,595	441,143	441,143	624,806	590,860
PRINTING AND BINDING	1,400	1,233	1,400	1,195	1,400	1,400
PROMOTIONAL ACTIVITIES	750	(250)	750	524	5,750	10,000
OPERATING SUPPLIES	109,300	157,827	109,300	156,310	109,300	109,300
SUBSCRIPTIONS AND MEMBERSHIPS	3,500	3,502	3,500	2,798	3,500	3,500
BOOKS AND PERIODICALS	500	255	500	104	500	500
CAPITAL - MACHINERY AND EQUIPMENT	100,000	24,323	100,000	679,240	100,000	100,000
FIRE - OPERATIONS TOTAL	\$ 8,179,784	\$ 7,525,822	\$ 8,525,292	\$ 9,056,202	\$ 9,178,196	\$ 8,249,301

General Fund Revenues and Expenditures

FIRE - RESCUE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 2,460,014	\$ 2,927,513	\$ 2,713,277	\$ 3,036,647	\$ 3,213,151	\$ 4,456,548
OVERTIME	200,000	386,737	204,000	611,220	175,000	325,000
FICA TAXES	203,491	246,552	207,564	261,882	221,177	266,999
RETIREMENT CONTRIBUTIONS-FRS	13,614	153,611	313,672	160,387	162,695	476,605
RETIREMENT CONTRIBUTIONS	715,842	715,842	721,650	721,650	937,921	966,812
HEALTH AND DENTAL INSURANCE	298,535	359,240	217,631	385,362	480,396	627,950
IAFF VEBA	-	-	-	72,900	30,272	36,111
LIFE INSURANCE	7,256	5,589	8,707	6,398	5,467	7,414
PROFESSIONAL SERVICES	150,000	134,430	150,000	172,151	150,000	150,000
TRAVEL AND PER DIEM	1,600	8,347	1,600	15,190	10,000	10,000
INSURANCE	262,946	262,946	273,464	273,464	287,137	255,607
REPAIRS AND MAINTENANCE	78,030	64,900	78,030	72,784	78,030	78,030
PRINTING AND BINDING	1,000	808	1,000	-	3,500	3,500
OPERATING SUPPLIES	97,206	125,123	97,206	134,090	97,206	98,000
SUBSCRIPTIONS AND MEMBERSHIPS	250	632	250	-	2,750	2,750
BOOKS AND PERIODICALS	250	-	250	-	2,750	2,750
TRAINING AND EMPLOYEE DEVELOPMENT	60,000	46,306	60,000	11,079	70,000	70,000
FIRE - RESCUE TOTAL	\$ 4,550,034	\$ 5,438,577	\$ 5,048,301	\$ 5,935,203	\$ 5,927,452	\$ 7,834,076

FIRE - OCEAN RESCUE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 183,588	\$ 163,034	\$ 195,398	\$ 148,465	\$ 188,282	\$ 202,034
OVERTIME	7,000	20,386	7,150	21,794	20,000	20,000
FICA TAXES	14,580	13,725	14,948	13,103	14,194	14,515
RETIREMENT CONTRIBUTIONS-FRS	8,593	5,516	28,618	6,737	14,798	7,476
RETIREMENT CONTRIBUTIONS	16,656	-	-	-	-	-
HEALTH AND DENTAL INSURANCE	41,134	37,555	39,991	38,518	51,921	50,236
LIFE INSURANCE	1,001	640	1,200	565	536	426
TRAVEL AND PER DIEM	200	-	200	108	200	200
COMMUNICATION SERVICES	2,000	1,459	2,000	-	2,000	2,000
UTILITY SERVICES	32,414	539	32,414	299	5,000	5,000
INSURANCE	38,987	38,987	40,546	40,546	42,573	37,898
REPAIRS AND MAINTENANCE	7,650	17,320	7,650	6,688	7,650	7,650
OPERATING SUPPLIES	10,160	4,184	10,160	25,155	10,160	10,160
FIRE - OCEAN RESCUE TOTAL	\$ 363,963	\$ 303,345	\$ 380,275	\$ 301,977	\$ 357,314	\$ 357,595

General Fund Revenues and Expenditures

PUBLIC WORKS - ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 595,845	\$ 442,150	\$ 594,147	\$ 415,750	\$ 312,368	\$ 331,562
OVERTIME	1,250	(3,009)	1,275	34,106	2,500	2,500
FICA TAXES	45,678	33,011	48,130	32,396	21,143	24,903
RETIREMENT CONTRIBUTIONS	65,641	65,641	63,876	64,260	67,046	60,539
RETIREMENT CONTRIBUTIONS-FRS	23,753	3,941	24,652	6,623	5,761	20,058
HEALTH AND DENTAL INSURANCE	82,267	56,091	78,773	56,545	38,278	37,677
LIFE INSURANCE	2,002	1,209	2,400	1,239	589	639
PROFESSIONAL SERVICES	10,200	134,517	25,000	84,494	-	-
CONTRACT SERVICES	21,000	43,334	21,000	44,002	31,000	21,000
TRAVEL AND PER DIEM	750	2,903	2,500	1,860	3,000	3,000
COMMUNICATION SERVICES	15,000	14,998	15,000	37,291	-	-
POSTAGE AND FREIGHT	100	-	100	-	100	100
UTILITY SERVICES	199,327	205,110	199,327	235,777	205,000	205,000
INSURANCE	40,844	40,844	42,478	42,478	44,602	39,705
REPAIRS AND MAINTENANCE	1,000	20,323	10,000	13,047	10,000	10,000
FLEET SERVICES	11,653	11,653	31,755	31,755	115,761	71,029
INFORMATION TECHNOLOGY SERVICES	28,884	28,884	34,818	34,818	23,420	30,477
PRINTING AND BINDING	2,750	442	2,750	2,691	2,750	2,750
OFFICE SUPPLIES	-	386	-	78	-	-
OPERATING SUPPLIES	25,403	46,972	25,403	58,102	25,403	25,403
SUBSCRIPTIONS AND MEMBERSHIPS	800	830	1,800	1,464	800	800
BOOKS AND PERIODICALS	290	116	870	240	290	290
TRAINING AND EMPLOYEE DEVELOPMENT	2,250	2,475	4,500	439	4,500	4,500
PUBLIC WORKS - ADMINISTRATION TOTAL	\$ 1,176,687	\$ 1,152,821	\$ 1,230,554	\$ 1,199,456	\$ 914,311	\$ 891,932

General Fund Revenues and Expenditures

PUBLIC WORKS - STREETS	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 643,537	\$ 601,363	\$ 749,938	\$ 568,257	\$ 609,599	\$ 742,254
OVERTIME	27,000	35,409	27,540	48,590	35,000	35,000
FICA TAXES	51,296	48,080	57,370	44,377	43,550	53,445
RETIREMENT CONTRIBUTIONS	62,123	62,123	58,780	59,143	61,784	55,788
RETIREMENT CONTRIBUTIONS-FRS	28,786	25,307	31,198	22,530	22,396	31,780
HEALTH AND DENTAL INSURANCE	174,818	137,721	167,393	151,306	181,722	213,503
LIFE INSURANCE	4,253	2,269	5,104	2,497	2,201	2,311
PROFESSIONAL SERVICES	60,000	21,931	60,000	56,495	25,000	25,000
TRAVEL AND PER DIEM	1,000	225	1,000	-	1,000	1,000
COMMUNICATION SERVICES	5,000	4,919	5,000	-	5,000	-
UTILITY SERVICES	111,269	116,424	111,269	152,685	105,000	105,000
INSURANCE	132,711	132,711	138,019	138,019	144,920	129,006
REPAIRS AND MAINTENANCE	-	133	-	179	-	-
FLEET SERVICES	139,836	139,836	175,771	175,771	111,898	435,160
INFORMATION TECHNOLOGY SERVICES	57,767	57,767	73,524	73,524	87,825	91,430
PRINTING AND BINDING	500	749	750	336	500	500
OPERATING SUPPLIES	40,745	38,118	65,745	59,789	40,745	40,745
ROAD MATERIAL AND SUPPLIES	111,500	89,798	111,500	146,954	111,500	111,500
SUBSCRIPTIONS AND MEMBERSHIPS	200	-	200	402	200	200
TRAINING AND EMPLOYEE DEVELOPMENT	2,000	1,381	2,000	25	4,500	4,500
PUBLIC WORKS - STREETS TOTAL	\$ 1,654,341	\$ 1,516,264	\$ 1,842,101	\$ 1,700,880	\$ 1,594,340	\$ 2,078,122

General Fund Revenues and Expenditures

PUBLIC WORKS - PROPERTY MAINTENANCE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 440,090	\$ 351,593	\$ 423,779	\$ 274,996	\$ 280,283	\$ 324,571
OVERTIME	12,704	11,072	12,958	20,408	13,000	13,000
FICA TAXES	34,639	27,146	32,419	21,205	16,455	23,670
RETIREMENT CONTRIBUTIONS	22,270	22,270	21,356	21,486	22,405	20,231
RETIREMENT CONTRIBUTIONS-FRS	14,101	14,262	15,094	16,660	23,444	28,266
HEALTH AND DENTAL INSURANCE	92,550	66,053	88,620	53,341	77,881	75,354
LIFE INSURANCE	2,252	1,108	2,700	1,058	781	781
CONTRACT SERVICES	9,500	27,270	35,000	4,220	9,500	5,000
TRAVEL AND PER DIEM	750	-	1,750	-	750	750
COMMUNICATION SERVICES	1,984	848	3,500	-	-	-
UTILITY SERVICES	597,143	482,032	597,143	624,325	525,000	525,000
RENTALS AND LEASES	3,000	-	3,000	1,225	3,000	3,000
INSURANCE	93,244	93,244	96,974	96,974	101,823	90,642
REPAIRS AND MAINTENANCE	467,800	843,403	584,750	570,718	392,800	325,000
FLEET SERVICES	23,306	23,306	18,122	18,352	21,549	40,522
INFORMATION TECHNOLOGY SERVICES	37,771	39,137	45,531	45,531	40,985	48,763
PRINTING AND BINDING	250	541	250	1,084	250	250
OPERATING SUPPLIES	25,812	35,075	25,812	25,784	25,812	25,812
TRAINING AND EMPLOYEE DEVELOPMENT	2,500	735	2,500	150	2,500	2,500
PUBLIC WORKS - PROPERTY MAINTENANCE TOTAL	\$ 1,881,666	\$ 2,039,095	\$ 2,011,258	\$ 1,797,517	\$ 1,558,218	\$ 1,553,112

General Fund Revenues and Expenditures

PARKS & RECREATION - RECREATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 774,113	\$ 620,808	\$ 840,000	\$ 520,131	\$ 669,474	\$ 949,990
OVERTIME	20,000	99,293	20,400	42,737	51,000	25,000
FICA TAXES	60,750	53,250	64,260	40,026	33,283	66,928
RETIREMENT CONTRIBUTIONS	37,172	37,172	46,599	46,816	48,884	44,140
RETIREMENT CONTRIBUTIONS-FRS	44,666	49,998	45,624	51,173	63,674	72,783
HEALTH AND DENTAL INSURANCE	152,168	109,726	137,853	95,581	116,821	125,590
LIFE INSURANCE	3,503	1,973	4,200	1,900	1,704	1,562
PROFESSIONAL SERVICES	165,000	185,321	125,000	126,391	75,000	100,000
TRAVEL AND PER DIEM	1,200	2,076	1,200	158	-	2,500
COMMUNICATION SERVICES	24,020	24,434	24,020	12,959	24,020	-
POSTAGE AND FREIGHT	500	1,205	500	515	500	500
UTILITY SERVICES	98,500	65,781	89,000	79,715	74,000	79,000
RENTALS AND LEASES	6,826	18,986	4,800	(13,717)	6,826	6,826
INSURANCE	92,287	92,287	95,978	95,978	100,777	94,384
REPAIRS AND MAINTENANCE	49,526	45,509	49,526	54,911	49,526	49,526
FLEET SERVICES	135,175	135,175	107,257	107,257	139,169	208,660
PRINTING AND BINDING	2,500	1,605	2,500	(2,475)	1,500	1,500
PROMOTIONAL ACTIVITIES	1,750	1,999	1,750	1,532	1,000	2,500
OFFICE SUPPLIES	-	3,236	-	(80)	-	-
OPERATING SUPPLIES	305,115	501,225	294,215	340,155	200,115	210,115
SUBSCRIPTIONS AND MEMBERSHIPS	2,000	538	2,000	1,188	2,000	4,000
BOOKS AND PERIODICALS	100	-	100	-	100	100
TRAINING AND EMPLOYEE DEVELOPMENT	4,000	549	4,000	1,521	2,000	4,000
PARKS AND RECREATION - RECREATION TOTAL	\$ 1,980,871	\$ 2,052,147	\$ 1,960,782	\$ 1,604,371	\$ 1,661,373	\$ 2,049,604

PARKS & RECREATION - BROOKS COMMUNITY CENTER	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 32,840	\$ -	\$ 33,990	\$ -	\$ -	\$ -
OVERTIME	5,000	-	5,100	-	-	-
FICA TAXES	2,895	-	2,600	-	-	-
RETIREMENT CONTRIBUTIONS-FRS	2,601	-	3,969	-	-	-
LIFE INSURANCE	250	-	300	-	-	-
COMMUNICATION SERVICES	450	-	450	366	450	-
UTILITY SERVICES	10,000	5,387	8,500	-	10,000	-
INSURANCE	5,000	5,000	5,000	5,000	5,250	-
OPERATING SUPPLIES	5,000	8,566	4,000	1,908	5,000	-
PARKS AND RECREATION - BROOKS COMMUNITY CENTER TOTAL	\$ 64,036	\$ 18,953	\$ 63,909	\$ 7,274	\$ 20,700	\$ -

General Fund Revenues and Expenditures

PARKS & RECREATION - PARKS MAINTENANCE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 771,603	\$ 613,408	\$ 607,772	\$ 633,978	\$ 781,563	\$ 827,947
OVERTIME	28,335	59,557	28,902	37,656	30,000	30,000
FICA TAXES	61,195	52,384	46,495	49,795	57,984	58,402
RETIREMENT CONTRIBUTIONS	57,901	57,901	55,089	55,428	57,880	52,263
RETIREMENT CONTRIBUTIONS-FRS	31,405	18,324	31,829	22,466	38,113	38,257
HEALTH AND DENTAL INSURANCE	174,187	138,335	166,789	162,385	194,702	194,143
LIFE INSURANCE	4,253	2,134	5,104	2,355	2,059	1,672
TRAVEL AND PER DIEM	500	-	500	-	500	500
COMMUNICATION SERVICES	900	305	900	609	900	-
UTILITY SERVICES	394,854	437,769	304,496	419,236	420,000	400,000
INSURANCE	165,751	168,175	172,381	172,381	181,000	161,124
REPAIRS AND MAINTENANCE	69,900	182,471	66,600	101,177	84,900	84,900
INFORMATION TECHNOLOGY SERVICES	208,850	208,850	262,989	262,989	295,961	281,362
OPERATING SUPPLIES	29,100	83,536	25,500	52,012	29,100	29,100
TRAINING AND EMPLOYEE DEVELOPMENT	3,500	2,645	2,500	1,234	1,000	1,000
PARKS AND RECREATION - PARKS MAINTENANCE TOTAL	\$ 2,002,234	\$ 2,025,794	\$ 1,777,846	\$ 1,973,701	\$ 2,175,662	\$ 2,160,670

PARKS & RECREATION - BARRACUDA BAY	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 347,063	\$ 259,758	\$ 369,378	\$ 254,075	\$ 396,619	\$ 414,921
OVERTIME	4,000	24,526	4,000	8,391	10,000	10,000
FICA TAXES	26,856	21,391	28,257	19,071	26,303	29,215
RETIREMENT CONTRIBUTIONS	13,518	13,518	-	79	-	-
RETIREMENT CONTRIBUTIONS-FRS	23,330	15,422	37,565	15,280	33,089	30,109
HEALTH AND DENTAL INSURANCE	10,284	39,811	9,847	48,494	64,770	75,223
LIFE INSURANCE	250	452	300	532	497	497
PROFESSIONAL SERVICES	3,431	2,590	2,000	2,275	3,431	3,431
TRAVEL AND PER DIEM	310	43	310	-	310	310
COMMUNICATION SERVICES	892	429	892	447	892	-
UTILITY SERVICES	60,953	46,100	55,443	39,248	51,000	51,000
INSURANCE	43,053	43,053	44,775	44,775	47,014	41,852
REPAIRS AND MAINTENANCE	73,654	87,884	62,000	85,656	73,654	65,952
PROMOTIONAL ACTIVITIES	500	1,869	500	-	500	500
OPERATING SUPPLIES	52,650	46,608	42,650	35,697	45,650	37,948
INVENTORY	7,500	6,956	7,500	2,252	2,500	2,500
BOOKS AND PERIODICALS	300	52	300	-	300	300
TRAINING AND EMPLOYEE DEVELOPMENT	1,000	2,699	1,000	154	1,000	1,000
PARKS AND RECREATION - BARRACUDA BAY TOTAL	\$ 669,544	\$ 613,162	\$ 666,717	\$ 556,426	\$ 757,529	\$ 764,758

General Fund Revenues and Expenditures

PARKS & RECREATION - LINDSAY DAVIS COMMUNITY CENTER	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 68,142	\$ 64,755	\$ 34,690	\$ 50,472	\$ 45,768	\$ 52,180
OVERTIME	5,000	3,681	5,100	10,525	5,100	5,100
FICA TAXES	5,595	5,145	2,654	3,399	2,535	3,376
RETIREMENT CONTRIBUTIONS	7,829	7,829	3,699	3,745	3,904	3,525
RETIREMENT CONTRIBUTIONS-FRS	2,601	2,452	2,692	713	390	-
HEALTH AND DENTAL INSURANCE	10,284	21,700	9,847	13,676	12,980	12,559
LIFE INSURANCE	250	163	300	183	142	142
COMMUNICATION SERVICES	450	-	450	-	450	-
UTILITY SERVICES	24,008	38,230	22,677	24,379	40,000	40,000
INSURANCE	14,126	14,126	14,126	14,126	14,832	13,203
OPERATING SUPPLIES	45,000	69,010	40,000	53,724	15,000	30,000
PARKS AND RECREATION - LINDSAY DAVIS COMMUNITY CENTER TOTAL	\$ 183,285	\$ 227,091	\$ 136,235	\$ 174,942	\$ 141,101	\$ 160,085

LIBRARY	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 536,994	\$ 467,801	\$ 524,781	\$ 408,654	\$ 418,509	\$ 504,685
OVERTIME	3,000	2,887	1,500	3,055	-	1,010
FICA TAXES	41,310	35,538	40,146	30,717	27,756	37,152
RETIREMENT CONTRIBUTIONS	62,092	62,092	50,801	51,164	53,297	48,124
RETIREMENT CONTRIBUTIONS-FRS	20,359	16,233	22,370	16,857	56,925	57,109
HEALTH AND DENTAL INSURANCE	103,150	68,349	98,768	58,614	51,554	100,472
LIFE INSURANCE	2,502	1,305	3,000	1,056	710	952
CONTRACT SERVICES	125,000	115,015	123,860	64,596	103,175	109,406
TRAVEL AND PER DIEM	3,000	1,326	1,500	1,157	-	-
COMMUNICATION SERVICES	12,000	14,247	12,000	8,784	12,000	-
POSTAGE AND FREIGHT	900	708	750	676	750	750
UTILITY SERVICES	95,437	85,509	95,437	76,978	95,437	95,437
INSURANCE	14,789	14,789	14,789	14,789	15,528	13,823
REPAIRS AND MAINTENANCE	30,600	41,100	30,600	6,458	28,000	50,000
FLEET SERVICES	6,992	6,992	6,406	6,406	6,401	12,520
INFORMATION TECHNOLOGY SERVICES	46,658	46,658	56,557	56,557	165,769	62,525
PROMOTIONAL ACTIVITIES	200	-	-	-	-	-
OPERATING SUPPLIES	7,000	(419)	4,500	9,086	4,500	4,500
SUBSCRIPTIONS AND MEMBERSHIPS	5,000	5,405	4,638	25,419	6,600	8,600
TRAINING AND EMPLOYEE DEVELOPMENT	500	485	-	300	-	-
CAPITAL - MACHINERY AND EQUIPMENT	55,000	64,842	52,014	85,340	55,000	55,000
LIBRARY - TOTAL	\$ 1,172,483	\$ 1,050,861	\$ 1,144,417	\$ 926,664	\$ 1,101,911	\$ 1,162,065

GENERAL FUND EXPENDITURES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
GENERAL FUND EXPENDITURES TOTAL	\$ 74,994,567	\$ 77,760,684	\$ 77,743,783	\$ 79,325,115	\$ 81,903,550	\$ 85,166,896

Debt Service Fund Revenues and Expenditures

DEBT SERVICE FUND REVENUES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
INVESTMENT EARNINGS	\$ 3,000	\$ 112,098	\$ -	\$ 95,504	\$ -	\$ -
TRANSFER IN FROM FUND 101	6,321,593	6,321,093	6,465,932	6,465,932	6,955,344	6,652,608
DEBT SERVICE FUND REVENUES TOTAL	\$ 6,324,593	\$ 6,433,191	\$ 6,465,932	\$ 6,561,436	\$ 6,955,344	\$ 6,652,608

DEBT SERVICE FUND EXPENDITURES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
PRINCIPAL PAYMENTS	\$ 3,163,511	\$ 3,087,796	\$ 3,259,594	\$ 3,259,591	\$ 3,804,649	\$ 3,612,608
INTEREST PAYMENTS	3,161,082	3,217,199	3,206,338	3,206,335	3,150,695	3,040,000
DEBT SERVICE FUND EXPENDITURES TOTAL	\$ 6,324,593	\$ 6,304,994	\$ 6,465,932	\$ 6,465,925	\$ 6,955,344	\$ 6,652,608

Major Disaster Fund Revenues and Expenditures

MAJOR DISASTER FUND REVENUES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
INVESTMENT EARNINGS	\$ 5,000	\$ -	\$ 6,000	\$ -	\$ -	-
MISCELLANEOUS REVENUES	-	-	-	-	109,597	-
TRANSFER IN FROM FUND 101	636,050	636,050	679,581	679,581	720,583	765,344
MAJOR DISASTER FUND REVENUES TOTAL	\$ 641,050	\$ 636,050	\$ 685,581	\$ 679,581	\$ 830,180	\$ 765,344

MAJOR DISASTER FUND EXPENDITURES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
OPERATING SUPPLIES	\$ -	\$ 178,828	\$ -	\$ 437,225	\$ 359,680	\$ 152,680
CONTINGENCY	641,550	-	685,581	-	470,500	612,664
MAJOR DISASTER FUND EXPENDITURES TOTAL	\$ 641,550	\$ 178,828	\$ 685,581	\$ 437,225	\$ 830,180	\$ 765,344

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT OPERATING - REVENUES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
CAPITAL FEE - WATER	\$ -	\$ 3,619	\$ -	\$ 25,320	\$ -	\$ -
CAPITAL FEE - SEWER	-	2,031	-	18,390	-	-
STATE GRANT - WATER SUPPLY	-	65,768	-	-	-	-
SERVICE CHARGE - WATER	16,866,206	14,716,902	17,436,891	16,581,659	17,120,000	16,900,000
SERVICE CHARGE - SEWER	10,305,715	11,175,527	10,654,419	11,684,630	12,190,000	12,250,000
INVESTMENT EARNINGS	200,000	884,232	350,000	895,737	50,000	50,000
MISCELLANEOUS REVENUES	158,000	207,383	140,000	95,325	140,000	100,000
TRANSFER IN FROM FUND 412	-	4,384,398	-	1,910,610	-	-
TRANSFER IN FROM FUND 413	-	257,819	-	609,307	-	-
TRANSFER IN FROM FUND 414	-	1,720,000	-	1,800,000	-	-
TRANSFER IN FROM FUND 415	-	3,964,207	-	4,904,544	-	-
UTILITY SPECIAL DISTRICT OPERATING REVENUES TOTAL	\$ 27,529,921	\$ 37,381,886	\$ 28,581,310	\$ 38,525,522	\$ 29,500,000	\$ 29,300,000

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT OPERATING - ADMINISTRATION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 1,023,501	\$ 755,598	\$ 799,735	\$ 593,451	\$ 736,907	\$ 749,975
OVERTIME	4,000	13,180	8,100	22,735	10,000	10,000
FICA TAXES	78,604	56,629	59,461	46,506	55,736	55,848
RETIREMENT CONTRIBUTIONS	112,675	143,097	73,326	73,985	77,060	69,581
RETIREMENT CONTRIBUTIONS-FRS	40,829	26,275	20,853	35,832	76,327	75,923
HEALTH AND DENTAL INSURANCE	144,818	103,796	116,818	78,316	93,259	111,296
LIFE INSURANCE	3,253	2,695	3,000	2,086	13,152	1,420
OPEB LIABILITY EXPENSE	91,956	68,084	91,956	50,738	91,956	85,586
PROFESSIONAL SERVICES	5,894,200	131,590	-	48,819	150,000	60,000
PROFESSIONAL SERVICES - CITY ADMIN	-	5,853,890	5,800,642	5,983,098	5,745,489	5,451,442
ACCOUNTING AND AUDITING	6,000	-	6,000	6,000	6,000	6,000
CONTRACT SERVICES	72,000	69,938	77,000	58,151	100,000	75,000
BANK CHARGES AND FEES	100,000	145,293	100,000	398,979	100,000	404,000
TRAVEL AND PER DIEM	4,000	10,645	11,400	3,880	12,000	7,000
COMMUNICATION SERVICES	37,000	76,618	72,000	68,240	72,000	-
POSTAGE AND FREIGHT	200	28	200	4	200	200
INSURANCE	71,451	71,451	74,309	74,309	78,024	69,456
REPAIRS AND MAINTENANCE	4,200	9,855	4,200	37,256	4,200	4,200
FLEET SERVICES	44,447	44,447	63,342	63,342	64,632	125,947
INFORMATION TECHNOLOGY SERVICES	262,174	262,174	550,075	550,075	381,461	368,897
PRINTING AND BINDING	2,300	1,467	2,300	1,888	2,300	2,300
PROMOTIONAL ACTIVITIES	21,000	18,885	21,000	9,142	21,000	10,000
OTHER CHARGES	16,000	33,498	41,000	35,642	45,000	35,000
OFFICE SUPPLIES	-	2,573	500	2,743	-	-
OPERATING SUPPLIES	72,506	100,176	112,506	78,396	115,000	80,000
OPERATING SUPPLIES - CLOTHING	-	11,018	11,000	12,287	12,000	12,000
SUBSCRIPTIONS AND MEMBERSHIPS	5,500	5,812	11,000	1,131	12,000	6,000
BOOKS AND PERIODICALS	1,000	-	1,000	(15)	1,000	-
TRAINING AND EMPLOYEE DEVELOPMENT	17,250	12,786	20,000	2,686	20,000	12,000
CONTINGENCY	600,000	-	550,000	-	500,000	550,000
CAPITAL - MACHINERY AND EQUIPMENT	305,500	-	200,000	1	200,000	200,000
TRANSFER OUT TO FUND 101	925,151	925,151	980,741	980,741	1,058,802	1,119,574
TRANSFER OUT TO FUND 412	415,516	415,516	415,516	415,516	415,516	419,672
TRANSFER OUT TO FUND 414	4,265,400	4,265,400	4,261,425	4,261,425	4,264,050	4,261,925
UTILITY SPECIAL DISTRICT OPERATING - ADMINISTRATION TOTAL	\$ 14,642,431	\$ 13,637,567	\$ 14,560,405	\$ 13,997,385	\$ 14,535,071	\$ 14,440,242

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT OPERATING - DISTRIBUTION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 646,893	\$ 635,099	\$ 696,723	\$ 637,020	\$ 646,290	\$ 730,502
OVERTIME	33,000	43,404	33,660	49,236	50,000	40,000
FICA TAXES	52,012	50,839	55,874	50,102	43,848	52,640
RETIREMENT CONTRIBUTIONS	93,855	93,855	94,087	94,636	98,786	89,199
RETIREMENT CONTRIBUTIONS-FRS	9,695	5,940	9,825	9,733	11,342	27,286
HEALTH AND DENTAL INSURANCE	143,968	125,267	172,761	135,341	181,722	182,627
LIFE INSURANCE	3,503	1,903	4,200	2,192	1,917	1,775
PROFESSIONAL SERVICES	1,000	990	1,000	-	1,000	500
CONTRACT SERVICES	41,100	3,986	41,100	3,666	41,100	20,000
TRAVEL AND PER DIEM	2,250	2,129	3,000	1,772	-	-
UTILITY SERVICES	2,000	980	2,000	2,126	2,000	2,000
INSURANCE	137,857	137,857	143,371	143,371	150,540	134,010
REPAIRS AND MAINTENANCE	89,600	93,759	100,000	79,732	150,000	100,000
FLEET SERVICES	19,950	19,950	63,342	63,342	64,632	125,947
PRINTING AND BINDING	500	348	500	-	500	500
OTHER CHARGES	2,200	2,824	2,200	6,103	2,200	2,200
OPERATING SUPPLIES	18,600	19,936	23,700	19,865	23,700	20,000
OPERATING SUPPLIES - CLOTHING	5,100	1,619	2,000	2,098	2,000	2,000
SUBSCRIPTIONS AND MEMBERSHIPS	300	-	-	-	-	-
BOOKS AND PERIODICALS	100	-	200	-	500	500
TRAINING AND EMPLOYEE DEVELOPMENT	1,100	334	2,000	1,510	2,000	1,000
DEPRECIATION EXPENSE	-	86,747	-	143,111	-	-
CONTINGENCY	125,000	-	550,000	-	525,000	550,000
TRANSFER OUT TO FUND 412	415,516	415,516	415,516	415,516	415,516	419,672
UTILITY SPECIAL DISTRICT OPERATING - DISTRIBUTION TOTAL	\$ 1,845,099	\$ 1,743,283	\$ 2,417,059	\$ 1,860,473	\$ 2,414,593	\$ 2,502,358

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT OPERATING - WATER	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 1,285,699	\$ 951,062	\$ 1,005,250	\$ 807,690	\$ 1,003,206	\$ 1,141,771
OVERTIME	35,000	77,206	55,700	163,032	75,000	75,000
FICA TAXES	101,033	77,696	76,715	71,546	73,784	84,244
RETIREMENT CONTRIBUTIONS	115,709	115,709	110,299	110,976	115,930	104,679
RETIREMENT CONTRIBUTIONS-FRS	53,446	34,581	51,873	30,176	51,507	81,346
HEALTH AND DENTAL INSURANCE	246,801	159,433	295,502	158,204	259,603	226,062
LIFE INSURANCE	6,005	2,783	7,500	2,715	2,303	2,162
PROFESSIONAL SERVICES	6,400	3,551	6,400	3,926	6,400	6,400
CONTRACT SERVICES	46,500	258,349	46,500	134,743	200,000	175,000
TRAVEL AND PER DIEM	2,000	439	5,000	-	5,000	1,200
UTILITY SERVICES	495,247	541,570	535,247	883,944	600,000	600,000
RENTALS AND LEASES	6,743	6,216	15,000	74,102	15,000	15,000
INSURANCE	185,226	185,226	192,635	192,635	202,267	180,056
REPAIRS AND MAINTENANCE	254,250	256,321	250,000	291,998	450,000	350,000
FLEET SERVICES	88,725	88,725	63,341	63,341	64,632	125,947
PRINTING AND BINDING	5,600	2,594	5,600	5,291	5,600	5,000
OTHER CHARGES	7,100	8,729	14,100	11,316	17,500	10,000
OPERATING SUPPLIES	680,975	613,229	650,000	528,735	1,000,000	700,000
OPERATING SUPPLIES - CLOTHING	-	7,950	2,600	6,141	2,600	2,600
SUBSCRIPTIONS AND MEMBERSHIPS	200	-	600	-	600	600
BOOKS AND PERIODICALS	100	-	4,000	160	4,000	2,000
TRAINING AND EMPLOYEE DEVELOPMENT	2,100	1,980	4,000	1,461	4,000	2,000
DEPRECIATION EXPENSE	-	1,478,469	-	1,822,475	-	-
CONTINGENCY	500,000	-	550,000	-	525,000	550,000
CAPITAL - MACHINERY AND EQUIPMENT	130,000	-	130,000	-	130,000	130,000
TRANSFER OUT TO FUND 412	415,516	415,516	415,516	415,516	415,516	419,672
UTILITY SPECIAL DISTRICT OPERATING - WATER TOTAL	\$ 4,670,375	\$ 5,287,333	\$ 4,493,378	\$ 5,780,124	\$ 5,229,448	\$ 4,990,739

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT OPERATING - SEWER	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REGULAR SALARIES AND WAGES	\$ 540,961	\$ 559,501	\$ 782,972	\$ 632,846	\$ 708,375	\$ 711,336
OVERTIME	30,000	56,810	30,600	66,358	50,000	40,000
FICA TAXES	43,679	46,351	59,897	51,620	52,135	52,317
RETIREMENT CONTRIBUTIONS	111,296	111,296	108,451	109,102	113,893	102,839
RETIREMENT CONTRIBUTIONS-FRS	3,105	4,445	3,198	12,646	26,288	31,321
HEALTH AND DENTAL INSURANCE	116,693	105,585	135,741	117,098	168,742	163,398
LIFE INSURANCE	2,752	1,612	3,300	1,839	1,562	1,278
PROFESSIONAL SERVICES	6,600	4,231	6,600	8,675	6,600	6,600
ACCOUNTING AND AUDITING	5,200	-	5,200	-	5,200	5,200
CONTRACT SERVICES	4,331,203	1,249,695	4,391,203	65,136	4,593,035	4,562,359
TRAVEL AND PER DIEM	2,100	486	2,100	1,670	2,100	1,200
COMMUNICATION SERVICES	500	-	500	101	500	-
POSTAGE AND FREIGHT	100	-	-	-	-	-
UTILITY SERVICES	203,200	215,331	203,200	236,742	203,200	203,200
INSURANCE	121,896	121,896	126,772	126,772	133,111	118,494
REPAIRS AND MAINTENANCE	96,270	131,085	100,000	151,967	100,000	100,000
FLEET SERVICES	30,995	30,995	63,341	63,341	64,631	125,947
PRINTING AND BINDING	750	-	750	-	750	750
OPERATING SUPPLIES	43,650	18,729	56,400	111,222	60,000	60,000
OPERATING SUPPLIES - CLOTHING	12,750	10,676	5,477	5,533	6,000	6,000
SUBSCRIPTIONS AND MEMBERSHIPS	400	328	4,000	60	4,000	2,000
BOOKS AND PERIODICALS	250	-	250	-	250	250
TRAINING AND EMPLOYEE DEVELOPMENT	2,150	125	5,000	1,685	5,000	2,500
DEPRECIATION EXPENSE	-	728,511	-	827,759	-	-
CONTINGENCY	200,000	-	550,000	-	500,000	550,000
CAPITAL - MACHINERY AND EQUIPMENT	50,000	-	50,000	-	100,000	100,000
TRANSFER OUT TO FUND 412	415,516	1,277,158	415,516	415,516	415,516	419,672
UTILITY SPECIAL DISTRICT OPERATING - SEWER TOTAL	\$ 6,372,016	\$ 4,674,846	\$ 7,110,468	\$ 3,007,689	\$ 7,320,888	\$ 7,366,661

UTILITY SPECIAL DISTRICT OPERATING EXPENSES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
UTILITY SPECIAL DISTRICT OPERATING EXPENSES - TOTAL	\$ 27,529,921	\$ 25,343,030	\$ 28,581,310	\$ 24,645,671	\$ 29,500,000	\$ 29,300,000

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT DEBT SERVICE FUND	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
INVESTMENT EARNINGS	\$ -	\$ 61,789	\$ -	\$ 39,101	\$ -	\$ -
TRANSFER IN FROM FUND 411	4,265,400	4,265,400	4,261,425	4,261,425	4,264,050	4,261,925
UTILITY SPECIAL DISTRICT DEBT SERVICE FUND REVENUES	\$ 4,265,400	\$ 4,327,189	\$ 4,261,425	\$ 4,300,526	\$ 4,264,050	\$ 4,261,925
EXPENSES						
PRINCIPAL PAYMENTS	1,720,000	1,720,000	1,800,000	1,800,000	1,895,000	1,990,000
INTEREST PAYMENTS	2,545,400	2,545,400	2,461,425	2,461,425	2,369,050	2,271,925
UTILITY SPECIAL DISTRICT DEBT SERVICE FUND EXPENSES TOTAL	\$ 4,265,400	\$ 4,265,400	\$ 4,261,425	\$ 4,261,425	\$ 4,264,050	\$ 4,261,925

UTILITY SPECIAL DISTRICT RENEWAL AND REPLACEMENT	FY 2019 BUDGET	FY 2019 ACTUAL	FY 2020 BUDGET	2020 ACTUAL	FY 2021 BUDGET	2022 BUDGET
REVENUES						
INTEREST	\$ 50,000	\$ 321,276	\$ 50,000	\$ 218,157	\$ 50,000	\$ 50,000
TRANSFER FROM FUND 411	1,662,064	2,523,706	1,662,064	1,662,064	1,662,064	1,678,688
USE OF RESERVES	14,422,331	-	2,184,575	-	4,287,936	1,548,475
UTILITY SPECIAL DISTRICT RENEWAL AND REPLACEMENT REVENUES TOTAL	\$ 16,134,395	\$ 2,844,982	\$ 3,896,639	\$ 1,880,221	\$ 6,000,000	\$ 3,277,163
EXPENSES						
CAPITAL - INFRASTRUCTURE	16,134,395	5,404,624	3,896,639	2,006,957	6,000,000	3,277,163
UTILITY SPECIAL DISTRICT RENEWAL AND REPLACEMENT EXPENSES TOTAL	\$ 16,134,395	\$ 5,404,624	\$ 3,896,639	\$ 2,006,957	\$ 6,000,000	\$ 3,277,163

UTILITY SPECIAL DISTRICT IMPACT FEES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CAPITAL FEE - WATER	\$ 50,000	\$ 84,012	\$ 50,000	\$ 174,614	\$ 50,000	\$ -
CAPITAL FEE - SEWER	300,000	66,671	300,000	148,397	300,000	-
INTEREST	200,000	1,522	200,000	13,723	200,000	-
USE OF RESERVES	3,572,981	-	3,547,981	-	-	-
UTILITY SPECIAL DISTRICT IMPACT FEES REVENUES TOTAL	\$ 4,122,981	\$ 152,205	\$ 4,097,981	\$ 336,734	\$ 550,000	\$
EXPENSES						
CAPITAL - BUILDINGS	2,497,981	-	-	-	-	-
CAPITAL - INFRASTRUCTURE	1,625,000	387,609	4,097,981	609,307	-	-
UTILITY SPECIAL DISTRICT IMPACT FEES EXPENSES TOTAL	\$ 4,122,981	\$ 387,609	\$ 4,097,981	\$ 609,307	\$	\$

Utility Special District Revenues and Expenses

UTILITY SPECIAL DISTRICT CAPITAL BONDS FUND	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
INTEREST	\$ 350,000	\$ 166,197	\$ 300,000	\$ 484,330	\$ 300,000	\$ -
SETTLEMENT PAYMENTS	-	1,000,000	-	-	-	-
USE OF RESERVES	28,240,987	-	14,724,183	-	13,044,660	-
UTILITY SPECIAL DISTRICT CAPITAL BONDS FUND REVENUES TOTAL	\$ 28,590,987	\$ 1,166,197	\$ 15,024,183	\$ 484,330	\$ 13,344,660	\$ -
EXPENSES						
CAPITAL - INFRASTRUCTURE	28,590,987	4,800,300	15,024,183	4,945,952	13,344,660	-
UTILITY SPECIAL DISTRICT CAPITAL BONDS FUND EXPENSES TOTAL	\$ 28,590,987	\$ 4,800,300	\$ 15,024,183	\$ 4,945,952	\$ 13,344,660	\$ -

UTILITY SPECIAL DISTRICT ARPA FUND	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,761,773
UTILITY SPECIAL DISTRICT ARPA FUND REVENUES TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,761,773
EXPENSES						
CAPITAL - INFRASTRUCTURE	-	-	-	-	-	17,761,773
UTILITY SPECIAL DISTRICT ARPA FUND - EXPENSES TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,761,773

Marina Revenues and Expenses

MARINA OPERATING	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CHARGES FOR SERVICES	\$ -	\$ 2,579,665	\$ -	\$ 2,536,251	\$ 2,726,444	\$ 2,812,532
INVESTMENT EARNINGS	-	-	-	-	20,000	-
TOTAL MARINA OPERATING REVENUES TOTAL	\$ -	\$ 2,579,665	\$ -	\$ 2,536,251	\$ 2,746,444	\$ 2,812,532
EXPENSES						
REGULAR SALARIES AND WAGES	-	322,515	-	349,726	457,932	506,356
FICA TAXES	-	41,623	-	44,136	51,728	56,510
HEALTH AND DENTAL INSURANCE	-	-	-	-	12,702	-
LIFE INSURANCE	-	-	-	-	37,001	-
PROFESSIONAL SERVICES	-	196,438	-	187,453	154,869	236,092
PROFESSIONAL SERVICES - CITY ADMIN	-	-	-	-	399,822	420,829
CONTRACT SERVICES	-	132,080	-	132,203	132,428	26,851
BANK CHARGES AND FEES	-	71,340	-	71,118	-	79,800
COMMUNICATION SERVICES	-	15,801	-	12,816	14,996	20,261
POSTAGE AND FREIGHT	-	706	-	791	1,324	-
UTILITY SERVICES	-	136,157	-	133,319	154,808	151,902
RENTALS AND LEASES	-	-	-	-	57,242	-
INSURANCE	-	(191,228)	-	32,765	179,161	49,900
INSURANCE SETTLEMENT	-	2,321	-	-	-	-
REPAIRS AND MAINTENANCE	-	43,675	-	43,039	87,151	95,476
PROMOTIONAL ACTIVITIES	-	47,208	-	51,543	54,884	53,881
OFFICE SUPPLIES	-	2,873	-	5,022	-	-
OPERATING SUPPLIES	-	34,617	-	54,789	50,449	10,667
INVENTORY	-	16,718	-	13,386	380,747	391,365
SUBSCRIPTIONS AND MEMBERSHIPS	-	150	-	-	150	150
TRAINING AND EMPLOYEE DEVELOPMENT	-	743	-	1,137	1,273	2,555
CONTINGENCY	-	-	-	-	312,727	315,000
CAPITAL - MACHINERY AND EQUIPMENT	-	-	-	-	205,050	394,937
MARINA OPERATING EXPENSES TOTAL	\$ -	\$ 873,735	\$ -	\$ 1,133,244	\$ 2,746,444	\$ 2,812,532

Marina Revenues and Expenses

MARINA RENEWAL AND REPLACEMENT FUND	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
LOCAL GRANT	\$ 2,357,500	\$ 880,022	\$ 652,000	\$ 1,546,330	\$ 4,667,058	\$ 4,917,058
USE OF RESERVES	1,383,771	-	-	-	-	-
MARINA RENEWAL & REPLACEMENT REVENUES TOTAL	\$ 3,741,271	\$ 880,022	\$ 652,000	\$ 1,546,330	\$ 4,667,058	\$ 4,917,058
EXPENSES						
CAPITAL - INFRASTRUCTURE	3,471,271	1,393,018	652,000	3,418,024	4,667,058	4,917,058
MARINA RENEWAL & REPLACEMENT EXPENSES TOTAL	\$ 3,471,271	\$ 1,393,018	\$ 652,000	\$ 3,418,024	\$ 4,667,058	\$ 4,917,058

Solid Waste Collection Revenues and Expenses

SOLID WASTE COLLECTION	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
ADMINISTRATIVE SERVICE FEES	\$ 1,711,339	\$ 1,449,753	\$ 1,728,452	\$ 1,776,684	\$ 1,728,452	\$ 1,728,452
SERVICE CHARGE - GARBAGE	2,434,761	2,361,646	2,454,714	2,533,863	2,454,714	2,493,762
INVESTMENT EARNINGS	28,540	1,872	30,000	(2,766)	30,000	30,000
SALE OF RECYCLED MATERIAL	56,074	6,329	50,000	825	50,000	50,000
MISCELLANEOUS REVENUES	-	-	-	(5,083)	-	-
SOLID WASTE COLLECTION REVENUES TOTAL	\$ 4,230,714	\$ 3,819,600	\$ 4,263,166	\$ 4,303,523	\$ 4,263,166	\$ 4,302,214
EXPENSES						
PROFESSIONAL SERVICES	1,696,000	-	1,728,452	1,671,653	1,728,452	-
PROFESSIONAL SERVICES - CITY ADMIN	-	1,788,243	-	-	-	1,767,500
UTILITY SERVICES	2,482,714	2,220,207	2,482,714	2,917,509	2,482,714	2,482,714
DEPRECIATION EXPENSE	-	55,598	-	55,598	-	-
CONTINGENCY	52,000	-	52,000	-	52,000	52,000
SOLID WASTE COLLECTION EXPENSES TOTAL	\$ 4,230,714	\$ 4,064,048	\$ 4,263,166	\$ 4,644,760	\$ 4,263,166	\$ 4,302,214

Stormwater Revenues and Expenses

STORMWATER OPERATING	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
SERVICE CHARGE - STORMWATER	\$ 3,191,300	\$ 2,953,545	\$ 3,191,300	\$ 3,101,863	\$ 3,221,343	\$ 3,277,531
INVESTMENT EARNINGS	8,700	49,825	20,000	67,306	5,000	4,500
SALE OF SURPLUS ITEMS	-	10,500	-	-	-	-
MISCELLANEOUS REVENUES	-	-	-	(6,229)	-	-
TRANSFER IN FROM FUND 461	-	6,550,491	-	509,993	-	-
STORMWATER OPERATING REVENUES TOTAL	\$ 3,200,000	\$ 9,564,361	\$ 3,211,300	\$ 3,672,933	\$ 3,226,343	\$ 3,282,031
EXPENSES						
REGULAR SALARIES AND WAGES	496,997	383,512	457,731	422,638	430,222	440,311
OVERTIME	10,000	23,365	10,200	45,302	25,000	25,000
FICA TAXES	38,785	31,808	33,698	34,794	31,675	31,533
RETIREMENT CONTRIBUTIONS	53,539	53,539	42,057	42,370	44,131	39,848
RETIREMENT CONTRIBUTIONS-FRS	13,211	24,918	30,350	25,209	29,765	39,729
HEALTH AND DENTAL INSURANCE	112,262	82,649	135,734	106,088	129,801	138,149
LIFE INSURANCE	2,752	1,171	3,300	1,500	1,278	710
OPEB LIABILITY EXPENSE	20,808	11,286	20,808	30,483	18,883	20,431
PROFESSIONAL SERVICES	734,511	18,171	70,000	63,664	70,000	70,000
PROFESSIONAL SERVICES - CITY ADMIN	-	676,461	647,163	674,833	963,476	777,486
ACCOUNTING AND AUDITING	3,300	2,500	3,300	3,300	3,300	3,300
CONTRACT SERVICES	-	31,117	-	-	-	-
TRAVEL AND PER DIEM	10,000	1,490	10,000	299	10,000	10,000
COMMUNICATION SERVICES	1,600	-	3,500	-	3,500	-
POSTAGE AND FREIGHT	1,200	-	1,200	-	1,200	1,200
UTILITY SERVICES	8,200	-	8,200	4,784	8,200	8,200
RENTALS AND LEASES	7,400	3,774	2,500	-	7,400	7,400
INSURANCE	100,068	100,068	100,068	100,068	105,071	98,571
REPAIRS AND MAINTENANCE	-	1,409	-	-	-	-
FLEET SERVICES	158,481	158,481	72,951	72,951	72,891	142,055
INFORMATION TECHNOLOGY SERVICES	44,436	44,436	84,627	84,627	72,346	68,777
PRINTING AND BINDING	1,100	-	1,100	405	1,100	1,100
OFFICE SUPPLIES	450	16	1,000	85	1,000	1,000
OPERATING SUPPLIES	33,600	42,724	66,600	39,888	33,600	33,600
ROAD MATERIAL AND SUPPLIES	33,150	17,301	33,150	42,308	51,150	60,427
SUBSCRIPTIONS AND MEMBERSHIPS	1,000	800	1,000	1,292	1,000	1,000
TRAINING AND EMPLOYEE DEVELOPMENT	5,700	3,098	5,700	3,327	5,700	5,700
DEPRECIATION EXPENSE	-	445,636	-	512,234	-	-
CONTINGENCY	60,000	-	-	-	-	-
CAPITAL - INFRASTRUCTURE	450,000	-	210,000	-	233,186	235,000
CAPITAL - MACHINERY AND EQUIPMENT	-	-	350,000	-	56,498	200,000
PRINCIPAL PAYMENTS	365,000	-	385,000	-	405,000	425,000
INTEREST PAYMENTS	321,557	321,556	302,807	302,806	283,057	262,307
OTHER DEBT SERVICE COSTS	-	(70,011)	-	(58,933)	-	-
TRANSFER OUT TO FUND 101	110,893	110,893	117,556	117,556	126,913	134,197
STORMWATER OPERATING EXPENSES TOTAL	\$ 3,200,000	\$ 2,522,168	\$ 3,211,300	\$ 2,673,878	\$ 3,226,343	\$ 3,282,031

Stormwater Revenues and Expenses

STORMWATER CAPITAL BONDS FUND	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
INTEREST	\$ -	\$ 55,653	\$ -	\$ 2,017	\$ -	-
USE OF RESERVES	9,052,222	-	-	-	172,000	-
TOTAL STORMWATER CAPITAL BONDS FUND - REVENUES	\$ 9,052,222	\$ 55,653	\$ -	\$ 2,017	\$ 172,000	\$ -
EXPENSES						
CAPITAL - INFRASTRUCTURE	9,052,222	6,550,491	-	509,993	172,000	-
TOTAL STORMWATER CAPITAL BONDS FUND - EXPENSES	\$ 9,052,222	\$ 6,550,491	\$ -	\$ 509,993	\$ 172,000	\$ -

PARKING	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
SERVICE CHARGE - PARKING	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 400,000
INVESTMENT EARNINGS	-	3,954	-	3,433	-	-
PARKING REVENUES TOTAL	\$ -	\$ 3,954	\$ 400,000	\$ 3,433	\$ 400,000	\$ 400,000
EXPENSES						
REGULAR SALARIES AND WAGES	-	-	40,000	-	40,000	40,000
OVERTIME	-	-	5,000	-	5,000	5,000
FICA TAXES	-	-	3,100	-	3,100	3,100
RETIREMENT CONTRIBUTIONS-FRS	-	-	4,000	-	4,000	4,000
HEALTH AND DENTAL INSURANCE	-	-	7,200	-	7,200	7,200
LIFE INSURANCE	-	-	200	-	200	200
PROFESSIONAL SERVICES	-	-	15,000	-	15,000	17,500
CONTRACT SERVICES	-	-	15,000	-	15,000	15,000
COMMUNICATION SERVICES	-	-	2,500	-	2,500	-
OPERATING SUPPLIES	-	-	8,000	-	8,000	8,000
CAPITAL - MACHINERY AND EQUIPMENT	-	-	300,000	-	300,000	300,000
PARKING EXPENSES TOTAL	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 400,000

Information Technology Revenues and Expenses

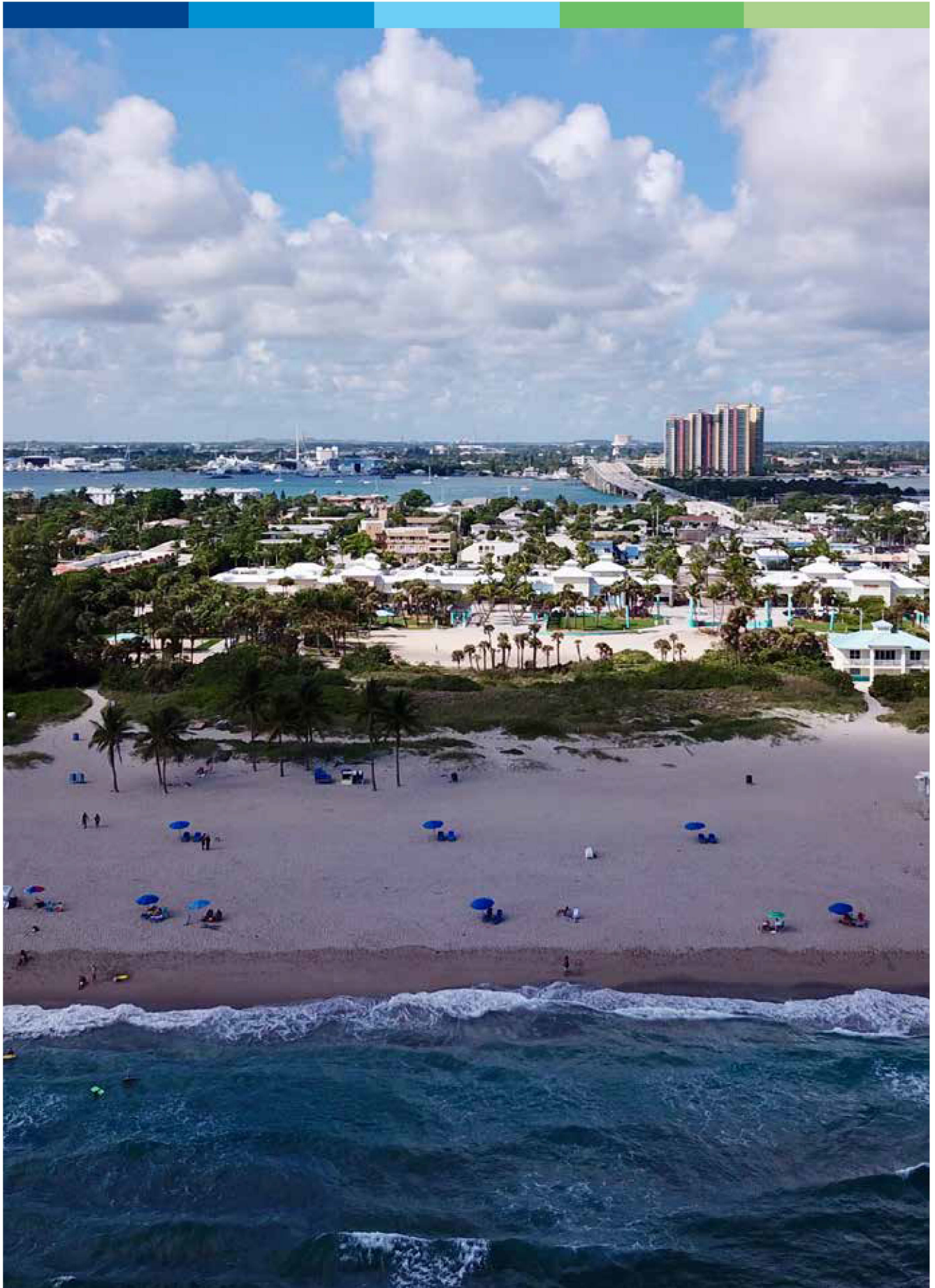
INFORMATION TECHNOLOGY	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CONTRIBUTION - INTERNAL SERVICES	\$ 2,495,396	\$ 2,863,961	\$ 3,053,501	\$ 3,280,869	\$ 3,531,465	\$ 3,326,557
INVESTMENT EARNINGS	-	46,495	-	75,267	-	-
INFORMATION TECHNOLOGY REVENUES TOTAL	\$ 2,495,396	\$ 2,910,456	\$ 3,053,501	\$ 3,356,136	\$ 3,531,465	\$ 3,326,557
EXPENSES						
REGULAR SALARIES AND WAGES	808,007	703,745	875,221	704,828	744,204	830,253
OVERTIME	16,000	66,383	16,320	56,361	18,000	18,000
FICA TAXES	63,037	57,162	69,632	55,101	53,713	54,178
RETIREMENT CONTRIBUTIONS	40,143	40,143	36,008	36,243	37,851	34,177
RETIREMENT CONTRIBUTIONS-FRS	38,441	35,389	41,970	35,942	75,272	85,514
HEALTH AND DENTAL INSURANCE	118,445	88,356	130,374	92,148	129,801	113,162
LIFE INSURANCE	2,752	1,720	2,500	1,822	1,355	1,473
PROFESSIONAL SERVICES	563,358	16,442	30,000	29,690	140,000	140,000
PROFESSIONAL SERVICES - CITY ADMIN	-	563,358	429,760	429,760	322,460	270,113
CONTRACT SERVICES	365,000	361,527	500,000	527,303	812,800	700,000
TRAVEL AND PER DIEM	1,000	336	1,000	664	1,000	1,000
COMMUNICATION SERVICES	100,000	284,049	309,457	385,636	500,000	575,000
RENTALS AND LEASES	66	-	18,000	98	420	420
INSURANCE	14,480	14,480	14,480	14,480	15,204	15,204
REPAIRS AND MAINTENANCE	120,000	74,437	80,000	93,372	150,000	118,540
FLEET SERVICES	-	-	33,479	33,479	2,965	5,547
OFFICE SUPPLIES	98,167	98,790	90,000	1,379	20,000	20,000
OPERATING SUPPLIES	40,000	237,367	40,000	150,002	115,000	115,000
SUBSCRIPTIONS AND MEMBERSHIPS	-	-	800	13,379	-	-
BOOKS AND PERIODICALS	1,500	-	1,000	165	1,420	1,420
TRAINING AND EMPLOYEE DEVELOPMENT	5,000	9,997	8,500	9,325	25,000	25,000
CAPITAL - MACHINERY AND EQUIPMENT	100,000	113,582	325,000	311,758	365,000	202,556
INFORMATION TECHNOLOGY EXPENSES TOTAL	\$ 2,495,396	\$ 2,767,262	\$ 3,053,501	\$ 2,982,934	\$ 3,531,465	\$ 3,326,557

General Insurance Revenues and Expenses

GENERAL INSURANCE	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CONTRIBUTION - INTERNAL SERVICES	\$ 3,438,067	\$ 3,452,547	\$ 3,712,922	\$ 3,697,922	\$ 3,785,638	\$ 3,250,196
INVESTMENT EARNINGS	20,000	205,458	20,000	231,021	20,000	20,000
SETTLEMENT PAYMENTS	-	1,429,913	-	(67,384)	-	-
MISCELLANEOUS REVENUES	-	29,350	-	5,457	-	-
USE OF RESERVES	437,678	-	-	-	-	-
GENERAL INSURANCE REVENUES TOTAL	\$ 3,895,745	\$ 5,117,268	\$ 3,732,922	\$ 3,867,016	\$ 3,805,638	\$ 3,270,196
EXPENSES						
WORKERS COMPENSATION	470,000	444,351	470,000	1,464,183	480,000	500,000
PROFESSIONAL SERVICES	50,000	54,314	50,000	83,653	50,000	50,000
INSURANCE	3,275,745	2,480,975	3,112,922	4,238,893	3,175,638	2,670,196
STATE ASSESSMENTS	50,000	20,390	50,000	-	50,000	-
INSURANCE SETTLEMENT	50,000	382,551	50,000	29,724	50,000	50,000
REFUNDS	-	(99)	-	-	-	-
GENERAL INSURANCE EXPENSES TOTAL	\$ 3,895,745	\$ 3,382,483	\$ 3,732,922	\$ 5,816,453	\$ 3,805,638	\$ 3,270,196

Fleet Services Revenues and Expenses

FLEET SERVICES	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	2022 BUDGET
REVENUES						
CONTRIBUTION - INTERNAL SERVICES	\$ 2,355,205	\$ 2,355,205	\$ 2,444,031	\$ 2,444,031	\$ 2,530,810	\$ 1,860,028
INVESTMENT EARNINGS	-	54,225	-	52,573	-	-
SALE OF SURPLUS ITEMS	-	115,551	-	64,478	-	-
FLEET SERVICES REVENUES TOTAL	\$ 2,355,205	\$ 2,524,980	\$ 2,444,031	\$ 2,561,082	\$ 2,530,810	\$ 1,860,028
EXPENSES						
REGULAR SALARIES AND WAGES	335,001	312,142	349,455	276,710	293,147	223,867
OVERTIME	11,000	9,368	11,220	11,496	11,220	11,220
FICA TAXES	26,469	24,773	23,546	21,398	15,604	16,673
RETIREMENT CONTRIBUTIONS	14,671	14,671	14,665	14,751	15,446	13,945
RETIREMENT CONTRIBUTIONS-FRS	15,868	14,211	16,543	12,435	13,073	18,182
HEALTH AND DENTAL INSURANCE	74,115	52,849	89,803	57,516	64,149	62,795
LIFE INSURANCE	235,260	783	2,100	909	781	781
PROFESSIONAL SERVICES - CITY ADMIN	-	233,509	227,659	244,501	391,771	458,345
TRAVEL AND PER DIEM	300	-	1,000	494	300	300
COMMUNICATION SERVICES	27,117	25,455	27,117	1,629	-	-
POSTAGE AND FREIGHT	40	-	40	-	100	100
UTILITY SERVICES	11,586	1,057	11,586	-	5,000	5,000
INSURANCE	-	-	27,193	27,193	28,553	28,553
REPAIRS AND MAINTENANCE	477,611	457,817	477,611	520,735	469,776	350,000
INFORMATION TECHNOLOGY SERVICES	44,756	44,756	48,982	48,982	32,885	31,262
PRINTING AND BINDING	900	179	1,500	1,339	2,005	2,005
OPERATING SUPPLIES	34,116	30,538	54,116	53,908	40,000	40,000
INVENTORY	15,500	92,538	15,500	(222,316)	15,500	15,500
FUEL AND LUBRICANTS	576,895	742,643	576,895	566,918	650,000	350,000
BOOKS AND PERIODICALS	1,000	-	1,500	-	1,000	1,000
TRAINING AND EMPLOYEE DEVELOPMENT	3,000	-	3,000	1,308	5,500	5,500
CAPITAL - MACHINERY AND EQUIPMENT	450,000	555,331	463,000	321,383	475,000	225,000
FLEET SERVICES EXPENSES TOTAL	\$ 2,355,205	\$ 2,612,621	\$ 2,444,031	\$ 1,961,290	\$ 2,530,810	\$ 1,860,028







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